DOCUMENT RESUME

ED 457 674 EF 006 004

AUTHOR	Silberman, Gil, Ed.; Glazner, Steve, Ed.
TITLE	Comparative Costs and Staffing Report for College and University Facilities, 1993-94.
INSTITUTION	APPA: Association of Higher Education Facilities Officers, Alexandria, VA.
ISBN	ISBN-0-913359-91-2
ISSN	ISSN-0742-7476
PUB DATE	1995-00-00
NOTE	381p.; For the 1997-1998 report, see EF 006 006. For the 1999-2000 report, see EF 006 007.
AVAILABLE FROM	Association of Higher Education Facilities Officers, 1643 Prince St., Alexandria, VA 22314-2818. Tel: 703-684-1446; Fax: 703-549-2772; Web site: http://www.appa.org; e-mail: info@appa.org.
PUB TYPE	Numerical/Quantitative Data (110) -- Reports - Research (143)
EDRS PRICE	EDRS Price MF01 Plus Postage. PC Not Available from EDRS.
DESCRIPTORS	Campuses; *College Administration; *College Buildings; Comparative Analysis; *Cost Effectiveness; *Employees; Higher Education; *Operating Expenses; *Personnel Management; Public Colleges; School Maintenance; Unit Costs

ABSTRACT

This report presents comparative data on facility management costs and staffing based on responses from 516 U.S. postsecondary educational facilities during 1993-94. It lists statistics from both private and public institutions, beginning with statistical reductions presenting the survey response tally, institutional profiles, and mean costs per square foot. Subsequent sections detail institutional indexes, profiles, costs, staffing levels, and utilities consumption. There is additional information comparing staffing salaries, percentage unionized, chargeback rates, contract services, and full-time-equivalent staffing, as well as statistics on mean electric and gas usage, other fuel usage, and water and sewer consumption. An appendix presents the 1993-94 Comparative Costs and Staffing Survey and the Survey Instruction Booklet. (GR)

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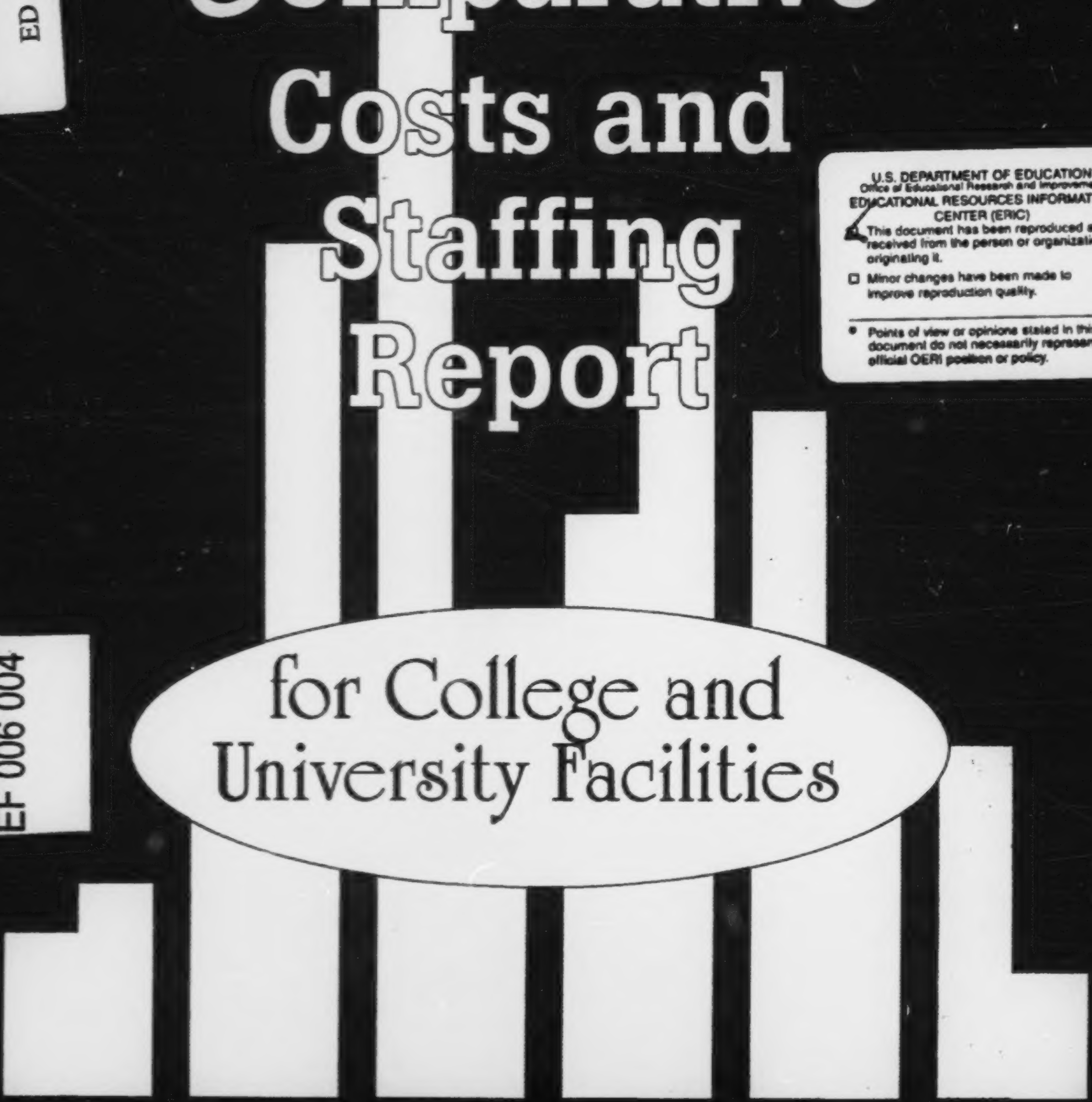

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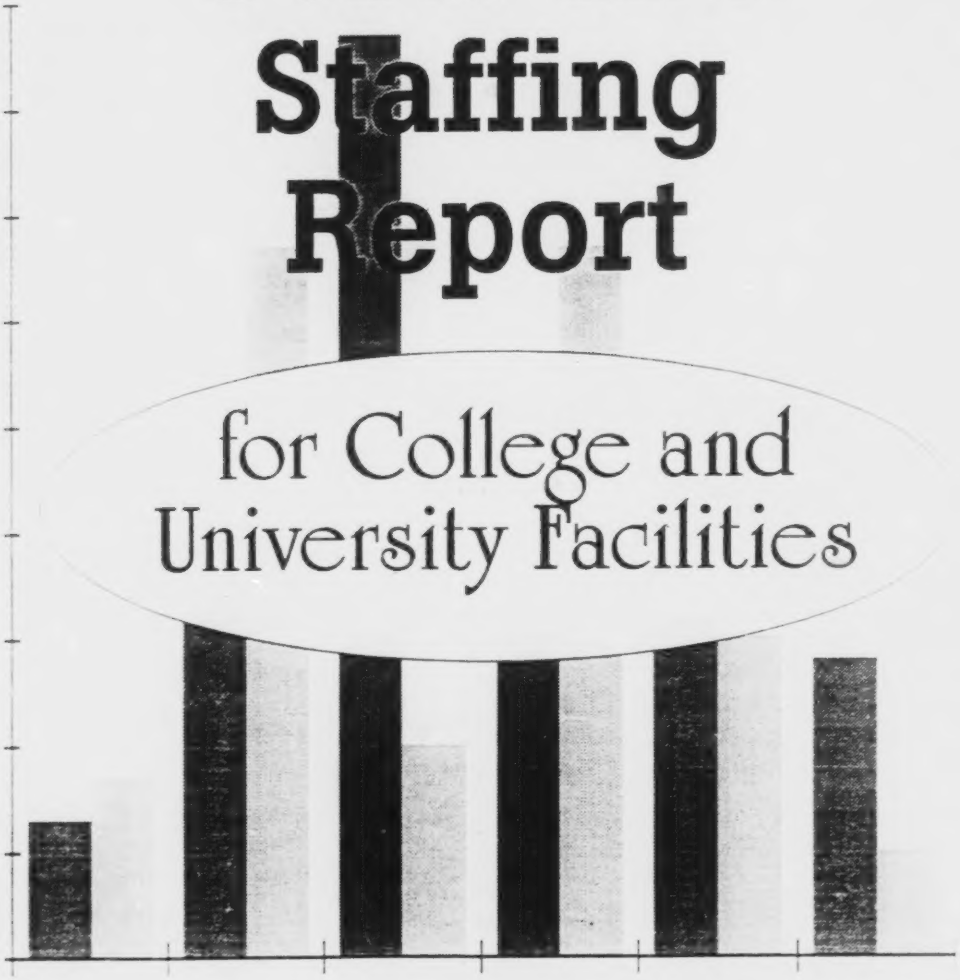
1993-94
Comparative Costs and Staffing Report



for College and University Facilities

Published by APPA The Association of Higher Education Facilities Officers

**The Association of
Higher Education
Facilities Officers**

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Printed in the United States of America.

ISSN: 0742-7476

ISBN: 0-913359-91-2

Report construction/data editor: Gil Silberman, Silberman Consulting Services
Editor: Steve Glazner, APPA Director of Communications
Production: Medea Ranck, APPA Publications Manager
Printed by: TechniGraphix

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Preface

Facilities professionals at colleges and universities strive for continuous improvement to the services they and their departments contribute to the missions and goals of their institutions. APPA's biennial *Comparative Costs and Staffing Report* continues to be an invaluable resource toward this end. For more than twenty years APPA has provided the most comprehensive data available for facilities management costs and staffing information. This current edition, *1993-94 Comparative Costs and Staffing Report for College and University Facilities,* includes data relating to the many functions classified primarily as maintenance and operations within higher education facilities.

We encourage readers of this report to be in direct contact with fellow facilities professionals whose institutions are similar and whose cost or staffing data suggest that they may have a better idea. However, based upon APPA's years of experience with this information, we strongly caution the reader against drawing conclusions without first knowing the mission, organizational structure, funding source, geographic location, and other institutional differences that can greatly condition direct comparability.

Data for this report was collected in spring 1995 for the 1993-94 fiscal year. For the second time, the survey instrument was sent on a computer disk compatible with most DOS-based systems. We were greatly pleased with the response of 516 usable surveys, nearly all of which were returned on disk.

APPA's Information Services Committee, under the expert supervision of Vice President Pete van der Have of the University of Utah, was responsible for the development and oversight of the survey and report. Two former committee members, Mike Gardner of Butler University and Gary Pringle formerly of Converse College, deserve special recognition for their assistance in this project. We would also like to thank Dave Smith of American Management Systems, Inc., for his many insightful contributions to this report.

In addition, APPA is pleased to acknowledge the participation of the American Association of Community Colleges in the collection of data from the community college arena. David Pierce and Kent Phillippe were especially helpful during this collaboration, which resulted in more than doubling the number of responses from this important and growing category of educational institution. Thanks to all the community college presidents who urged their institutions to complete the APPA survey.

Special thanks must go to Gil Silberman of Silberman Consulting Services for his development of the survey disk, analysis and cleanup of the supplied data, generation of all data reports, and creation of the software version. His expert work is in evidence on every page of this report.

We also appreciate the time and effort provided by members of the APPA staff, including Cotrenia Aytch, Wayne Leroy, Lander Medlin, and Diana Tringali. Steve Glazner coordinated the entire project, and Medea Ranck designed the cover and managed the report's final production.

Finally, we thank the many institutional members who responded once again to our survey, and whose participation makes the report so meaningful and useful.

Interpreting this Report

The purpose of the *1993-94 Comparative Costs and Staffing Report* is to present a reliable picture of facilities operations at institutions of higher education. A survey was designed for computer-based data entry, then distributed to facilities managers at more than 3,000 institutions. Responses arrived on floppy disks, via fax, and in hard copy form. Each was checked by hand, then again by computer, for accuracy. Erroneous data were corrected where possible, or else discarded.

Although the survey is useful for a variety of purposes, care should be taken to recognize the limits of the survey and interpret the data accordingly. The following section describes the information included in the report, the data checking and correction procedures, and statistical issues relevant to the report.

Report Sections

Statistical Reductions

The various tables are subtotaled in different ways:

A. *Funding source:* private, public, and all institutions.

B. *Type of institution* (Carnegie classification): research, doctoral, masters, baccalaureate, associate of arts, specialized, and other institutions. Canadian and foreign institutions were not assigned a classification, so they appear as "other." This information was generally obtained from APPA records as well as from the current Carnegie report of institutional classifications. An explanation of these classifications appears in the following section.

C. *Region:* Eastern, Southeastern, Midwest, Central, Rocky Mountain, Pacific Coast, and other (which includes overseas institutions). The regions were determined according to the state in which the institution is located. A map of regions appears in the following section.

D. *Student FTE enrollment,* as reported on the survey.

Reduction #1. Response tally. A tally and breakdown of the institutions that responded to the survey.

Reduction #2. Institutional profiles. Lists building area, grounds area, capital renewal and deferred maintenance expenditures, capital renewal and deferred maintenance backlog, student FTE, physical plant employment FTE, and benefits as a total of total compensation costs. These are subtotaled according to the categories described above.

Reduction #3. Costs per square foot. The mean costs per square foot by functional category: administration, work control, engineering and architecture, building maintenance, custodial maintenance, landscape maintenance, utilities operation, solid waste disposal, hazardous waste disposal, security, motor pool operation, motor pool maintenance, and other. Institutions were allowed to describe "other" services, but these were aggregated into a single "other" category for this table.

Unusually high and low costs per square foot were not included in the averages. To determine which data to exclude, a histogram was printed of all of costs per square foot figures for a given service category. Data that fell out of the main range (generally about $0.02 to $2.00 for most services) was excluded.

Indexes

Indexes are for quick reference to institutions key information, for locating a given institution within the survey, or for compiling lists of a given school's "peer" institutions for comparison. Each index lists institution name, state, funding source, FTE enrollment, gross building area square feet, grounds acres, type of institution, and geographic region.

Index 1. Alphabetical list of institutions.

Index 2. Institutions grouped by state.

Index 3. Institutions by region. Public institutions are listed first, then private institutions. Within each region, institutions are grouped by type.

Tables

The tables contain the "raw" data collected for the report. The information listed in each table has been checked and corrected where applicable, and converted to standard units and U.S. dollars.

Table 1. Institutional profiles
Public institutions are listed first, followed by private institutions. Grouping is by region. Lists building area, grounds area, capital renewal and deferred maintenance expenditures, capital renewal and deferred maintenance backlog, student FTE, physical plant employment FTE, and benefits as a total of total compensation costs.

Table 2. Public institution costs
Costs for functional service categories: administration, work control, engineering and architecture, building maintenance, custodial maintenance, landscape maintenance, utilities operation, solid waste disposal, hazardous waste disposal, security, motor pool operation, motor pool maintenance, and other. For each category, information includes the FTE staffing assigned to that service, the cost, the building area served, the cost per square foot, and the percentage of that service that is contracted outside the physical plant department.

Table 3. Staffing
Data for approximately 50 job classifications at each institution. For each job title, data includes the FTE staffing at that school, the average yearly salary per employee, an indication of whether or not the staff is unionized or contracted, and the average hourly rate charged back to other departments if service is provided to them.

Table 4. Utilities Consumption
Utilities quantities and costs, including purchased electricity, cogenerated electricity, natural gas, fuel oil (grade 2 and other grades), coal, water, and sewer. A combined "water + sewer" column is provided for institutions that do not separate out their water and sewer expenses. Finally, an "other fuel" column is provided. All quantities have

been converted to standard units, according to the description later in this section.

Additional Statistics

The final section of the book contains various tabulations of data derived from the report. Like the statistical reductions at the front of the book, they are subtotaled alternately by funding source, by type of institution, by region, and by student enrollment.

Statistics 1. Average annual salary. The average yearly salary per employee of the various job classifications.

Statistics 2. Percent unionized. For each job classification, the percentage of respondents listing that job classification to be unionized at their institution.

Statistics 3. Average hourly chargeback rate. The average hourly rate charged to other departments, when service is provided by this category of employee.

Statistics 4. Percent contracted. For each job classification, the percentage of respondents listing that job classification to be filled by outside contractors at their institution.

Statistics 5. Average FTE staffing. The average number of full-time equivalent employees for each job classification, among institutions that reported data for that job classification.

Statistics 6. Contract percentages. For each functional category (administration, work control, etc.) the average percentage reported to be contracted from outside the physical plant department.

Statistics 7. Staffing. The average number of employees devoted to each functional category.

Statistics 8. Electricity usage. Columns include average quantity of electricity purchased in kilowatt-hours, expenditures, cost per kWh, the amount purchased per square foot of building area and per student. This also provides the quantity, cost, and unit cost of cogenerated electricity.

Statistics 9. Natural gas. Includes quantity (converted to units of 100 cubic feet), cost, and unit cost, as well as quantity per square foot of building area and per student.

Statistics 10. Other fuels. Includes quantity, cost, and unit cost of coal (in tons), and fuel oil #2 and other fuel oils (in gallons). Also includes the total cost of other fuels not listed elsewhere.

Statistics 11. Water and sewer usage. Lists the quantity (in thousands of gallons), cost, unit cost, and quantity used per student and per grounds acre (for institutions with more than 50 acres maintained). Also lists combined water and sewer usage, for institutions that do not report water and sewer separately.

Data Corrections

Each survey response was hand-checked to ensure consistency. Various written and verbal corrections were received from responding institutions and entered into the database. Particular attention was paid to the format and spelling of institution names, states, job titles, utilities units, and so on. Institution types (Carnegie classifications), funding sources, and student enrollment levels were checked against published sources and against internal APPA records.

The checking also detected obvious data-entry errors. Common mistakes included dropping or including extra zeroes for costs and quantities, reporting in thousands or millions of dollars or square feet instead of units, listing the size of the physical plant building (or number of automobiles, etc.) instead of the square footage of the area served, total salary for all employees rather than average salary per employee, incorrect utilities units, and so on. Where possible, data was corrected in the system. Sometimes data had to be deleted where it was impossible to determine the correct information.

Some institutions reported "other" job functions that clearly fit within the job categories defined in the survey. In these cases, the "other" data was averaged in to the data reported for the predefined category. All remaining "other" job descriptions were aggregated into a single "other" figure for reporting purposes.

Non-U.S. currencies were converted to U.S. dollars according to the average of the "buy" and "sell" rates quoted in *The Wall Street Journal* for January 1, 1994. The rates are $0.7553 per Canadian dollar, $0.6787 per Australian dollar, 12.94 Hong Kong dollars per U.S. dollar, and $0.5593 per New Zealand dollar.

Respondents were allowed to specify which units they were using to report utilities consumption. Unfortunately, many reported utilities quantities that were unreasonable in terms of consumption per student, consumption per square foot of building area and unit costs, given the units they claimed to be using. Histograms and linear regressions were run for all of these figures. Where data appeared to be outside of the norm, it was tested to see if using a different unit of consumption would yield a more reasonable result. For example, several institutions reported electricity in kilowatt-hours, but indicated that they were using "thousand kilowatt-hours" as their unit. Occasionally, none of the common units of measurement fit the numerical data reported, so the data had to be deleted from the report so as not to bias the averages.

Only clearly erroneous data was deleted or corrected. However, in generating the statistical reductions and charts, some data at the bottom and top of the range was omitted from the averages.

After all of the utilities units were checked for correctness, they were converted into standard units: square feet for all of the areas, kilowatt-hours of electricity, 100 cubic feet for natural gas, tons for coal, gallons for fuel oil, and thousands of gallons for water. Among the more common conversions used:

1 cubic foot natural gas = 1031 BTU = 1,088,000 joules. This is not an exact conversion, but an approximation given the average heat content of natural gas

1 BTU = 1,055 joules = 0.293 watt-hours

1 kilowatt-hour = 3,600,000 joules

1 therm = 100,000 BTU

1 ton coal = (approximately) 25 million BTU = 250 therms = 189 gallons gasoline

1 gallon #2 fuel oil = (approximately) 132,000 BTU. Other grades range from 134,600 to 152,000 BTU per gallon

1 gallon water= 0.133 cubic feet = 3.785 liters

1 cubic foot = 0.0283 cubic meters

Notes about Statistics

Several characteristics of the survey should be kept in mind, because they tend to bias the averages in the report.

1. Blanks and zeroes were not averaged in. The survey did not distinguish between institutions that merely failed to report on a given feature of their physical plant (say, their cogeneration facility), and institutions that did not have such a feature. This consideration is relevant to almost every portion of the report. For example, the "average" institution, on page 338, reported 3.4 employees in the area of motor pool maintenance. But not all schools actually handle motor pool maintenance within their facilities department, and a few that do failed to report data nevertheless. Thus, the figure of 3.4 is an average count of employees, among institutions that reported this data.

2. A related concern is that two of the employment-related fields allowed for a yes/no response: whether each job function was unionized, and whether it was contracted. "No" responses could not be distinguished from a failure to report this information. On page 332, for example, it is reported that 53.7 percent of custodians at research institutions are unionized. Among the remaining 46.3 percent of institutions, it is not known how many are actually unionized but the school neglected to provide the information, and how many were indeed not unionized. Note that in this section, job categories were only included for schools that listed some information for that category. Thus, institutions that did not list any information about their custodial staff are not included in this percentage. But institutions that did report on their custodial staff, but simply neglected to indicate that their custodians were unionized, are included. Overall,

this serves to underestimate the true percentage that are unionized.

3. The "percent contracted" figures for functional category (administration, work control) have a similar bias. Here, instead of a "yes/no" choice, institutions were asked what percentage of the function was contracted out. It was impossible to distinguish a school that did not contract out the function from one that merely failed to report this information. For example, suppose two institutions reported on their motor pool maintenance facility, and each contracted out 50 percent of this function. But the second school did not list any information on contract percentages. The statistical table would pick this up as one school with 50 percent, and one with zero, for an average of 25 percent. This also serves to underestimate the true percentages.

4. The data generally does not conform to a standard bell curve. Typically, data is clustered in the low end of a range rather than being symmetrical about the mean. As a result, the median figures (which are not included in this report) are typically somewhat lower than the average figures reported. Regarding administration costs per square foot on page 7, for example, data ranging from two cents to two dollars per square foot was included in the average. Most institutions were in the $0.10 to $0.30 range, but a few, perhaps because of their accounting procedures and perhaps because their costs were indeed that high, reported figures close to $2 per square foot. The average for all institutions came to 26.2 cents. This creates some erratic results for categories where there are few institutions (Pacific Coast baccalaureate colleges, for example, or private associate of arts institutions). Here, there may only be several data points. They might all be in the low range, in which case the data is reliable, or they might include one of the few institutions that reported a high figure, in which case the reported average is high.

5. None of the data is weighted. If there is a large school paying $25,000 per year to hundreds of custodians, and a small school that pays $15,000 per year to only two custodians, the average institutional figure comes out to $20,000 per year for custodians. This consideration also affects costs per square foot, average unit costs of utilities, and other derived statistics.

6. Although the directions for how to report costs for various functional areas and job

titles were detailed and explicit, not all schools were able to break their information down strictly according to the categories provided. Thus, some institutions probably included work control costs under administration while others correctly broke them out separately. For this reason, it is important to be careful when comparing institutions against each other. If some data appears surprising or inconsistent, it may be useful to investigate further rather than to rely only on the reported information.

7. Some types of institutions had higher response rates than others. In general, larger institutions were more likely to respond, and more likely to complete a given section of the survey if they did respond, than smaller institutions. Associate of arts institutions, for example, were underreported. Therefore, the "average" figures tend to be biased in favor of the larger institutions.

For these and other reasons, it is incorrect to use this report to construct a hypothetical "average" institution by simply patching together the average numbers in each category of the report. Rather, this report is useful to highlight similarities, differences, and trends among the responding institutions. A school concerned about its water usage, for example, might want to select a key group of "peer" institutions among colleges in the region, then compare itself in terms of water usage per acre of grounds. If one among the peer group is unusually high or low, the school should consider placing a phone call or otherwise investigating the data. This is far more informative than including all institutions from around the country.

This caution about interpreting statistics is a general one, and should not be viewed as a shortcoming of the APPA survey. Biases, reporting consistency, and other concerns are always present when evaluating statistical information, and it is always important to know when one is comparing apples to oranges. Keeping this in mind is the best way to ensure that this report is used as effectively as possible.

Carnegie Classifications

The following are descriptions of the primary institutional classifications as defined by the Carnegie Foundation for the Advancement of Teaching.

Research Universities: These institutions offer a full range of baccalaureate programs, are committed to graduate education through the doctorate, and give high priority to research.

Doctoral Universities: These institutions offer a full range of baccalaureate programs and are committed to graduate education through the doctorate.

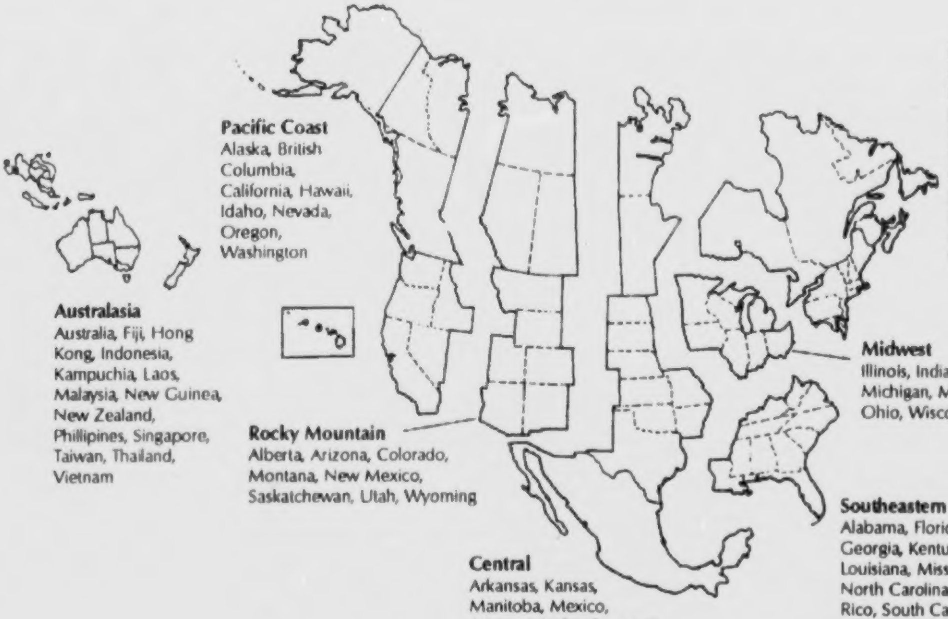
Master's Colleges and Universities: These institutions offer a full range of baccalaureate programs and are committed to graduate education through the master's degree.

Baccalaureate Colleges: These institutions are primarily undergraduate colleges with major emphasis on baccalaureate degree programs.

Associate of Arts Colleges: These institutions offer associate of arts certificate or degree programs and, with few exceptions, offer no baccalaureate degrees.

Specialized Institutions: These institutions offer degrees ranging from a the bachelor's to the doctorate. At least 50 percent of the degrees awarded by these institutions are in a single discipline, such as music, art, law, or medicine.

Map of APPA Regions



Pacific Coast
Alaska, British Columbia, California, Hawaii, Idaho, Nevada, Oregon, Washington

Eastern
Connecticut, Delaware, District of Columbia, Maine, Maryland, Massachusetts, New Brunswick, New Hampshire, New Jersey, New York, Newfoundland, Nova Scotia, Ontario, Pennsylvania, Prince Edward Island, Quebec, Rhode Island, Vermont

Australasia
Australia, Fiji, Hong Kong, Indonesia, Kampuchia, Laos, Malaysia, New Guinea, New Zealand, Phillipines, Singapore, Taiwan, Thailand, Vietnam

Midwest
Illinois, Indiana, Iowa, Michigan, Minnesota, Ohio, Wisconsin

Rocky Mountain
Alberta, Arizona, Colorado, Montana, New Mexico, Saskatchewan, Utah, Wyoming

Southeastern
Alabama, Florida, Georgia, Kentucky, Louisiana, Mississippi, North Carolina, Puerto Rico, South Carolina, Tennessee, Virginia, West Virginia

Central
Arkansas, Kansas, Manitoba, Mexico, Missouri, Nebraska, North Dakota, Oklahoma, South Dakota, Texas

Section I: Statistical Reductions

Survey Response Tally 3
Institutional Profiles 4
Mean Costs Per Square Foot 7

STATISTICAL REDUCTION 1 RESPONSE TALLY

Category	Research	Doctoral	Masters	Baccalaureate	Associate of Arts	Specialized	Other/ Unknown	All Types
BY FUNDING SOURCE:								
Private	11	11	35	74	12	23	3	169
Public	44	28	75	8	155	15	22	347
BY REGION:								
Eastern	9	9	23	24	38	9	12	124
Southeastern	17	6	23	15	29	9	0	99
Midwest	12	7	28	17	33	6	1	104
Central	5	10	23	13	29	7	1	88
Rocky Mountain	6	2	2	3	19	3	5	40
Pacific Coast	6	5	11	10	19	4	2	57
Other/Unknown	0	0	0	0	0	0	4	4
BY STUDENT ENROLLMENT:								
0 - 1,999	2	2	10	67	53	27	4	165
2,000 - 4,999	1	6	39	12	61	9	4	132
5,000 - 11,999	7	18	44	0	33	1	7	110
12,000 - 19,999	16	10	14	2	9	1	2	54
20,000 +	29	3	3	0	6	0	8	49
ALL INSTITUTIONS:	55	39	110	82	167	38	25	516

Carnegie Classification	Total Building Area (gsf X1000)	Rented Area	Area Maintained	Student FTE	Maintained Grounds (acres)	Deferred Maint Exp ($000)	Capital Renewal Exp ($000)	Deferred Maint Backlog ($000)	Capital Renewal Backlog ($000)	Benefits Percent	Physical Plant FTE
PRIVATE INSTITUTIONS:											
Research	6,025	54	5,860	10,663	371	7,377	23,924	8,784	9,140	27.9	381
Doctoral	2,280	44	1,960	6,342	181	1,081	2,372	15,208	7,853	28.2	138
Masters	1,544	80	1,552	3,674	136	697	1,483	3,015	3,430	25.0	74
Baccalaureate	749	21	751	1,294	155	371	1,132	4,534	8,276	25.5	53
Associate of Arts	480	10	454	4,201	127	173	565	846	1,665	24.0	51
Specialized	628	64	493	1,059	62	150	309	1,406	1,025	25.7	52
Other/Unknown	2,300	185	2,233	13,569	66	3,189	2,931	51,511	28,072	16.0	140
All Types	1,349	45	1,298	3,128	150	946	2,648	5,337	6,196	25.4	85
PUBLIC INSTITUTIONS:											
Research	9,842	104	7,133	24,529	1,115	2,511	10,245	54,308	51,488	29.5	549
Doctoral	3,758	28	3,133	12,171	420	969	6,912	24,008	33,918	27.8	217
Masters	1,947	23	1,725	8,432	238	449	3,005	12,366	12,325	29.0	126
Baccalaureate	1,409	9	1,376	5,754	219	739	839	6,218	5,360	26.6	80
Associate of Arts	432	10	439	4,965	118	144	967	788	3,544	27.3	40
Specialized	2,034	26	2,027	3,059	372	568	4,690	3,850	7,341	25.1	173
Other/Unknown	3,056	84	2,952	12,851	652	530	1,832	11,763	14,645	19.9	176
All Types	2,473	31	2,022	9,232	335	634	3,293	12,917	14,885	27.5	153
ALL FUNDING SOURCES:											
Research	9,079	94	6,878	21,756	986	3,484	12,981	45,203	43,018	29.2	518
Doctoral	3,341	33	2,802	10,527	357	1,000	5,632	21,526	26,566	27.9	194
Masters	1,819	41	1,670	6,918	207	528	2,521	9,391	9,495	27.8	110
Baccalaureate	814	20	812	1,735	162	407	1,103	4,698	7,992	25.6	56
Associate of Arts	436	10	440	4,909	119	146	938	792	3,409	27.1	41
Specialized	1,183	49	1,099	1,848	188	315	2,038	2,371	3,518	25.4	101
Other/Unknown	2,948	99	2,849	12,954	559	910	1,989	17,441	16,563	19.3	171
All Types	2,102	36	1,783	7,206	277	737	3,080	10,415	12,017	26.8	131

Carnegie Classification	Total Building Area (gsf X1000)	Rented Area	Area Maintained	Student FTE	Maintained Grounds (acres)	Deferred Maint Exp ($000)	Capital Renewal Exp ($000)	Deferred Maint Backlog ($000)	Capital Renewal Backlog ($000)	Benefits Percent	Physical Plant FTE
EASTERN REGION:											
Research	9,315	87	7,691	18,687	2,233	9,748	34,044	39,772	23,109	32.8	523
Doctoral	2,398	55	2,277	6,392	205	960	5,582	16,117	7,498	30.0	175
Masters	1,982	31	1,794	5,913	210	418	2,883	20,709	13,009	28.1	127
Baccalaureate	1,007	9	981	1,533	220	828	1,369	7,674	6,703	27.0	72
Associate of Arts	418	8	443	4,428	124	153	1,322	1,000	5,397	29.3	50
Specialized	1,686	23	1,623	2,182	517	525	2,662	414	193	28.7	154
Other/Unknown	3,338	127	3,302	16,903	252	906	2,251	22,512	16,478	19.3	213
All Types	1,986	34	1,819	6,381	344	1,188	4,492	11,898	9,194	27.7	135
SOUTHEASTERN REGION:											
Research	6,943	70	5,990	17,965	816	1,358	10,486	38,124	50,703	28.9	498
Doctoral	3,273	49	3,004	9,970	634	830	2,744	20,839	39,939	24.3	207
Masters	1,495	118	1,484	6,931	262	942	3,219	4,423	13,045	25.7	125
Baccalaureate	631	42	676	1,225	181	77	373	1,879	4,703	25.1	45
Associate of Arts	254	6	261	3,777	75	54	839	472	1,552	26.7	29
Specialized	1,337	28	1,339	1,649	77	60	1,586	3,990	8,930	25.2	106
All Types	2,030	53	1,856	6,861	292	535	3,161	9,623	16,137	26.3	152
MIDWEST REGION:											
Research	13,907	108	8,973	31,132	996	2,361	12,289	63,988	55,079	29.7	710
Doctoral	4,551	23	4,155	18,155	367	1,540	2,322	25,651	17,960	27.9	255
Masters	1,704	7	1,569	5,889	195	348	978	9,477	9,140	28.6	91
Baccalaureate	821	5	822	1,959	117	181	1,274	3,119	6,649	24.6	49
Associate of Arts	454	13	455	4,518	104	192	1,349	469	1,932	25.3	36
Specialized	573	40	568	700	119	829	3,892	2,531	2,659	28.5	45
Other/Unknown	850	100	850	467	255	65	120	130	580	33.0	85
All Types	2,689	24	2,057	8,198	257	609	2,699	12,467	11,884	27.0	148
CENTRAL REGION:											
Research	7,478	22	5,775	20,670	712	4,161	6,164	52,684	40,854	27.3	457
Doctoral	3,480	29	2,475	10,097	340	879	3,983	23,176	45,002	26.6	208
Masters	2,108	33	1,952	7,716	176	504	4,682	3,649	7,481	25.0	107
Baccalaureate	800	53	803	2,763	89	428	468	5,420	2,880	25.8	50
Associate of Arts	534	15	528	5,565	177	194	356	1,084	1,359	22.6	45
Specialized	1,790	155	1,413	1,847	52	175	1,510	2,929	2,842	23.4	144
Other/Unknown	4,016	11	7,100	20,183	686	1,208	302	61,481	55,666	17.0	270
All Types	1,854	38	1,605	6,989	209	623	2,337	8,670	11,123	24.5	116
ROCKY MOUNTAIN REGION:											
Research	6,820	95	4,388	21,447	526	3,718	4,113	27,439	41,167	28.9	351
Doctoral	3,410	0	2,637	9,607	196	493	75	28,050	36,771	27.5	151
Masters	1,364	3	1,397	7,027	87	66	44	2,633	113	34.0	81
Baccalaureate	646	0	646	1,329	97	66	4,158	10,406	2,289	26.0	36
Associate of Arts	517	7	512	4,697	105	55	140	501	2,253	27.6	40
Specialized	397	0	397	1,041	76	162	1,733	4,843	4,511	20.7	30
Other/Unknown	2,864	70	1,900	7,209	1,616	1,252	344	6,029	3,005	16.6	117
All Types	1,943	27	1,419	7,359	326	785	1,174	7,785	9,975	25.9	103
PACIFIC COAST REGION:											
Research	8,712	203	7,396	19,559	369	1,563	4,385	47,370	30,639	27.0	396
Doctoral	3,124	9	2,329	9,186	354	965	19,341	20,400	15,938	32.0	122
Masters	1,923	14	1,519	9,925	206	487	162	9,129	1,542	34.4	103
Baccalaureate	680	1	653	1,335	194	348	1,179	1,818	26,655	23.8	55
Associate of Arts	486	10	475	7,410	126	209	1,293	1,277	9,114	32.7	39
Specialized	147	19	148	3,878		6	29	59	552	19.5	8
Other/Unknown	1,336	43	1,379	6,250	200	354	6,314	2,184	39,405	20.5	43
All Types	1,901	31	1,608	7,975	209	487	3,051	9,363	14,056	29.4	99

Carnegie Classification	Total Building Area (gsf X1000)	Rented Area	Area Maintained	Student FTE	Maintained Grounds (acres)	Deferred Maint Exp ($000)	Capital Renewal Exp ($000)	Deferred Maint Backlog ($000)	Capital Renewal Backlog ($000)	Benefits Percent	Physical Plant FTE
0 - 1,999 STUDENTS:											
Research	682	0	2,947	780	4	1,500	6,252	501	15,002	26.5	243
Doctoral	3,051	148	2,542	1,114	276	3,000	19,898	6,687	23,800	27.5	272
Masters	612	6	594	1,313	99	153	3,051	557	2,393	26.3	51
Baccalaureate	678	24	679	1,142	120	255	1,024	3,681	8,549	25.1	46
Associate of Arts	262	5	253	1,225	97	60	201	404	1,230	25.8	20
Specialized	729	57	616	865	86	245	1,455	2,308	1,882	25.5	61
Other/Unknown	348	49	364	746	136	210	50	497	495	21.7	33
All Types	571	24	570	1,122	108	232	1,229	2,145	4,828	25.4	45
2,000 - 4,999 STUDENTS:											
Research	2,560	249	2,810	3,650	125	500	12,000	68,574	108,000	21.0	258
Doctoral	1,613	0	1,428	3,451	231	816	1,379	4,200	19,070	27.0	110
Masters	1,297	10	1,292	3,259	150	324	918	2,443	5,912	26.6	64
Baccalaureate	1,230	0	1,208	2,712	408	971	1,504	10,761	4,382	28.1	90
Associate of Arts	359	15	362	3,158	91	140	321	692	3,598	26.1	32
Specialized	2,331	38	2,313	3,031	453	484	4,011	3,085	9,209	24.5	185
Other/Unknown	742	0	742	2,617	64	563	1,041	3,386	4,393	17.0	57
All Types	937	14	927	3,143	167	338	1,015	3,040	6,268	26.1	63
5,000 - 11,999 STUDENTS:											
Research	5,929	41	5,309	10,004	316	8,500	7,971	16,798	1,315	27.5	376
Doctoral	3,048	35	2,472	8,505	352	732	6,674	21,725	22,425	28.8	155
Masters	2,134	71	1,912	7,575	217	710	2,446	13,557	9,064	27.9	132
Associate of Arts	696	10	717	7,399	163	146	2,276	1,040	7,270	30.5	70
Specialized	3,917	0	3,917	5,609	45	994	2,064	0	0	30.0	452
Other/Unknown	1,361	14	1,345	6,252	1,310	187	2,389	2,981	13,764	19.8	68
All Types	2,067	41	1,848	7,740	280	1,017	3,441	10,618	10,405	28.4	130
12,000 - 19,999 STUDENTS:											
Research	7,637	61	5,808	17,469	599	3,655	17,352	30,547	49,673	29.3	380
Doctoral	4,350	21	3,755	16,142	413	1,152	4,571	38,984	19,315	28.4	262
Masters	2,692	30	2,361	14,782	297	677	611	15,766	24,811	30.6	164
Baccalaureate	3,279	5	3,283	15,731	189	2,322	1,889	4,734	14,954	25.0	186
Associate of Arts	689	11	711	14,753	193	327	3,234	1,432	3,072	31.0	65
Specialized	366	0	366	14,000		0	0	0	0		19
Other/Unknown	2,348	172	2,418	15,417	82	0	2,077	1,888	13,218	19.5	235
All Types	4,096	38	3,365	15,870	375	1,612	6,832	20,842	26,283	29.1	230
20,000 + STUDENTS:											
Research	11,438	126	8,259	29,028	1,426	2,419	12,276	62,423	49,104	30.0	651
Doctoral	5,391	53	4,522	24,363	526	1,135	1,910	6,682	92,429	23.7	325
Masters	3,921	173	3,400	26,844	713	1,075	31,586	38,321	14,592	29.8	314
Associate of Arts	1,137	6	1,144	26,780	233	789	3,693	3,592	2,833	21.2	129
Other/Unknown	6,541	214	6,231	27,657	493	2,239	2,859	47,565	32,018	18.9	348
All Types	8,589	122	6,536	28,119	1,032	2,025	10,389	47,912	41,379	26.6	508

STATISTICAL REDUCTION 3A **MEAN COST PER SQUARE FOOT**

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
PRIVATE INSTITUTIONS:														
Research	0.228	0.084	0.089	0.227	1.149	0.991	0.210	0.865	0.073	0.027	0.433	0.028	0.041	0.240
Doctoral	0.237	0.137	0.109	0.096	1.371	1.323	0.255	0.487	0.082	0.028	1.054	0.107	0.079	0.131
Masters	0.168	0.036	0.158	0.081	1.133	0.826	0.303	0.737	0.066	0.073	0.312	0.046	0.056	0.091
Baccalaureate	0.270	0.072	0.081	0.076	0.823	0.841	0.289	0.648	0.060	0.030	0.330	0.067	0.081	0.567
Associate	0.264	0.163	0.023	0.073	0.737	0.698	0.355	0.300	0.104	0.035	0.338	0.074	0.089	0.209
Specialized	0.408	0.185	0.081	0.297	1.195	0.708	0.224	1.308	0.058	0.083	0.357	0.120	0.067	0.151
Other/Unkn	0.161	0.041	0.153	0.070	0.465	0.488	0.073	0.200	0.024		0.173	0.016	0.016	0.081
All types	0.258	0.087	0.106	0.104	0.989	0.846	0.280	0.698	0.066	0.048	0.355	0.067	0.072	0.347
PUBLIC INSTITUTIONS:														
Research	0.151	0.053	0.090	0.084	0.893	0.770	0.203	0.472	0.043	0.023	0.143	0.052	0.069	0.201
Doctoral	0.155	0.055	0.054	0.060	0.658	0.803	0.207	0.343	0.058	0.059	0.167	0.049	0.056	0.124
Masters	0.212	0.074	0.092	0.072	0.791	0.896	0.260	0.397	0.043	0.022	0.257	0.062	0.069	0.124
Baccalaureate	0.143	0.031	0.035	0.023	0.794	0.678	0.150	0.737	0.028	0.003	0.068	0.039	0.067	0.456
Associate	0.375	0.115	0.204	0.246	0.898	1.088	0.355	0.877	0.051	0.029	0.408	0.099	0.109	0.285
Specialized	0.273	0.085	0.153	0.143	1.144	0.711	0.161	0.627	0.049	0.077	0.367	0.054	0.054	0.162
Other/Unkn	0.181	0.042	0.075	0.047	0.690	0.866	0.132	0.388	0.028	0.016	0.235	0.049	0.020	0.124
All types	0.264	0.076	0.114	0.114	0.851	0.942	0.273	0.554	0.046	0.032	0.353	0.070	0.081	0.189
ALL FUNDING SOURCES:														
Research	0.165	0.059	0.090	0.098	0.938	0.812	0.204	0.538	0.047	0.025	0.317	0.046	0.062	0.207
Doctoral	0.179	0.076	0.069	0.069	0.856	0.933	0.219	0.379	0.065	0.051	0.364	0.057	0.062	0.125
Masters	0.199	0.061	0.109	0.075	0.898	0.875	0.274	0.484	0.051	0.040	0.278	0.059	0.065	0.114
Baccalaureate	0.256	0.067	0.073	0.070	0.820	0.824	0.274	0.661	0.054	0.025	0.307	0.063	0.080	0.563
Associate	0.367	0.120	0.199	0.234	0.886	1.062	0.355	0.827	0.053	0.030	0.402	0.096	0.107	0.277
Specialized	0.343	0.131	0.131	0.194	1.173	0.710	0.195	0.882	0.053	0.080	0.360	0.084	0.061	0.158
Other/Unkn	0.179	0.042	0.083	0.051	0.663	0.826	0.125	0.375	0.027	0.016	0.223	0.045	0.019	0.120
All Types	0.262	0.079	0.112	0.112	0.895	0.912	0.275	0.594	0.052	0.037	0.354	0.069	0.078	0.241

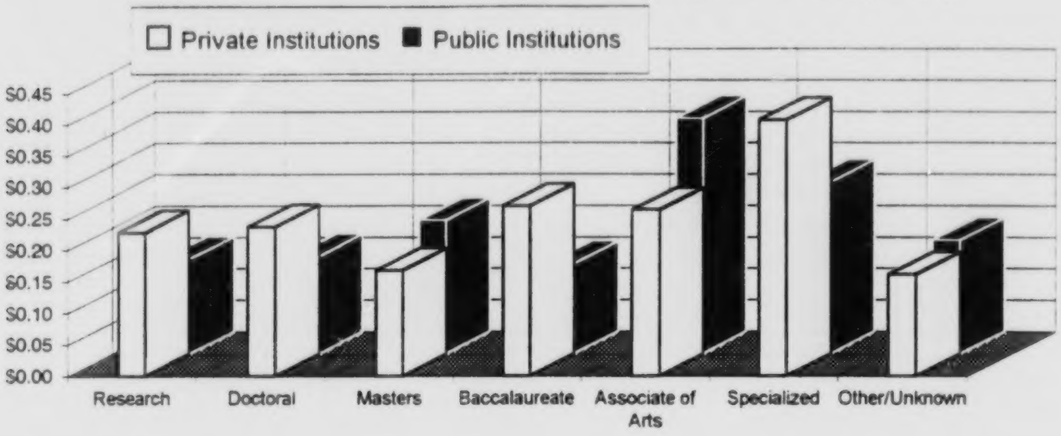
Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
EASTERN REGION:														
Research	0.232	0.080	0.109	0.082	1.213	0.957	0.218	1.100	0.067	0.014	0.327	0.020	0.029	0.311
Doctoral	0.176	0.117	0.081	0.167	1.464	1.263	0.202	0.496	0.134	0.063	0.614	0.035	0.070	0.130
Masters	0.193	0.047	0.173	0.089	0.994	1.075	0.259	0.575	0.078	0.028	0.357	0.061	0.052	0.106
Baccalaur	0.331	0.086	0.071	0.062	0.832	0.864	0.280	0.499	0.079	0.028	0.490	0.045	0.068	0.596
Associate	0.478	0.151	0.377	0.524	0.847	1.204	0.313	0.746	0.078	0.025	0.523	0.073	0.099	0.627
Specialized	0.241	0.115	0.203	0.217	1.790	0.745	0.261	1.112	0.082	0.069	0.502	0.234		0.176
Other/Unkn	0.218	0.045	0.095	0.055	0.638	0.806	0.133	0.383	0.031	0.020	0.359	0.041	0.017	0.123
All types	0.314	0.089	0.158	0.170	0.988	1.022	0.260	0.635	0.079	0.031	0.487	0.063	0.065	0.339
SOUTHEASTERN REGION:														
Research	0.143	0.044	0.072	0.137	0.969	0.834	0.236	0.359	0.049	0.029		0.028	0.054	0.183
Doctoral	0.246	0.198	0.084	0.079	0.795	0.803	0.257	0.265	0.087	0.019	0.150	0.070	0.049	0.057
Masters	0.223	0.036	0.083	0.071	1.108	0.835	0.304	0.601	0.062	0.010	0.552	0.085	0.090	0.219
Baccalaur	0.170	0.047	0.058	0.049	0.719	0.642	0.257	0.580	0.048		0.143	0.073	0.050	0.532
Associate	0.441	0.137	0.296	0.160	0.972	1.041	0.439	0.909	0.031	0.010	0.544	0.094	0.103	0.192
Specialized	0.126	0.108	0.104		0.973	0.552	0.150	0.707	0.030	0.120	0.094	0.037	0.054	0.091
All types	0.240	0.071	0.087	0.106	0.953	0.846	0.303	0.548	0.054	0.030	0.406	0.067	0.076	0.226
MIDWEST REGION:														
Research	0.107	0.031	0.063	0.030	0.811	0.830	0.165	0.666	0.034	0.044	0.276	0.135	0.121	0.269
Doctoral	0.100	0.052	0.068	0.047	0.624	0.923	0.189	0.391	0.025	0.015		0.052	0.033	0.246
Masters	0.186	0.104	0.064	0.067	0.834	0.973	0.256	0.508	0.044	0.044	0.252	0.053	0.048	0.065
Baccalaur	0.227	0.054	0.116	0.037	0.895	0.874	0.245	1.105	0.044	0.012	0.288	0.060	0.073	0.696
Associate	0.363	0.119	0.176	0.087	0.807	1.228	0.290	0.853	0.033	0.032	0.300	0.151	0.099	0.144
Specialized	0.403	0.079	0.076	0.072	0.758	0.696	0.207	1.060	0.040	0.018	0.399	0.020	0.041	0.258
Other/Unkn	0.078	0.039	0.063	0.047	1.677	1.191	0.113	0.252	0.022	0.003	0.042	0.042	0.047	
All types	0.238	0.079	0.092	0.058	0.825	1.003	0.244	0.678	0.037	0.029	0.291	0.083	0.067	0.304
CENTRAL REGION:														
Research	0.131	0.054	0.059	0.063	0.752	0.653	0.194	0.323	0.036	0.012		0.018	0.091	0.054
Doctoral	0.186	0.023	0.063	0.037	0.789	0.877	0.209	0.508	0.027	0.044	0.144	0.045	0.055	0.062
Masters	0.155	0.073	0.084	0.085	0.661	0.618	0.244	0.410	0.021	0.006	0.235	0.027	0.045	0.104
Baccalaur	0.172	0.048	0.033	0.029	0.407	0.543	0.119	0.379	0.018	0.004	0.111	0.022	0.049	0.632
Associate	0.230	0.103	0.105	0.063	0.658	0.747	0.241	0.837	0.031	0.022	0.274	0.106	0.117	0.082
Specialized	0.376	0.068	0.144	0.053	1.178	1.066	0.084	0.834	0.044	0.175	0.345	0.079	0.128	0.168
Other/Unkn	0.078	0.019	0.063	0.018	0.309	0.467	0.144	0.080					0.005	
All types	0.202	0.062	0.080	0.053	0.695	0.716	0.207	0.536	0.027	0.032	0.246	0.066	0.073	0.164
ROCKY MOUNTAIN REGION:														
Research	0.203	0.129	0.098	0.074	0.632	0.563	0.219	0.436	0.024	0.004		0.022	0.046	0.058
Doctoral	0.127		0.070	0.051	0.510	0.693	0.168	0.166	0.080	0.086	0.096	0.064	0.087	
Masters	0.143			0.038	0.799	1.086	0.325	0.243	0.023	0.003	0.244			0.036
Baccalaur	0.330				0.932	0.912	0.209		0.031	0.001	0.051	0.058	0.151	0.092
Associate	0.224	0.056	0.121	0.168	0.949	0.858	0.312	1.006	0.035	0.025	0.252	0.040	0.123	0.130
Specialized	0.193	0.059	0.049	0.072	0.795	0.620	0.365	0.506	0.046	0.006	0.340	0.066	0.061	
Other/Unkn	0.131	0.041	0.033	0.041	0.562	0.941	0.103	0.253	0.016	0.026	0.071	0.053	0.019	0.101
All types	0.208	0.082	0.090	0.101	0.810	0.807	0.264	0.597	0.032	0.021	0.209	0.046	0.104	0.097
PACIFIC COAST REGION:														
Research	0.225	0.060	0.252	0.169	1.206	0.884	0.181	0.329	0.075			0.046		0.274
Doctoral	0.208	0.064	0.030	0.029	0.628	0.840	0.274	0.142	0.036	0.116	0.279	0.102	0.237	0.072
Masters	0.297	0.037	0.184	0.060	0.975	0.825	0.335	0.255	0.044	0.191	0.168	0.038	0.109	0.057
Baccalaur	0.315	0.038	0.058	0.231	1.310	1.210	0.562	1.003	0.068	0.063	0.351	0.141	0.195	0.026
Associate	0.427	0.080	0.128	0.089	1.330	1.303	0.649	0.738	0.070	0.044	0.368	0.099	0.103	0.159
Specialized	1.415	0.715		0.777	0.885	0.549				0.124	0.469			0.080
Other/Unkn	0.156	0.040		0.057	0.587	0.704	0.118	0.827	0.027	0.004	0.181			0.131
All types	0.367	0.084	0.138	0.130	1.117	1.013	0.440	0.509	0.060	0.075	0.351	0.085	0.125	0.120

STATISTICAL REDUCTION 3C

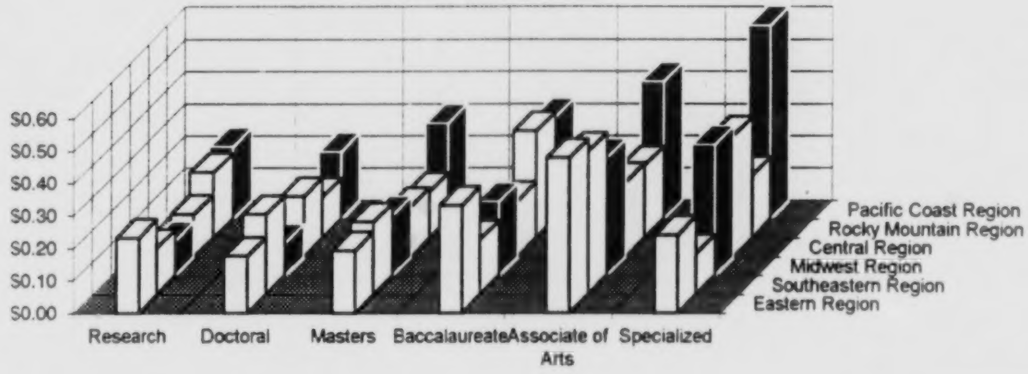
MEAN COST PER SQUARE FOOT BY STUDENT ENROLLMENT

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
0-1999 STUDENTS:														
Research	0.204	0.057			1.294	0.990	0.090	0.160	0.048	0.079	1.176			
Doctoral	0.135	0.178	0.128	0.280	2.245	1.270	0.137	0.484	0.299	0.050	0.886	0.033		0.116
Masters	0.167	0.055		0.117	1.237	0.685	0.260	1.051	0.040	0.240	0.298	0.078	0.078	0.086
Baccalaur	0.265	0.080	0.088	0.077	0.805	0.783	0.274	0.654	0.056	0.036	0.211	0.061	0.077	0.579
Associate	0.324	0.103	0.139	0.109	0.909	0.908	0.321	0.835	0.057	0.023	0.235	0.093	0.088	0.137
Specialized	0.311	0.155	0.080	0.228	1.114	0.672	0.191	0.923	0.046	0.077	0.340	0.087	0.061	0.210
Other/Unkn	0.086	0.040	0.063	0.044	1.012	0.936	0.067	0.252	0.023	0.003	0.028	0.029	0.032	
All types	0.278	0.100	0.095	0.128	0.946	0.817	0.268	0.753	0.060	0.048	0.271	0.074	0.077	0.415
2000-4,999 STUDENTS:														
Research	0.458		0.635	0.562	2.548	1.184	0.121	0.421	0.132					
Doctoral	0.183	0.066	0.082	0.056	0.966	1.218	0.242	0.340	0.044	0.008			0.082	
Masters	0.193	0.036	0.088	0.084	0.988	0.840	0.303	0.462	0.060	0.013	0.250	0.068	0.083	0.101
Baccalaur	0.239	0.034	0.040	0.070	0.893	1.013	0.298	0.662	0.052	0.008	1.024	0.070	0.098	0.518
Associate	0.375	0.168	0.148	0.288	0.766	1.034	0.326	0.963	0.057	0.023	0.345	0.084	0.125	0.469
Specialized	0.320	0.101	0.168	0.050	1.321	0.807	0.223	0.814	0.065	0.083	0.285	0.076		0.127
Other/Unkn	0.229	0.012		0.021	0.570	0.915	0.191	0.151	0.019	0.038	0.097	0.105		0.091
All types	0.289	0.090	0.120	0.155	0.912	0.966	0.300	0.666	0.058	0.025	0.374	0.076	0.105	0.277
5000-11,999 STUDENTS:														
Research	0.225	0.101	0.092	0.320	1.086	1.004	0.203	0.841	0.068	0.004	0.086	0.028	0.050	0.201
Doctoral	0.216	0.092	0.063	0.049	0.721	0.806	0.237	0.310	0.065	0.056	0.164	0.071	0.075	0.070
Masters	0.193	0.074	0.118	0.073	0.758	0.902	0.258	0.339	0.047	0.057	0.265	0.053	0.054	0.089
Associate	0.323	0.074	0.293	0.341	1.005	1.260	0.396	0.523	0.050	0.027	0.583	0.079	0.077	0.145
Specialized	0.138	0.022	0.213	0.283	1.151	0.761	0.040		0.038		0.861			
Other/Unkn	0.148	0.035	0.096	0.061	0.637	0.677	0.093	0.514	0.024	0.004	0.259	0.065	0.019	0.121
All types	0.234	0.075	0.151	0.139	0.846	0.991	0.284	0.425	0.051	0.038	0.430	0.062	0.062	0.111
12,000-19,999 STUDENTS:														
Research	0.150	0.058	0.064	0.093	0.863	0.658	0.238	0.347	0.038	0.012		0.031	0.044	0.228
Doctoral	0.133	0.051	0.056	0.039	0.818	0.922	0.203	0.484	0.039	0.077	0.342	0.046	0.039	0.164
Masters	0.248	0.063	0.136	0.045	0.951	0.939	0.262	0.689	0.047	0.038	0.351	0.035	0.051	0.189
Baccalaur	0.120	0.017	0.029	0.023	0.871	0.944	0.154	0.737	0.026	0.002		0.055	0.046	0.456
Associate	0.683	0.068	0.083	0.088	1.013	1.348	0.397	0.974	0.036	0.077	0.735	0.051	0.111	0.157
Specialized	1.377					0.665								0.080
Other/Unkn	0.345	0.052	0.107	0.052	0.670	0.800	0.131	0.312	0.088	0.033	0.621	0.032	0.022	0.132
All types	0.300	0.055	0.081	0.065	0.897	0.907	0.253	0.564	0.041	0.045	0.564	0.041	0.058	0.191
20,000+ STUDENTS:														
Research	0.146	0.052	0.076	0.053	0.863	0.827	0.195	0.587	0.045	0.031	0.108	0.056	0.070	0.201
Doctoral	0.139	0.023	0.076	0.054	0.625	0.948	0.179	0.472	0.029	0.011		0.071	0.063	0.359
Masters	0.193	0.133	0.037	0.110	0.741	1.319	0.210	0.489	0.017	0.020		0.101	0.024	
Associate	0.257	0.176	0.165	0.061	1.061	1.311	0.443	1.966	0.052	0.048	0.607	0.642	0.150	0.027
Other/Unkn	0.161	0.048	0.076	0.051	0.603	0.868	0.141	0.382	0.020	0.026	0.226	0.026	0.012	0.131
All types	0.162	0.063	0.081	0.055	0.831	0.915	0.218	0.606	0.041	0.031	0.343	0.095	0.076	0.188

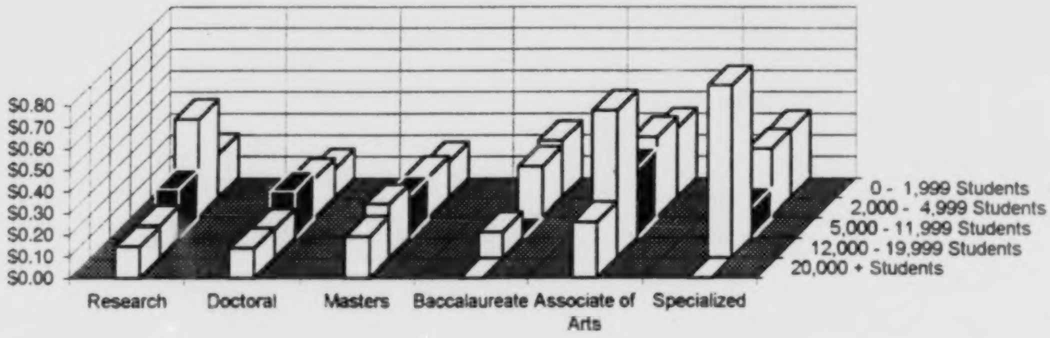
Administration Costs by Funding Source ($/sf)



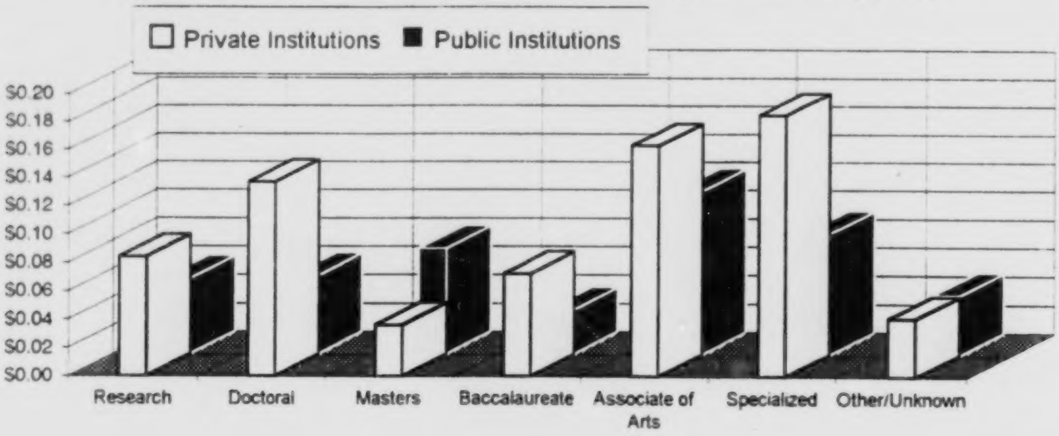
By Region



By Student Enrollment



Work Control Costs by Funding Source ($/sf)



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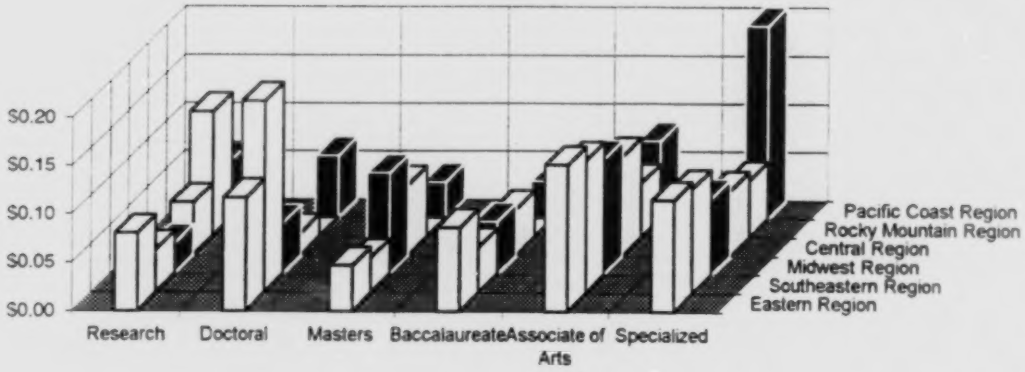

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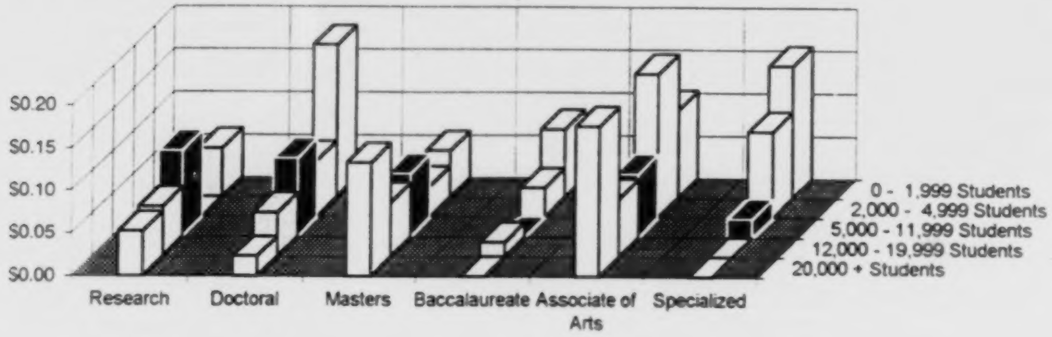
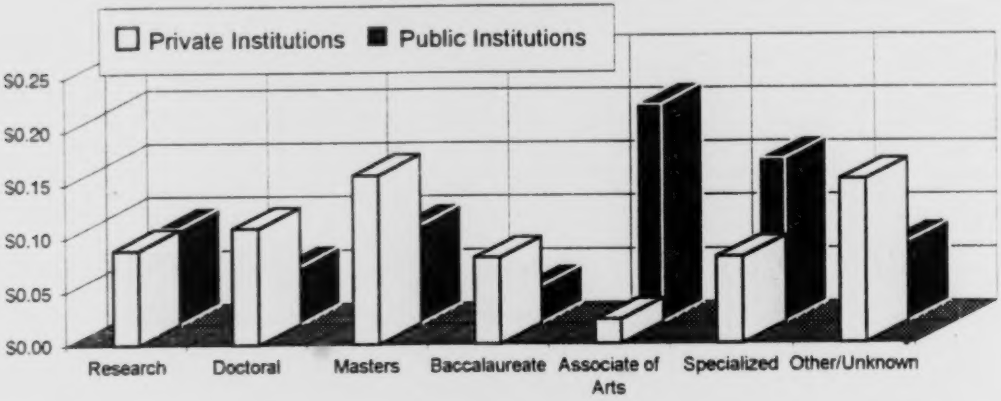


Engineering/Architecture Costs by Funding Source ($/sf)



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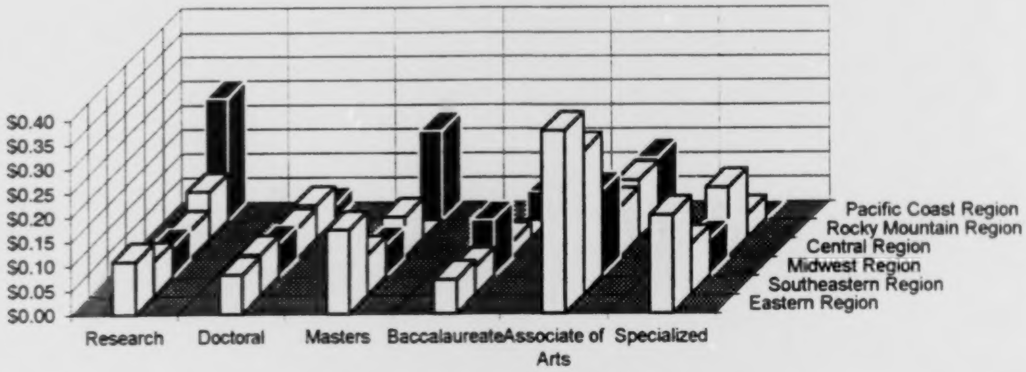

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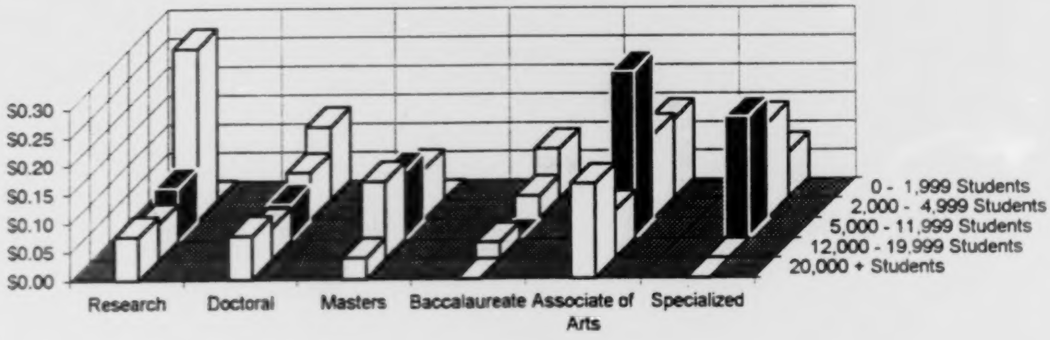
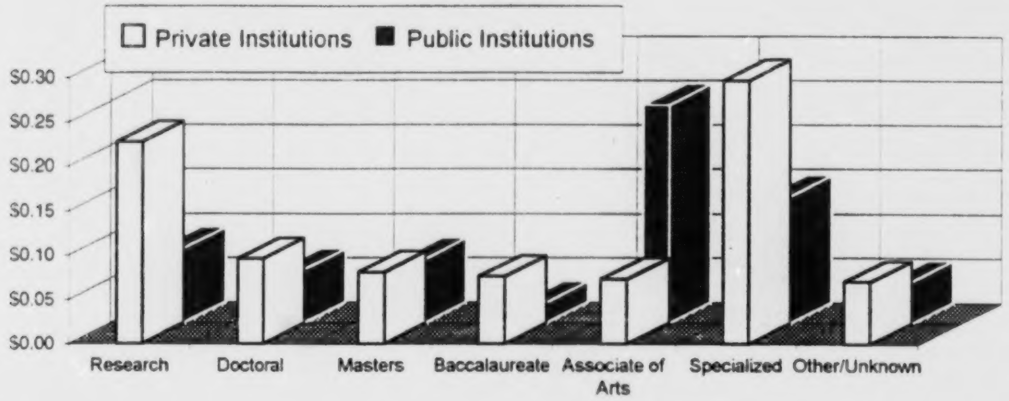


Project Management Costs by Funding Source ($/sf)



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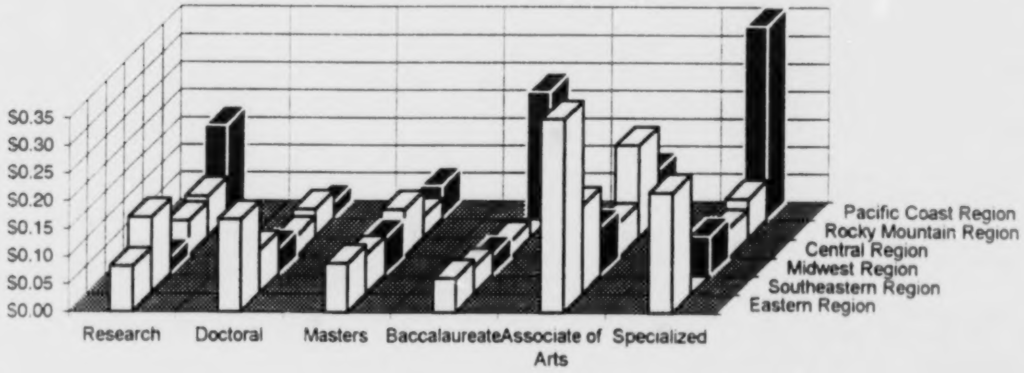

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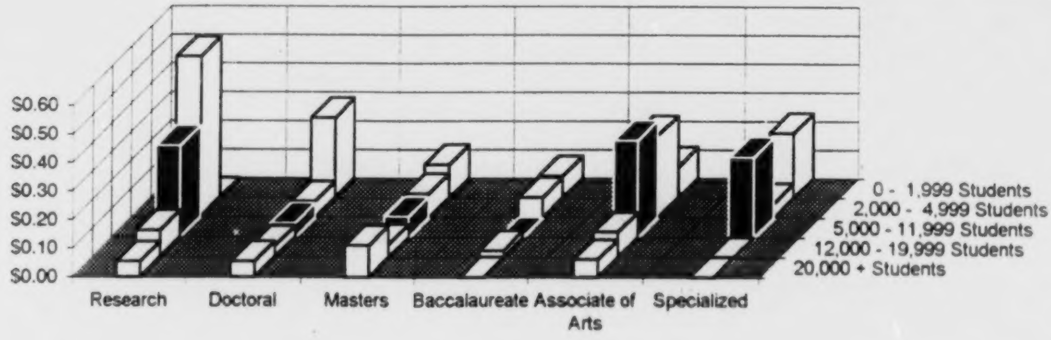
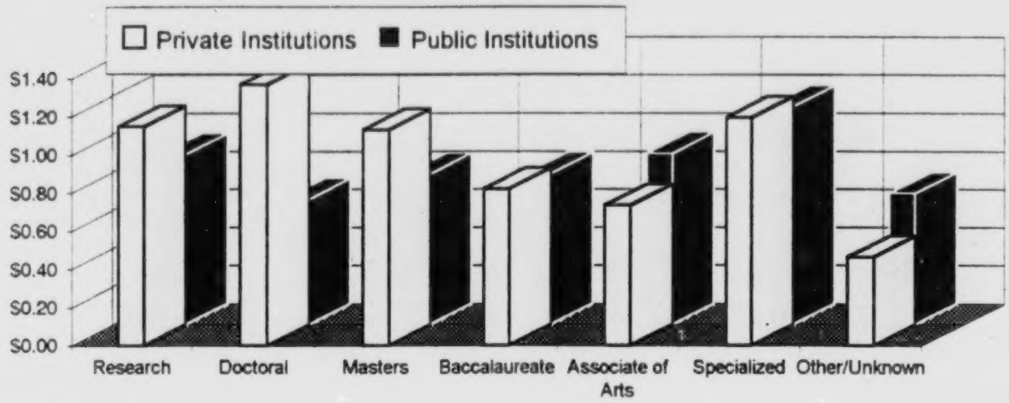


Building Maintenance Costs by Funding Source ($/sf)



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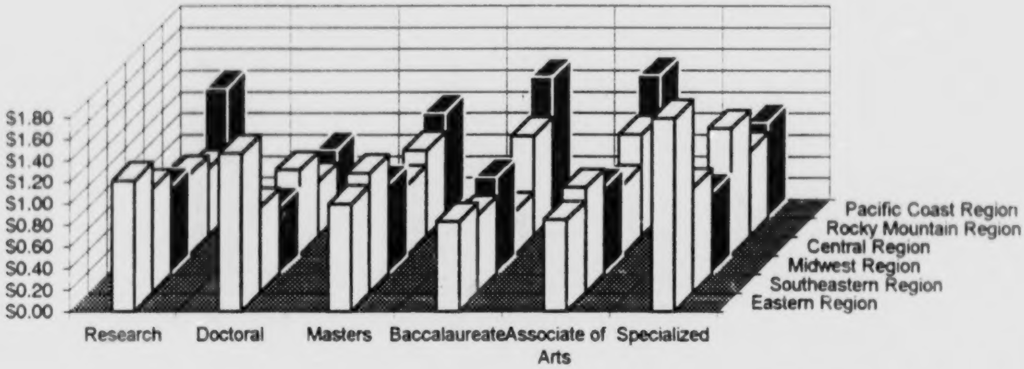

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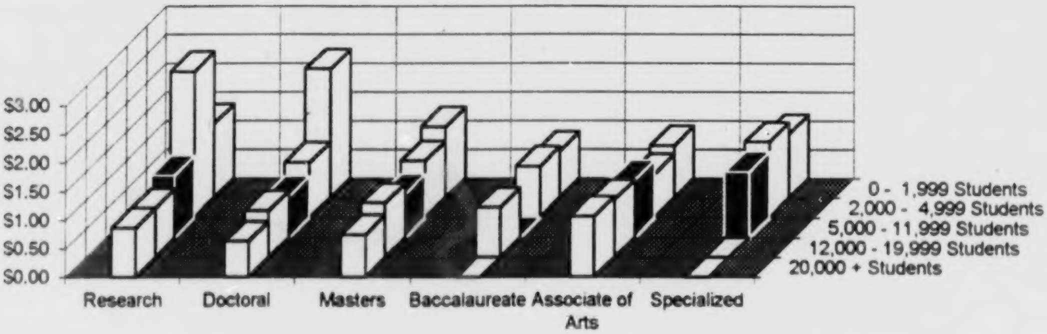
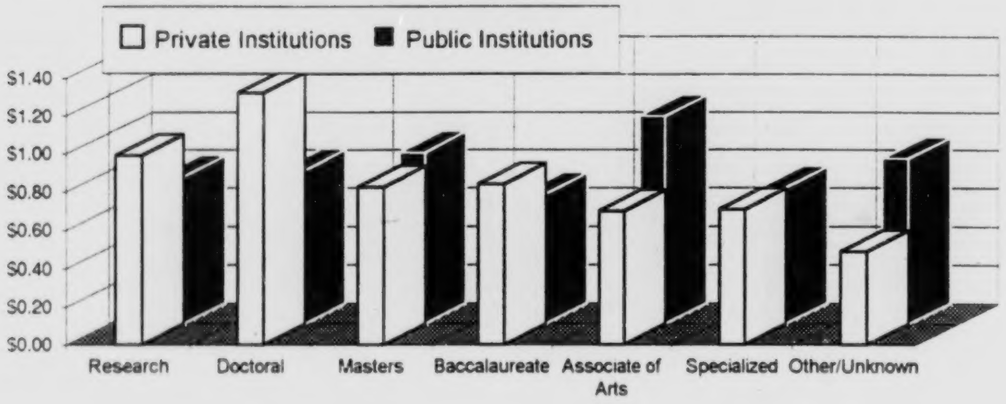
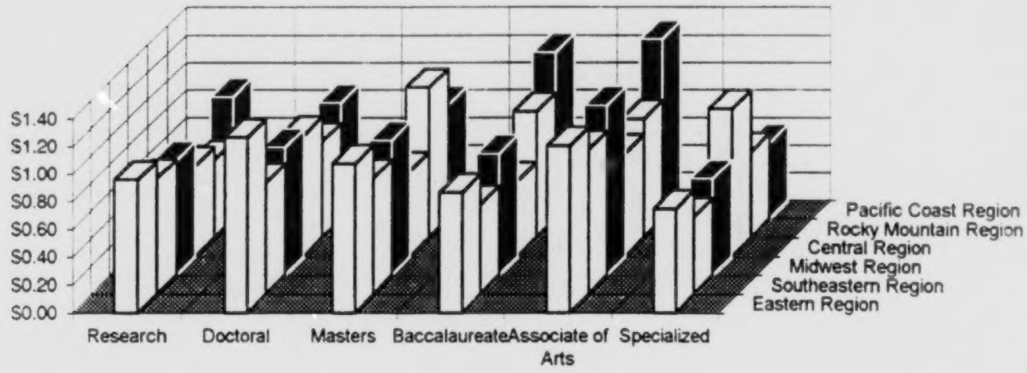


Custodial Maintenance Costs by Funding Source ($/sf)



By Region



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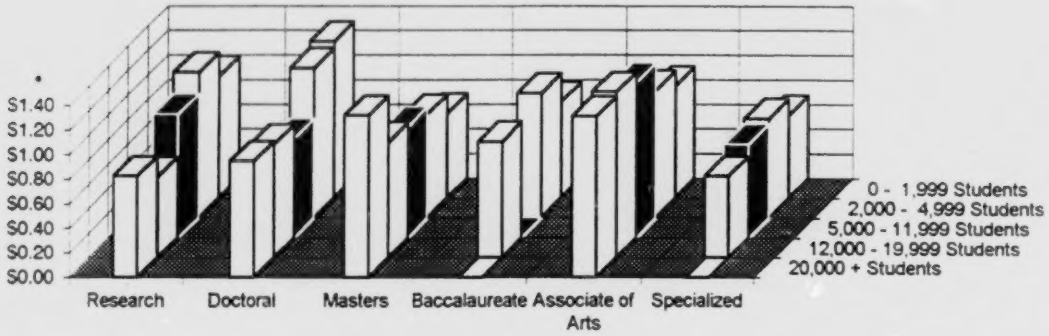
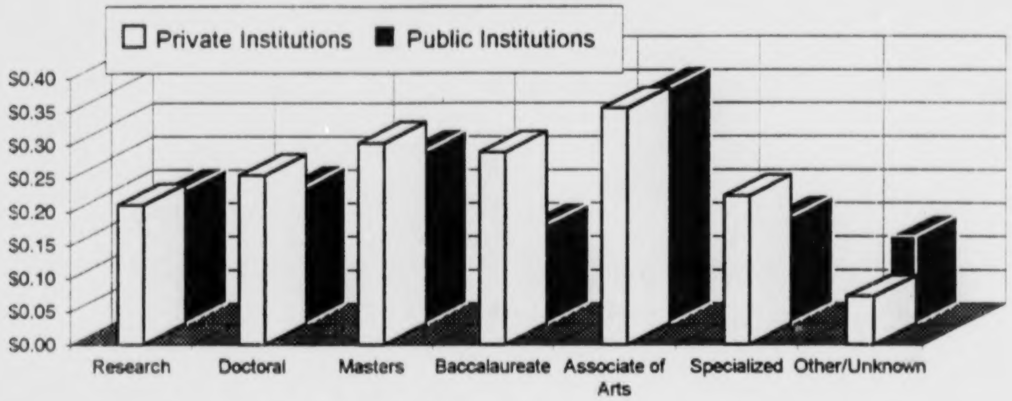


Landscape Maintenance Costs by Funding Source ($/sf)



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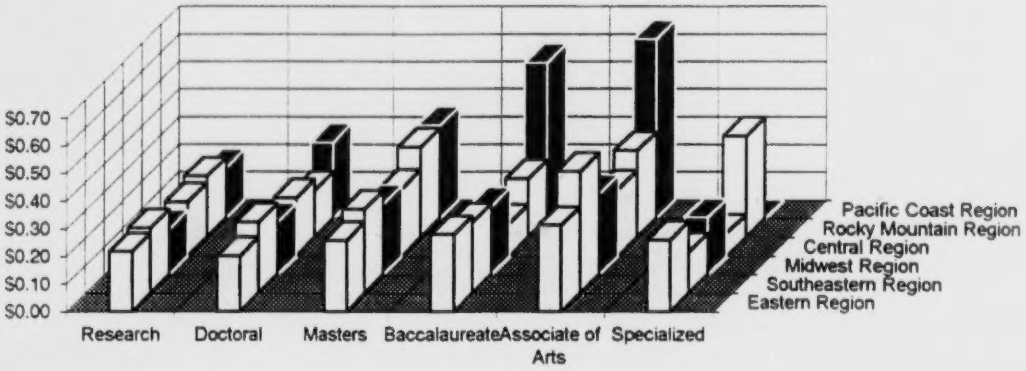

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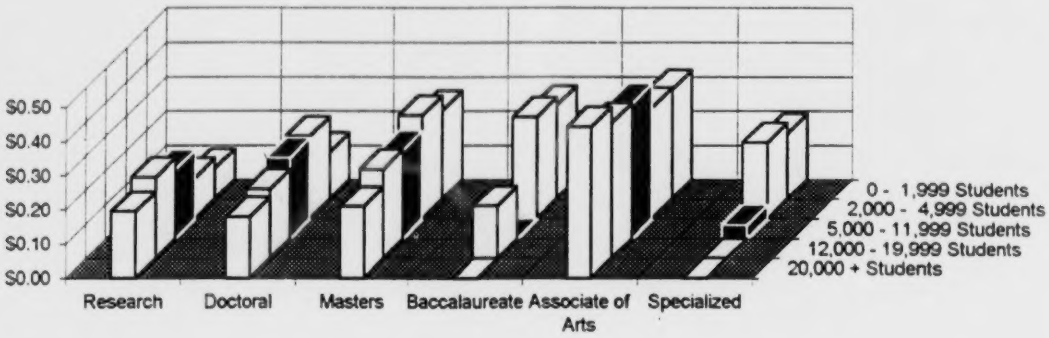
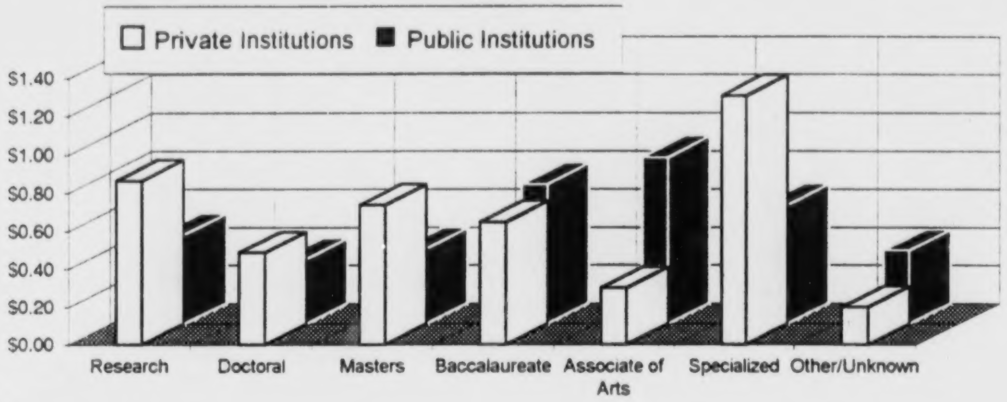
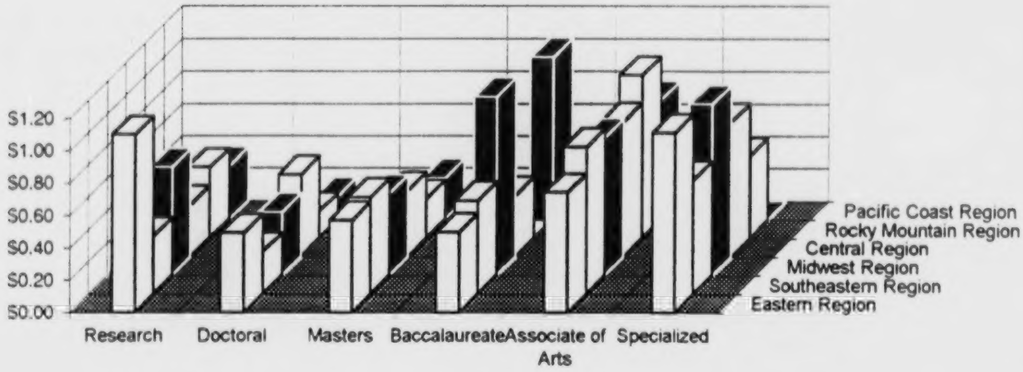


Utilities Operation Costs by Funding Source
($/sf)



By Region



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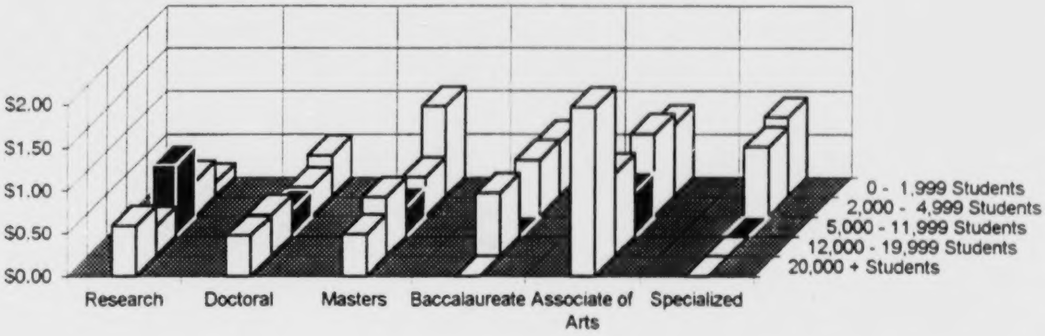
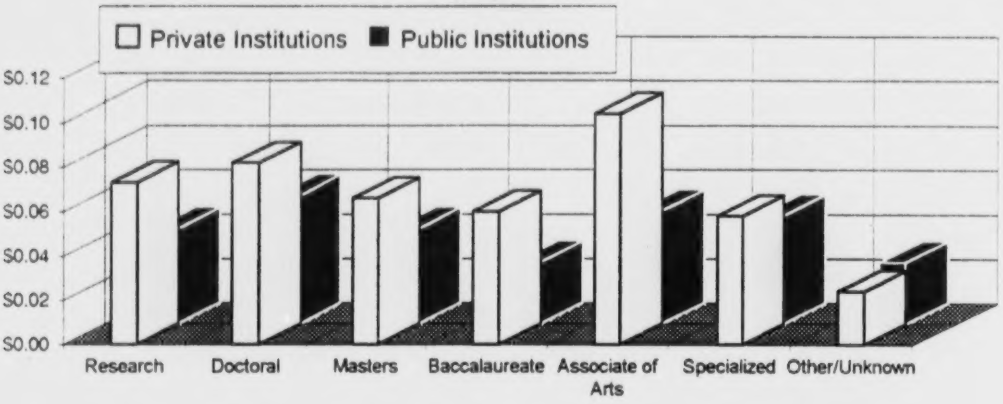


Solid Waste Disposal Costs by Funding Source ($/sf)



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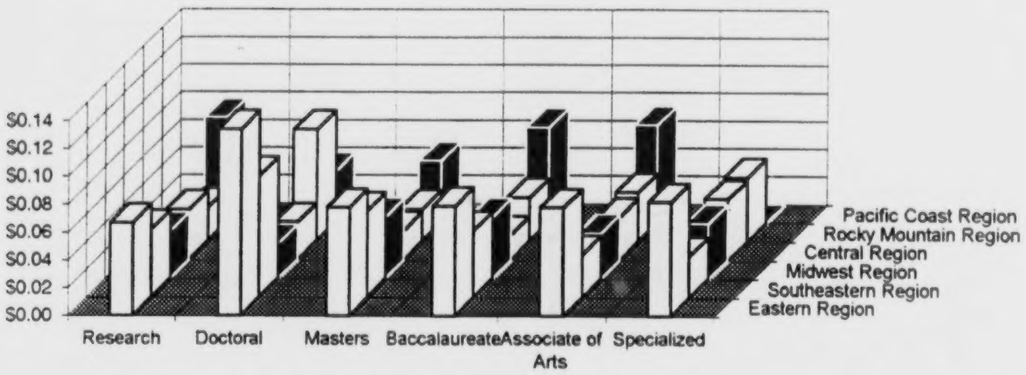

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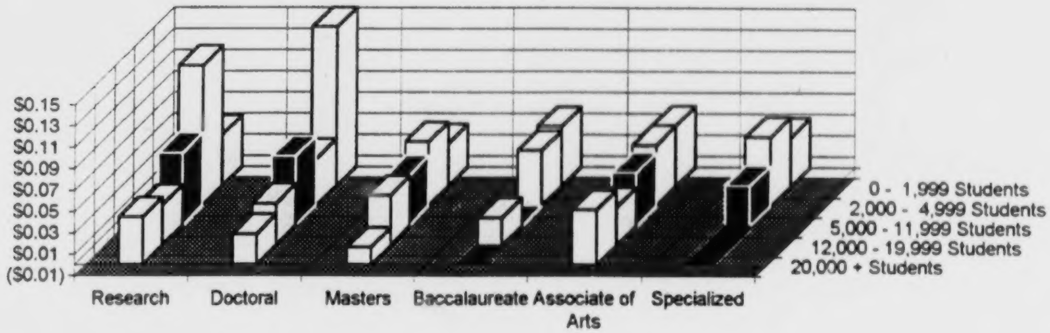
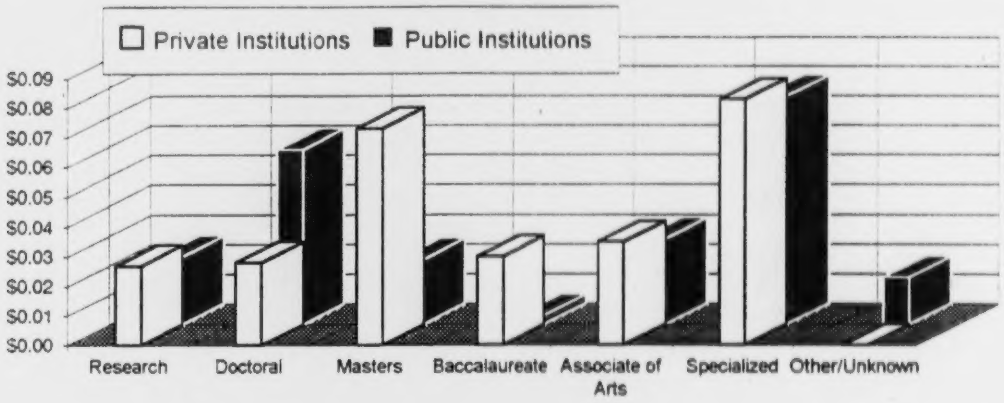


Hazardous Waste Disposal Costs by Funding Source ($/sf)



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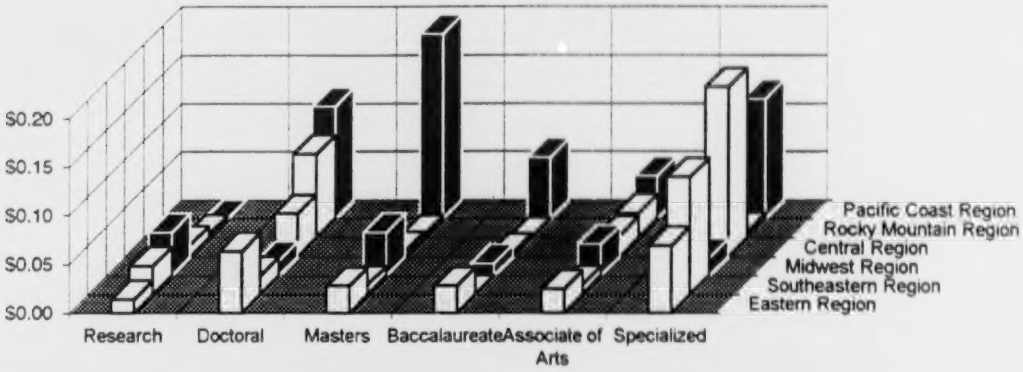

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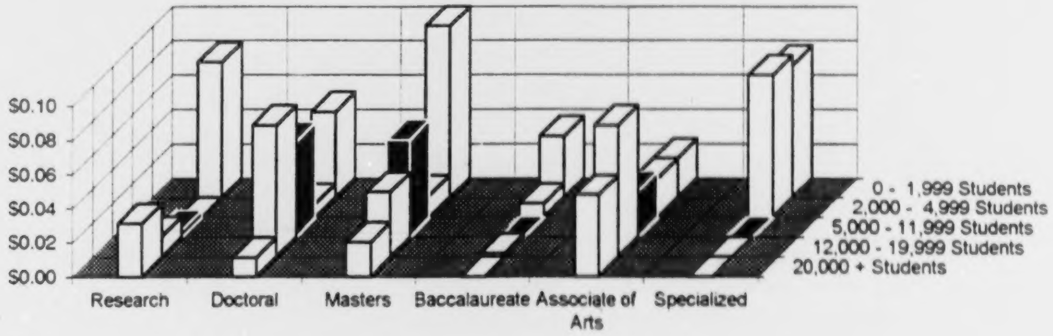
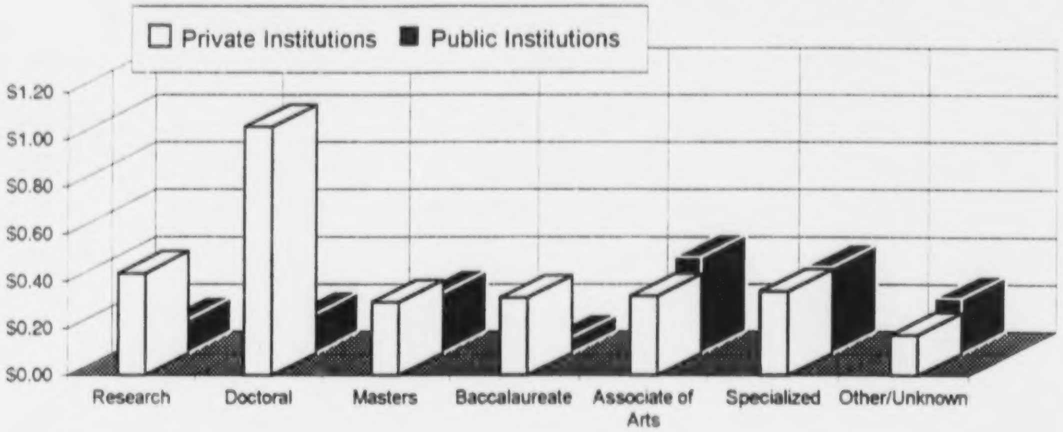


Security Costs by Funding Source ($/sf)



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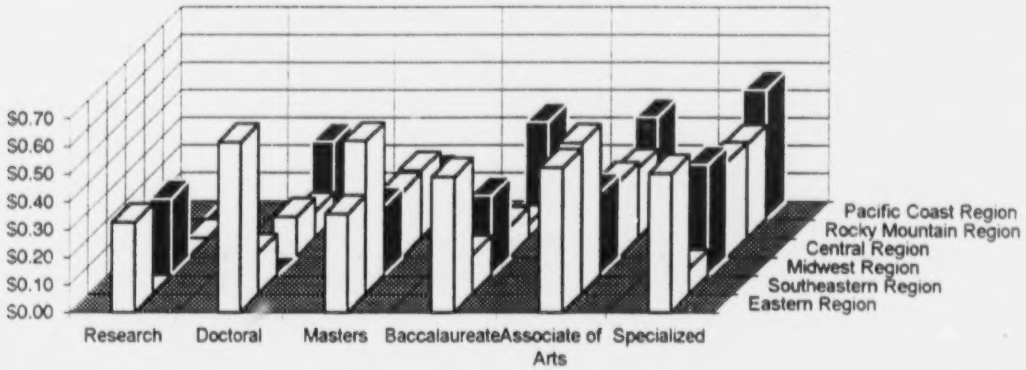

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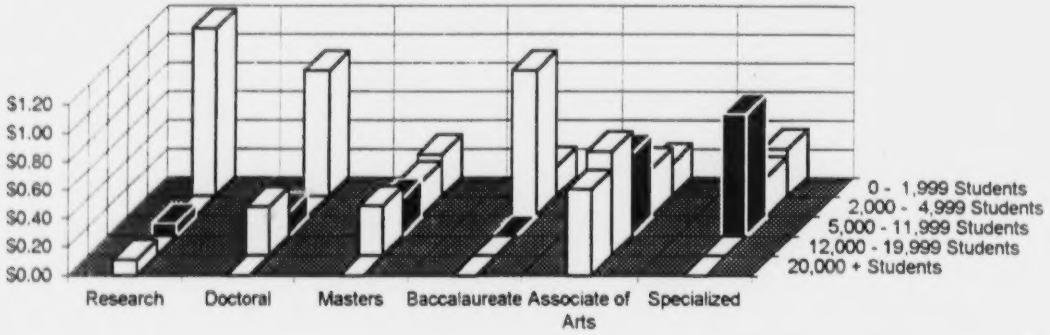
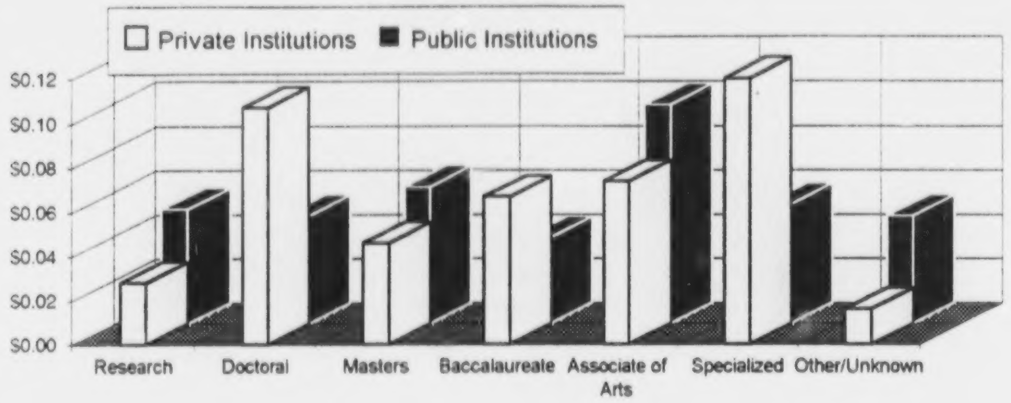


Motor Pool Operation Costs by Funding Source ($/sf)



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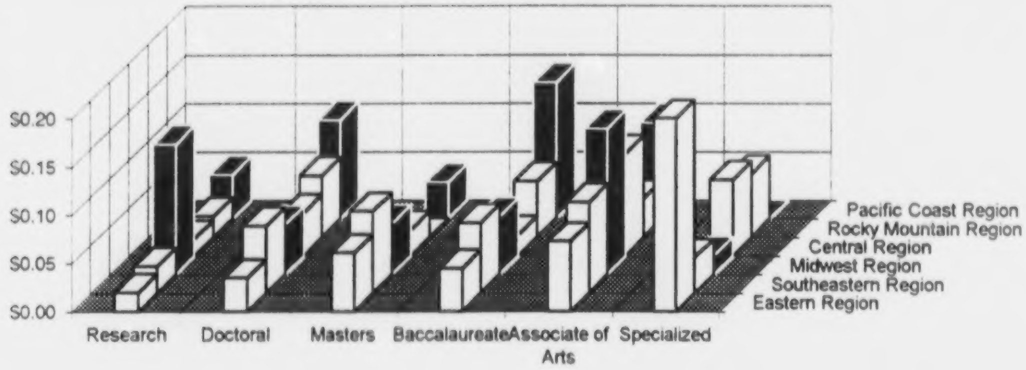

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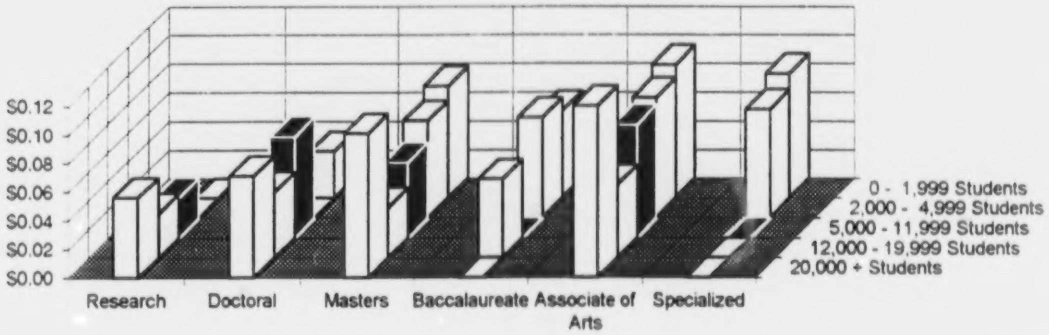
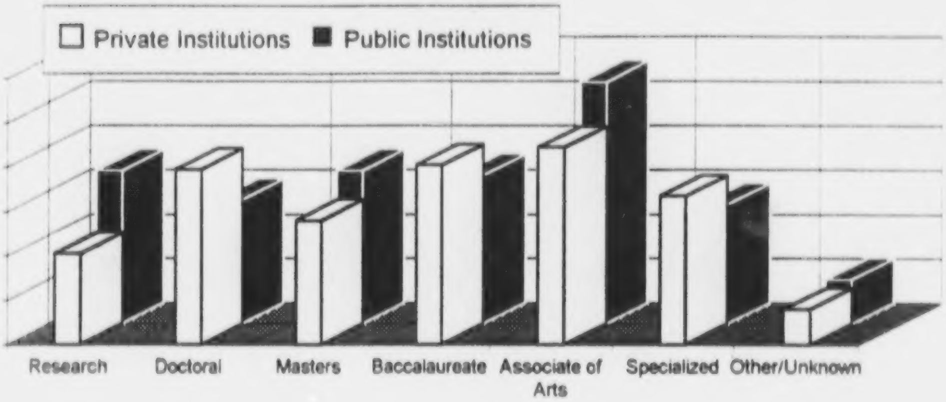
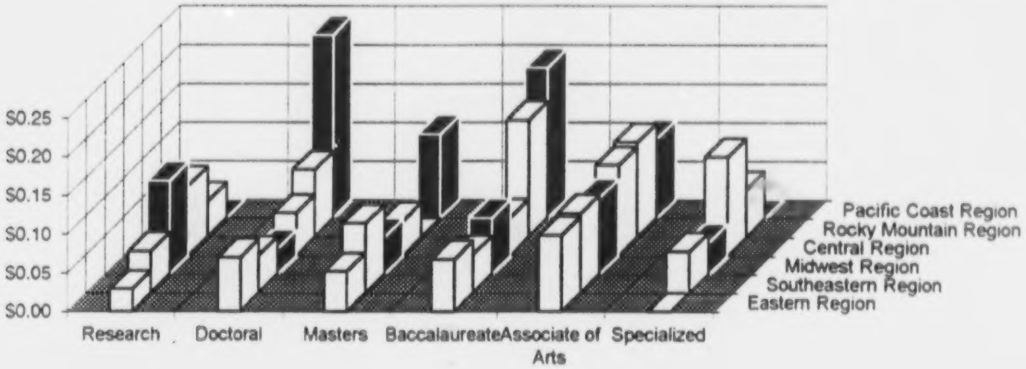


Motor Pool Maintenance Costs by Funding Source ($/sf)



By Region



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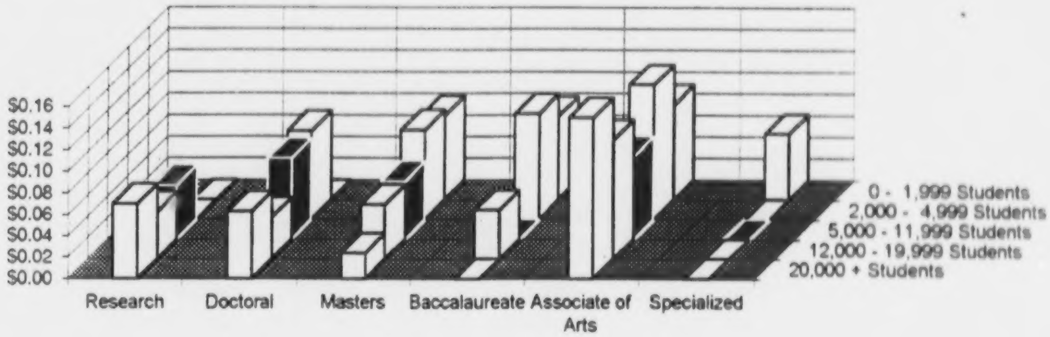
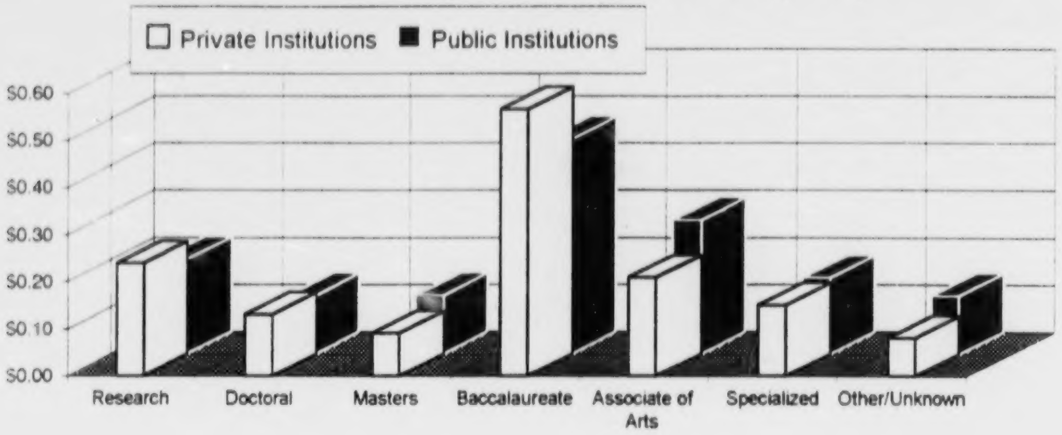
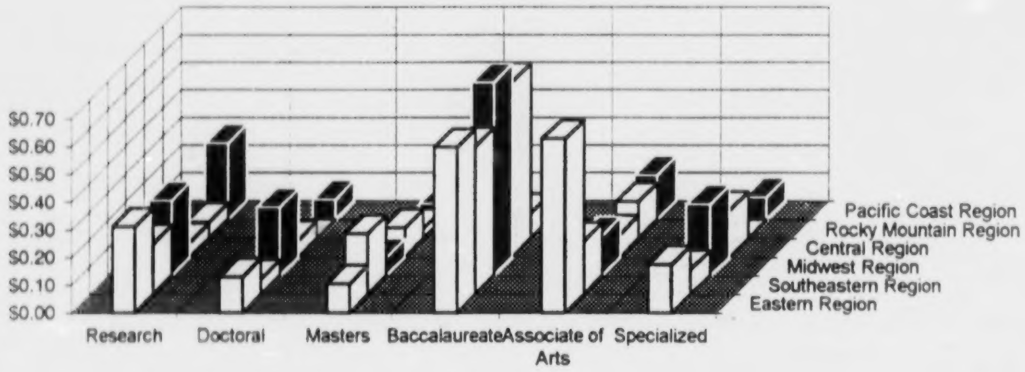


Other Costs by Funding Source ($/sf)



By Region



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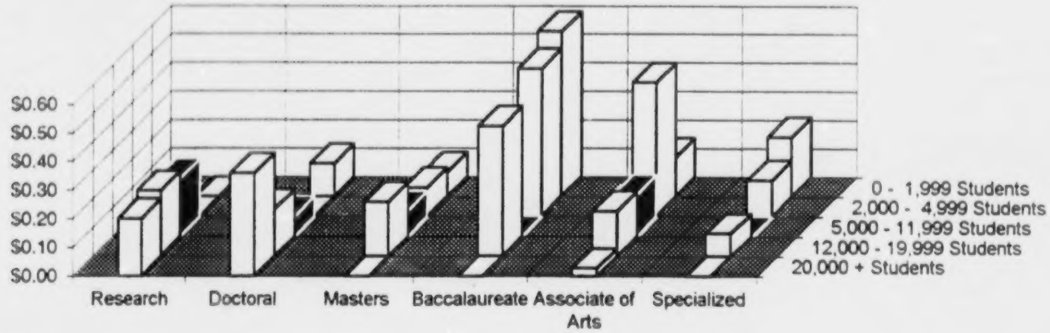

Section II: Institutional Indexes

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Public Institutions by Region 49
Private Institutions by Region 57

Institution	State	Funding	ID	Enroll-ment	Gross sq ft.	Grnd acres	Type	Region
AGNES SCOTT COLLEGE	GA	Private	1542	600	750,000	100	Baccalaureate	Southeastern
AIMS COMM COLLEGE	CO	Public	7582	4,062	356,422	140	Associate of Arts	Rocky Mountain
ALAMO COMM COLLEGE DISTRICT	TX	Public	3607	32,816	2,111,723	209	Associate of Arts	Central
ALBANY STATE COLLEGE	GA	Public	1544	3,200	668,236	158	Masters	Southeastern
ALBERTUS MAGNUS COLLEGE	CT	Private	1374	360	260,000	50	Baccalaureate	Eastern
ALBRIGHT COLLEGE	PA	Private	3229	937	782,000	80	Baccalaureate	Eastern
ALLEGHENY COLLEGE	PA	Private	3230	1,750	1,080,000	125	Baccalaureate	Eastern
ALVIN COMM COLLEGE	TX	Public	3539	4,056	430,000	112	Associate of Arts	Central
AMERICAN GRAD SCH OF INTL MGMT	AZ	Private	1070	1,230	388,000	80	Specialized	Rocky Mountain
AMHERST COLLEGE	MA	Private	2115	1,575	2,093,336	239	Baccalaureate	Eastern
APPALACHIAN STATE UNIV	NC	Public	2906	11,097	2,908,661	653	Masters	Southeastern
AQUINAS COLLEGE	MI	Private	2239	1,674	550,064	107	Masters	Midwest
ARIZONA STATE UNIV	AZ	Public	1081	37,985	7,806,100	600	Research	Rocky Mountain
ATLANTA METROPOLITAN COLLEGE	GA	Public	12165	1,678	234,495	55	Associate of Arts	Southeastern
ATLANTIC COMM COLLEGE	NJ	Public	2596	3,452	334,149	53	Associate of Arts	Eastern
AUGUSTA COLLEGE	GA	Public	1552	5,700	667,223	130	Masters	Southeastern
AURARIA HIGHER EDUCATION CENTER	CO	Public	9542	21,000	1,766,390	197	Associate of Arts	Rocky Mountain
AURORA UNIV	IL	Private	1634	1,800	350,000	28	Baccalaureate	Midwest
AZUSA PACIFIC UNIV	CA	Private	1117	3,500	693,471	72	Masters	Pacific Coast
BARTON COLLEGE	NC	Private	2908	1,050	404,644	60	Baccalaureate	Southeastern
BARTON COUNTY COMM COLLEGE	KS	Public	4608	2,100	410,000	90	Associate of Arts	Central
BAYLOR COLLEGE OF MEDICINE	TX	Private	4949	996	1,922,052	15	Specialized	Central
BELLEVILLE AREA COLLEGE	IL	Public	1636	24,000	480,000	217	Associate of Arts	Midwest
BENTLEY COLLEGE	MA	Private	2124	4,824	1,244,504	110	Specialized	Eastern
BERKLEE COLLEGE OF MUSIC	MA	Private	2126	2,400	500,000		Baccalaureate	Eastern
BLACK HILLS STATE UNIV	SD	Public	3459	2,525	706,503	90	Masters	Central
BLACKHAWK TECHNICAL COLLEGE	WI	Public	5390	1,841	206,200	24	Associate of Arts	Midwest
BLINN COLLEGE	TX	Public	3549	2,600	527,690	75	Associate of Arts	Central
BLUE RIDGE COMM COLLEGE	VA	Public	6819	1,417	99,449	60	Associate of Arts	Southeastern
BOISE STATE UNIV	ID	Public	1616	15,000	2,516,620	115	Masters	Pacific Coast
BOSTON UNIV	MA	Private	2130	22,431	8,486,750		Research	Eastern
BOWDOIN COLLEGE	ME	Private	2038	1,493	1,420,000	95	Baccalaureate	Eastern
BOWLING GREEN STATE UNIV	OH	Public	3018	18,000	4,943,145	350	Doctoral	Midwest
BRAZOSPORT COLLEGE	TX	Public	7857	1,589	360,000	56	Associate of Arts	Central
BREWTON-PARKER COLLEGE	GA	Private	1557	1,873	294,000	280	Baccalaureate	Southeastern
BRISTOL COMM COLLEGE	MA	Public	2176	2,895	320,000	105	Associate of Arts	Eastern
BRITISH COLUMBIA INST OF TECHNOLOGY	BC	Public	200180	6,500	1,772,267		Other/Unknown	Pacific Coast
BROOKDALE COMM COLLEGE	NJ	Public	8404	8,087	697,753	200	Associate of Arts	Eastern
BROOKHAVEN COLLEGE	TX	Public	21002	4,007	1,049	200	Associate of Arts	Central
BROOME COMM COLLEGE	NY	Public	2862	4,550	465,000	60	Associate of Arts	Eastern
BURLINGTON COUNTY COLLEGE	NJ	Public	7730	4,110	419,762	225	Associate of Arts	Eastern
BUTLER COUNTY COMM COLLEGE	KS	Public	1906	1,500	385,877	85	Associate of Arts	Central
BUTLER UNIV	IN	Private	1788	2,741	1,330,000	290	Masters	Midwest
CAL POLY STATE UNIV/SAN LUIS OBISPO	CA	Public	1143	14,073	3,320,657	264	Masters	Pacific Coast
CALIFORNIA SCH OF PROF PSYCH/FRESNO	CA	Private	11881	283	32,167		Specialized	Pacific Coast
CALIFORNIA STATE UNIV/FULLERTON	CA	Public	1137	16,912	2,033,102	225	Masters	Pacific Coast
CALIFORNIA STATE UNIV/SACRAMENTO	CA	Public	1150	17,361	2,716,659	282	Masters	Pacific Coast
CALIFORNIA STATE UNIV/SAN BERNARDINO	CA	Public	1142	12,121	1,100,842	430	Masters	Pacific Coast
CAMDEN COUNTY COLLEGE	NJ	Public	6865	5,539	574,000	385	Associate of Arts	Eastern
CANADIAN THEOLOGICAL SEMINARY & CANADIAN	SK	Private	200885	396	194,240	16	Other/Unknown	Rocky Mountain

Institution	State	Funding	ID	Enroll-ment	Gross sq ft.	Grnd acres	Type	Region
CARROLL COLLEGE	MT	Private	2526	1,236	512,792	58	Baccalaureate	Rocky Mountain
CARROLL COLLEGE	WI	Private	3838	1,400	800,000	47	Baccalaureate	Midwest
CARTHAGE COLLEGE	WI	Private	3839	1,702	700,000	68	Baccalaureate	Midwest
CASPER COMM COLLEGE	WY	Public	3928	3,100	710,000	70	Associate of Arts	Rocky Mountain
CASTLETON STATE COLLEGE	VT	Public	3683	2,006	460,000	135	Masters	Eastern
CATONSVILLE COMM COLLEGE	MD	Public	2063	2,508	557,548	100	Associate of Arts	Eastern
CENTRAL COLLEGE	IA	Private	1850	1,352	724,331	125	Masters	Midwest
CENTRAL WASHINGTON UNIV	WA	Public	3771	8,085	2,677,613	230	Masters	Pacific Coast
CENTRE COLLEGE	KY	Private	1961	975	894,329	100	Baccalaureate	Southeastern
CHAMPLAIN COLLEGE	VT	Private	3684	1,360	286,000	18	Associate of Arts	Eastern
CHATTAHOOCHEE TECHNICAL INST	GA	Public	5620	1,200	101,000	12	Associate of Arts	Southeastern
CITY UNIV OF HONG KONG	HONG KON	Public	201332	10,808	1,529,600	29	Other/Unknown	Other/Unknown
CLAREMONT MCKENNA COLLEGE	CA	Private	1170	888	439,000	49	Baccalaureate	Pacific Coast
CLARK UNIV	MA	Private	2139	2,100	1,358,321	94	Doctoral	Eastern
CLARKSON UNIV	NY	Private	2699	2,547	1,684,073	450	Doctoral	Eastern
CLINTON COMM COLLEGE	NY	Public	6787	1,500	195,169	72	Associate of Arts	Eastern
CLOVIS COMM COLLEGE	NM	Public	4743	1,862	259,610	10	Associate of Arts	Rocky Mountain
COASTAL CAROLINA COMM COLLEGE	NC	Public	8084	2,800	245,650	90	Associate of Arts	Southeastern
COCONINO COMM COLLEGE	AZ	Public		1,375			Other/Unknown	Rocky Mountain
COLLEGE DE SHERBROOKE	PQ	Public	200860	5,612	787,270	24	Other/Unknown	Eastern
COLLEGE MISERICORDIA	PA	Private	3247	1,169	443,632	84	Baccalaureate	Eastern
COLLEGE OF DUPAGE	IL	Public	6656	16,000	1,183,350	273	Associate of Arts	Midwest
COLLEGE OF ST. ROSE	NY	Private	2705	4,000	616,582	25	Masters	Eastern
COLLEGE OF THE HOLY CROSS	MA	Private	2141	2,600	1,715,000	175	Baccalaureate	Eastern
COLLEGE OF WILLIAM AND MARY	VA	Public	3705	7,586	2,989,987	775	Doctoral	Southeastern
COLORADO COLLEGE	CO	Private	1347	1,850	1,373,835	56	Baccalaureate	Rocky Mountain
COLORADO STATE UNIV	CO	Public	1350	19,798	7,362,542	640	Research	Rocky Mountain
COLUMBIA INTERNATIONAL UNIV	SC	Private	3429	751	352,548	52	Specialized	Southeastern
COMM COLL OF ALLEGHENY CNTY/MONROEVILLE	PA	Public	4051	4,109	275,367	120	Associate of Arts	Eastern
COMM COLL OF ALLEGHENY CNTY/PITTSBURGH	PA	Public	4051	5,304	218,556	10	Associate of Arts	Eastern
COMM COLL OF ALLEGHENY CNTY/PITTSBURGH	PA	Public	4051	7,468	480,691	21	Associate of Arts	Eastern
COMM COLL OF ALLEGHENY CNTY/PITTSBURGH	PA	Public	4051	16,000	82,219	2	Associate of Arts	Eastern
COMM COLL OF ALLEGHENY CNTY/WEST MIFFLIN	PA	Public	4051	5,245	244,519	212	Associate of Arts	Eastern
CONCORD COLLEGE	WV	Private	3810				Baccalaureate	Southeastern
CONCORDIA COLLEGE	MN	Private	2346	2,993	1,138,441	120	Masters	Midwest
CONCORDIA UNIV	PQ	Public	200790	17,410	2,378,612	47	Other/Unknown	Eastern
CORNELL UNIV	NY	Private	2711	18,500	12,700,000	740	Research	Eastern
COTTEY COLLEGE	MO	Private	2458	375	360,000	52	Associate of Arts	Central
COVENANT COLLEGE	GA	Private	3484	850	280,417	50	Specialized	Southeastern
CREIGHTON UNIV	NE	Private	2542	5,638	2,166,000	87	Masters	Central
DAKOTA STATE UNIV	SD	Public	3463	1,016	414,228	56	Baccalaureate	Central
DANVILLE COMM COLLEGE	VA	Public	3758	1,865	180,000	20	Associate of Arts	Southeastern
DARTON COLLEGE	GA	Public	1543	1,866	226,856	180	Associate of Arts	Southeastern
DAVIDSON COLLEGE	NC	Private	2918	1,603	1,638,661	140	Baccalaureate	Southeastern
DAYTONA BEACH COMM COLLEGE	FL	Public	1475	10,588	1,067,679	200	Associate of Arts	Southeastern
DEFIANCE COLLEGE	OH	Private	3041	560	386,809	150	Baccalaureate	Midwest
DELTA STATE UNIV	MS	Public	2403	3,775	1,184,000	275	Masters	Southeastern
DENISON UNIV	OH	Private	3042	1,840	1,122,000	250	Baccalaureate	Midwest
DES MOINES AREA COMM COLLEGE	IA	Public	8735	10,911	736,534	356	Associate of Arts	Midwest
DEVRY INST OF TECHNOLOGY	IL	Private	22966	2,700	93,000	3	Masters	Midwest

Institution	State	Funding	ID	Enrollment	Gross sq ft.	Grnd acres	Type	Region
DEVRY INSTITUTE OF TECHNOLOGY	TX	Private	10139	2,000	96,000	17	Specialized	Central
DREW UNIV	NJ	Private	2603	2,000	961,000	186	Baccalaureate	Eastern
DUKE UNIV	NC	Private	2920	10,000	4,556,223	900	Research	Southeastern
DUTCHESS COMM COLLEGE	NY	Public	2864	4,500	513,070	190	Associate of Arts	Eastern
DYERSBURG STATE COMM COLLEGE	TN	Public	6835	1,537	157,000	90	Associate of Arts	Southeastern
EASTERN COLLEGE	PA	Private	3259	1,200	365,000	107	Baccalaureate	Eastern
EASTERN ILLINOIS UNIV	IL	Public	1674	9,412	2,942,048	320	Masters	Midwest
EASTERN KENTUCKY UNIV	KY	Public	1963	11,394	4,300,000	465	Masters	Southeastern
EASTERN MICHIGAN UNIV	MI	Public	2259	18,695	3,916,624	400	Masters	Midwest
EASTERN NEW MEXICO UNIV/ROSWELL	NM	Public	2661	1,450	423,194	120	Associate of Arts	Rocky Mountain
ECKERD COLLEGE	FL	Private	1487	1,500	581,144	263	Baccalaureate	Southeastern
EDISON STATE COMM COLLEGE	OH	Public	12270	1,467	140,000	80	Associate of Arts	Midwest
EL PASO COUNTY COMM COLLEGE	TX	Public	10387	11,507	809,867	319	Associate of Arts	Central
ELIZABETHTOWN COLLEGE	PA	Private	3262	1,500	850,000	85	Masters	Eastern
ELIZABETHTOWN COMM COLLEGE	KY	Public	29207	2,648	147,531	56	Associate of Arts	Southeastern
ELON COLLEGE	NC	Private	2927	3,303	905,209	325	Masters	Southeastern
EMORY UNIV	GA	Private	1564	9,074	4,703,830	274	Research	Southeastern
EMPORIA STATE UNIV	KS	Public	1927	6,100	1,575,867	405	Masters	Central
ENTERPRISE STATE JUNIOR COLLEGE	AL	Public	1015	1,598	143,982	125	Associate of Arts	Southeastern
ERIE COMM COLLEGE/SOUTH CAMPUS	NY	Public	12427	3,593	350,000	120	Associate of Arts	Eastern
EVERGREEN STATE COLLEGE	WA	Public	8155	3,300	1,267,000	1,012	Baccalaureate	Pacific Coast
FAYETTEVILLE TECH COMM COLLEGE	NC	Public	7640	8,254	536,530	112	Associate of Arts	Southeastern
FEATHER RIVER COMM COLLEGE DISTRICT	CA	Public	8597	980	95,547	45	Associate of Arts	Pacific Coast
FINGER LAKES COMM COLLEGE	NY	Public	7532	2,819	308,513	350	Associate of Arts	Eastern
FLATHEAD VALLEY COMM COLLEGE	MT	Public	6777	1,047	99,000	37	Associate of Arts	Rocky Mountain
FLORENCE-DARLINGTON TECHNICAL COLLEGE	SC	Public	3990	2,043	293,812	40	Associate of Arts	Southeastern
FLORIDA INTERNATIONAL UNIV	FL	Public	9635	23,842	1,504,132	442	Masters	Southeastern
FLORIDA STATE UNIV	FL	Public	1489	19,003	6,941,187	418	Research	Southeastern
FRESNO CITY COLLEGE	CA	Public	1307	15,000	610,000	104	Associate of Arts	Pacific Coast
FRESNO PACIFIC COLLEGE	CA	Private	1253	769	220,000	43	Baccalaureate	Pacific Coast
FRONT RANGE COMM COLLEGE	CO	Public	7933	4,614	311,028	26	Associate of Arts	Rocky Mountain
FROSTBURG STATE UNIV	MD	Public	2072	4,524	1,341,165	150	Masters	Eastern
FURMAN UNIV	SC	Private	3434	2,559	1,314,667	750	Baccalaureate	Southeastern
GADSDEN STATE COMM COLLEGE	AL	Public	1017	4,589	626,779	80	Associate of Arts	Southeastern
GAINESVILLE COLLEGE	GA	Public	1567		273,691	145	Associate of Arts	Southeastern
GATEWAY COMM-TECH COLLEGE	CT	Public	8037	2,500	330,000	26	Associate of Arts	Eastern
GENESEE COMM COLLEGE	NY	Public	6782	3,134	307,908	35	Associate of Arts	Eastern
GEORGE FOX COLLEGE	OR	Private	3194	500			Baccalaureate	Pacific Coast
GEORGETOWN COLLEGE	KY	Private	1964	1,004	585,825	108	Baccalaureate	Southeastern
GEORGIA SOUTHERN UNIV	GA	Public	1572	14,191	2,364,244	400	Masters	Southeastern
GEORGIA SOUTHWESTERN COLLEGE	GA	Public	1573	2,145	741,180	187	Masters	Southeastern
GLENDALE COMM COLLEGE	CA	Public	1076	14,000	500,000	64	Associate of Arts	Pacific Coast
GOGEBIC COMM COLLEGE	MI	Public	2264	650	211,400	30	Associate of Arts	Midwest
GRAYS HARBOR COLLEGE	WA	Public	3779	1,850	187,000	52	Associate of Arts	Pacific Coast
GUSTAVUS ADOLPHUS COLLEGE	MN	Private	2353	2,350	1,333,568	250	Baccalaureate	Midwest
H.LAVITY STOUTT COMM COLLEGE	BRIT VI	Public	30970	400	30,000	10	Other/Unknown	Other/Unknown
HARFORD COMM COLLEGE	MD	Public	2075	3,581	313,000	120	Associate of Arts	Eastern
HARRISBURG AREA COMM COLLEGE	PA	Public	3273	5,720	615,099	150	Associate of Arts	Eastern
HARTFORD GRADUATE CENTER	CT	Private	2804	965	154,000	12	Specialized	Eastern
HARVARD MEDICAL SCHOOL	MA	Private	2155	900	1,363,000	4	Research	Eastern

Institution	State	Funding	ID	Enroll-ment	Gross sq ft.	Grnd acres	Type	Region
HAVERFORD COLLEGE	PA	Private	3274	1,067	1,258,000	215	Baccalaureate	Eastern
HAZARD COMM COLLEGE	KY	Public	29219	1,240	125,000	5	Associate of Arts	Southeastern
HENDERSON STATE UNIVERSTY	AR	Public	1098	3,350	924,380	135	Baccalaureate	Central
HOBART & WILLIAM SMITH COLLEGES	NY	Private	2731	1,785	1,200,000	168	Baccalaureate	Eastern
HOCKING TECHNICAL COLLEGE	OH	Public	7598	4,319	322,203	250	Associate of Arts	Midwest
IDAHO STATE UNIV	ID	Public	1620	8,266	2,404,700	258	Doctoral	Pacific Coast
ILLINOIS CENTRAL COLLEGE	IL	Public	6753	6,487	677,462	151	Associate of Arts	Midwest
ILLINOIS VALLEY COMM COLLEGE	IL	Public	1705	2,430	310,294	60	Associate of Arts	Midwest
INDIANA UNIV/BLOOMINGTON	IN	Public	1809	31,575	12,734,366	1,862	Research	Midwest
INDIANA UNIV/SOUTH BEND	IN	Public	1816	4,270	623,000	65	Masters	Midwest
INGRAM STATE COMM COLLEGE	AL	Public	5700	1,602	133,126	8	Associate of Arts	Southeastern
IOWA STATE UNIV	IA	Public	1869	23,116	11,286,955	989	Research	Midwest
IOWA VALLEY COMM COLLEGE DISTRICT	IA	Public	666660	3,390	331,231	50	Associate of Arts	Midwest
JACKSON COMM COLLEGE	MI	Public	2274	2,900	503,000	80	Associate of Arts	Midwest
JAMESTOWN COMM COLLEGE	NY	Public	2869	3,000	350,000	60	Associate of Arts	Eastern
JEFFERSON COLLEGE	MO	Public	7102	2,726	451,512	50	Associate of Arts	Central
JEFFERSON COMM COLLEGE	NY	Public	2870		160,300	72	Associate of Arts	Eastern
JOHN TYLER COMM COLLEGE	VA	Public	4004	2,400	186,000	30	Associate of Arts	Southeastern
JOHNSON COUNTY COMM COLLEGE	KS	Public	8244	8,273	899,902	240	Associate of Arts	Central
JUNIATA COLLEGE	PA	Private	3279	1,050	700,000	106	Baccalaureate	Eastern
KALAMAZOO COLLEGE	MI	Private	2275	1,320	760,000	50	Baccalaureate	Midwest
KANKAKEE COMM COLLEGE	IL	Public	7690	2,591	263,482	95	Associate of Arts	Midwest
KANSAS STATE UNIV	KS	Public	1928	17,862	5,890,099	350	Research	Central
KELSEY-JENNEY COLLEGE	CA	Private	9268	900	52,000		Associate of Arts	Pacific Coast
KING COLLEGE	TN	Private	3496	502	383,500	60	Baccalaureate	Southeastern
LA SALLE UNIV	PA	Private	3287	3,781	804,516	85	Masters	Eastern
LAKELAND COMM COLLEGE	OH	Public	6804	4,363	448,275	32	Associate of Arts	Midwest
LAMAR UNIV/BEAUMONT	TX	Public	3581	5,340	2,212,836	270	Masters	Central
LANDMARK COLLEGE	VT	Private	25326	215	250,000	20	Associate of Arts	Eastern
LANE COMM COLLEGE	OR	Public	3196	9,536	827,343	160	Associate of Arts	Pacific Coast
LARAMIE COUNTY COMM COLLEGE	WY	Public	9259	2,720	599,824	260	Associate of Arts	Rocky Mountain
LAREDO COMM COLLEGE	TX	Public	3582	7,019	544,367	92	Associate of Arts	Central
LAWSON STATE COMM COLLEGE	AL	Public	1059	25,000	284,297	33	Associate of Arts	Southeastern
LEES COLLEGE	KY	Private	1970	650	117,941	17	Associate of Arts	Southeastern
LEHIGH CARBON COMM COLLEGE	PA	Public	6810	2,995	269,241	153	Associate of Arts	Eastern
LINDSEY WILSON COLLEGE	KY	Private	1972	1,270	260,405	20	Baccalaureate	Southeastern
LOUISIANA STATE UNIV/BATON ROUGE	LA	Public	2010	22,380	8,856,756	911	Research	Southeastern
LOUISIANA STATE UNIV/SHREVEPORT	LA	Public	2013	4,200	662,000	200	Specialized	Southeastern
LOWER COLUMBIA COLLEGE	WA	Public	3782	2,321	345,268	35	Associate of Arts	Pacific Coast
LUTHER SEMINARY	MN	Private	29338	455	400,000	46	Specialized	Midwest
LUZERNE COUNTY COMM COLLEGE	PA	Public	6811	4,756	262,400	122	Associate of Arts	Eastern
MACALESTER COLLEGE	MN	Private	2358	1,761	973,000	25	Baccalaureate	Midwest
MADISON AREA TECHNICAL COLLEGE	WI	Public	4007	8,315	1,227,370	149	Associate of Arts	Midwest
MANUKAU POLYTECHNIC	NEW ZEAL	Public	30970	4,225	493,123	5	Other/Unknown	Other/Unknown
MARIAN COLLEGE	IN	Private	1821	1,121	565,000	96	Baccalaureate	Midwest
MARQUETTE UNIV	WI	Private	3863	8,632	4,394,545	74	Doctoral	Midwest
MARTIN UNIV	IN	Private	29175	400	50,000	5	Baccalaureate	Midwest
MARY WASHINGTON COLLEGE	VA	Public	3746	3,700	1,129,854	151	Masters	Southeastern
MARYVILLE COLLEGE	TN	Private	3505	850	550,000	300	Baccalaureate	Southeastern
MARYVILLE UNIV OF ST. LOUIS	MO	Private	2482	3,700	315,000	70	Masters	Central

Institution	State	Funding	ID	Enroll-ment	Gross sq ft.	Grnd acres	Type	Region
MASSACHUSETTS INST OF TECHNOLOGY	MA	Private	2178	9,790	9,140,203	146	Research	Eastern
MCGILL UNIV	PQ	Public	200454	22,950	5,326,611	130	Other/Unknown	Eastern
MCHENRY COUNTY COLLEGE	IL	Public	7691	2,145	263,356	26	Associate of Arts	Midwest
MCPHERSON COLLEGE	KS	Private	1933	387	373,475	23	Baccalaureate	Central
MEDICAL COLLEGE OF GEORGIA	GA	Public	1579	2,104	3,974,092	100	Specialized	Southeastern
MEDICAL COLLEGE OF OHIO	OH	Public	7737	750	1,487,037	497	Specialized	Midwest
MEDICAL COLLEGE OF WISCONSIN	WI	Private	8296	797	745,793	12	Specialized	Midwest
MEDICAL UNIV OF SOUTH CAROLINA	SC	Public	3438	2,300	3,814,504	16	Specialized	Southeastern
MEDICINE HAT COLLEGE	AB	Public	200090	2,000	360,580	100	Other/Unknown	Rocky Mountain
MERCER UNIV/MACON	GA	Private	1580	6,300	1,539,971	190	Masters	Southeastern
MERCY COLLEGE OF NORTHWEST OHIO	OH	Private	6505	156	52,604		Associate of Arts	Midwest
MESSIAH COLLEGE	PA	Private	3298	2,288	1,031,957	160	Masters	Eastern
MIAMI UNIV	OH	Public	7104	18,256	5,534,761	925	Doctoral	Midwest
MICHIGAN STATE UNIV/EAST LANSING	MI	Public	2290	34,528	19,764,566	2,100	Research	Midwest
MICHIGAN TECHNOLOGICAL UNIV	MI	Public	2292	6,500	2,650,000	200	Masters	Midwest
MID-PLAINS COMM COLLEGE AREA	NE	Public	2557	1,750	358,254	165	Associate of Arts	Central
MIDLAND COLLEGE	TX	Public	9797		449,528	162	Associate of Arts	Central
MIDLANDS TECHNICAL COLLEGE	SC	Public	3993	5,785	525,256	97	Associate of Arts	Southeastern
MILES COMM COLLEGE	MT	Public	2528	580	114,053	20	Associate of Arts	Rocky Mountain
MILLSAPS COLLEGE	MS	Private	2414	1,240	579,500	100	Baccalaureate	Southeastern
MINERAL AREA COLLEGE	MO	Public	2486	1,437	341,670	240	Associate of Arts	Central
MINNEAPOLIS COMM COLLEGE	MN	Public	2362	3,020	234,719	4	Associate of Arts	Midwest
MISSISSIPPI STATE UNIV	MS	Public	2423	13,651	5,227,815	1,000	Research	Southeastern
MOHAVE COMM COLLEGE	AZ	Public	11864	2,100	220,340	60	Associate of Arts	Rocky Mountain
MONTANA STATE UNIV/BOZEMAN	MT	Public	2532	9,682	3,810,338	184	Doctoral	Rocky Mountain
MONTANA STATE UNIV/NORTHERN	MT	Public	2533	1,800	552,000	107	Specialized	Rocky Mountain
MONTCALM COMM COLLEGE	MI	Public	2295	1,120	137,000	240	Associate of Arts	Midwest
MONTEREY PENINSULA COLLEGE	CA	Public	1242	5,168	345,227	98	Associate of Arts	Pacific Coast
MONTGOMERY COLLEGE	MD	Public	2082	11,871	1,201,617	301	Associate of Arts	Eastern
MONTGOMERY COUNTY COMM COLLEGE	PA	Public	4452	5,951	530,000	186	Associate of Arts	Eastern
MONTREAT-ANDERSON COLLEGE	NC	Private	2948	325	231,135	100	Baccalaureate	Southeastern
MORAVIAN COLLEGE	PA	Private	3301	1,392	900,000	80	Masters	Eastern
MORNINGSIDE COLLEGE	IA	Private	1879	980	644,141	23	Baccalaureate	Midwest
MOUNT ALLISON UNIV	NB	Public	200342	2,150	1,000,000	72	Other/Unknown	Eastern
MOUNT CARMEL COLLEGE OF NURSING	OH	Private	4260	257	68,515		Masters	Midwest
MOUNT HOLYOKE COLLEGE	MA	Private	2192	1,500	1,993,000	300	Baccalaureate	Eastern
MOUNT IDA COLLEGE	MA	Private	2193	1,800	330,000	85	Baccalaureate	Eastern
MOUNT MARTY COLLEGE	SD	Private	3465	1,000	270,000	15	Baccalaureate	Central
MUSKEGON COMM COLLEGE	MI	Public	2297	1,137	312,842	46	Associate of Arts	Midwest
NASHVILLE STATE TECHNICAL INST	TN	Public	8145	6,202	263,937	109	Associate of Arts	Southeastern
NAZARETH COLLEGE	NY	Private	2779	2,630	653,291	75	Masters	Eastern
NEBRASKA WESLEYAN UNIV	NE	Private	2555	1,297	722,014	50	Baccalaureate	Central
NEW ENGLAND COLLEGE	NH	Private	2579	778	395,000	75	Baccalaureate	Eastern
NEW MEXICO STATE UNIV	NM	Public	2657	15,500	4,417,255		Research	Rocky Mountain
NEW SCHOOL FOR SOCIAL RESEARCH	NY	Private	2780	18,140	887,501		Doctoral	Eastern
NEW YORK CHIROPRACTIC COLLEGE	NY	Private	12277	1,050	587,300	285	Specialized	Eastern
NORFOLK STATE UNIV	VA	Public	3765	7,316	1,404,399	119	Masters	Southeastern
NORTH CAROLINA SCH OF THE ARTS	NC	Public	3981	950	650,000	48	Specialized	Southeastern
NORTH CAROLINA STATE UNIV	NC	Public	2972	22,220	8,214,246	1,736	Research	Southeastern
NORTH CENTRAL MISSOURI COLLEGE	MO	Public	2514	750	76,223	3	Associate of Arts	Central

Institution	State	Funding	ID	Enroll-ment	Gross sq ft.	Grnd acres	Type	Region
NORTH IDAHO COLLEGE	ID	Public	1623	2,360	451,246	50	Associate of Arts	Pacific Coast
NORTHAMPTON COMM COLLEGE	PA	Public	7191	4,728	494,863	165	Associate of Arts	Eastern
NORTHEAST STATE TECHNICAL COMM COLLEGE	TN	Public	29260	2,114	185,118	90	Associate of Arts	Southeastern
NORTHEASTERN ILLINOIS UNIV	IL	Public	1693	6,097	1,079,414	64	Masters	Midwest
NORTHEASTERN JUNIOR COLLEGE	CO	Public	1361	1,850	750,000	170	Associate of Arts	Rocky Mountain
NORTHEASTERN JUNIOR COLLEGE	CO	Public	1361	1,650	403,748	60	Associate of Arts	Rocky Mountain
NORTHERN ILLINOIS UNIV	IL	Public	1737	24,895	5,449,087	455	Doctoral	Midwest
NORTHERN MICHIGAN UNIV	MI	Public	2301	7,009	2,742,837	307	Masters	Midwest
NORTHERN STATE UNIV	SD	Public	3466	2,403	742,334	72	Masters	Central
NORTHERN WYOMING COMM COLLEGE DISTR	WY	Public	3930	1,800	358,000	65	Associate of Arts	Rocky Mountain
NORTHWESTERN MICHIGAN COLLEGE	MI	Public	2302	4,000	717,000	80	Associate of Arts	Midwest
NORWICH UNIV	VT	Private	3692	2,537	1,105,350	1,300	Baccalaureate	Eastern
NOVA SOUTHEASTERN UNIV	FL	Private	1509	7,271	1,004,192	277	Doctoral	Southeastern
NUNEZ COMM COLLEGE	LA	Public	21661		95,350	11	Associate of Arts	Southeastern
NYACK COLLEGE	NY	Public	2790	1,000	600,000	40	Baccalaureate	Eastern
OCCIDENTAL COLLEGE	CA	Private	1249	1,632	1,042,500	125	Baccalaureate	Pacific Coast
OCEAN COUNTY COLLEGE	NJ	Public	2624	5,875	363,065	125	Associate of Arts	Eastern
OHIO NORTHERN UNIV	OH	Private	3089	2,800	1,017,000	260	Masters	Midwest
OHIO STATE UNIV	OH	Public	6883	45,018	17,691,654	1,721	Research	Midwest
OKANAGAN UNIV COLLEGE	BC	Public	200220	6,000	900,000	200	Other/Unknown	Pacific Coast
OKLAHOMA CITY COMM COLLEGE	OK	Public	10391	5,368	505,329	144	Associate of Arts	Central
OKLAHOMA STATE UNIV	OK	Public	3170	18,561	7,372,330	695	Research	Central
OTERO JUNIOR COLLEGE	CO	Public	1362	801	267,350		Associate of Arts	Rocky Mountain
OUR LADY OF THE LAKE UNIV	TX	Private	3598	2,950	14,000,000	50	Masters	Central
OXNARD COLLEGE	CA	Public	12842	6,000	140,000	118	Associate of Arts	Pacific Coast
OZARKS TECH COMM COLLEGE	MO	Public	30830	4,677	240,667	2	Associate of Arts	Central
PACIFIC UNION COLLEGE	CA	Private	1258	1,406	1,025,934	150	Baccalaureate	Pacific Coast
PASSAIC COUNTY COMM COLLEGE	NJ	Public	9994	2,554	199,800	5	Associate of Arts	Eastern
PAUL SMITH'S COLLEGE OF ARTS & SCI	NY	Private	2795	856	426,500	87	Associate of Arts	Eastern
PENNSYLVANIA STATE UNIV	PA	Public	6965	35,227	12,800,000	13,557	Research	Eastern
PENNSYLVANIA STATE UNIV/HARRISBURG	PA	Public	6814	3,600	462,114	218	Doctoral	Eastern
PENNSYLVANIA STATE UNIV/HERSHEY MED CTR	PA	Public	6813	428	2,501,000	550	Doctoral	Eastern
PHILADELPHIA COLLEGE OF OSTEOPATHIC MED	PA	Private	3352	1,000	740,520		Specialized	Eastern
PHOENIX COLLEGE	AZ	Public	1078	12,000	440,000	54	Associate of Arts	Rocky Mountain
PIEDMONT VIRGINIA COMM COLLEGE	VA	Public	9928	1,965	109,737	114	Associate of Arts	Southeastern
PIMA COUNTY COMM COLLEGE DISTRICT	AZ	Public	7266	14,960	1,018,195	408	Associate of Arts	Rocky Mountain
PITTSBURG STATE UNIV	KS	Public	1926	5,745	1,495,056	162	Masters	Central
PITZER COLLEGE	CA	Private	1172	890	316,412	31	Baccalaureate	Pacific Coast
POMONA COLLEGE	CA	Private	1173	1,375	1,215,000	140	Baccalaureate	Pacific Coast
PORTERVILLE COLLEGE	CA	Public	1268	2,148	196,782	63	Associate of Arts	Pacific Coast
PORTLAND STATE UNIV	OR	Public	3216	9,450	3,267,440	49	Doctoral	Pacific Coast
PRESBYTERIAN SCH OF CHRISTIAN EDUCATION	VA	Private	3730	122	113,000	11	Specialized	Southeastern
PRESCOTT COLLEGE	AZ	Private	29022	900	51,355	177	Baccalaureate	Rocky Mountain
PRINCE GEORGE'S COMM COLLEGE	MD	Public	2089	5,345	628,822	150	Associate of Arts	Eastern
PURDUE UNIV	IN	Public	1825	35,161	14,694,705	365	Research	Midwest
RARITAN VALLEY COMM COLLEGE	NJ	Public	7731	3,119	383,595	240	Associate of Arts	Eastern
REGENT UNIV	VA	Private	29353	1,700	1,100,000	75	Specialized	Southeastern
REND LAKE COLLEGE	IL	Public	7119	1,858	246,559	80	Associate of Arts	Midwest
RICE UNIV	TX	Private	3604	4,072	2,700,000	293	Doctoral	Central
RICHLAND COLLEGE	TX	Public	8504	6,423	505,519	243	Associate of Arts	Central

Institution	State	Funding	ID	Enroll-ment	Gross sq ft.	Grnd acres	Type	Region
RICKS COLLEGE	ID	Private	1625	7,284	1,725,993	205	Associate of Arts	Pacific Coast
RIDER UNIV	NJ	Private	2628	3,200	1,041,313	185	Masters	Eastern
RIPON COLLEGE	WI	Private	3884	734	700,000	250	Baccalaureate	Midwest
ROANOKE COLLEGE	VA	Private	3736	1,800	1,000,000	150	Baccalaureate	Southeastern
ROANOKE-CHOWAN COMM COLLEGE	NC	Public	8613	1,134	117,921	37	Associate of Arts	Southeastern
ROBERTS WESLEYAN COLLEGE	NY	Private	2805	1,180	409,000	80	Specialized	Eastern
ROCHESTER INST OF TECHNOLOGY	NY	Private	2806	12,250	4,289,296	400	Masters	Eastern
ROCK VALLEY COLLEGE	IL	Public	1747	4,177	475,502	60	Associate of Arts	Midwest
ROCKLAND COMM COLLEGE	NY	Public	2877	5,632	543,024	110	Associate of Arts	Eastern
ROWAN COLLEGE OF NEW JERSEY	NJ	Public	2609	6,700	1,300,000	150	Masters	Eastern
RUTGERS UNIV/NEW BRUNSWICK	NJ	Public	6964	38,493	15,603,306	2,188	Research	Eastern
RUTGERS UNIV/NEWARK	NJ	Private	2631	7,191	2,120,709	34	Doctoral	Eastern
SADDLEBACK COLLEGE	CA	Public	8918	21,000	612,000	200	Associate of Arts	Pacific Coast
SALEM COMM COLLEGE	NJ	Public	5461	413	150,000	32	Associate of Arts	Eastern
SALT LAKE COMM COLLEGE	UT	Public	5220	10,575	1,218,255	138	Associate of Arts	Rocky Mountain
SAM HOUSTON STATE UNIV	TX	Public	3606	13,000	2,651,806	253	Masters	Central
SAMUEL MERRITT COLLEGE	CA	Private	7012	550	95,040		Specialized	Pacific Coast
SAMUEL MERRITT COLLEGE	CA	Public	7012	14,000	366,078		Specialized	Pacific Coast
SAN FRANCISCO ART INST	CA	Private	3948	680	95,000		Specialized	Pacific Coast
SAN JUAN COLLEGE	NM	Public	2660	2,423	360,241	55	Associate of Arts	Rocky Mountain
SANGAMON STATE UNIV	IL	Public	9333	2,523	758,488	280	Masters	Midwest
SANTA MONICA COMM COLLEGE DISTRICT	CA	Public	1286	13,321	646,533	45	Associate of Arts	Pacific Coast
SAUK VALLEY COMM COLLEGE	IL	Public	1752	1,567	404,330	140	Associate of Arts	Midwest
SAVANNAH STATE COLLEGE	GA	Public	1590	1,500	982,531	165	Masters	Southeastern
SCH OF THE ART INST OF CHICAGO	IL	Private	1753	1,857	525,128	2	Specialized	Midwest
SCHOOLCRAFT COLLEGE	MI	Public	2315	5,916	484,960	112	Associate of Arts	Midwest
SETON HALL UNIV	NJ	Private	2632	5,011	1,785,129	47	Masters	Eastern
SHAWNEE STATE UNIV	OH	Public	12748	3,400	540,000	51	Associate of Arts	Midwest
SINCLAIR COMM COLLEGE	OH	Public	3119	10,410	1,554,158	26	Associate of Arts	Midwest
SONOMA COUNTY JUNIOR COLLEGE DISTRICT	CA	Public		17,500	770,000	520	Associate of Arts	Pacific Coast
SOUTH ARKANSAS COMM COLLEGE	AR	Public	13176	1,129		23	Associate of Arts	Central
SOUTH DAKOTA SCH OF MINES & TECHNOLOGY	SD	Public	3470	2,023	642,126	50	Specialized	Central
SOUTH DAKOTA STATE UNIV	SD	Public	3471	7,854	2,331,513	262	Masters	Central
SOUTHEAST MISSOURI STATE UNIV	MO	Public	2501	6,230	2,314,132	253	Masters	Central
SOUTHERN BAPTIST THEOLOGICAL SEMINARY	KY	Private	1982	1,861	1,088,910	137	Specialized	Southeastern
SOUTHERN ILLINOIS UNIV/CARBONDALE	IL	Public	1758	23,881	6,528,735	1,200	Research	Midwest
SOUTHERN ILLINOIS UNIV/EDWARDSVILLE	IL	Public	1759	7,851	1,827,588	283	Masters	Midwest
SOUTHERN METHODIST UNIV	TX	Private	3613	7,400	3,126,500	164	Doctoral	Central
SOUTHERN OREGON STATE COLLEGE	OR	Public	3219	3,553	1,090,930	175	Masters	Pacific Coast
SOUTHERN UTAH UNIV	UT	Public	3678	4,054	831,729	112	Masters	Rocky Mountain
SOUTHERN WISCONSIN CENTER	WI	Public	531	467	850,000	255	Other/Unknown	Midwest
SOUTHWEST MISSOURI STATE UNIV	MO	Public	2503	18,000	3,353,074	210	Masters	Central
SOUTHWEST TEXAS JUNIOR COLLEGE	TX	Public	3614	2,532	390,000	45	Associate of Arts	Central
SOUTHWEST VIRGINIA COMM COLLEGE	VA	Public	7260	2,165	170,000	75	Associate of Arts	Southeastern
SOUTHWESTERN OKLAHOMA STATE UNIV	OK	Public	3181	4,900	1,000,000	40	Baccalaureate	Central
SPOON RIVER COLLEGE	IL	Public	1643	1,331	193,733	61	Associate of Arts	Midwest
ST. CLOUD STATE UNIV	MN	Public	2377	12,000	2,562,095	90	Baccalaureate	Midwest
ST. FRANCIS COLLEGE	IN	Private	1832	851	256,053	70	Baccalaureate	Midwest
ST. JOSEPH'S UNIV	PA	Private	3367	2,580	1,161,567	55	Masters	Eastern
ST. LAWRENCE UNIV	NY	Private	2829	1,842	1,650,000	850	Baccalaureate	Eastern

Institution	State	Funding	ID	Enroll-ment	Gross sq ft.	Grnd acres	Type	Region
ST. LEO COLLEGE	FL	Private	1526	746	376,151	140	Masters	Southeastern
ST. MARY COLLEGE	KS	Private	1943	1,000	385,004	57	Masters	Central
ST. MARY'S UNIV	TX	Private	3623	4,166	994,605	125	Masters	Central
ST. MEINRAD ARCHABBEY	IN	Private	1837	231	750,000	250	Baccalaureate	Midwest
ST. PAUL TECHNICAL COLLEGE	MN	Public	5533	2,300	537,000	22	Associate of Arts	Midwest
ST. THOMAS SEMINARY	CO	Private	1367	94	250,000	40	Specialized	Rocky Mountain
STATE COMM COLLEGE OF EAST ST. LOUIS	IL	Public	9332	821	127,475	28	Associate of Arts	Midwest
STATE UNIV COLLEGE/BUFFALO	NY	Public	2842	9,039	2,733,962	122	Masters	Eastern
STATE UNIV OF NEW YORK/BROCKPORT	NY	Public	2841	6,645	2,391,965	191	Masters	Eastern
STATE UNIV OF NEW YORK/BUFFALO	NY	Public	2842	22,252	9,013,789	1,346	Masters	Eastern
STATE UNIV OF NEW YORK/FREDONIA	NY	Public	2844	4,551	1,875,573	253	Masters	Eastern
STATE UNIV OF NEW YORK/OSWEGO	NY	Public	2848	6,750	3,126,946	356	Masters	Eastern
STATE UNIV OF NEW YORK/PLATTSBURGH	NY	Public	2849	5,130	2,092,099	256	Masters	Eastern
STEPHENS COLLEGE	MO	Private	2512	900	1,076,886	202	Baccalaureate	Central
STETSON UNIV	FL	Private	1531	2,500	969,444	153	Masters	Southeastern
SUFFOLK COUNTY COMM COLLEGE	NY	Public	2878	7,756	1,184,155	200	Associate of Arts	Eastern
SYRACUSE UNIV	NY	Private	2882	14,740	8,269,812	631	Research	Eastern
TARLETON STATE UNIV	TX	Public	3631	5,989	1,289,245	148	Masters	Central
TARRANT COUNTY JUNIOR COLLEGE	TX	Private	8898	36,865	1,570,380	540	Associate of Arts	Central
TAYLOR UNIV	IN	Private	1838	1,850	605,776	250	Baccalaureate	Midwest
TEMPLE JUNIOR COLLEGE	TX	Public	3627	2,323	256,686	104	Associate of Arts	Central
TERRA COMM COLLEGE	OH	Public	8278	2,400	234,700	123	Associate of Arts	Midwest
TEXAS A&M UNIV/KINGSVILLE	TX	Public	3639	6,091	1,802,748	162	Masters	Central
TEXAS CHRISTIAN UNIV	TX	Private	3636	6,706	2,604,182	247	Doctoral	Central
TEXAS LUTHERAN COLLEGE	TX	Private	3641	950	572,000	165	Baccalaureate	Central
TEXAS STATE TECH COLLEGE/AMARILLO	TX	Public	9933	721	1,669,755	486	Associate of Arts	Central
TEXAS TECH UNIV	TX	Public	3644	24,007	6,648,073	835	Doctoral	Central
THIEL COLLEGE	PA	Private	3376	1,000	600,000	100	Baccalaureate	Eastern
THOMAS JEFFERSON UNIV	PA	Private	3278	1,800	3,600,000	1	Doctoral	Eastern
TOWSON STATE UNIV	MD	Public	2099	11,001	3,460,385	307	Masters	Eastern
TRIDENT TECHNICAL COLLEGE	SC	Public	8818	5,689	369,613	75	Associate of Arts	Southeastern
TRINITY BIBLE COLLEGE	ND	Private	12059	351	182,166	22	Baccalaureate	Central
TRINITY UNIV	TX	Private	3647	2,205	1,938,158	110	Masters	Central
TRUCKEE MEADOWS COMM COLLEGE	NV	Public	29231	3,139	250,543	64	Associate of Arts	Pacific Coast
TULANE UNIV	LA	Private	2029	10,840	3,237,316	110	Research	Southeastern
UMPQUA COMM COLLEGE	OR	Public	3222	2,600	320,000	110	Associate of Arts	Pacific Coast
UNION COLLEGE	NY	Private	2889	2,000	1,300,000	110	Baccalaureate	Eastern
UNITED STATES MILITARY ACADEMY	NY	Public	2893	4,055	6,401,700	3,424	Specialized	Eastern
UNIV OF ALABAMA/HUNTSVILLE	AL	Public	1055	5,657	1,760,649	350	Doctoral	Southeastern
UNIV OF ALABAMA/TUSCALOOSA	AL	Public	1051	17,229	7,016,151	978	Doctoral	Southeastern
UNIV OF ALBERTA	AB	Public	200804	27,274	12,527,907	220	Other/Unknown	Rocky Mountain
UNIV OF ARKANSAS FOR MEDICAL SCIEN	AR	Public	1109	1,592	2,100,000	32	Specialized	Central
UNIV OF ARKANSAS/FAYETTEVILLE	AR	Public	1108	12,277	5,776,073	354	Doctoral	Central
UNIV OF BALTIMORE	MD	Public	2102	1,893	796,921	59	Masters	Eastern
UNIV OF CALIFORNIA/BERKELEY	CA	Public	1312	30,000	12,500,000	266	Research	Pacific Coast
UNIV OF CALIFORNIA/SAN DIEGO	CA	Public	1317	15,887	9,065,375	698	Research	Pacific Coast
UNIV OF CALIFORNIA/SAN FRANCISCO	CA	Public	1319	3,650	2,560,039	125	Research	Pacific Coast
UNIV OF CALIFORNIA/SANTA CRUZ	CA	Public	1321	10,006	3,270,998	250	Doctoral	Pacific Coast
UNIV OF CENTRAL ARKANSAS	AR	Public	1092	8,167	1,652,242	190	Masters	Central
UNIV OF CENTRAL FLORIDA	FL	Public	3954	16,045	1,789,705	317	Masters	Southeastern

Institution	State	Funding	ID	Enroll-ment	Gross sq ft.	Grnd acres	Type	Region
UNIV OF CENTRAL TEXAS	TX	Private	11854	625	29,400	5	Baccalaureate	Central
UNIV OF COLORADO/BOULDER	CO	Public	1370	24,500	8,867,810	410	Research	Rocky Mountain
UNIV OF CONNECTICUT HEALTH CENTER	CT	Public	9030	558	1,619,057	162	Specialized	Eastern
UNIV OF DAYTON	OH	Private	3127	10,000	3,100,000	106	Masters	Midwest
UNIV OF DELAWARE	DE	Public	1431	17,600	6,371,893	400	Research	Eastern
UNIV OF EVANSVILLE	IN	Private	1795	3,111	1,188,113	147	Masters	Midwest
UNIV OF FLORIDA	FL	Public	1535	30,089	11,115,494	936	Research	Southeastern
UNIV OF GEORGIA	GA	Public	1598	29,469	9,583,794	1,502	Research	Southeastern
UNIV OF HOUSTON/CLEAR LAKE	TX	Public	11711	7,229	570,971	185	Masters	Central
UNIV OF IDAHO	ID	Public	1626	9,434	3,378,932	1,079	Doctoral	Pacific Coast
UNIV OF ILLINOIS COLLEGE OF MEDICINE	IL	Public	100287	178	178,669		Specialized	Midwest
UNIV OF ILLINOIS/CHICAGO	IL	Public	1776	24,865	8,600,152	585	Research	Midwest
UNIV OF ILLINOIS/URBANA-CHAMPAIGN	IL	Public	1775	36,436	17,636,000	900	Research	Midwest
UNIV OF IOWA	IA	Public	1892	27,051	12,567,802	420	Research	Midwest
UNIV OF KANSAS	KS	Public	1948	28,862	7,277,448	700	Research	Central
UNIV OF LETHBRIGE	AB	Public	200858	5,000	1,239,709	6,128	Other/Unknown	Rocky Mountain
UNIV OF MANITOBA	MB	Public	200630	20,183	4,015,650	686	Other/Unknown	Central
UNIV OF MARYLAND/BALTIMORE	MD	Public	2104	5,609	3,916,848	45	Specialized	Eastern
UNIV OF MICHIGAN/ANN ARBOR	MI	Public	9092	34,802	20,854,012	951	Research	Midwest
UNIV OF MICHIGAN/DEARBORN	MI	Public	2326	7,633	958,080	260	Masters	Midwest
UNIV OF MICHIGAN/FLINT	MI	Public	2327	3,992	1,279,397	44	Masters	Midwest
UNIV OF MINNESOTA/DULUTH	MN	Public	2388	6,974	2,522,317	133	Masters	Midwest
UNIV OF MISSISSIPPI	MS	Public	2440	10,075	3,950,000	1,250	Doctoral	Southeastern
UNIV OF MISSOURI/COLUMBIA	MO	Public	2516	18,385	9,065,139	693	Research	Central
UNIV OF MISSOURI/ROLLA	MO	Public	2517	4,487	1,870,740	148	Doctoral	Central
UNIV OF MONTANA	MT	Public	2536	9,531	3,008,832	208	Doctoral	Rocky Mountain
UNIV OF MONTANA COLLEGE OF TECHNOLOGY	MT	Public	200707	650	140,000	5	Associate of Arts	Rocky Mountain
UNIV OF NEBRASKA MEDICAL CENTER	NE	Public	6895	2,770	2,873,639	72	Specialized	Central
UNIV OF NEVADA/RENO	NV	Public	2568	8,773	3,299,409	134	Doctoral	Pacific Coast
UNIV OF NEW BRUNSWICK	NB	Public	200352	7,900	2,164,589	139	Other/Unknown	Eastern
UNIV OF NEW ENGLAND	ME	Private	2050	1,500	318,258	75	Baccalaureate	Eastern
UNIV OF NEW HAMPSHIRE	NH	Public	2589	12,629	5,266,460	71	Doctoral	Eastern
UNIV OF NORTH ALABAMA	AL	Public	1016	4,255	1,163,156	130	Masters	Southeastern
UNIV OF NORTH CAROLINA/CHAPEL HILL	NC	Public	2974	21,918	9,664,353	729	Research	Southeastern
UNIV OF NORTH CAROLINA/CHARLOTTE	NC	Public	2975	12,725	2,494,127	250	Masters	Southeastern
UNIV OF NORTH CAROLINA/GREENSBORO	NC	Public	2976	12,000	2,914,861	175	Doctoral	Southeastern
UNIV OF NORTH CAROLINA/WILMINGTTON	NC	Public	2984	7,440	1,504,469	351	Masters	Southeastern
UNIV OF NORTH DAKOTA	ND	Public	3005	11,521	4,954,587	570	Doctoral	Central
UNIV OF NORTH TEXAS	TX	Public	3594	19,462	3,995,531	287	Baccalaureate	Central
UNIV OF NORTHERN IOWA	IA	Public	1890	11,276	3,873,843		Masters	Midwest
UNIV OF OKLAHOMA	OK	Public	3184	19,680	7,784,610	1,122	Research	Central
UNIV OF OKLAHOMA HEALTH SCI CTR	OK	Public	5889	3,000	1,273,666	85	Specialized	Central
UNIV OF OREGON/EUGENE	OR	Public	3223	16,593	4,361,892	230	Research	Pacific Coast
UNIV OF QUEENSLAND	AUSTRALI	Public	201210	20,238	3,238,035	510	Other/Unknown	Other/Unknown
UNIV OF RIO GRANDE	OH	Private	3116	1,814	486,123	75	Masters	Midwest
UNIV OF SAN DIEGO	CA	Private	10395	5,268	1,342,022	180	Masters	Pacific Coast
UNIV OF SOUTH CAROLINA/COLUMBIA	SC	Public	3448	19,451	9,013,891	290	Research	Southeastern
UNIV OF SOUTH CAROLINA/SPARTANBURG	SC	Public	6951	3,000	470,582	298	Masters	Southeastern
UNIV OF SOUTH DAKOTA	SD	Public	10300	6,818	1,815,131	216	Doctoral	Central
UNIV OF SOUTHERN MAINE	ME	Public	9762	5,884	1,651,229	127	Masters	Eastern

Institution	State	Funding	ID	Enroll-ment	Gross sq ft.	Grnd acres	Type	Region
UNIV OF TENNESSEE/KNOXVILLE	TN	Public	3530	21,519	10,983,933	531	Research	Southeastern
UNIV OF TEXAS/ARLINGTON	TX	Public	3656	19,779	3,705,463	388	Doctoral	Central
UNIV OF TEXAS/PAN AMERICAN	TX	Public	3599	13,702	1,278,290	177	Masters	Central
UNIV OF TEXAS/SAN ANTONIO	TX	Public	3659	34,439	1,245,345	350	Masters	Central
UNIV OF TOLEDO	OH	Public	3131	24,188	4,077,000	287	Doctoral	Midwest
UNIV OF TULSA	OK	Private	3185	3,899	1,600,000	180	Doctoral	Central
UNIV OF UTAH	UT	Public	3675	20,928	6,425,899	731	Research	Rocky Mountain
UNIV OF VERMONT	VT	Public	3696	9,097	3,703,220	219	Doctoral	Eastern
UNIV OF VIRGINIA	VA	Public	6968	18,073	8,466,865	630	Research	Southeastern
UNIV OF WASHINGTON	WA	Public	3798	35,000	13,893,304	444	Research	Pacific Coast
UNIV OF WESTERN ONTARIO	ON	Public	200592	23,038	5,645,800	300	Other/Unknown	Eastern
UNIV OF WINDSOR	ON	Public	200596	13,424	2,316,411	116	Other/Unknown	Eastern
UNIV OF WISCONSIN/EAU CLAIRE	WI	Public	3917	9,175	2,269,355	132	Masters	Midwest
UNIV OF WISCONSIN/LA CROSSE	WI	Public	3919	8,071	1,923,027	130	Masters	Midwest
UNIV OF WISCONSIN/MADISON	WI	Public	3895	35,156	16,272,500	667	Research	Midwest
UNIV OF WISCONSIN/MILWAUKEE	WI	Public	3896	16,111	4,654,720	30	Doctoral	Midwest
UNIV OF WISCONSIN/STEVENS POINT	WI	Public	3924	7,796	2,307,939	332	Masters	Midwest
UNIV OF WISCONSIN/SUPERIOR	WI	Public	3925	2,059	986,779	125	Masters	Midwest
UNIV OF WYOMING	WY	Public	3932	9,968	6,043,362	250	Research	Rocky Mountain
UNIVERSITE DE MONTREAL	PQ	Private	208460	36,612	5,840,840	162	Other/Unknown	Eastern
UNIVERSITÉ LAVAL	PQ	Public	200446	29,235	6,731,079	1,442	Other/Unknown	Eastern
VALLEY CITY STATE UNIV	ND	Public	3008	1,000	505,329	94	Baccalaureate	Central
VALLEY FORGE MILITARY ACADEMY & COLLEGE	PA	Private	3386	800	600,000	115	Associate of Arts	Eastern
VALPARAISO UNIV	IN	Private	1842	3,248	1,500,000	325	Masters	Midwest
VANDERBILT UNIV	TN	Private	3535	9,853	4,722,320	333	Research	Southeastern
VANDERBILT UNIV MEDICAL CENTER	TN	Private	3535	660			Research	Southeastern
VERNON REGIONAL JUNIOR COLLEGE	TX	Public	10060				Associate of Arts	Central
VICTORIA COLLEGE	TX	Public	3662	2,511	420,500	65	Associate of Arts	Central
VICTORIA UNIV	ON	Private	200588	3,700	865,000	20	Other/Unknown	Eastern
VILLANOVA UNIV	PA	Private	3388	11,000	2,200,000	190	Masters	Eastern
VIRGINIA POLYTECHNIC INST & STATE UNIV	VA	Public	3754	23,701	6,668,960	2,000	Research	Southeastern
VIRGINIA STATE UNIV	VA	Public	3764	4,300	1,141,390	218	Masters	Southeastern
VIRGINIA WESTERN COMM COLLEGE	VA	Public	3760	3,400	271,774	70	Associate of Arts	Southeastern
WAKE FOREST UNIV	NC	Private	2978	5,000	1,880,000		Masters	Southeastern
WARTBURG THEOLOGICAL SEMINARY	IA	Private	1897	162	99,923	37	Specialized	Midwest
WASHBURN UNIV OF TOPEKA	KS	Public	1949	4,586	1,026,227	160	Masters	Central
WASHINGTON STATE UNIV	WA	Public	3800	16,223	9,889,189	450	Research	Pacific Coast
WASHINGTON UNIV SCH OF MEDICINE	MO	Private	100691	546	3,619,445	91	Specialized	Central
WAUKESHA COUNTY TECHNICAL COLLEGE	WI	Public	9258	3,500	500,000	90	Associate of Arts	Midwest
WAYCROSS COLLEGE	GA	Private	29028	563	80,338	125	Associate of Arts	Southeastern
WAYNE STATE UNIV	MI	Public	2329	22,000	8,253,108	190	Research	Midwest
WEBER STATE UNIV	UT	Public	3680	10,000	1,897,259	61	Masters	Rocky Mountain
WENTWORTH MILITARY ACADEMY AND JUNIOR CO	MO	Private	2522	382	238,125	95	Associate of Arts	Central
WEST HILLS COMM COLLEGE DISTRICT	CA	Public	1176	1,678	214,044	70	Associate of Arts	Pacific Coast
WEST SHORE COMM COLLEGE	MI	Public	7950	1,500	185,000	90	Associate of Arts	Midwest
WEST VIRGINIA UNIV/MORGANTOWN	WV	Public	3827	23,500	6,076,372	750	Research	Southeastern
WESTARK COMM COLLEGE	AR	Public	1110	3,495	408,098	99	Associate of Arts	Central
WESTERN CAROLINA UNIV	NC	Public	2981	5,945	2,291,053	240	Masters	Southeastern
WESTERN ILLINOIS UNIV	IL	Public	1780	12,877	3,859,241	430	Masters	Midwest
WESTERN NEBRASKA COMM COLLEGE	NE	Public	2560	1,313	770,533	966	Associate of Arts	Central

Institution	State	Funding	ID	Enrollment	Gross sq ft.	Grnd acres	Type	Region
WESTERN OREGON STATE COLLEGE	OR	Public	3209	3,300	985,757	127	Masters	Pacific Coast
WESTERN WASHINGTON UNIV	WA	Public	3802	10,000	2,676,500	165	Masters	Pacific Coast
WESTMINSTER COLLEGE	MO	Private	2523	680	334,390	60	Baccalaureate	Central
WESTMINSTER THEOLOGICAL SEMINARY	PA	Private	3393	397	100,000	18	Specialized	Eastern
WESTMONT COLLEGE	CA	Private	1341	1,290	375,000	145	Baccalaureate	Pacific Coast
WHEATON COLLEGE	IL	Private	1781	2,396	1,400,000	85	Baccalaureate	Midwest
WHEATON COLLEGE	MA	Private	2227	1,300	1,150,000	50	Baccalaureate	Eastern
WHITMAN COLLEGE	WA	Private	3803	1,300	900,000	50	Baccalaureate	Pacific Coast
WICHITA STATE UNIV	KS	Public	1950	10,411	2,447,717	190	Masters	Central
WILFRID LAURIER UNIV	ON	Public	200594	6,500	1,300,000	60	Other/Unknown	Eastern
WILLIAM RAINEY HARPER COLLEGE	IL	Public	3961	8,676	734,770	200	Associate of Arts	Midwest
WILLIAMS COLLEGE	MA	Private	2229	2,157	1,944,054	450	Baccalaureate	Eastern
WRIGHT STATE UNIV	OH	Public	9168	17,000	2,802,000	445	Doctoral	Midwest
YALE UNIV	CT	Private	1426	10,500	9,100,000	200	Research	Eastern
YORK UNIV	ON	Public	200598	34,308	5,697,237	511	Other/Unknown	Eastern
YOSEMITE COMM COLLEGE DISTRICT	CA	Public	666907	14,000	951,553	263	Associate of Arts	Pacific Coast

ID code	Institution	Funding	Enroll-ment	Gross area	Grnd acres	Type	Region
ALABAMA:							
1015	ENTERPRISE STATE JUNIOR COLLEGE	Public	1,598	143,982	125	Associate of Arts	Southeastern
1017	GADSDEN STATE COMM COLLEGE	Public	4,589	626,779	80	Associate of Arts	Southeastern
5700	INGRAM STATE COMM COLLEGE	Public	1,602	133,126	8	Associate of Arts	Southeastern
1059	LAWSON STATE COMM COLLEGE	Public	25,000	284,297	33	Associate of Arts	Southeastern
1055	UNIV OF ALABAMA/HUNTSVILLE	Public	5,657	1,760,649	350	Doctoral	Southeastern
1051	UNIV OF ALABAMA/TUSCALOOSA	Public	17,229	7,016,151	978	Doctoral	Southeastern
1016	UNIV OF NORTH ALABAMA	Public	4,255	1,163,156	130	Masters	Southeastern
ARIZONA:							
1070	AMERICAN GRAD SCH OF INTL MGMT	Private	1,230	388,000	80	Specialized	Rocky Mountain
1081	ARIZONA STATE UNIV	Public	37,985	7,806,100	600	Research	Rocky Mountain
	COCONINO COMM COLLEGE	Public	1,375			Other/Unknown	Rocky Mountain
11864	MOHAVE COMM COLLEGE	Public	2,100	220,340	60	Associate of Arts	Rocky Mountain
1078	PHOENIX COLLEGE	Public	12,000	440,000	54	Associate of Arts	Rocky Mountain
7266	PIMA COUNTY COMM COLLEGE DISTRICT	Public	14,960	1,018,195	408	Associate of Arts	Rocky Mountain
29022	PRESCOTT COLLEGE	Private	900	51,355	177	Baccalaureate	Rocky Mountain
ARKANSAS:							
1098	HENDERSON STATE UNIVERSTY	Public	3,350	924,380	135	Baccalaureate	Central
13176	SOUTH ARKANSAS COMM COLLEGE	Public	1,129		23	Associate of Arts	Central
1109	UNIV OF ARKANSAS FOR MEDICAL SCIEN	Public	1,592	2,100,000	32	Specialized	Central
1108	UNIV OF ARKANSAS/FAYETTEVILLE	Public	12,277	5,776,073	354	Doctoral	Central
1092	UNIV OF CENTRAL ARKANSAS	Public	8,167	1,652,242	190	Masters	Central
1110	WESTARK COMM COLLEGE	Public	3,495	408,098	99	Associate of Arts	Central
CALIFORNIA:							
1117	AZUSA PACIFIC UNIV	Private	3,500	693,471	72	Masters	Pacific Coast
1143	CAL POLY STATE UNIV/SAN LUIS OBISPO	Public	14,073	3,320,657	264	Masters	Pacific Coast
11881	CALIFORNIA SCH OF PROF PSYCH/FRESNO	Private	283	32,167		Specialized	Pacific Coast
1137	CALIFORNIA STATE UNIV/FULLERTON	Public	16,912	2,033,102	225	Masters	Pacific Coast
1150	CALIFORNIA STATE UNIV/SACRAMENTO	Public	17,361	2,716,659	282	Masters	Pacific Coast
1142	CALIFORNIA STATE UNIV/SAN BERNARDINO	Public	12,121	1,100,842	430	Masters	Pacific Coast
1170	CLAREMONT MCKENNA COLLEGE	Private	888	439,000	49	Baccalaureate	Pacific Coast
8597	FEATHER RIVER COMM COLLEGE DISTRICT	Public	980	95,547	45	Associate of Arts	Pacific Coast
1307	FRESNO CITY COLLEGE	Public	15,000	610,000	104	Associate of Arts	Pacific Coast
1253	FRESNO PACIFIC COLLEGE	Private	769	220,000	43	Baccalaureate	Pacific Coast
1076	GLENDALE COMM COLLEGE	Public	14,000	500,000	64	Associate of Arts	Pacific Coast
9268	KELSEY-JENNEY COLLEGE	Private	900	52,000		Associate of Arts	Pacific Coast
1242	MONTEREY PENINSULA COLLEGE	Public	5,168	345,227	98	Associate of Arts	Pacific Coast
1249	OCCIDENTAL COLLEGE	Private	1,632	1,042,500	125	Baccalaureate	Pacific Coast
12842	OXNARD COLLEGE	Public	6,000	140,000	118	Associate of Arts	Pacific Coast
1258	PACIFIC UNION COLLEGE	Private	1,406	1,025,934	150	Baccalaureate	Pacific Coast
1172	PITZER COLLEGE	Private	890	316,412	31	Baccalaureate	Pacific Coast
1173	POMONA COLLEGE	Private	1,375	1,215,000	140	Baccalaureate	Pacific Coast
1268	PORTERVILLE COLLEGE	Public	2,148	196,782	63	Associate of Arts	Pacific Coast
8918	SADDLEBACK COLLEGE	Public	21,000	612,000	200	Associate of Arts	Pacific Coast
7012	SAMUEL MERRITT COLLEGE	Private	550	95,040		Specialized	Pacific Coast
7012	SAMUEL MERRITT COLLEGE	Public	14,000	366,078		Specialized	Pacific Coast
3948	SAN FRANCISCO ART INST	Private	680	95,000		Specialized	Pacific Coast
1286	SANTA MONICA COMM COLLEGE DISTRICT	Public	13,321	646,533	45	Associate of Arts	Pacific Coast
	SONOMA COUNTY JUNIOR COLLEGE DISTRICT	Public	17,500	770,000	520	Associate of Arts	Pacific Coast
1312	UNIV OF CALIFORNIA/BERKELEY	Public	30,000	12,500,000	266	Research	Pacific Coast
1317	UNIV OF CALIFORNIA/SAN DIEGO	Public	15,887	9,065,375	698	Research	Pacific Coast
1319	UNIV OF CALIFORNIA/SAN FRANCISCO	Public	3,650	2,560,039	125	Research	Pacific Coast
1321	UNIV OF CALIFORNIA/SANTA CRUZ	Public	10,006	3,270,998	250	Doctoral	Pacific Coast
10395	UNIV OF SAN DIEGO	Private	5,268	1,342,022	180	Masters	Pacific Coast
1176	WEST HILLS COMM COLLEGE DISTRICT	Public	1,678	214,044	70	Associate of Arts	Pacific Coast
1341	WESTMONT COLLEGE	Private	1,290	375,000	145	Baccalaureate	Pacific Coast

ID code	Institution	Funding	Enroll-ment	Gross area	Grnd acres	Type	Region
666907	YOSEMITE COMM COLLEGE DISTRICT	Public	14,000	951,553	263	Associate of Arts	Pacific Coast
COLORADO:							
7582	AIMS COMM COLLEGE	Public	4,062	356,422	140	Associate of Arts	Rocky Mountain
9542	AURARIA HIGHER EDUCATION CENTER	Public	21,000	1,766,390	197	Associate of Arts	Rocky Mountain
1347	COLORADO COLLEGE	Private	1,850	1,373,835	56	Baccalaureate	Rocky Mountain
1350	COLORADO STATE UNIV	Public	19,798	7,362,542	640	Research	Rocky Mountain
7933	FRONT RANGE COMM COLLEGE	Public	4,614	311,028	26	Associate of Arts	Rocky Mountain
1361	NORTHEASTERN JUNIOR COLLEGE	Public	1,650	403,748	60	Associate of Arts	Rocky Mountain
1361	NORTHEASTERN JUNIOR COLLEGE	Public	1,850	750,000	170	Associate of Arts	Rocky Mountain
1362	OTERO JUNIOR COLLEGE	Public	801	267,350		Associate of Arts	Rocky Mountain
1367	ST. THOMAS SEMINARY	Private	94	250,000	40	Specialized	Rocky Mountain
1370	UNIV OF COLORADO/BOULDER	Public	24,500	8,867,810	410	Research	Rocky Mountain
CONNECTICUT:							
1374	ALBERTUS MAGNUS COLLEGE	Private	360	260,000	50	Baccalaureate	Eastern
8037	GATEWAY COMM-TECH COLLEGE	Public	2,500	330,000	26	Associate of Arts	Eastern
2804	HARTFORD GRADUATE CENTER	Private	965	154,000	12	Specialized	Eastern
9030	UNIV OF CONNECTICUT HEALTH CENTER	Public	558	1,619,057	162	Specialized	Eastern
1426	YALE UNIV	Private	10,500	9,100,000	200	Research	Eastern
DELAWARE:							
1431	UNIV OF DELAWARE	Public	17,600	6,371,893	400	Research	Eastern
FLORIDA:							
1475	DAYTONA BEACH COMM COLLEGE	Public	10,588	1,067,679	200	Associate of Arts	Southeastern
1487	ECKERD COLLEGE	Private	1,500	581,144	263	Baccalaureate	Southeastern
9635	FLORIDA INTERNATIONAL UNIV	Public	23,842	1,504,132	442	Masters	Southeastern
1489	FLORIDA STATE UNIV	Public	19,003	6,941,187	418	Research	Southeastern
1509	NOVA SOUTHEASTERN UNIV	Private	7,271	1,004,192	277	Doctoral	Southeastern
1526	ST. LEO COLLEGE	Private	746	376,151	140	Masters	Southeastern
1531	STETSON UNIV	Private	2,500	969,444	153	Masters	Southeastern
3954	UNIV OF CENTRAL FLORIDA	Public	16,045	1,789,705	317	Masters	Southeastern
1535	UNIV OF FLORIDA	Public	30,089	11,115,494	936	Research	Southeastern
GEORGIA:							
1542	AGNES SCOTT COLLEGE	Private	600	750,000	100	Baccalaureate	Southeastern
1544	ALBANY STATE COLLEGE	Public	3,200	668,236	158	Masters	Southeastern
12165	ATLANTA METROPOLITAN COLLEGE	Public	1,678	234,495	55	Associate of Arts	Southeastern
1552	AUGUSTA COLLEGE	Public	5,700	667,223	130	Masters	Southeastern
1557	BREWTON-PARKER COLLEGE	Private	1,873	294,000	280	Baccalaureate	Southeastern
5620	CHATTAHOOCHEE TECHNICAL INST	Public	1,200	101,000	12	Associate of Arts	Southeastern
3484	COVENANT COLLEGE	Private	850	280,417	50	Specialized	Southeastern
1543	DARTON COLLEGE	Public	1,866	226,856	180	Associate of Arts	Southeastern
1564	EMORY UNIV	Private	9,074	4,703,830	274	Research	Southeastern
1567	GAINESVILLE COLLEGE	Public		273,691	145	Associate of Arts	Southeastern
1572	GEORGIA SOUTHERN UNIV	Public	14,191	2,364,244	400	Masters	Southeastern
1573	GEORGIA SOUTHWESTERN COLLEGE	Public	2,145	741,180	187	Masters	Southeastern
1579	MEDICAL COLLEGE OF GEORGIA	Public	2,104	3,974,092	100	Specialized	Southeastern
1580	MERCER UNIV/MACON	Private	6,300	1,539,971	190	Masters	Southeastern
1590	SAVANNAH STATE COLLEGE	Public	1,500	982,531	165	Masters	Southeastern
1598	UNIV OF GEORGIA	Public	29,469	9,583,791	1,502	Research	Southeastern
29028	WAYCROSS COLLEGE	Private	563	86,338	125	Associate of Arts	Southeastern
IDAHO:							
1616	BOISE STATE UNIV	Public	15,000	2,516,620	115	Masters	Pacific Coast
1620	IDAHO STATE UNIV	Public	8,266	2,404,700	258	Doctoral	Pacific Coast
1623	NORTH IDAHO COLLEGE	Public	2,360	451,246	50	Associate of Arts	Pacific Coast
1625	RICKS COLLEGE	Private	7,284	1,725,993	205	Associate of Arts	Pacific Coast

ID code	Institution	Funding	Enroll-ment	Gross area	Grnd acres	Type	Region
1626	UNIV OF IDAHO	Public	9,434	3,378,932	1,079	Doctoral	Pacific Coast
IOWA:							
1850	CENTRAL COLLEGE	Private	1,352	724,331	125	Masters	Midwest
8735	DES MOINES AREA COMM COLLEGE	Public	10,911	736,534	356	Associate of Arts	Midwest
1869	IOWA STATE UNIV	Public	23,116	11,286,955	989	Research	Midwest
666660	IOWA VALLEY COMM COLLEGE DISTRICT	Public	3,390	331,231	50	Associate of Arts	Midwest
1879	MORNINGSIDE COLLEGE	Private	980	644,141	23	Baccalaureate	Midwest
1892	UNIV OF IOWA	Public	27,051	12,567,802	420	Research	Midwest
1890	UNIV OF NORTHERN IOWA	Public	11,276	3,873,843		Masters	Midwest
1897	WARTBURG THEOLOGICAL SEMINARY	Private	162	99,923	37	Specialized	Midwest
ILLINOIS:							
1634	AURORA UNIV	Private	1,800	350,000	28	Baccalaureate	Midwest
1636	BELLEVILLE AREA COLLEGE	Public	24,000	480,000	217	Associate of Arts	Midwest
6656	COLLEGE OF DUPAGE	Public	16,000	1,183,350	273	Associate of Arts	Midwest
22966	DEVRY INST OF TECHNOLOGY	Private	2,700	93,000	3	Masters	Midwest
1674	EASTERN ILLINOIS UNIV	Public	9,412	2,942,048	320	Masters	Midwest
6753	ILLINOIS CENTRAL COLLEGE	Public	6,487	677,462	151	Associate of Arts	Midwest
1705	ILLINOIS VALLEY COMM COLLEGE	Public	2,430	310,294	60	Associate of Arts	Midwest
7690	KANKAKEE COMM COLLEGE	Public	2,591	263,482	95	Associate of Arts	Midwest
7691	MCHENRY COUNTY COLLEGE	Public	2,145	263,356	26	Associate of Arts	Midwest
1693	NORTHEASTERN ILLINOIS UNIV	Public	6,097	1,079,414	64	Masters	Midwest
1737	NORTHERN ILLINOIS UNIV	Public	24,895	5,449,087	455	Doctoral	Midwest
7119	REND LAKE COLLEGE	Public	1,858	246,559	80	Associate of Arts	Midwest
1747	ROCK VALLEY COLLEGE	Public	4,177	475,502	60	Associate of Arts	Midwest
9333	SANGAMON STATE UNIV	Public	2,523	758,488	280	Masters	Midwest
1752	SAUK VALLEY COMM COLLEGE	Public	1,567	404,330	140	Associate of Arts	Midwest
1753	SCH OF THE ART INST OF CHICAGO	Private	1,857	525,128	2	Specialized	Midwest
1758	SOUTHERN ILLINOIS UNIV/CARBONDALE	Public	23,881	6,528,735	1,200	Research	Midwest
1759	SOUTHERN ILLINOIS UNIV/EDWARDSVILLE	Public	7,851	1,827,588	283	Masters	Midwest
1643	SPOON RIVER COLLEGE	Public	1,331	193,733	61	Associate of Arts	Midwest
9332	STATE COMM COLLEGE OF EAST ST. LOUIS	Public	821	127,475	28	Associate of Arts	Midwest
100287	UNIV OF ILLINOIS COLLEGE OF MEDICINE	Public	178	178,669		Specialized	Midwest
1776	UNIV OF ILLINOIS/CHICAGO	Public	24,865	8,600,152	585	Research	Midwest
1775	UNIV OF ILLINOIS/URBANA-CHAMPAIGN	Public	36,436	17,636,000	900	Research	Midwest
1780	WESTERN ILLINOIS UNIV	Public	12,877	3,859,241	430	Masters	Midwest
1781	WHEATON COLLEGE	Private	2,396	1,400,000	85	Baccalaureate	Midwest
3961	WILLIAM RAINEY HARPER COLLEGE	Public	8,676	734,770	200	Associate of Arts	Midwest
INDIANA:							
1788	BUTLER UNIV	Private	2,741	1,330,000	290	Masters	Midwest
1809	INDIANA UNIV/BLOOMINGTON	Public	31,575	12,734,366	1,862	Research	Midwest
1816	INDIANA UNIV/SOUTH BEND	Public	4,270	623,000	65	Masters	Midwest
1821	MARIAN COLLEGE	Private	1,121	565,000	96	Baccalaureate	Midwest
29175	MARTIN UNIV	Private	400	50,000	5	Baccalaureate	Midwest
1825	PURDUE UNIV	Public	35,161	14,694,705	365	Research	Midwest
1832	ST. FRANCIS COLLEGE	Private	851	256,053	70	Baccalaureate	Midwest
1837	ST. MEINRAD ARCHABBEY	Private	231	750,000	250	Baccalaureate	Midwest
1838	TAYLOR UNIV	Private	1,850	605,776	250	Baccalaureate	Midwest
1795	UNIV OF EVANSVILLE	Private	3,111	1,188,113	147	Masters	Midwest
1842	VALPARAISO UNIV	Private	3,248	1,500,000	325	Masters	Midwest
KANSAS:							
4608	BARTON COUNTY COMM COLLEGE	Public	2,100	410,000	90	Associate of Arts	Central
1906	BUTLER COUNTY COMM COLLEGE	Public	1,500	385,877	85	Associate of Arts	Central
1927	EMPORIA STATE UNIV	Public	6,100	1,575,867	405	Masters	Central
8244	JOHNSON COUNTY COMM COLLEGE	Public	8,273	899,902	240	Associate of Arts	Central
1928	KANSAS STATE UNIV	Public	17,862	5,890,099	350	Research	Central

ID code	Institution	Funding	Enroll-ment	Gross area	Grnd acres	Type	Region
1933	MCPHERSON COLLEGE	Private	387	373,475	23	Baccalaureate	Central
1926	PITTSBURG STATE UNIV	Public	5,745	1,495,056	162	Masters	Central
1943	ST. MARY COLLEGE	Private	1,000	385,004	57	Masters	Central
1948	UNIV OF KANSAS	Public	28,862	7,277,448	700	Research	Central
1949	WASHBURN UNIV OF TOPEKA	Public	4,586	1,026,227	160	Masters	Central
1950	WICHITA STATE UNIV	Public	10,411	2,447,717	190	Masters	Central
KENTUCKY:							
1961	CENTRE COLLEGE	Private	975	894,329	100	Baccalaureate	Southeastern
1963	EASTERN KENTUCKY UNIV	Public	11,394	4,300,000	465	Masters	Southeastern
29207	ELIZABETHTOWN COMM COLLEGE	Public	2,648	147,531	56	Associate of Arts	Southeastern
1964	GEORGETOWN COLLEGE	Private	1,004	585,825	108	Baccalaureate	Southeastern
29219	HAZARD COMM COLLEGE	Public	1,240	125,000	5	Associate of Arts	Southeastern
1970	LEES COLLEGE	Private	650	117,941	17	Associate of Arts	Southeastern
1972	LINDSEY WILSON COLLEGE	Private	1,270	260,405	20	Baccalaureate	Southeastern
1982	SOUTHERN BAPTIST THEOLOGICAL SEMINARY	Private	1,861	1,088,910	137	Specialized	Southeastern
LOUISIANA:							
2010	LOUISIANA STATE UNIV/BATON ROUGE	Public	22,380	3,856,756	911	Research	Southeastern
2013	LOUISIANA STATE UNIV/SHREVEPORT	Public	4,200	662,000	200	Specialized	Southeastern
21661	NUNEZ COMM COLLEGE	Public		95,350	11	Associate of Arts	Southeastern
2029	TULANE UNIV	Private	10,840	3,237,316	110	Research	Southeastern
MARYLAND:							
2063	CATONSVILLE COMM COLLEGE	Public	2,508	557,548	100	Associate of Arts	Eastern
2072	FROSTBURG STATE UNIV	Public	4,524	1,341,165	150	Masters	Eastern
2075	HARFORD COMM COLLEGE	Public	3,581	313,000	120	Associate of Arts	Eastern
2082	MONTGOMERY COLLEGE	Public	11,871	1,201,617	301	Associate of Arts	Eastern
2089	PRINCE GEORGE'S COMM COLLEGE	Public	5,345	628,822	150	Associate of Arts	Eastern
2099	TOWSON STATE UNIV	Public	11,001	3,460,385	307	Masters	Eastern
2102	UNIV OF BALTIMORE	Public	1,893	796,921	59	Masters	Eastern
2104	UNIV OF MARYLAND/BALTIMORE	Public	5,609	3,916,848	45	Specialized	Eastern
MASSACHUSETTS:							
2115	AMHERST COLLEGE	Private	1,575	2,093,336	239	Baccalaureate	Eastern
2124	BENTLEY COLLEGE	Private	4,824	1,244,504	110	Specialized	Eastern
2126	BERKLEE COLLEGE OF MUSIC	Private	2,400	500,000		Baccalaureate	Eastern
2130	BOSTON UNIV	Private	22,431	8,486,750		Research	Eastern
2176	BRISTOL COMM COLLEGE	Public	2,895	320,000	105	Associate of Arts	Eastern
2139	CLARK UNIV	Private	2,100	1,358,321	94	Doctoral	Eastern
2141	COLLEGE OF THE HOLY CROSS	Private	2,600	1,715,000	175	Baccalaureate	Eastern
2155	HARVARD MEDICAL SCHOOL	Private	900	1,363,000	4	Research	Eastern
2178	MASSACHUSETTS INST OF TECHNOLOGY	Private	9,790	9,140,203	146	Research	Eastern
2192	MOUNT HOLYOKE COLLEGE	Private	1,500	1,993,000	300	Baccalaureate	Eastern
2193	MOUNT IDA COLLEGE	Private	1,800	330,000	85	Baccalaureate	Eastern
2227	WHEATON COLLEGE	Private	1,300	1,150,000	50	Baccalaureate	Eastern
2229	WILLIAMS COLLEGE	Private	2,157	1,944,054	450	Baccalaureate	Eastern
MAINE:							
2038	BOWDOIN COLLEGE	Private	1,493	1,420,000	95	Baccalaureate	Eastern
2050	UNIV OF NEW ENGLAND	Private	1,500	318,258	75	Baccalaureate	Eastern
9762	UNIV OF SOUTHERN MAINE	Public	5,884	1,651,229	127	Masters	Eastern
MICHIGAN:							
2239	AQUINAS COLLEGE	Private	1,674	550,064	107	Masters	Midwest
2259	EASTERN MICHIGAN UNIV	Public	18,695	3,916,624	400	Masters	Midwest
2264	GOGEBIC COMM COLLEGE	Public	650	211,400	30	Associate of Arts	Midwest
2274	JACKSON COMM COLLEGE	Public	2,900	503,000	80	Associate of Arts	Midwest
2275	KALAMAZOO COLLEGE	Private	1,320	760,000	50	Baccalaureate	Midwest

ID code	Institution	Funding	Enroll-ment	Gross area	Grnd acres	Type	Region
2290	MICHIGAN STATE UNIV/EAST LANSING	Public	34,528	19,764,566	2,100	Research	Midwest
2292	MICHIGAN TECHNOLOGICAL UNIV	Public	6,500	2,650,000	200	Masters	Midwest
2295	MONTCALM COMM COLLEGE	Public	1,120	137,000	240	Associate of Arts	Midwest
2297	MUSKEGON COMM COLLEGE	Public	1,137	312,842	46	Associate of Arts	Midwest
2301	NORTHERN MICHIGAN UNIV	Public	7,009	2,742,837	307	Masters	Midwest
2302	NORTHWESTERN MICHIGAN COLLEGE	Public	4,000	717,000	80	Associate of Arts	Midwest
2315	SCHOOLCRAFT COLLEGE	Public	5,916	484,960	112	Associate of Arts	Midwest
9092	UNIV OF MICHIGAN/ANN ARBOR	Public	34,802	20,854,012	951	Research	Midwest
2326	UNIV OF MICHIGAN/DEARBORN	Public	7,633	958,080	260	Masters	Midwest
2327	UNIV OF MICHIGAN/FLINT	Public	3,992	1,279,397	44	Masters	Midwest
2329	WAYNE STATE UNIV	Public	22,000	8,253,108	190	Research	Midwest
7950	WEST SHORE COMM COLLEGE	Public	1,500	185,000	90	Associate of Arts	Midwest
MINNESSOTA:							
2346	CONCORDIA COLLEGE	Private	2,993	1,138,441	120	Masters	Midwest
2353	GUSTAVUS ADOLPHUS COLLEGE	Private	2,350	1,333,568	250	Baccalaureate	Midwest
29338	LUTHER SEMINARY	Private	455	400,000	46	Specialized	Midwest
2358	MACALESTER COLLEGE	Private	1,761	973,000	25	Baccalaureate	Midwest
2362	MINNEAPOLIS COMM COLLEGE	Public	3,020	234,719	4	Associate of Arts	Midwest
2377	ST. CLOUD STATE UNIV	Public	12,000	2,562,095	90	Baccalaureate	Midwest
5533	ST. PAUL TECHNICAL COLLEGE	Public	2,300	537,000	22	Associate of Arts	Midwest
2388	UNIV OF MINNESOTA/DULUTH	Public	6,974	2,522,317	133	Masters	Midwest
MISSISSIPPI:							
2403	DELTA STATE UNIV	Public	3,775	1,184,000	275	Masters	Southeastern
2414	MILLSAPS COLLEGE	Private	1,240	579,500	100	Baccalaureate	Southeastern
2423	MISSISSIPPI STATE UNIV	Public	13,651	5,227,815	1,000	Research	Southeastern
2440	UNIV OF MISSISSIPPI	Public	10,075	3,950,000	1,250	Doctoral	Southeastern
MISSOURI:							
2458	COTTEY COLLEGE	Private	375	360,000	52	Associate of Arts	Central
7102	JEFFERSON COLLEGE	Public	2,726	451,512	50	Associate of Arts	Central
2482	MARYVILLE UNIV OF ST. LOUIS	Private	3,700	315,000	70	Masters	Central
2486	MINERAL AREA COLLEGE	Public	1,437	341,670	240	Associate of Arts	Central
2514	NORTH CENTRAL MISSOURI COLLEGE	Public	750	76,223	3	Associate of Arts	Central
30830	OZARKS TECH COMM COLLEGE	Public	4,677	240,667	2	Associate of Arts	Central
2501	SOUTHEAST MISSOURI STATE UNIV	Public	6,230	2,314,132	253	Masters	Central
2503	SOUTHWEST MISSOURI STATE UNIV	Public	18,000	3,353,074	210	Masters	Central
2512	STEPHENS COLLEGE	Private	900	1,076,886	202	Baccalaureate	Central
2516	UNIV OF MISSOURI/COLUMBIA	Public	18,385	9,065,139	693	Research	Central
2517	UNIV OF MISSOURI/ROLLA	Public	4,487	1,870,740	148	Doctoral	Central
100691	WASHINGTON UNIV SCH OF MEDICINE	Private	546	3,619,445	91	Specialized	Central
2522	WENTWORTH MILITARY ACADEMY AND JUNIOR CO	Private	382	238,125	95	Associate of Arts	Central
2523	WESTMINSTER COLLEGE	Private	580	334,390	60	Baccalaureate	Central
MONTANA:							
2526	CARROLL COLLEGE	Private	1,236	512,792	58	Baccalaureate	Rocky Mountain
6777	FLATHEAD VALLEY COMM COLLEGE	Public	1,047	99,000	37	Associate of Arts	Rocky Mountain
2528	MILES COMM COLLEGE	Public	580	114,053	20	Associate of Arts	Rocky Mountain
2532	MONTANA STATE UNIV/BOZEMAN	Public	9,682	3,810,338	184	Doctoral	Rocky Mountain
2533	MONTANA STATE UNIV/NORTHERN	Public	1,800	552,000	107	Specialized	Rocky Mountain
2536	UNIV OF MONTANA	Public	9,531	3,008,832	208	Doctoral	Rocky Mountain
200707	UNIV OF MONTANA COLLEGE OF TECHNOLOGY	Public	650	140,000	5	Associate of Arts	Rocky Mountain
NEBRASKA:							
2542	CREIGHTON UNIV	Private	5,638	2,166,000	87	Masters	Central
2557	MID-PLAINS COMM COLLEGE AREA	Public	1,750	358,254	165	Associate of Arts	Central
2555	NEBRASKA WESLEYAN UNIV	Private	1,297	722,014	50	Baccalaureate	Central
6895	UNIV OF NEBRASKA MEDICAL CENTER	Public	2,770	2,873,639	72	Specialized	Central

ID code	Institution	Funding	Enroll-ment	Gross area	Grnd acres	Type	Region
2560	WESTERN NEBRASKA COMM COLLEGE	Public	1,313	770,533	966	Associate of Arts	Central
NEVADA:							
29231	TRUCKEE MEADOWS COMM COLLEGE	Public	3,139	250,543	64	Associate of Arts	Pacific Coast
2568	UNIV OF NEVADA/RENO	Public	8,773	3,299,409	134	Doctoral	Pacific Coast
NEW HAMPSHIRE:							
2579	NEW ENGLAND COLLEGE	Private	778	395,000	75	Baccalaureate	Eastern
2589	UNIV OF NEW HAMPSHIRE	Public	12,629	5,266,460	71	Doctoral	Eastern
NEW JERSEY:							
2596	ATLANTIC COMM COLLEGE	Public	3,452	334,149	53	Associate of Arts	Eastern
8404	BROOKDALE COMM COLLEGE	Public	8,087	697,753	200	Associate of Arts	Eastern
7730	BURLINGTON COUNTY COLLEGE	Public	4,110	419,762	225	Associate of Arts	Eastern
6865	CAMDEN COUNTY COLLEGE	Public	5,539	574,000	385	Associate of Arts	Eastern
2603	DREW UNIV	Private	2,000	961,000	186	Baccalaureate	Eastern
2624	OCEAN COUNTY COLLEGE	Public	5,875	363,065	125	Associate of Arts	Eastern
9994	PASSAIC COUNTY COMM COLLEGE	Public	2,554	199,800	5	Associate of Arts	Eastern
7731	RARITAN VALLEY COMM COLLEGE	Public	3,119	383,595	240	Associate of Arts	Eastern
2628	RIDER UNIV	Private	3,200	1,041,313	185	Masters	Eastern
2609	ROWAN COLLEGE OF NEW JERSEY	Public	6,700	1,300,000	150	Masters	Eastern
6964	RUTGERS UNIV/NEW BRUNSWICK	Public	38,493	15,603,306	2,188	Research	Eastern
2631	RUTGERS UNIV/NEWARK	Private	7,191	2,120,709	34	Doctoral	Eastern
5461	SALEM COMM COLLEGE	Public	413	150,000	32	Associate of Arts	Eastern
2632	SETON HALL UNIV	Private	5,011	1,785,129	47	Masters	Eastern
NEW MEXICO:							
4743	CLOVIS COMM COLLEGE	Public	1,862	259,610	10	Associate of Arts	Rocky Mountain
2661	EASTERN NEW MEXICO UNIV/ROSWELL	Public	1,450	423,194	120	Associate of Arts	Rocky Mountain
2657	NEW MEXICO STATE UNIV	Public	15,500	4,417,255		Research	Rocky Mountain
2660	SAN JUAN COLLEGE	Public	2,423	360,241	55	Associate of Arts	Rocky Mountain
NEW YORK:							
2862	BROOME COMM COLLEGE	Public	4,550	465,000	60	Associate of Arts	Eastern
2699	CLARKSON UNIV	Private	2,547	1,684,073	450	Doctoral	Eastern
6787	CLINTON COMM COLLEGE	Public	1,500	195,169	72	Associate of Arts	Eastern
2705	COLLEGE OF ST. ROSE	Private	4,000	616,582	25	Masters	Eastern
2711	CORNELL UNIV	Private	18,500	12,700,000	740	Research	Eastern
2864	DUTCHESS COMM COLLEGE	Public	4,500	513,070	190	Associate of Arts	Eastern
12427	ERIE COMM COLLEGE/SOUTH CAMPUS	Public	3,593	350,000	120	Associate of Arts	Eastern
7532	FINGER LAKES COMM COLLEGE	Public	2,819	308,513	350	Associate of Arts	Eastern
6782	GENESEE COMM COLLEGE	Public	3,134	307,908	35	Associate of Arts	Eastern
2731	HOBART & WILLIAM SMITH COLLEGES	Private	1,785	1,200,000	168	Baccalaureate	Eastern
2869	JAMESTOWN COMM COLLEGE	Public	3,000	350,000	60	Associate of Arts	Eastern
2870	JEFFERSON COMM COLLEGE	Public		160,300	72	Associate of Arts	Eastern
2779	NAZARETH COLLEGE	Private	2,630	653,291	75	Masters	Eastern
2780	NEW SCHOOL FOR SOCIAL RESEARCH	Private	18,140	887,501		Doctoral	Eastern
12277	NEW YORK CHIROPRACTIC COLLEGE	Private	1,050	587,300	285	Specialized	Eastern
2790	NYACK COLLEGE	Public	1,000	600,000	40	Baccalaureate	Eastern
2795	PAUL SMITH'S COLLEGE OF ARTS & SCI	Private	856	426,500	87	Associate of Arts	Eastern
2805	ROBERTS WESLEYAN COLLEGE	Private	1,180	409,000	80	Specialized	Eastern
2806	ROCHESTER INST OF TECHNOLOGY	Private	12,250	4,289,296	400	Masters	Eastern
2877	ROCKLAND COMM COLLEGE	Public	5,632	543,024	110	Associate of Arts	Eastern
2829	ST. LAWRENCE UNIV	Private	1,842	1,650,000	850	Baccalaureate	Eastern
2842	STATE UNIV COLLEGE/BUFFALO	Public	9,039	2,733,962	122	Masters	Eastern
2841	STATE UNIV OF NEW YORK/BROCKPORT	Public	6,645	2,391,965	191	Masters	Eastern
2842	STATE UNIV OF NEW YORK/BUFFALO	Public	22,252	9,013,789	1,346	Masters	Eastern
2844	STATE UNIV OF NEW YORK/FREDONIA	Public	4,551	1,875,573	253	Masters	Eastern
2848	STATE UNIV OF NEW YORK/OSWEGO	Public	6,750	3,126,946	356	Masters	Eastern

ID code	Institution	Funding	Enroll-ment	Gross area	Grnd acres	Type	Region
2849	STATE UNIV OF NEW YORK/PLATTSBURGH	Public	5,130	2,092,099	256	Masters	Eastern
2878	SUFFOLK COUNTY COMM COLLEGE	Public	7,756	1,184,155	200	Associate of Arts	Eastern
2882	SYRACUSE UNIV	Private	14,740	8,269,812	631	Research	Eastern
2889	UNION COLLEGE	Private	2,000	1,300,000	110	Baccalaureate	Eastern
2893	UNITED STATES MILITARY ACADEMY	Public	4,055	6,401,700	3,424	Specialized	Eastern
NORTH CAROLINA:							
2906	APPALACHIAN STATE UNIV	Public	11,097	2,908,661	653	Masters	Southeastern
2908	BARTON COLLEGE	Private	1,050	404,644	60	Baccalaureate	Southeastern
8084	COASTAL CAROLINA COMM COLLEGE	Public	2,800	245,650	90	Associate of Arts	Southeastern
2918	DAVIDSON COLLEGE	Private	1,603	1,638,661	140	Baccalaureate	Southeastern
2920	DUKE UNIV	Private	10,000	4,556,223	900	Research	Southeastern
2927	ELON COLLEGE	Private	3,303	905,209	325	Masters	Southeastern
7640	FAYETTEVILLE TECH COMM COLLEGE	Public	8,254	536,530	112	Associate of Arts	Southeastern
2948	MONTREAT-ANDERSON COLLEGE	Private	325	231,135	100	Baccalaureate	Southeastern
3981	NORTH CAROLINA SCH OF THE ARTS	Public	950	650,000	48	Specialized	Southeastern
2972	NORTH CAROLINA STATE UNIV	Public	22,220	8,214,246	1,736	Research	Southeastern
8613	ROANOKE-CHOWAN COMM COLLEGE	Public	1,134	117,921	37	Associate of Arts	Southeastern
2974	UNIV OF NORTH CAROLINA/CHAPEL HILL	Public	21,918	9,664,353	729	Research	Southeastern
2975	UNIV OF NORTH CAROLINA/CHARLOTTE	Public	12,725	2,494,127	250	Masters	Southeastern
2976	UNIV OF NORTH CAROLINA/GREENSBORO	Public	12,000	2,914,861	175	Doctoral	Southeastern
2984	UNIV OF NORTH CAROLINA/WILMINGTTON	Public	7,440	1,504,469	351	Masters	Southeastern
2978	WAKE FOREST UNIV	Private	5,000	1,880,000		Masters	Southeastern
2981	WESTERN CAROLINA UNIV	Public	5,945	2,291,053	240	Masters	Southeastern
NORTH DAKOTA:							
12059	TRINITY BIBLE COLLEGE	Private	351	182,166	22	Baccalaureate	Central
3005	UNIV OF NORTH DAKOTA	Public	11,521	4,954,587	570	Doctoral	Central
3008	VALLEY CITY STATE UNIV	Public	1,000	505,329	94	Baccalaureate	Central
OHIO:							
3018	BOWLING GREEN STATE UNIV	Public	18,000	4,943,145	350	Doctoral	Midwest
3041	DEFIANCE COLLEGE	Private	560	386,809	150	Baccalaureate	Midwest
3042	DENISON UNIV	Private	1,840	1,122,000	250	Baccalaureate	Midwest
12270	EDISON STATE COMM COLLEGE	Public	1,467	140,000	80	Associate of Arts	Midwest
7598	HOCKING TECHNICAL COLLEGE	Public	4,319	322,203	250	Associate of Arts	Midwest
6804	LAKELAND COMM COLLEGE	Public	4,363	448,275	32	Associate of Arts	Midwest
7737	MEDICAL COLLEGE OF OHIO	Public	750	1,487,037	497	Specialized	Midwest
6505	MERCY COLLEGE OF NORTHWEST OHIO	Private	156	52,604		Associate of Arts	Midwest
7104	MIAMI UNIV	Public	18,256	5,534,761	925	Doctoral	Midwest
4260	MOUNT CARMEL COLLEGE OF NURSING	Private	257	68,515		Masters	Midwest
3089	OHIO NORTHERN UNIV	Private	2,800	1,017,000	260	Masters	Midwest
6883	OHIO STATE UNIV	Public	45,018	17,691,654	1,721	Research	Midwest
12748	SHAWNEE STATE UNIV	Public	3,400	540,000	51	Associate of Arts	Midwest
3119	SINCLAIR COMM COLLEGE	Public	10,410	1,554,158	26	Associate of Arts	Midwest
8278	TERRA COMM COLLEGE	Public	2,400	234,700	123	Associate of Arts	Midwest
3127	UNIV OF DAYTON	Private	10,000	3,100,000	106	Masters	Midwest
3116	UNIV OF RIO GRANDE	Private	1,814	486,123	75	Masters	Midwest
3131	UNIV OF TOLEDO	Public	24,188	4,077,000	287	Doctoral	Midwest
9168	WRIGHT STATE UNIV	Public	17,000	2,802,000	445	Doctoral	Midwest
OKLAHOMA:							
10391	OKLAHOMA CITY COMM COLLEGE	Public	5,368	505,329	144	Associate of Arts	Central
3170	OKLAHOMA STATE UNIV	Public	18,561	7,372,330	695	Research	Central
3181	SOUTHWESTERN OKLAHOMA STATE UNIV	Public	4,900	1,000,000	40	Baccalaureate	Central
3184	UNIV OF OKLAHOMA	Public	19,680	7,784,610	1,122	Research	Central
5889	UNIV OF OKLAHOMA HEALTH SCI CTR	Public	3,000	1,273,666	85	Specialized	Central
3185	UNIV OF TULSA	Private	3,899	1,600,000	180	Doctoral	Central

ID code	Institution	Funding	Enroll-ment	Gross area	Grnd acres	Type	Region
OREGON:							
3194	GEORGE FOX COLLEGE	Private	500			Baccalaureate	Pacific Coast
3196	LANE COMM COLLEGE	Public	9,536	827,343	160	Associate of Arts	Pacific Coast
3216	PORTLAND STATE UNIV	Public	9,450	3,267,440	49	Doctoral	Pacific Coast
3219	SOUTHERN OREGON STATE COLLEGE	Public	3,553	1,090,930	175	Masters	Pacific Coast
3222	UMPQUA COMM COLLEGE	Public	2,600	320,000	110	Associate of Arts	Pacific Coast
3223	UNIV OF OREGON/EUGENE	Public	16,593	4,361,892	230	Research	Pacific Coast
3209	WESTERN OREGON STATE COLLEGE	Public	3,300	985,757	127	Masters	Pacific Coast
PENNSYLVANIA:							
3229	ALBRIGHT COLLEGE	Private	937	782,000	80	Baccalaureate	Eastern
3230	ALLEGHENY COLLEGE	Private	1,750	1,080,000	125	Baccalaureate	Eastern
3247	COLLEGE MISERICORDIA	Private	1,169	443,632	84	Baccalaureate	Eastern
4051	COMM COLL OF ALLEGHENY CNTY/MONROEVILLE	Public	4,109	275,367	120	Associate of Arts	Eastern
4051	COMM COLL OF ALLEGHENY CNTY/PITTSBURGH	Public	5,304	218,556	10	Associate of Arts	Eastern
4051	COMM COLL OF ALLEGHENY CNTY/PITTSBURGH	Public	7,468	480,691	21	Associate of Arts	Eastern
4051	COMM COLL OF ALLEGHENY CNTY/PITTSBURGH	Public	16,000	82,219	2	Associate of Arts	Eastern
4051	COMM COLL OF ALLEGHENY CNTY/WEST MIFFLIN	Public	5,245	244,519	212	Associate of Arts	Eastern
3259	EASTERN COLLEGE	Private	1,200	365,000	107	Baccalaureate	Eastern
3262	ELIZABETHTOWN COLLEGE	Private	1,500	850,000	85	Masters	Eastern
3273	HARRISBURG AREA COMM COLLEGE	Public	5,720	615,099	150	Associate of Arts	Eastern
3274	HAVERFORD COLLEGE	Private	1,067	1,258,000	215	Baccalaureate	Eastern
3279	JUNIATA COLLEGE	Private	1,050	700,000	106	Baccalaureate	Eastern
3287	LA SALLE UNIV	Private	3,781	804,516	85	Masters	Eastern
6810	LEHIGH CARBON COMM COLLEGE	Public	2,995	269,241	153	Associate of Arts	Eastern
6811	LUZERNE COUNTY COMM COLLEGE	Public	4,756	262,400	122	Associate of Arts	Eastern
3298	MESSIAH COLLEGE	Private	2,288	1,031,957	160	Masters	Eastern
4452	MONTGOMERY COUNTY COMM COLLEGE	Public	5,951	530,000	186	Associate of Arts	Eastern
3301	MORAVIAN COLLEGE	Private	1,392	900,000	80	Masters	Eastern
7191	NORTHAMPTON COMM COLLEGE	Public	4,728	494,863	165	Associate of Arts	Eastern
6965	PENNSYLVANIA STATE UNIV	Public	35,227	12,800,000	13,557	Research	Eastern
6814	PENNSYLVANIA STATE UNIV/HARRISBURG	Public	3,600	462,114	218	Doctoral	Eastern
6813	PENNSYLVANIA STATE UNIV/HERSHEY MED CTR	Public	428	2,501,000	550	Doctoral	Eastern
3352	PHILADELPHIA COLLEGE OF OSTEOPATHIC MED	Private	1,000	740,520		Specialized	Eastern
3367	ST. JOSEPH'S UNIV	Private	2,580	1,161,567	55	Masters	Eastern
3376	THIEL COLLEGE	Private	1,000	600,000	100	Baccalaureate	Eastern
3278	THOMAS JEFFERSON UNIV	Private	1,800	3,600,000	1	Doctoral	Eastern
3386	VALLEY FORGE MILITARY ACADEMY & COLLEGE	Private	800	600,000	115	Associate of Arts	Eastern
3388	VILLANOVA UNIV	Private	11,000	2,200,000	190	Masters	Eastern
3393	WESTMINSTER THEOLOGICAL SEMINARY	Private	397	100,000	18	Specialized	Eastern
SOUTH CAROLINA:							
3429	COLUMBIA INTERNATIONAL UNIV	Private	751	352,548	52	Specialized	Southeastern
3990	FLORENCE-DARLINGTON TECHNICAL COLLEGE	Public	2,043	293,812	40	Associate of Arts	Southeastern
3434	FURMAN UNIV	Private	2,559	1,314,667	750	Baccalaureate	Southeastern
3438	MEDICAL UNIV OF SOUTH CAROLINA	Public	2,300	3,814,504	16	Specialized	Southeastern
3993	MIDLANDS TECHNICAL COLLEGE	Public	5,785	525,256	97	Associate of Arts	Southeastern
8818	TRIDENT TECHNICAL COLLEGE	Public	5,689	369,613	75	Associate of Arts	Southeastern
3448	UNIV OF SOUTH CAROLINA/COLUMBIA	Public	19,451	9,013,891	290	Research	Southeastern
6951	UNIV OF SOUTH CAROLINA/SPARTANBURG	Public	3,000	470,582	298	Masters	Southeastern
SOUTH DAKOTA:							
3459	BLACK HILLS STATE UNIV	Public	2,525	706,503	90	Masters	Central
3463	DAKOTA STATE UNIV	Public	1,016	414,228	56	Baccalaureate	Central
3465	MOUNT MARTY COLLEGE	Private	1,000	270,000	15	Baccalaureate	Central
3466	NORTHERN STATE UNIV	Public	2,403	742,334	72	Masters	Central
3470	SOUTH DAKOTA SCH OF MINES & TECHNOLOGY	Public	2,023	642,126	50	Specialized	Central
3471	SOUTH DAKOTA STATE UNIV	Public	7,854	2,331,513	262	Masters	Central
10300	UNIV OF SOUTH DAKOTA	Public	6,818	1,815,131	216	Doctoral	Central

ID code	Institution	Funding	Enroll-ment	Gross area	Grnd acres	Type	Region
TENNESSEE:							
6835	DYERSBURG STATE COMM COLLEGE	Public	1,537	157,000	90	Associate of Arts	Southeastern
3496	KING COLLEGE	Private	502	383,500	60	Baccalaureate	Southeastern
3505	MARYVILLE COLLEGE	Private	850	550,000	300	Baccalaureate	Southeastern
8145	NASHVILLE STATE TECHNICAL INST	Public	6,202	263,937	109	Associate of Arts	Southeastern
29260	NORTHEAST STATE TECHNICAL COMM COLLEGE	Public	2,114	185,118	90	Associate of Arts	Southeastern
3530	UNIV OF TENNESSEE/KNOXVILLE	Public	21,519	10,983,933	531	Research	Southeastern
3535	VANDERBILT UNIV	Private	9,853	4,722,320	333	Research	Southeastern
3535	VANDERBILT UNIV MEDICAL CENTER	Private	660			Research	Southeastern
TEXAS:							
3607	ALAMO COMM COLLEGE DISTRICT	Public	32,816	2,111,723	209	Associate of Arts	Central
3539	ALVIN COMM COLLEGE	Public	4,056	430,000	112	Associate of Arts	Central
4949	BAYLOR COLLEGE OF MEDICINE	Private	996	1,922,052	15	Specialized	Central
3549	BLINN COLLEGE	Public	2,600	527,690	75	Associate of Arts	Central
7857	BRAZOSPORT COLLEGE	Public	1,589	360,000	56	Associate of Arts	Central
21002	BROOKHAVEN COLLEGE	Public	4,007	1,049	200	Associate of Arts	Central
10139	DEVRY INSTITUTE OF TECHNOLOGY	Private	2,000	96,000	17	Specialized	Central
10387	EL PASO COUNTY COMM COLLEGE	Public	11,507	809,867	319	Associate of Arts	Central
3581	LAMAR UNIV/BEAUMONT	Public	5,340	2,212,836	270	Masters	Central
3582	LAREDO COMM COLLEGE	Public	7,019	544,367	92	Associate of Arts	Central
9797	MIDLAND COLLEGE	Public		449,528	162	Associate of Arts	Central
3598	OUR LADY OF THE LAKE UNIV	Private	2,950	14,000,000	50	Masters	Central
3604	RICE UNIV	Private	4,072	2,700,000	293	Doctoral	Central
8504	RICHLAND COLLEGE	Public	6,423	505,519	243	Associate of Arts	Central
3606	SAM HOUSTON STATE UNIV	Public	13,000	2,651,806	253	Masters	Central
3613	SOUTHERN METHODIST UNIV	Private	7,400	3,126,500	164	Doctoral	Central
3614	SOUTHWEST TEXAS JUNIOR COLLEGE	Public	2,532	390,000	45	Associate of Arts	Central
3623	ST. MARY'S UNIV	Private	4,166	994,605	125	Masters	Central
3631	TARLETON STATE UNIV	Public	5,989	1,289,245	148	Masters	Central
8898	TARRANT COUNTY JUNIOR COLLEGE	Private	36,865	1,570,380	540	Associate of Arts	Central
3627	TEMPLE JUNIOR COLLEGE	Public	2,323	256,686	104	Associate of Arts	Central
3639	TEXAS A&M UNIV/KINGSVILLE	Public	6,091	1,802,748	162	Masters	Central
3636	TEXAS CHRISTIAN UNIV	Private	6,706	2,604,182	247	Doctoral	Central
3641	TEXAS LUTHERAN COLLEGE	Private	950	572,000	165	Baccalaureate	Central
9933	TEXAS STATE TECH COLLEGE/AMARILLO	Public	721	1,669,755	486	Associate of Arts	Central
3644	TEXAS TECH UNIV	Public	24,007	6,648,073	835	Doctoral	Central
3647	TRINITY UNIV	Private	2,205	1,938,158	110	Masters	Central
11854	UNIV OF CENTRAL TEXAS	Private	625	29,400	5	Baccalaureate	Central
11711	UNIV OF HOUSTON/CLEAR LAKE	Public	7,229	570,971	185	Masters	Central
3594	UNIV OF NORTH TEXAS	Public	19,462	3,995,531	287	Baccalaureate	Central
3656	UNIV OF TEXAS/ARLINGTON	Public	19,779	3,705,463	388	Doctoral	Central
3599	UNIV OF TEXAS/PAN AMERICAN	Public	13,702	1,278,290	177	Masters	Central
3659	UNIV OF TEXAS/SAN ANTONIO	Public	34,439	1,245,345	350	Masters	Central
10060	VERNON REGIONAL JUNIOR COLLEGE	Public				Associate of Arts	Central
3662	VICTORIA COLLEGE	Public	2,511	420,500	65	Associate of Arts	Central
UTAH:							
5220	SALT LAKE COMM COLLEGE	Public	10,575	1,218,255	138	Associate of Arts	Rocky Mountain
3678	SOUTHERN UTAH UNIV	Public	4,054	831,729	112	Masters	Rocky Mountain
3675	UNIV OF UTAH	Public	20,928	6,425,899	731	Research	Rocky Mountain
3680	WEBER STATE UNIV	Public	10,000	1,897,259	61	Masters	Rocky Mountain
VERMONT:							
3683	CASTLETON STATE COLLEGE	Public	2,006	460,000	135	Masters	Eastern
3684	CHAMPLAIN COLLEGE	Private	1,360	286,000	18	Associate of Arts	Eastern
25326	LANDMARK COLLEGE	Private	215	250,000	20	Associate of Arts	Eastern
3692	NORWICH UNIV	Private	2,537	1,105,350	1,300	Baccalaureate	Eastern
3696	UNIV OF VERMONT	Public	9,097	3,703,220	219	Doctoral	Eastern

ID code	Institution	Funding	Enroll-ment	Gross area	Grnd acres	Type	Region
VIRGINIA:							
6819	BLUE RIDGE COMM COLLEGE	Public	1,417	99,449	60	Associate of Arts	Southeastern
3705	COLLEGE OF WILLIAM AND MARY	Public	7,586	2,989,987	775	Doctoral	Southeastern
3758	DANVILLE COMM COLLEGE	Public	1,865	180,000	20	Associate of Arts	Southeastern
4004	JOHN TYLER COMM COLLEGE	Public	2,400	186,000	30	Associate of Arts	Southeastern
3746	MARY WASHINGTON COLLEGE	Public	3,700	1,129,854	151	Masters	Southeastern
3765	NORFOLK STATE UNIV	Public	7,316	1,404,399	119	Masters	Southeastern
9928	PIEDMONT VIRGINIA COMM COLLEGE	Public	1,965	109,737	114	Associate of Arts	Southeastern
3730	PRESBYTERIAN SCH OF CHRISTIAN EDUCATION	Private	122	113,000	11	Specialized	Southeastern
29353	REGENT UNIV	Private	1,700	1,100,000	75	Specialized	Southeastern
3736	ROANOKE COLLEGE	Private	1,800	1,000,000	150	Baccalaureate	Southeastern
7260	SOUTHWEST VIRGINIA COMM COLLEGE	Public	2,165	170,000	75	Associate of Arts	Southeastern
6968	UNIV OF VIRGINIA	Public	18,073	8,466,865	630	Research	Southeastern
3754	VIRGINIA POLYTECHNIC INST & STATE UNIV	Public	23,701	6,668,960	2,000	Research	Southeastern
3764	VIRGINIA STATE UNIV	Public	4,300	1,141,390	218	Masters	Southeastern
3760	VIRGINIA WESTERN COMM COLLEGE	Public	3,400	271,774	70	Associate of Arts	Southeastern
WASHINGTON:							
3771	CENTRAL WASHINGTON UNIV	Public	8,085	2,677,613	230	Masters	Pacific Coast
8155	EVERGREEN STATE COLLEGE	Public	3,300	1,267,000	1,012	Baccalaureate	Pacific Coast
3779	GRAYS HARBOR COLLEGE	Public	1,850	187,000	52	Associate of Arts	Pacific Coast
3782	LOWER COLUMBIA COLLEGE	Public	2,321	345,268	35	Associate of Arts	Pacific Coast
3798	UNIV OF WASHINGTON	Public	35,000	13,893,304	444	Research	Pacific Coast
3800	WASHINGTON STATE UNIV	Public	16,223	9,889,189	450	Research	Pacific Coast
3802	WESTERN WASHINGTON UNIV	Public	10,000	2,676,500	165	Masters	Pacific Coast
3803	WHITMAN COLLEGE	Private	1,300	900,000	50	Baccalaureate	Pacific Coast
WEST VIRGINIA:							
3810	CONCORD COLLEGE	Private				Baccalaureate	Southeastern
3827	WEST VIRGINIA UNIV/MORGANTOWN	Public	23,500	6,076,372	750	Research	Southeastern
WISCONSIN:							
5390	BLACKHAWK TECHNICAL COLLEGE	Public	1,841	206,200	24	Associate of Arts	Midwest
3838	CARROLL COLLEGE	Private	1,400	800,000	47	Baccalaureate	Midwest
3839	CARTHAGE COLLEGE	Private	1,702	700,000	68	Baccalaureate	Midwest
4007	MADISON AREA TECHNICAL COLLEGE	Public	8,315	1,227,370	149	Associate of Arts	Midwest
3863	MARQUETTE UNIV	Private	8,632	4,394,545	74	Doctoral	Midwest
8296	MEDICAL COLLEGE OF WISCONSIN	Private	797	745,793	12	Specialized	Midwest
3884	RIPON COLLEGE	Private	734	700,000	250	Baccalaureate	Midwest
531	SOUTHERN WISCONSIN CENTER	Public	467	850,000	255	Other/Unknown	Midwest
3917	UNIV OF WISCONSIN/EAU CLAIRE	Public	9,175	2,269,355	132	Masters	Midwest
3919	UNIV OF WISCONSIN/LA CROSSE	Public	8,071	1,923,027	130	Masters	Midwest
3895	UNIV OF WISCONSIN/MADISON	Public	35,156	16,272,500	667	Research	Midwest
3896	UNIV OF WISCONSIN/MILWAUKEE	Public	16,111	4,654,720	30	Doctoral	Midwest
3924	UNIV OF WISCONSIN/STEVENS POINT	Public	7,796	2,307,939	332	Masters	Midwest
3925	UNIV OF WISCONSIN/SUPERIOR	Public	2,059	986,779	125	Masters	Midwest
9258	WAUKESHA COUNTY TECHNICAL COLLEGE	Public	3,500	500,000	90	Associate of Arts	Midwest
WYOMING:							
3928	CASPER COMM COLLEGE	Public	3,100	710,000	70	Associate of Arts	Rocky Mountain
9259	LARAMIE COUNTY COMM COLLEGE	Public	2,720	599,824	260	Associate of Arts	Rocky Mountain
3930	NORTHERN WYOMING COMM COLLEGE DISTR	Public	1,800	358,000	65	Associate of Arts	Rocky Mountain
3932	UNIV OF WYOMING	Public	9,968	6,043,362	250	Research	Rocky Mountain
ALBERTA:							
200090	MEDICINE HAT COLLEGE	Public	2,000	360,580	100	Other/Unknown	Rocky Mountain
200804	UNIV OF ALBERTA	Public	27,274	12,527,907	220	Other/Unknown	Rocky Mountain
200858	UNIV OF LETHBRIGE	Public	5,000	1,239,709	6,128	Other/Unknown	Rocky Mountain

ID code	Institution	Funding	Enroll-ment	Gross area	Grnd acres	Type	Region
BRITISH COLUMBIA:							
200180	BRITISH COLUMBIA INST OF TECHNOLOGY	Public	6,500	1,772,267		Other/Unknown	Pacific Coast
200220	OKANAGAN UNIV COLLEGE	Public	6,000	900,000	200	Other/Unknown	Pacific Coast
MANITOBA:							
200630	UNIV OF MANITOBA	Public	20,183	4,015,650	686	Other/Unknown	Central
NEW BRUNSWICK:							
200342	MOUNT ALLISON UNIV	Public	2,150	1,000,000	72	Other/Unknown	Eastern
200352	UNIV OF NEW BRUNSWICK	Public	7,900	2,164,589	139	Other/Unknown	Eastern
ONTARIO:							
200592	UNIV OF WESTERN ONTARIO	Public	23,038	5,645,800	300	Other/Unknown	Eastern
200596	UNIV OF WINDSOR	Public	13,424	2,316,411	116	Other/Unknown	Eastern
200588	VICTORIA UNIV	Private	3,700	865,000	20	Other/Unknown	Eastern
200594	WILFRID LAURIER UNIV	Public	6,500	1,300,000	60	Other/Unknown	Eastern
200598	YORK UNIV	Public	34,308	5,697,237	511	Other/Unknown	Eastern
QUEBEC:							
200860	COLLEGE DE SHERBROOKE	Public	5,612	787,270	24	Other/Unknown	Eastern
200790	CONCORDIA UNIV	Public	17,410	2,378,612	47	Other/Unknown	Eastern
200454	MCGILL UNIV	Public	22,950	5,326,611	130	Other/Unknown	Eastern
208460	UNIVERSITE DE MONTREAL	Private	36,612	5,840,840	162	Other/Unknown	Eastern
200446	UNIVERSITÉ LAVAL	Public	29,235	6,731,079	1,442	Other/Unknown	Eastern
SASKATCHEWAN:							
200885	CANADIAN THEOLOGICAL SEMINARY & CANADIAN	Private	396	194,240	16	Other/Unknown	Rocky Mountain
AUSTRALIA:							
201210	UNIV OF QUEENSLAND	Public	20,238	3,238,035	510	Other/Unknown	Other/Unknown
BRITISH VIRGIN ISLANDS:							
30970	H.LAVITY STOUTT COMM COLLEGE	Public	400	30,000	10	Other/Unknown	Other/Unknown
HONG KONG:							
201332	CITY UNIV OF HONG KONG	Public	10,808	1,529,600	29	Other/Unknown	Other/Unknown
NEW ZEALAND:							
30970	MANUKAU POLYTECHNIC	Public	4,225	493,123	5	Other/Unknown	Other/Unknown

ID code	Institution	Funding	Enroll-ment	Gross area	Grnd acres	Plant FTE
	EASTERN REGION					
RESEARCH:						
6965	PENNSYLVANIA STATE UNIV	PA	35,227	12,800,000	13,557	897
6964	RUTGERS UNIV/NEW BRUNSWICK	NJ	38,493	15,603,306	2,188	978
1431	UNIV OF DELAWARE	DE	17,600	6,371,893	400	239
DOCTORAL:						
6814	PENNSYLVANIA STATE UNIV/HARRISBURG	PA	3,600	462,114	218	40
6813	PENNSYLVANIA STATE UNIV/HERSHEY MED CTR	PA	428	2,501,000	550	164
2589	UNIV OF NEW HAMPSHIRE	NH	12,629	5,266,460	71	369
3696	UNIV OF VERMONT	VT	9,097	3,703,220	219	267
MASTERS:						
3683	CASTLETON STATE COLLEGE	VT	2,006	460,000	135	40
2072	FROSTBURG STATE UNIV	MD	4,524	1,341,165	150	135
2609	ROWAN COLLEGE OF NEW JERSEY	NJ	6,700	1,300,000	150	69
2842	STATE UNIV COLLEGE/BUFFALO	NY	9,039	2,733,962	122	178
2841	STATE UNIV OF NEW YORK/BROCKPORT	NY	6,645	2,391,965	191	176
2842	STATE UNIV OF NEW YORK/BUFFALO	NY	22,252	9,013,789	1,346	610
2844	STATE UNIV OF NEW YORK/FREDONIA	NY	4,551	1,875,573	253	150
2848	STATE UNIV OF NEW YORK/OSWEGO	NY	6,750	3,126,946	356	151
2849	STATE UNIV OF NEW YORK/PLATTSBURGH	NY	5,130	2,092,099	256	151
2099	TOWSON STATE UNIV	MD	11,001	3,460,385	307	123
2102	UNIV OF BALTIMORE	MD	1,893	796,921	59	59
9762	UNIV OF SOUTHERN MAINE	ME	5,884	1,651,229	127	104
BACCALAUREATE:						
2790	NYACK COLLEGE	NY	1,000	600,000	40	39
ASSOCIATE OF ARTS:						
2596	ATLANTIC COMM COLLEGE	NJ	3,452	334,149	53	56
2176	BRISTOL COMM COLLEGE	MA	2,895	320,000	105	32
8404	BROOKDALE COMM COLLEGE	NJ	8,087	697,753	200	77
2862	BROOME COMM COLLEGE	NY	4,550	465,000	60	50
7730	BURLINGTON COUNTY COLLEGE	NJ	4,110	419,762	225	62
6865	CAMDEN COUNTY COLLEGE	NJ	5,539	574,000	385	103
2063	CATONSVILLE COMM COLLEGE	MD	2,508	557,548	100	93
6787	CLINTON COMM COLLEGE	NY	1,500	195,169	72	12
4051	COMM COLL OF ALLEGHENY CNTY/MONROEVILLE	PA	4,109	275,367	120	15
4051	COMM COLL OF ALLEGHENY CNTY/PITTSBURGH	PA	5,304	218,556	10	18
4051	COMM COLL OF ALLEGHENY CNTY/PITTSBURGH	PA	16,000	82,219	2	11
4051	COMM COLL OF ALLEGHENY CNTY/PITTSBURGH	PA	7,468	480,691	21	46
4051	COMM COLL OF ALLEGHENY CNTY/WEST MIFFLIN	PA	5,245	244,519	212	18
2864	DUTCHESS COMM COLLEGE	NY	4,500	513,070	190	63
12427	ERIE COMM COLLEGE/SOUTH CAMPUS	NY	3,593	350,000	120	39
7532	FINGER LAKES COMM COLLEGE	NY	2,819	308,513	350	41
8037	GATEWAY COMM-TECH COLLEGE	CT	2,500	330,000	26	8
6782	GENESEE COMM COLLEGE	NY	3,134	307,908	35	24
2075	HARFORD COMM COLLEGE	MD	3,581	313,000	120	52
3273	HARRISBURG AREA COMM COLLEGE	PA	5,720	615,099	150	43
2869	JAMESTOWN COMM COLLEGE	NY	3,000	350,000	60	26
2870	JEFFERSON COMM COLLEGE	NY		160,300	72	22
6810	LEHIGH CARBON COMM COLLEGE	PA	2,995	269,241	153	22
6811	LUZERNE COUNTY COMM COLLEGE	PA	4,756	262,400	122	51
2082	MONTGOMERY COLLEGE	MD	11,871	1,201,617	301	202
4452	MONTGOMERY COUNTY COMM COLLEGE	PA	5,951	530,000	186	59
7191	NORTHAMPTON COMM COLLEGE	PA	4,728	494,863	165	52
2624	OCEAN COUNTY COLLEGE	NJ	5,875	363,065	125	52

ID code	Institution	Funding	Enroll-ment	Gross area	Grnd acres	Plant FTE
9994	PASSAIC COUNTY COMM COLLEGE	NJ	2,554	199,800	5	28
2089	PRINCE GEORGE'S COMM COLLEGE	MD	5,345	628,822	150	95
7731	RARITAN VALLEY COMM COLLEGE	NJ	3,119	383,595	240	43
2877	ROCKLAND COMM COLLEGE	NY	5,632	543,024	110	79
5461	SALEM COMM COLLEGE	NJ	413	150,000	32	10
2878	SUFFOLK COUNTY COMM COLLEGE	NY	7,756	1,184,155	200	175
SPECIALIZED:						
2893	UNITED STATES MILITARY ACADEMY	NY	4,055	6,401,700	3,424	565
9030	UNIV OF CONNECTICUT HEALTH CENTER	CT	558	1,619,057	162	188
2104	UNIV OF MARYLAND/BALTIMORE	MD	5,609	3,916,848	45	452
OTHER/UNKNOWN:						
200860	COLLEGE DE SHERBROOKE	PQ	5,612	787,270	24	60
200790	CONCORDIA UNIV	PQ	17,410	2,378,612	47	293
200454	MCGILL UNIV	PQ	22,950	5,326,611	130	383
200342	MOUNT ALLISON UNIV	NB	2,150	1,000,000	72	76
200352	UNIV OF NEW BRUNSWICK	NB	7,900	2,164,589	139	110
200592	UNIV OF WESTERN ONTARIO	ON	23,038	5,645,800	300	380
200596	UNIV OF WINDSOR	ON	13,424	2,316,411	116	177
200446	UNIVERSITÉ LAVAL	PQ	29,235	6,731,079	1,442	216
200594	WILFRID LAURIER UNIV	ON	6,500	1,300,000	60	79
200598	YORK UNIV	ON	34,308	5,697,237	511	374
		SOUTHEASTERN REGION				
RESEARCH:						
1489	FLORIDA STATE UNIV	FL	19,003	6,941,187	418	360
2010	LOUISIANA STATE UNIV/BATON ROUGE	LA	22,380	8,856,756	911	448
2423	MISSISSIPPI STATE UNIV	MS	13,651	5,227,815	1,000	278
2972	NORTH CAROLINA STATE UNIV	NC	22,220	8,214,246	1,736	701
1535	UNIV OF FLORIDA	FL	30,089	11,115,494	936	756
1598	UNIV OF GEORGIA	GA	29,469	9,583,794	1,502	800
2974	UNIV OF NORTH CAROLINA/CHAPEL HILL	NC	21,918	9,664,353	729	1,042
3448	UNIV OF SOUTH CAROLINA/COLUMBIA	SC	19,451	9,013,891	290	489
3530	UNIV OF TENNESSEE/KNOXVILLE	TN	21,519	10,983,933	531	447
6968	UNIV OF VIRGINIA	VA	18,073	8,466,865	630	600
3754	VIRGINIA POLYTECHNIC INST & STATE UNIV	VA	23,701	6,668,960	2,000	400
3827	WEST VIRGINIA UNIV/MORGANTOWN	WV	23,500	6,076,372	750	424
DOCTORAL:						
3705	COLLEGE OF WILLIAM AND MARY	VA	7,586	2,989,987	775	172
1055	UNIV OF ALABAMA/HUNTSVILLE	AL	5,657	1,760,649	350	121
1051	UNIV OF ALABAMA/TUSCALOOSA	AL	17,229	7,016,151	978	414
2440	UNIV OF MISSISSIPPI	MS	10,075	3,950,000	1,250	256
2976	UNIV OF NORTH CAROLINA/GREENSBORO	NC	12,000	2,914,861	175	187
MASTERS:						
1544	ALBANY STATE COLLEGE	GA	3,200	668,236	158	87
2906	APPALACHIAN STATE UNIV	NC	11,097	2,908,661	653	230
1552	AUGUSTA COLLEGE	GA	5,700	667,223	130	76
2403	DELTA STATE UNIV	MS	3,775	1,184,000	275	68
1963	EASTERN KENTUCKY UNIV	KY	11,394	4,300,000	465	318
9635	FLORIDA INTERNATIONAL UNIV	FL	23,842	1,504,132	442	169
1572	GEORGIA SOUTHERN UNIV	GA	14,191	2,364,244	400	220
1573	GEORGIA SOUTHWESTERN COLLEGE	GA	2,145	741,180	187	55
3746	MARY WASHINGTON COLLEGE	VA	3,700	1,129,854	151	116
3765	NORFOLK STATE UNIV	VA	7,316	1,404,399	119	126
1590	SAVANNAH STATE COLLEGE	GA	1,500	982,531	165	89

ID code	Institution	Funding	Enroll-ment	Gross area	Grnd acres	Plant FTE
3954	UNIV OF CENTRAL FLORIDA	FL	16,045	1,789,705	317	200
1016	UNIV OF NORTH ALABAMA	AL	4,255	1,163,156	130	92
2975	UNIV OF NORTH CAROLINA/CHARLOTTE	NC	12,725	2,494,127	250	171
2984	UNIV OF NORTH CAROLINA/WILMINGTTON	NC	7,440	1,504,469	351	108
6951	UNIV OF SOUTH CAROLINA/SPARTANBURG	SC	3,000	470,582	298	31
3764	VIRGINIA STATE UNIV	VA	4,300	1,141,390	218	88
2981	WESTERN CAROLINA UNIV	NC	5,945	2,291,053	240	155
ASSOCIATE OF ARTS:						
12165	ATLANTA METROPOLITAN COLLEGE	GA	1,678	234,495	55	24
6819	BLUE RIDGE COMM COLLEGE	VA	1,417	99,449	60	4
5620	CHATTAHOOCHEE TECHNICAL INST	GA	1,200	101,000	12	9
8084	COASTAL CAROLINA COMM COLLEGE	NC	2,800	245,650	90	63
3758	DANVILLE COMM COLLEGE	VA	1,865	180,000	20	10
1543	DARTON COLLEGE	GA	1,866	226,856	180	24
1475	DAYTONA BEACH COMM COLLEGE	FL	10,588	1,067,679	200	120
6835	DYERSBURG STATE COMM COLLEGE	TN	1,537	157,000	90	12
29207	ELIZABETHTOWN COMM COLLEGE	KY	2,648	147,531	56	11
1015	ENTERPRISE STATE JUNIOR COLLEGE	AL	1,598	143,982	125	22
7640	FAYETTEVILLE TECH COMM COLLEGE	NC	8,254	536,530	112	96
3990	FLORENCE-DARLINGTON TECHNICAL COLLEGE	SC	2,043	293,812	40	9
1017	GADSDEN STATE COMM COLLEGE	AL	4,589	626,779	80	46
1567	GAINESVILLE COLLEGE	GA		273,691	145	27
29219	HAZARD COMM COLLEGE	KY	1,240	125,000	5	8
5700	INGRAM STATE COMM COLLEGE	AL	1,602	133,126	8	26
4004	JOHN TYLER COMM COLLEGE	VA	2,400	186,000	30	21
1059	LAWSON STATE COMM COLLEGE	AL	25,000	284,297	33	
3993	MIDLANDS TECHNICAL COLLEGE	SC	5,785	525,256	97	88
8145	NASHVILLE STATE TECHNICAL INST	TN	6,202	263,937	109	19
29260	NORTHEAST STATE TECHNICAL COMM COLLEGE	TN	2,114	185,118	90	
21661	NUNEZ COMM COLLEGE	LA		95,350	11	19
9928	PIEDMONT VIRGINIA COMM COLLEGE	VA	1,965	109,737	114	8
8613	ROANOKE-CHOWAN COMM COLLEGE	NC	1,134	117,921	37	7
7260	SOUTHWEST VIRGINIA COMM COLLEGE	VA	2,165	170,000	75	34
8818	TRIDENT TECHNICAL COLLEGE	SC	5,689	369,613	75	20
3760	VIRGINIA WESTERN COMM COLLEGE	VA	3,400	271,774	70	39
SPECIALIZED:						
2013	LOUISIANA STATE UNIV/SHREVEPORT	LA	4,200	662,000	200	48
1579	MEDICAL COLLEGE OF GEORGIA	GA	2,104	3,974,092	100	314
3438	MEDICAL UNIV OF SOUTH CAROLINA	SC	2,300	3,814,504	16	338
3981	NORTH CAROLINA SCH OF THE ARTS	NC	950	650,000	48	38

MIDWEST REGION

ID code	Institution	Funding	Enroll-ment	Gross area	Grnd acres	Plant FTE
RESEARCH:						
1809	INDIANA UNIV/BLOOMINGTON	IN	31,575	12,734,366	1,862	657
1869	IOWA STATE UNIV	IA	23,116	11,286,955	989	430
2290	MICHIGAN STATE UNIV/EAST LANSING	MI	34,528	19,764,566	2,100	558
6883	OHIO STATE UNIV	OH	45,018	17,691,654	1,721	870
1825	PURDUE UNIV	IN	35,161	14,694,705	365	1,015
1758	SOUTHERN ILLINOIS UNIV/CARBONDALE	IL	23,881	6,528,735	1,200	495
1776	UNIV OF ILLINOIS/CHICAGO	IL	24,865	8,600,152	585	724
1775	UNIV OF ILLINOIS/URBANA-CHAMPAIGN	IL	36,436	17,636,000	900	1,063
1892	UNIV OF IOWA	IA	27,051	12,567,802	420	539
9092	UNIV OF MICHIGAN/ANN ARBOR	MI	34,802	20,854,012	951	1,074
3895	UNIV OF WISCONSIN/MADISON	WI	35,156	16,272,500	667	744
2329	WAYNE STATE UNIV	MI	22,000	8,253,108	190	350

ID code	Institution	Funding	Enroll-ment	Gross area	Grnd acres	Plant FTE
DOCTORAL:						
3018	BOWLING GREEN STATE UNIV	OH	18,000	4,943,145	350	250
7104	MIAMI UNIV	OH	18,256	5,534,761	925	344
1737	NORTHERN ILLINOIS UNIV	IL	24,895	5,449,087	455	367
3131	UNIV OF TOLEDO	OH	24,188	4,077,000	287	182
3896	UNIV OF WISCONSIN/MILWAUKEE	WI	16,111	4,654,720	30	291
9168	WRIGHT STATE UNIV	OH	17,000	2,802,000	445	202
MASTERS:						
1674	EASTERN ILLINOIS UNIV	IL	9,412	2,942,048	320	180
2259	EASTERN MICHIGAN UNIV	MI	18,695	3,916,624	400	147
1816	INDIANA UNIV/SOUTH BEND	IN	4,270	623,000	65	53
2292	MICHIGAN TECHNOLOGICAL UNIV	MI	6,500	2,650,000	200	97
1693	NORTHEASTERN ILLINOIS UNIV	IL	6,097	1,079,414	64	94
2301	NORTHERN MICHIGAN UNIV	MI	7,009	2,742,837	307	127
9333	SANGAMON STATE UNIV	IL	2,523	758,488	280	61
1759	SOUTHERN ILLINOIS UNIV/EDWARDSVILLE	IL	7,851	1,827,588	283	104
2326	UNIV OF MICHIGAN/DEARBORN	MI	7,633	958,080	260	82
2327	UNIV OF MICHIGAN/FLINT	MI	3,992	1,279,397	44	42
2388	UNIV OF MINNESOTA/DULUTH	MN	6,974	2,522,317	133	152
1890	UNIV OF NORTHERN IOWA	IA	11,276	3,873,843		185
3917	UNIV OF WISCONSIN/EAU CLAIRE	WI	9,175	2,269,355	132	125
3919	UNIV OF WISCONSIN/LA CROSSE	WI	8,071	1,923,027	130	97
3924	UNIV OF WISCONSIN/STEVENS POINT	WI	7,796	2,307,939	332	94
3925	UNIV OF WISCONSIN/SUPERIOR	WI	2,059	986,779	125	52
1780	WESTERN ILLINOIS UNIV	IL	12,877	3,859,241	430	274
BACCALAUREATE:						
2377	ST. CLOUD STATE UNIV	MN	12,000	2,562,095	90	137
ASSOCIATE OF ARTS:						
1636	BELLEVILLE AREA COLLEGE	IL	24,000	480,000	217	75
5390	BLACKHAWK TECHNICAL COLLEGE	WI	1,841	206,200	24	13
6656	COLLEGE OF DUPAGE	IL	16,000	1,183,350	273	107
8735	DES MOINES AREA COMM COLLEGE	IA	10,911	736,534	356	36
12270	EDISON STATE COMM COLLEGE	OH	1,467	140,000	80	7
2264	GOGEBIC COMM COLLEGE	MI	650	211,400	30	8
7598	HOCKING TECHNICAL COLLEGE	OH	4,319	322,203	250	19
6753	ILLINOIS CENTRAL COLLEGE	IL	6,487	677,462	151	91
1705	ILLINOIS VALLEY COMM COLLEGE	IL	2,430	310,294	60	18
666660	IOWA VALLEY COMM COLLEGE DISTRICT	IA	3,390	331,231	50	4
2274	JACKSON COMM COLLEGE	MI	2,900	503,000	80	28
7690	KANKAKEE COMM COLLEGE	IL	2,591	263,482	95	19
6804	LAKELAND COMM COLLEGE	OH	4,363	448,275	32	42
4007	MADISON AREA TECHNICAL COLLEGE	WI	8,315	1,227,370	149	55
7691	MCHENRY COUNTY COLLEGE	IL	2,145	263,356	26	20
2362	MINNEAPOLIS COMM COLLEGE	MN	3,020	234,719	4	19
2295	MONTCALM COMM COLLEGE	MI	1,120	137,000	240	9
2297	MUSKEGON COMM COLLEGE	MI	1,137	312,842	46	35
2302	NORTHWESTERN MICHIGAN COLLEGE	MI	4,000	717,000	80	30
7119	REND LAKE COLLEGE	IL	1,858	246,559	80	20
1747	ROCK VALLEY COLLEGE	IL	4,177	475,502	60	46
1752	SAUK VALLEY COMM COLLEGE	IL	1,567	404,330	140	20
2315	SCHOOLCRAFT COLLEGE	MI	5,916	484,960	112	41
12748	SHAWNEE STATE UNIV	OH	3,400	540,000	51	35
3119	SINCLAIR COMM COLLEGE	OH	10,410	1,554,158	26	40
1643	SPOON RIVER COLLEGE	IL	1,331	193,733	61	108
5533	ST. PAUL TECHNICAL COLLEGE	MN	2,300	537,000	22	23
9332	STATE COMM COLLEGE OF EAST ST. LOUIS	IL	821	127,475	28	30

ID code	Institution	Funding	Enroll-ment	Gross area	Grnd acres	Plant FTE
8278	TERRA COMM COLLEGE	OH	2,400	234,700	123	16
9258	WAUKESHA COUNTY TECHNICAL COLLEGE	WI	3,500	500,000	90	21
7950	WEST SHORE COMM COLLEGE	MI	1,500	185,000	90	14
3961	WILLIAM RAINEY HARPER COLLEGE	IL	8,676	734,770	200	98
SPECIALIZED:						
7737	MEDICAL COLLEGE OF OHIO	OH	750	1,487,037	497	133
100287	UNIV OF ILLINOIS COLLEGE OF MEDICINE	IL	178	178,669		13
OTHER/UNKNOWN:						
531	SOUTHERN WISCONSIN CENTER	WI	467	850,000	255	85
		CENTRAL REGION				
RESEARCH:						
1928	KANSAS STATE UNIV	KS	17,862	5,890,099	350	395
3170	OKLAHOMA STATE UNIV	OK	18,561	7,372,330	695	501
1948	UNIV OF KANSAS	KS	28,862	7,277,448	700	449
2516	UNIV OF MISSOURI/COLUMBIA	MO	18,385	9,065,139	693	515
3184	UNIV OF OKLAHOMA	OK	19,680	7,784,610	1,122	425
DOCTORAL:						
3644	TEXAS TECH UNIV	TX	24,007	6,648,073	835	425
1108	UNIV OF ARKANSAS/FAYETTEVILLE	AR	12,277	5,776,073	354	319
2517	UNIV OF MISSOURI/ROLLA	MO	4,487	1,870,740	148	128
3005	UNIV OF NORTH DAKOTA	ND	11,521	4,954,587	570	335
10300	UNIV OF SOUTH DAKOTA	SD	6,818	1,815,131	216	114
3656	UNIV OF TEXAS/ARLINGTON	TX	19,779	3,705,463	388	212
MASTERS:						
3459	BLACK HILLS STATE UNIV	SD	2,525	706,503	90	37
1927	EMPORIA STATE UNIV	KS	6,100	1,575,867	405	114
3581	LAMAR UNIV/BEAUMONT	TX	5,340	2,212,836	270	151
3466	NORTHERN STATE UNIV	SD	2,403	742,334	72	52
1926	PITTSBURG STATE UNIV	KS	5,745	1,495,056	162	111
3606	SAM HOUSTON STATE UNIV	TX	13,000	2,651,806	253	149
3471	SOUTH DAKOTA STATE UNIV	SD	7,854	2,331,513	262	146
2501	SOUTHEAST MISSOURI STATE UNIV	MO	6,230	2,314,132	253	143
2503	SOUTHWEST MISSOURI STATE UNIV	MO	18,000	3,353,074	210	142
3631	TARLETON STATE UNIV	TX	5,989	1,289,245	148	98
3639	TEXAS A&M UNIV/KINGSVILLE	TX	6,091	1,802,748	162	126
1092	UNIV OF CENTRAL ARKANSAS	AR	8,167	1,652,242	190	102
11711	UNIV OF HOUSTON/CLEAR LAKE	TX	7,229	570,971	185	85
3599	UNIV OF TEXAS/PAN AMERICAN	TX	13,702	1,278,290	177	113
3659	UNIV OF TEXAS/SAN ANTONIO	TX	34,439	1,245,345	350	162
1949	WASHBURN UNIV OF TOPEKA	KS	4,586	1,026,227	160	58
1950	WICHITA STATE UNIV	KS	10,411	2,447,717	190	231
BACCALAUREATE:						
3463	DAKOTA STATE UNIV	SD	1,016	414,228	56	24
1098	HENDERSON STATE UNIVERSTY	AR	3,350	924,380	135	67
3181	SOUTHWESTERN OKLAHOMA STATE UNIV	OK	4,900	1,000,000	40	50
3594	UNIV OF NORTH TEXAS	TX	19,462	3,995,531	287	235
3008	VALLEY CITY STATE UNIV	ND	1,000	505,329	94	28
ASSOCIATE OF ARTS:						
3607	ALAMO COMM COLLEGE DISTRICT	TX	32,816	2,111,723	209	163
3539	ALVIN COMM COLLEGE	TX	4,056	430,000	112	33
4608	BARTON COUNTY COMM COLLEGE	KS	2,100	410,000	90	35

ID code	Institution	Funding	Enroll-ment	Gross area	Grnd acres	Plant FTE
3549	BLINN COLLEGE	TX	2,600	527,690	75	42
7857	BRAZOSPORT COLLEGE	TX	1,589	360,000	56	28
21002	BROOKHAVEN COLLEGE	TX	4,007	1,049	200	19
1906	BUTLER COUNTY COMM COLLEGE	KS	1,500	385,877	85	26
10387	EL PASO COUNTY COMM COLLEGE	TX	11,507	809,867	319	98
7102	JEFFERSON COLLEGE	MO	2,726	451,512	50	42
8244	JOHNSON COUNTY COMM COLLEGE	KS	8,273	899,902	240	83
3582	LAREDO COMM COLLEGE	TX	7,019	544,367	92	55
2557	MID-PLAINS COMM COLLEGE AREA	NE	1,750	358,254	165	32
9797	MIDLAND COLLEGE	TX		449,528	162	35
2486	MINERAL AREA COLLEGE	MO	1,437	341,670	240	20
2514	NORTH CENTRAL MISSOURI COLLEGE	MO	750	76,223	3	6
10391	OKLAHOMA CITY COMM COLLEGE	OK	5,368	505,329	144	51
30830	OZARKS TECH COMM COLLEGE	MO	4,677	240,667	2	10
8504	RICHLAND COLLEGE	TX	6,423	505,519	243	51
13176	SOUTH ARKANSAS COMM COLLEGE	AR	1,129		23	9
3614	SOUTHWEST TEXAS JUNIOR COLLEGE	TX	2,532	390,000	45	24
3627	TEMPLE JUNIOR COLLEGE	TX	2,323	256,686	104	18
9933	TEXAS STATE TECH COLLEGE/AMARILLO	TX	721	1,669,755	486	37
10060	VERNON REGIONAL JUNIOR COLLEGE	TX				
3662	VICTORIA COLLEGE	TX	2,511	420,500	65	30
1110	WESTARK COMM COLLEGE	AR	3,495	408,098	99	39
2560	WESTERN NEBRASKA COMM COLLEGE	NE	1,313	770,533	966	17
SPECIALIZED:						
3470	SOUTH DAKOTA SCH OF MINES & TECHNOLOGY	SD	2,023	642,126	50	35
1109	UNIV OF ARKANSAS FOR MEDICAL SCIEN	AR	1,592	2,100,000	32	159
6895	UNIV OF NEBRASKA MEDICAL CENTER	NE	2,770	2,873,639	72	134
5889	UNIV OF OKLAHOMA HEALTH SCI CTR	OK	3,000	1,273,666	85	124
OTHER/UNKNOWN:						
200630	UNIV OF MANITOBA	MB	20,183	4,015,650	686	270
	ROCKY MOUNTAIN REGION					
RESEARCH:						
1081	ARIZONA STATE UNIV	AZ	37,985	7,806,100	600	582
1350	COLORADO STATE UNIV	CO	19,798	7,362,542	640	338
2657	NEW MEXICO STATE UNIV	NM	15,500	4,417,255		321
1370	UNIV OF COLORADO/BOULDER	CO	24,500	8,867,810	410	277
3675	UNIV OF UTAH	UT	20,928	6,425,899	731	412
3932	UNIV OF WYOMING	WY	9,968	6,043,362	250	177
DOCTORAL:						
2532	MONTANA STATE UNIV/BOZEMAN	MT	9,682	3,810,338	184	145
2536	UNIV OF MONTANA	MT	9,531	3,008,832	208	156
MASTERS:						
3678	SOUTHERN UTAH UNIV	UT	4,054	831,729	112	47
3680	WEBER STATE UNIV	UT	10,000	1,897,259	61	114
ASSOCIATE OF ARTS:						
7582	AIMS COMM COLLEGE	CO	4,062	356,422	140	14
9542	AURARIA HIGHER EDUCATION CENTER	CO	21,000	1,766,390	197	133
3928	CASPER COMM COLLEGE	WY	3,100	710,000	70	51
4743	CLOVIS COMM COLLEGE	NM	1,862	259,610	10	32
2661	EASTERN NEW MEXICO UNIV/ROSWELL	NM	1,450	423,194	120	21
6777	FLATHEAD VALLEY COMM COLLEGE	MT	1,047	99,000	37	6
7933	FRONT RANGE COMM COLLEGE	CO	4,614	311,028	26	25

ID code	Institution	Funding	Enroll-ment	Gross area	Grnd acres	Plant FTE
9259	LARAMIE COUNTY COMM COLLEGE	WY	2,720	599,824	260	41
2528	MILES COMM COLLEGE	MT	580	114,053	20	5
11864	MOHAVE COMM COLLEGE	AZ	2,100	220,340	60	15
1361	NORTHEASTERN JUNIOR COLLEGE	CO	1,850	750,000	170	29
1361	NORTHEASTERN JUNIOR COLLEGE	CO	1,650	403,748	60	24
3930	NORTHERN WYOMING COMM COLLEGE DISTR	WY	1,800	358,000	65	20
1362	OTERO JUNIOR COLLEGE	CO	801	267,350		19
1078	PHOENIX COLLEGE	AZ	12,000	440,000	54	36
7266	PIMA COUNTY COMM COLLEGE DISTRICT	AZ	14,960	1,018,195	408	159
5220	SALT LAKE COMM COLLEGE	UT	10,575	1,218,255	138	85
2660	SAN JUAN COLLEGE	NM	2,423	360,241	55	37
200707	UNIV OF MONTANA COLLEGE OF TECHNOLOGY	MT	650	140,000	5	8
SPECIALIZED:						
2533	MONTANA STATE UNIV/NORTHERN	MT	1,800	552,000	107	32
OTHER/UNKNOWN:						
	COCONINO COMM COLLEGE	AZ	1,375			2
200090	MEDICINE HAT COLLEGE	AB	2,000	360,580	100	30
200804	UNIV OF ALBERTA	AB	27,274	12,527,907	220	467
200858	UNIV OF LETHBRIGE	AB	5,000	1,239,709	6,128	75
	PACIFIC COAST REGION					
RESEARCH:						
1312	UNIV OF CALIFORNIA/BERKELEY	CA	30,000	12,500,000	266	447
1317	UNIV OF CALIFORNIA/SAN DIEGO	CA	15,887	9,065,375	698	316
1319	UNIV OF CALIFORNIA/SAN FRANCISCO	CA	3,650	2,560,039	125	258
3223	UNIV OF OREGON/EUGENE	OR	16,593	4,361,892	230	202
3798	UNIV OF WASHINGTON	WA	35,000	13,893,304	444	837
3800	WASHINGTON STATE UNIV	WA	16,223	9,889,189	450	314
DOCTORAL:						
1620	IDAHO STATE UNIV	ID	8,266	2,404,700	258	128
3216	PORTLAND STATE UNIV	OR	9,450	3,267,440	49	62
1321	UNIV OF CALIFORNIA/SANTA CRUZ	CA	10,006	3,270,998	250	214
1626	UNIV OF IDAHO	ID	9,434	3,378,932	1,079	193
2568	UNIV OF NEVADA/RENO	NV	8,773	3,299,409	134	13
MASTERS:						
1616	BOISE STATE UNIV	ID	15,000	2,516,620	115	104
1143	CAL POLY STATE UNIV/SAN LUIS OBISPO	CA	14,073	3,320,657	264	163
1137	CALIFORNIA STATE UNIV/FULLERTON	CA	16,912	2,033,102	225	121
1150	CALIFORNIA STATE UNIV/SACRAMENTO	CA	17,361	2,716,659	282	161
1142	CALIFORNIA STATE UNIV/SAN BERNARDINO	CA	12,121	1,100,842	430	92
3771	CENTRAL WASHINGTON UNIV	WA	8,085	2,677,613	230	128
3219	SOUTHERN OREGON STATE COLLEGE	OR	3,553	1,090,930	175	54
3209	WESTERN OREGON STATE COLLEGE	OR	3,300	985,757	127	33
3802	WESTERN WASHINGTON UNIV	WA	10,000	2,676,500	165	105
BACCALAUREATE:						
8155	EVERGREEN STATE COLLEGE	WA	3,300	1,267,000	1,012	58
ASSOCIATE OF ARTS:						
8597	FEATHER RIVER COMM COLLEGE DISTRICT	CA	980	95,547	45	7
1307	FRESNO CITY COLLEGE	CA	15,000	610,000	104	61
1076	GLENDALE COMM COLLEGE	CA	14,000	500,000	64	50
3779	GRAYS HARBOR COLLEGE	WA	1,850	187,000	52	15
3196	LANE COMM COLLEGE	OR	9,536	827,343	160	70

ID code	Institution	Funding	Enrollment	Gross area	Grnd acres	Plant FTE
3782	LOWER COLUMBIA COLLEGE	WA	2,321	345,268	35	16
1242	MONTEREY PENINSULA COLLEGE	CA	5,168	345,227	98	31
1623	NORTH IDAHO COLLEGE	ID	2,360	451,246	50	40
12842	OXNARD COLLEGE	CA	6,000	140,000	118	20
1268	PORTERVILLE COLLEGE	CA	2,148	196,782	63	18
8918	SADDLEBACK COLLEGE	CA	21,000	612,000	200	54
1286	SANTA MONICA COMM COLLEGE DISTRICT	CA	13,321	646,533	45	65
	SONOMA COUNTY JUNIOR COLLEGE DISTRICT	CA	17,500	770,000	520	74
29231	TRUCKEE MEADOWS COMM COLLEGE	NV	3,139	250,543	64	31
3222	UMPQUA COMM COLLEGE	OR	2,600	320,000	110	26
1176	WEST HILLS COMM COLLEGE DISTRICT	CA	1,678	214,044	70	17
666907	YOSEMITE COMM COLLEGE DISTRICT	CA	14,000	951,553	263	25
SPECIALIZED:						
7012	SAMUEL MERRITT COLLEGE	CA	14,000	366,078		19
OTHER/UNKNOWN:						
200180	BRITISH COLUMBIA INST OF TECHNOLOGY	BC	6,500	1,772,267		52
200220	OKANAGAN UNIV COLLEGE	BC	6,000	900,000	200	33

OVERSEAS INSTITUTIONS

ID code	Institution	Funding	Enrollment	Gross area	Grnd acres	Plant FTE
201332	CITY UNIV OF HONG KONG	HONG KON	10,808	1,529,600	29	144
30970	H.LAVITY STOUTT COMM COLLEGE	BRIT VI	400	30,000	10	16
30970	MANUKAU POLYTECHNIC	NEW ZEAL	4,225	493,123	5	50
201210	UNIV OF QUEENSLAND	AUSTRALI	20,238	3,238,035	510	164

ID code	Institution	Funding	Enroll-ment	Gross area	Grnd acres	Plant FTE
		EASTERN REGION				
RESEARCH:						
2130	BOSTON UNIV	MA	22,431	8,486,750		459
2711	CORNELL UNIV	NY	18,500	12,700,000	740	430
2155	HARVARD MEDICAL SCHOOL	MA	900	1,363,000	4	142
2178	MASSACHUSETTS INST OF TECHNOLOGY	MA	9,790	9,140,203	146	607
2882	SYRACUSE UNIV	NY	14,740	8,269,812	631	355
1426	YALE UNIV	CT	10,500	9,100,000	200	597
DOCTORAL:						
2139	CLARK UNIV	MA	2,100	1,358,321	94	76
2699	CLARKSON UNIV	NY	2,547	1,684,073	450	109
2780	NEW SCHOOL FOR SOCIAL RESEARCH	NY	18,140	887,501		36
2631	RUTGERS UNIV/NEWARK	NJ	7,191	2,120,709	34	133
3278	THOMAS JEFFERSON UNIV	PA	1,800	3,600,000	1	380
MASTERS:						
2705	COLLEGE OF ST. ROSE	NY	4,000	616,582	25	55
3262	ELIZABETHTOWN COLLEGE	PA	1,500	850,000	85	53
3287	LA SALLE UNIV	PA	3,781	804,516	85	76
3298	MESSIAH COLLEGE	PA	2,288	1,031,957	160	41
3301	MORAVIAN COLLEGE	PA	1,392	900,000	80	75
2779	NAZARETH COLLEGE	NY	2,630	653,291	75	16
2628	RIDER UNIV	NJ	3,200	1,041,313	185	103
2806	ROCHESTER INST OF TECHNOLOGY	NY	12,250	4,289,296	400	238
2632	SETON HALL UNIV	NJ	5,011	1,785,129	47	60
3367	ST. JOSEPH'S UNIV	PA	2,580	1,161,567	55	47
3388	VILLANOVA UNIV	PA	11,000	2,200,000	190	201
BACCALAUREATE:						
1374	ALBERTUS MAGNUS COLLEGE	CT	360	260,000	50	17
3229	ALBRIGHT COLLEGE	PA	937	782,000	80	40
3230	ALLEGHENY COLLEGE	PA	1,750	1,080,000	125	69
2115	AMHERST COLLEGE	MA	1,575	2,093,336	239	133
2126	BERKLEE COLLEGE OF MUSIC	MA	2,400	500,000		51
2038	BOWDOIN COLLEGE	ME	1,493	1,420,000	95	84
3247	COLLEGE MISERICORDIA	PA	1,169	443,632	84	33
2141	COLLEGE OF THE HOLY CROSS	MA	2,600	1,715,000	175	156
2603	DREW UNIV	NJ	2,000	961,000	186	97
3259	EASTERN COLLEGE	PA	1,200	365,000	107	42
3274	HAVERFORD COLLEGE	PA	1,067	1,258,000	215	74
2731	HOBART & WILLIAM SMITH COLLEGES	NY	1,785	1,200,000	168	91
3279	JUNIATA COLLEGE	PA	1,050	700,000	106	49
2192	MOUNT HOLYOKE COLLEGE	MA	1,500	1,993,000	300	135
2193	MOUNT IDA COLLEGE	MA	1,800	330,000	85	27
2579	NEW ENGLAND COLLEGE	NH	778	395,000	75	25
3692	NORWICH UNIV	VT	2,537	1,105,350	1,300	72
2829	ST. LAWRENCE UNIV	NY	1,842	1,650,000	850	106
3376	THIEL COLLEGE	PA	1,000	600,000	100	35
2889	UNION COLLEGE	NY	2,000	1,300,000	110	112
2050	UNIV OF NEW ENGLAND	ME	1,500	318,258	75	41
2227	WHEATON COLLEGE	MA	1,300	1,150,000	50	72
2229	WILLIAMS COLLEGE	MA	2,157	1,944,054	450	137
ASSOCIATE OF ARTS:						
3684	CHAMPLAIN COLLEGE	VT	1,360	286,000	18	14
25326	LANDMARK COLLEGE	VT	215	250,000	20	14
2795	PAUL SMITH'S COLLEGE OF ARTS & SCI	NY	856	426,500	87	58

ID code	Institution	Funding	Enroll-ment	Gross area	Grnd acres	Plant FTE
3386	VALLEY FORGE MILITARY ACADEMY & COLLEGE	PA	800	600,000	115	47
SPECIALIZED:						
2124	BENTLEY COLLEGE	MA	4,824	1,244,504	110	83
2804	HARTFORD GRADUATE CENTER	CT	965	154,000	12	7
12277	NEW YORK CHIROPRACTIC COLLEGE	NY	1,050	587,300	285	24
3352	PHILADELPHIA COLLEGE OF OSTEOPATHIC MED	PA	1,000	740,520		52
2805	ROBERTS WESLEYAN COLLEGE	NY	1,180	409,000	80	8
3393	WESTMINSTER THEOLOGICAL SEMINARY	PA	397	100,000	18	6
OTHER/UNKNOWN:						
208460	UNIVERSITE DE MONTREAL	PQ	36,612	5,840,840	162	344
200588	VICTORIA UNIV	ON	3,700	865,000	20	66
		SOUTHEASTERN REGION				
RESEARCH:						
2920	DUKE UNIV	NC	10,000	4,556,223	900	
1564	EMORY UNIV	GA	9,074	4,703,830	274	336
2029	TULANE UNIV	LA	10,840	3,237,316	110	191
3535	VANDERBILT UNIV	TN	9,853	4,722,320	333	350
3535	VANDERBILT UNIV MEDICAL CENTER	TN	660			344
DOCTORAL:						
1509	NOVA SOUTHEASTERN UNIV	FL	7,271	1,004,192	277	92
MASTERS:						
2927	ELON COLLEGE	NC	3,303	905,209	325	84
1580	MERCER UNIV/MACON	GA	6,300	1,539,971	190	84
1526	ST. LEO COLLEGE	FL	746	376,151	140	37
1531	STETSON UNIV	FL	2,500	969,444	153	89
2978	WAKE FOREST UNIV	NC	5,000	1,880,000		175
BACCALAUREATE:						
1542	AGNES SCOTT COLLEGE	GA	600	750,000	100	49
2908	BARTON COLLEGE	NC	1,050	404,644	60	35
1557	BREWTON-PARKER COLLEGE	GA	1,873	294,000	280	20
1961	CENTRE COLLEGE	KY	975	894,329	100	64
3810	CONCORD COLLEGE	WV				
2918	DAVIDSON COLLEGE	NC	1,603	1,638,661	140	79
1487	ECKERD COLLEGE	FL	1,500	581,144	263	68
3434	FURMAN UNIV	SC	2,559	1,314,667	750	89
1964	GEORGETOWN COLLEGE	KY	1,004	585,825	108	42
3496	KING COLLEGE	TN	502	383,500	60	17
1972	LINDSEY WILSON COLLEGE	KY	1,270	260,405	20	24
3505	MARYVILLE COLLEGE	TN	850	550,000	300	37
2414	MILLSAPS COLLEGE	MS	1,240	579,500	100	43
2948	MONTREAT-ANDERSON COLLEGE	NC	325	231,135	100	15
3736	ROANOKE COLLEGE	VA	1,800	1,000,000	150	53
ASSOCIATE OF ARTS:						
1970	LEES COLLEGE	KY	650	117,941	17	12
29028	WAYCROSS COLLEGE	GA	563	86,338	125	14
SPECIALIZED:						
3429	COLUMBIA INTERNATIONAL UNIV	SC	751	352,548	52	22
3484	COVENANT COLLEGE	GA	850	280,417	50	41
3730	PRESBYTERIAN SCH OF CHRISTIAN EDUCATION	VA	122	113,000	11	2
29353	REGENT UNIV	VA	1,700	1,100,000	75	60

ID code	Institution	Funding	Enroll-ment	Gross area	Grnd acres	Plant FTE
1982	SOUTHERN BAPTIST THEOLOGICAL SEMINARY	KY	1,861	1,088,910	137	91
	MIDWEST REGION					
DOCTORAL:						
3863	MARQUETTE UNIV	WI	8,632	4,394,545	74	146
MASTERS:						
2239	AQUINAS COLLEGE	MI	1,674	550,064	107	22
1788	BUTLER UNIV	IN	2,741	1,330,000	290	49
1850	CENTRAL COLLEGE	IA	1,352	724,331	125	68
2346	CONCORDIA COLLEGE	MN	2,993	1,138,441	120	88
22966	DEVRY INST OF TECHNOLOGY	IL	2,700	93,000	3	4
4260	MOUNT CARMEL COLLEGE OF NURSING	OH	257	68,515		
3089	OHIO NORTHERN UNIV	OH	2,800	1,017,000	260	80
3127	UNIV OF DAYTON	OH	10,000	3,100,000	106	67
1795	UNIV OF EVANSVILLE	IN	3,111	1,188,113	147	34
3116	UNIV OF RIO GRANDE	OH	1,814	486,123	75	33
1842	VALPARAISO UNIV	IN	3,248	1,500,000	325	46
BACCALAUREATE:						
1634	AURORA UNIV	IL	1,800	350,000	28	44
3838	CARROLL COLLEGE	WI	1,400	800,000	47	36
3839	CARTHAGE COLLEGE	WI	1,702	700,000	68	8
3041	DEFIANCE COLLEGE	OH	560	386,809	150	18
3042	DENISON UNIV	OH	1,840	1,122,000	250	58
2353	GUSTAVUS ADOLPHUS COLLEGE	MN	2,350	1,333,568	250	84
2275	KALAMAZOO COLLEGE	MI	1,320	760,000	50	52
2358	MACALESTER COLLEGE	MN	1,761	973,000	25	74
1821	MARIAN COLLEGE	IN	1,121	565,000	96	36
29175	MARTIN UNIV	IN	400	50,000	5	3
1879	MORNINGSIDE COLLEGE	IA	980	644,141	23	29
3884	RIPON COLLEGE	WI	734	700,000	250	39
1832	ST. FRANCIS COLLEGE	IN	851	256,053	70	22
1837	ST. MEINRAD ARCHABBEY	IN	231	750,000	250	37
1838	TAYLOR UNIV	IN	1,850	605,776	250	55
1781	WHEATON COLLEGE	IL	2,396	1,400,000	85	106
ASSOCIATE OF ARTS:						
6505	MERCY COLLEGE OF NORTHWEST OHIO	OH	156	52,604		
SPECIALIZED:						
29338	LUTHER SEMINARY	MN	455	400,000	46	12
8296	MEDICAL COLLEGE OF WISCONSIN	WI	797	745,793	12	30
1753	SCH OF THE ART INST OF CHICAGO	IL	1,857	525,128	2	77
1897	WARTBURG THEOLOGICAL SEMINARY	IA	162	99,923	37	4
	CENTRAL REGION					
DOCTORAL:						
3604	RICE UNIV	TX	4,072	2,700,000	293	203
3613	SOUTHERN METHODIST UNIV	TX	7,400	3,126,500	164	126
3636	TEXAS CHRISTIAN UNIV	TX	6,706	2,604,182	247	112
3185	UNIV OF TULSA	OK	3,899	1,600,000	180	101
MASTERS:						
2542	CREIGHTON UNIV	NE	5,638	2,166,000	87	132
2482	MARYVILLE UNIV OF ST. LOUIS	MO	3,700	315,000	70	38
3598	OUR LADY OF THE LAKE UNIV	TX	2,950	14,000,000	50	74

ID code	Institution	Funding	Enroll-ment	Gross area	Grnd acres	Plant FTE
1943	ST. MARY COLLEGE	KS	1,000	385,004	57	27
3623	ST. MARY'S UNIV	TX	4,166	994,605	125	95
3647	TRINITY UNIV	TX	2,205	1,938,158	110	69
BACCALAUREATE:						
1933	MCPHERSON COLLEGE	KS	387	373,475	23	19
3465	MOUNT MARTY COLLEGE	SD	1,000	270,000	15	13
2555	NEBRASKA WESLEYAN UNIV	NE	1,297	722,014	50	29
2512	STEPHENS COLLEGE	MO	900	1,076,886	202	56
3641	TEXAS LUTHERAN COLLEGE	TX	950	572,000	165	24
12059	TRINITY BIBLE COLLEGE	ND	351	182,166	22	18
11854	UNIV OF CENTRAL TEXAS	TX	625	29,400	5	
2523	WESTMINSTER COLLEGE	MO	680	334,390	60	34
ASSOCIATE OF ARTS:						
2458	COTTEY COLLEGE	MO	375	360,000	52	34
8898	TARRANT COUNTY JUNIOR COLLEGE	TX	36,865	1,570,380	540	219
2522	WENTWORTH MILITARY ACADEMY AND JUNIOR CO	MO	382	238,125	95	17
SPECIALIZED:						
4949	BAYLOR COLLEGE OF MEDICINE	TX	996	1,922,052	15	200
10139	DEVRY INSTITUTE OF TECHNOLOGY	TX	2,000	96,000	17	23
100691	WASHINGTON UNIV SCH OF MEDICINE	MO	546	3,619,445	91	332
	ROCKY MOUNTAIN REGION					
BACCALAUREATE:						
2526	CARROLL COLLEGE	MT	1,236	512,792	58	27
1347	COLORADO COLLEGE	CO	1,850	1,373,835	56	62
29022	PRESCOTT COLLEGE	AZ	900	51,355	177	18
SPECIALIZED:						
1070	AMERICAN GRAD SCH OF INTL MGMT	AZ	1,230	388,000	80	51
1367	ST. THOMAS SEMINARY	CO	94	250,000	40	6
OTHER/UNKNOWN:						
200885	CANADIAN THEOLOGICAL SEMINARY & CANADIAN	SK	396	194,240	16	11
	PACIFIC COAST REGION					
MASTERS:						
1117	AZUSA PACIFIC UNIV	CA	3,500	693,471	72	41
10395	UNIV OF SAN DIEGO	CA	5,268	1,342,022	180	128
BACCALAUREATE:						
1170	CLAREMONT MCKENNA COLLEGE	CA	888	439,000	49	50
1253	FRESNO PACIFIC COLLEGE	CA	769	220,000	43	13
3194	GEORGE FOX COLLEGE	OR	500			
1249	OCCIDENTAL COLLEGE	CA	1,632	1,042,500	125	114
1258	PACIFIC UNION COLLEGE	CA	1,406	1,025,934	150	19
1172	PITZER COLLEGE	CA	890	316,412	31	28
1173	POMONA COLLEGE	CA	1,375	1,215,000	140	105
1341	WESTMONT COLLEGE	CA	1,290	375,000	145	64
3803	WHITMAN COLLEGE	WA	1,300	900,000	50	48
ASSOCIATE OF ARTS:						
9268	KELSEY-JENNEY COLLEGE	CA	900	52,000		31
1625	RICKS COLLEGE	ID	7,284	1,725,993	205	96

ID code	Institution	Funding	Enroll-ment	Gross area	Grnd acres	Plant FTE
SPECIALIZED:						
11881	CALIFORNIA SCH OF PROF PSYCH/FRESNO	CA	283	32,167		2
7012	SAMUEL MERRITT COLLEGE	CA	550	95,040		
3948	SAN FRANCISCO ART INST	CA	680	95,000		4

Section III: Institutional Profiles

Public 65
Private 72

Inst ID	Institution	Total bldg area (thousand gsf)	Area rented	Area maintained	Student FTE	Grounds acres maintained	Def'd maint exp ($000)	Capital renewal exp ($000)	Deferred maint backlog ($000)	Capital renewal backlog ($000)	Benefits %	Phys plant FTE
RESEARCH												
1081	Arizona State Univ	7,806	0	5,775	37,985	600	4,000	4,160	40,119	6,816	29	582.00
1350	Colorado State Univ	7,363	187	4,600	19,798	640	13,000	18,000	72,000	181,000	19	338.00
1489	Florida State Univ	6,941	0	4,773	19,003	418	0	0	0	0		360.00
1809	Indiana Univ/Bloomington	12,734	0	7,265	31,575	1,862	1,250	0	96,400	0	27	657.00
1869	Iowa State Univ	11,287	70	7,278	23,116	989	0	11,447	31,200	0	29	430.00
1928	Kansas State Univ	5,890	0	4,310	17,862	350	2,318	15,854	40,000	136,300	21	395.00
2010	Louisiana State Univ/Baton Rouge	8,857	0	8,857	22,380	911	1,900	325	44,563	71,943		448.00
2290	Michigan State Univ/East Lansing	19,765	0	10,931	34,528	2,100	5,353	15,352	137,000	0	33	558.00
2423	Mississippi State Univ	5,228	0	5,228	13,651	1,000	456	5,285	12,816	107,125	25	278.00
2657	New Mexico State Univ	4,417	0	2,411	15,500		0	0	0	0	27.7	320.50
2972	North Carolina State Univ	8,214	77	8,214	22,220	1,736	1,543	3,276	8,586	118,288	27	701.00
6883	Ohio State Univ	17,692	96	10,882	45,018	1,721	2,542	6,075	101,064	100,000	28	870.00
3170	Oklahoma State Univ	7,372	0	6,714	18,561	695	3,600	0	40,470	0	30	501.00
6965	Pennsylvania State Univ	12,800	173	9,493	35,227	13,557	2,340	0	92,700	0		897.00
1825	Purdue Univ	14,695	27	9,304	35,161	365	0	41,235	12,871	37,300	30	1,015.00
6964	Rutgers Univ/New Brunswick	15,603	0	10,333	38,493	2,188	2,500	43,400	247,700	116,300	29	978.00
1758	Southern Illinois Univ/Carbondale	6,529	195	6,334	23,681	1,200	1,332	1,519	63,319	31,235		495.00
1312	Univ Of California/Nerkeley	12,500	0	8,500	30,000	266	2,657	0	130,000	0	28	447.10
1317	Univ Of California/San Diego	9,065	347	8,848	15,887	698	1,207	0	30,499	0	26	316.00
1319	Univ Of California/San Francisco	2,560	249	2,810	3,650	125	500	12,000	68,574	108,000	21	258.00
1370	Univ Of Colorado/Boulder	8,868	100	4,144	24,500	410	1,888	1,945	14,000	59,187	27	277.00
1431	Univ Of Delaware	6,372	68	3,501	17,600	400	4,198	4,162	0	350	42	239.00
1535	Univ Of Florida	11,115	20	5,222	30,089	936	2,583	0	166,619	0	28	756.00
1598	Univ Of Georgia	9,584	133	6,311	29,469	1,502	6,000	6,000	100,000	100,000	45	800.00
1776	Univ Of Illinois/Chicago	8,600	82	6,925	24,865	585	2,331	5,103	50,000	175,000	21	724.00
1775	Univ Of Illinois/Urbana-Champaign	17,636	136	11,731	36,436	900	2,350	1,900	140,000	0	25	1,063.00
1892	Univ Of Iowa	12,568	55	5,888	27,051	420	0	8,038	0	30,414	32	539.00
1948	Univ Of Kansas	7,277	0	4,934	28,862	700	2,221	1,560	99,322	27,000		449.00
9092	Univ Of Michigan/Ann Arbor	20,854	187	10,942	34,802	951	11,069	45,000	130,000	227,000	35	1,074.00
2516	Univ Of Missouri/Columbia	9,065	108	5,131	18,385	693	9,753	10,960	71,651	40,969	25	515.00
2974	Univ Of North Carolina/Chapel Hill	9,664	245	8,765	21,918	729	260	120,000	0	0	26	1,042.00
3184	Univ Of Oklahoma	7,785	0	7,785	19,680	1,122	2,911	2,449	11,978	0	33	425.00
3223	Univ Of Oregon/Eugene	4,362	21	3,030	16,593	230	1,995	6,687	35,000	58,800	27	202.00
3448	Univ Of South Carolina/Columbia	9,014	97	7,088	19,451	290	1,700	2,500	111,000	251,000	39	489.00
3530	Univ Of Tennessee/Knoxville	10,984	38	11,136	21,519	531	593	0	18,730	165,370	30	447.00
3675	Univ Of Utah	6,426	286	4,748	20,928	731	421	574	0	0	42	412.00
6968	Univ Of Virginia	8,467	144	4,653	18,073	630	3,686	31,551	56,713	19,021	29	600.00
3798	Univ Of Washington	13,893	602	13,908	35,000	444	3,021	4,363	15,848	17,035	30	837.00
3895	Univ Of Wisconsin/Madison	16,273	447	11,938	35,156	667	0	0	0	0		744.00
3932	Univ Of Wyoming	6,043	0	4,652	9,968	250	3,000	0	38,512	0		177.00
3754	Virginia Polytechnic Inst & State Univ	6,669	265	6,934	23,701	2,000	1,313	0	35,000	0	34	400.00
3800	Washington State Univ	9,889	0	7,279	16,223	450	0	3,262	4,300	0	30	314.00
2329	Wayne State Univ	8,253	0	8,253	22,000	190	2,100	11,800	6,000	60,000	37	350.00
3827	West Virginia Univ/Morgantown	6,076	117	6,076	23,500	750	600	5,000	15,000	20,000	24	424.00
DOCTORAL												
3018	Bowling Green State Univ	4,943	0	4,409	18,000	350	2,945	11,177	0	0	25	250.00
3705	College Of William And Mary	2,990	122	2,954	7,586	775	2,576	994	4,488	7,813	22	172.00
1620	Idaho State Univ	2,405	32	1,995	8,266	258	1,100	1,400	12,500	19,688	38	128.00
7104	Miami Univ	5,535	0	5,535	18,256	925	4,784	0	167,796	0	27	344.30
2532	Montana State Univ/Bozeman	3,810	0	3,665	9,682	184	687	150	56,100	32,300	32	145.00
1737	Northern Illinois Univ	5,449	59	5,449	24,895	455	900	883	0	0	12	367.00
6814	Pennsylvania State Univ/Harrisburg	462	0	462	3,600	218	0	0	0	0		40.00
6813	Pennsylvania State Univ/Hershey Med Ctr	2,501	35	1,969	428	550	1,000	29,796	12,375	27,600	28	164.00
3216	Portland State Univ	3,267	7	1,796	9,450	49	496	506	17,000	0	44	62.00

Inst ID	Institution	Total bldg area (thousand gsf)	Area rented	Area maintained	Student FTE	Grounds acres maintained	Def'd maint exp ($000)	Capital renewal exp ($000)	Deferred maint backlog ($000)	Capital renewal backlog ($000)	Benefits %	Phys plant FTE
3644	Texas Tech Univ	6,648	0	3,942	24,007	835	1,513	3,793	13,426	182,678	33	425.00
1055	Univ Of Alabama/Huntsville	1,761	4	1,692	5,657	350	110	175	1,250	1,800	24	121.00
1051	Univ Of Alabama/Tuscaloosa	7,016	54	5,513	17,229	978	805	969	92,319	109,266	23	414.00
1108	Univ Of Arkansas/Fayetteville	5,776	0	2,854	12,277	354	673	21,315	95,000	33,185	21	319.00
1321	Univ Of California/Santa Cruz	3,271	0	3,271	10,006	250	1,050	90,000	14,973	60,000	25	214.00
1626	Univ Of Idaho	3,379	7	2,199	9,434	1,079	0	0	48,171	0	28	193.00
2440	Univ Of Mississippi	3,950	25	3,950	10,075	1,250	1,200	14,000	26,000	119,000	23	256.00
2517	Univ Of Missouri/Rolla	1,871	0	1,414	4,487	148	909	1,714	14,700	104,118	25	128.00
2536	Univ Of Montana	3,009	0	1,609	9,531	208	300	0	0	41,242	23	156.00
2568	Univ Of Nevada/Reno	3,299	0	2,383	8,773	134	2,178	4,800	9,357	0	25	13.00
2589	Univ Of New Hampshire	5,266	68	5,266	12,629	71	0	2,627	0	19,585	34	369.00
2976	Univ Of North Carolina/Greensboro	2,915	5	2,915	12,000	175	0	0	0	0	27	187.00
3005	Univ Of North Dakota	4,955	203	2,949	11,521	570	283	740	10,527	14,738		335.00
10300	Univ Of South Dakota	1,815	17	1,311	6,818	216	546	3,881	18,937	50,983	23	114.00
3656	Univ Of Texas/Arlington	3,705	0	2,832	19,779	388	466	0	3,115	0	29	212.00
3131	Univ Of Toledo	4,077	99	4,176	24,188	287	992	1,054	6,619	94,610	26	182.00
3696	Univ Of Vermont	3,703	55	3,748	9,097	219	957	856	42,569	0	35	267.00
3896	Univ Of Wisconsin/Milwaukee	4,655	0	4,655	16,111	30	650	2,720	5,000	31,110	39	291.00
9168	Wright State Univ	2,802	0	2,802	17,000	445	0	0	0	0	32	202.00
MASTERS												
1544	Albany State College	668	53	721	3,200	158	250	2,500	80	10,000	33	87.00
2906	Appalachian State Univ	2,909	1	2,909	11,097	653	500	27,800	10,006	90,000	26	230.00
1552	Augusta College	667	0	667	5,700	130	400	486	5,002	0	39	76.00
3459	Black Hills State Univ	707	0	707	2,525	90	321	0	3,784	0	22	37.00
1616	Boise State Univ	2,517	113	1,284	15,000	115	1,248	0	5,261	3,589	38	104.00
1143	Cal Poly State Univ/San Luis Obispo	3,321	0	3,072	14,073	264	706	0	46,411	0	33	163.00
1137	California State Univ/Fullerton	2,033	0	1,827	16,912	225	306	0	5,546	0	32	121.00
1150	California State Univ/Sacramento	2,717	0	2,717	17,361	282	182	0	28,474	9,049	32	161.00
1142	California State Univ/San Bernardino	1,101	39	1,139	12,121	430	105	288	0	0	30	92.00
3683	Castleton State College	460	0	459	2,006	135	0	662	125	19,700	33	40.00
3771	Central Washington Univ	2,678	0	1,415	8,085	230	0	0	0	0		128.00
2403	Delta State Univ	1,184	0	1,184	3,775	275	0	0	0	0	21	68.00
1674	Eastern Illinois Univ	2,942	0	2,942	9,412	320	100	14,183	102,459	14,682	31	180.00
1963	Eastern Kentucky Univ	4,300	0	4,300	11,394	465	0	4,104	0	0	26	318.00
2259	Eastern Michigan Univ	3,917	0	3,917	18,695	400	1,663	3,300	44,892	118,027	37	147.00
1927	Emporia State Univ	1,576	0	962	6,100	405	55	0	2,500	14,000	18	114.00
9635	Florida International Univ	1,504	0	1,504	23,842	442	500	250	6,000	8,000	26	169.00
2072	Frostburg State Univ	1,341	14	1,341	4,524	150	1,014	0	2,105	4,274	27	135.00
1572	Georgia Southern Univ	2,364	153	2,364	14,191	400	2,286	0	31,802	20,549	35	220.00
1573	Georgia Southwestern College	741	0	741	2,145	187	388	0	5,930	12,041	30	55.00
1816	Indiana Univ/South Bend	623	2	623	4,270	65	0	0	0	0	27	53.00
3581	Lamar Univ/Beaumont	2,213	0	2,213	5,340	270	857	0	9,177	0	23	151.00
3746	Mary Washington College	1,130	0	1,130	3,700	151	403	4,300	1,378	2,000	27	116.00
2292	Michigan Technological Univ	2,650	0	1,890	6,500	200	350	300	4,000	5,000	38	97.00
3765	Norfolk State Univ	1,404	50	1,404	7,316	119	363	2,641	1,229	44,816	3	126.00
1693	Northeastern Illinois Univ	1,079	19	1,021	6,097	64	589	1,696	15,161	5,652		94.00
2301	Northern Michigan Univ	2,743	0	2,712	7,009	307	0	0	16,000	0	35	127.00
3466	Northern State Univ	742	0	742	2,403	72	261	0	5,900	3,650	28	52.00
1926	Pittsburg State Univ	1,495	0	1,080	5,745	162	0	0	0	0	27	111.00
2609	Rowan College Of New Jersey	1,300	0	1,300	6,700	150	200	1,200	32,000	2,500	26	69.00
3606	Sam Houston State Univ	2,652	0	2,652	13,000	253	426	695	5,179	19,037	28	149.00
9333	Sangamon State Univ	758	0	758	2,523	280	151	275	500	1,800	25	61.00
1590	Savannah State College	983	0	983	1,500	165	0	0	0	0		89.00
3471	South Dakota State Univ	2,332	0	1,486	7,854	262	1,065	2,700	1,265	10,263	24	146.00
2501	Southeast Missouri State Univ	2,314	422	2,293	6,230	253	0	867	625	1,663	25	143.00

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1759	Southern Illinois Univ/Edwardsville	1,828	28	1,828	7,851	283	875	0	5,750	0		104.00
3219	Southern Oregon State College	1,091	0	622	3,553	175	0	421	0	3,500	44	54.00
3678	Southern Utah Univ	832	5	897	4,054	112	95	87	1,050	225	30	47.00
2503	Southwest Missouri State Univ	3,353	86	3,414	18,000	210	1,784	45	17,150	99,646	30	142.00
2842	State Univ College/Buffalo	2,734	0	2,734	9,039	122	0	0	153,340	10,084	33	178.00
2841	State Univ Of New York/Brockport	2,392	18	2,392	6,645	191	1,200	12,000	52,000	29,000	30	176.00
2842	State Univ Of New York/Buffalo	9,014	445	7,449	22,252	1,346	114	4,668	108,964	23,036	30.5	610.00
2844	State Univ Of New York/Fredonia	1,876	53	1,876	4,551	253	0	2,720	1,500	23,391	30	150.00
2848	State Univ Of New York/Oswego	3,127	7	2,092	6,750	356	243	2,235	622	15,120	31	151.00
2849	State Univ Of New York/Plattsburgh	2,092	0	1,336	5,130	256	1,208	4,848	2,329	3,150	28	151.00
3631	Tarleton State Univ	1,289	0	639	5,989	148	1,117	0	4,470	0	35	98.00
3639	Texas A&M Univ/Kingsville	1,803	0	1,803	6,091	162	99	616	2,292	1,067	27	126.00
2099	Towson State Univ	3,460	34	3,460	11,001	307	639	575	45,348	88,331	34	123.00
2102	Univ Of Baltimore	797	26	771	1,893	59	83	25,513	1,627	4,027		59.00
1092	Univ Of Central Arkansas	1,652	0	1,028	8,167	190	200	0	5,610	0	25	102.00
3954	Univ Of Central Florida	1,790	21	1,175	16,045	317	302	617	386	1,275	35	200.00
11711	Univ Of Houston/Clear Lake	571	0	571	7,229	185	227	0	856	0	32	85.00
2326	Univ Of Michigan/Dearborn	958	11	629	7,633	260	0	0	0	0	19	82.00
2327	Univ Of Michigan/Flint	1,279	9	1,279	3,992	44	539	90	4,500	1,000	27	42.00
2388	Univ Of Minnesota/Duluth	2,522	0	1,672	6,974	133	1,673	0	20,000	0	30	152.00
1016	Univ Of North Alabama	1,163	0	1,163	4,255	130	0	478	0	2,610	24	92.00
2975	Univ Of North Carolina/Charlotte	2,494	0	1,317	12,725	250	470	1,960	7,188	20,188	27	171.00
2984	Univ Of North Carolina/Wilmingtton	1,504	0	1,504	7,440	351	114	1,126	7,300	0	28	108.00
1890	Univ Of Northern Iowa	3,874	0	2,398	11,276		0	0	0	0	30	185.00
6951	Univ Of South Carolina/Spartanburg	471	0	471	3,000	296	0	0	0	0	20	31.00
9762	Univ Of Southern Maine	1,651	9	1,651	5,884	127	513	2,118	12,000	30,000	30	104.00
3599	Univ Of Texas/Pan American	1,278	0	1,159	13,702	177	0	0	0	0	30	113.00
3659	Univ Of Texas/San Antonio	1,245	75	1,245	34,439	350	2,610	89,840	0	12,740	33	161.50
3917	Univ Of Wisconsin/Eau Claire	2,269	0	2,269	9,175	132	858	220	1,775	11,505	24.6	124.65
3919	Univ Of Wisconsin/La Crosse	1,923	0	1,923	8,071	130	0	0	0	0	48	97.00
3924	Univ Of Wisconsin/Stevens Point	2,308	8	2,308	7,796	332	0	0	0	600		94.00
3925	Univ Of Wisconsin/Superior	987	0	987	2,059	125	35	0	10,400	4,084	48	52.00
3764	Virginia State Univ	1,141	0	1,141	4,300	218	476	3,990	6,558	74,000	7	88.00
1949	Washburn Univ Of Topeka	1,026	0	1,039	4,586	160	0	0	0	0		58.00
3680	Weber State Univ	1,897	0	1,897	10,000	61	36	0	4,216	0	38	114.00
2981	Western Carolina Univ	2,291	6	2,355	5,945	240	0	1,124	16,782	7,164	29	155.00
1780	Western Illinois Univ	3,859	9	3,757	12,877	430	0	1,520	22,658	38,342	11	274.00
3209	Western Oregon State College	986	0	986	3,300	127	2,403	329	0	0	42	33.00
3802	Western Washington Univ	2,677	0	1,609	10,000	165	0	0	10,000	0	30	105.00
1950	Wichita State Univ	2,448	17	2,086	10,411	190	1,100	0	8,012	0	19	231.00
BACCALAUREATE												
3463	Dakota State Univ	414	5	414	1,016	56	150	0	2,932	1,500	24	24.00
8155	Evergreen State College	1,267	0	1,000	3,300	1,012	650	720	6,000	0	28	58.00
1098	Henderson State Universty	924	0	924	3,350	135	225	1,718	25,689	8,465	28	67.00
2790	Nyack College	600	60	600	1,000	40	180	80	5,000	2,500	24	39.00
3181	Southwestern Oklahoma State Univ	1,000	0	1,000	4,900	40	0	0	0	0	32	50.00
2377	St. Cloud State Univ	2,562	9	2,571	12,000	90	0	1,000	1,000	10,000	25	137.00
3594	Univ Of North Texas	3,996	0	3,996	19,462	287	4,643	2,778	8,467	19,908	25	235.00
3008	Valley City State Univ	505	0	505	1,000	94	65	420	655	510	27	28.00
ASSOCIATE OF ARTS												
7582	Aims Comm College	356	10	366	4,062	140	25	250	50	150	25	14.00
3607	Alamo Comm College District	2,112	0	2,112	32,816	209	1,200	0	17,700	0	30	163.00
3539	Alvin Comm College	430	0	430	4,056	112	124	0	124	0	9	33.00
12165	Atlanta Metropolitan College	234	0	234	1,678	55	0	0	52	0	24	24.00

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2596	Atlantic Comm College	334	4	334	3,452	53	210	0	4,317	24,908	27	56.00
9542	Auraria Higher Education Center	1,706	0	1,706	21,000	197	0	0	0	0	17	132.75
4608	Barton County Comm College	410	3	413	2,100	90	0	140	0	500	22	35.00
1636	Belleville Area College	480	26	506	24,000	217	1,700	19,000	850	17,000	4	75.00
5390	Blackhawk Technical College	206	0	206	1,841	24	87	323	0	0	40	13.00
3549	Blinn College	528	0	528	2,600	75	0	0	0	0		42.00
6819	Blue Ridge Comm College	99	19	118	1,417	60	0	0	0	0		4.00
7857	Brazosport College	360	0	360	1,589	56	174	126	0	0	17	28.00
2176	Bristol Comm College	320	0	320	2,895	105	180	0	1,800	0	32	31.50
8404	Brookdale Comm College	698	17	752	8,087	200	0	0	0	0	42	77.00
21002	Brookhaven College	1	0	404	4,007	200	0	94	70	0		19.00
2862	Broome Comm College	465	0	465	4,550	60	40	4,400	60	74,000	36	50.00
7730	Burlington County College	420	66	459	4,110	225	47	258	12	438	30	62.00
1906	Butler County Comm College	386	63	401	1,500	85	0	3,800	572	2,767	19	26.00
6865	Camden County College	574	0	574	5,539	385	0	300	0	0	5	103.00
3928	Casper Comm College	710	0	710	3,100	70	0	0	0	0	20	51.00
2063	Catonsville Comm College	558	0	558	2,508	100	0	0	0	0	30	93.00
5620	Chattahoochee Technical Inst	101	0	101	1,200	12	0	0	0	0	25.76	9.00
6787	Clinton Comm College	195	0	195	1,500	72	0	0	0	0		12.00
4743	Clovis Comm College	260	0	260	1,862	10	0	0	0	0		32.00
8084	Coastal Carolina Comm College	246	10	246	2,800	90	0	0	0	0		63.00
6656	College Of Dupage	1,183	0	1,183	16,000	273	1,700	13,900	70	0	19	107.00
4051	Comm Coll Of Allegheny Cnty/Monroeville	275	0	275	4,109	120	0	0	2,762	8,538	36	15.00
4051	Comm Coll Of Allegheny Cnty/Pittsburgh	219	0	654	5,304	10	427	0	902	0	36	18.00
4051	Comm Coll Of Allegheny Cnty/Pittsburgh	481	26	1,395	7,468	21	243	526	2,795	8,186	36	46.00
4051	Comm Coll Of Allegheny Cnty/Pittsburgh	82	0	169	16,000	2	138	0	753	0	36	11.00
4051	Comm Coll Of Allegheny Cnty/West Mifflin	245	0	245	5,245	212	206	1,627	2,457	10,186	36	18.00
3758	Danville Comm College	180	0	180	1,865	20	73	0	0	0	30	10.00
1543	Darton College	227	0	227	1,866	180	0	0	0	0	27	24.00
1475	Daytona Beach Comm College	1,068	0	1,068	10,588	200	0	20,000	5,000	10,000	33	120.00
8735	Des Moines Area Comm College	737	0	737	10,911	356	0	0	0	0	30	36.00
2864	Dutchess Comm College	513	37	550	4,500	190	390	300	200	6,000	25	63.00
6835	Dyersburg State Comm College	157	1	142	1,537	90	55	2,400	105	6,200	25	12.00
2661	Eastern New Mexico Univ/Roswell	423	0	423	1,450	120	203	0	626	0	33	21.00
12270	Edison State Comm College	140	4	140	1,467	80	52	0	0	0	30	7.00
10387	El Paso County Comm College	810	24	834	11,507	319	0	535	260	150	31	98.00
29207	Elizabethtown Comm College	148	5	148	2,648	56	0	48	0	0	24	11.00
1015	Enterprise State Junior College	144	0	144	1,598	125	0	0	0	0	16	22.00
12427	Erie Comm College/South Campus	350	0	350	3,593	120	38	0	0	0	17	39.00
7640	Fayetteville Tech Comm College	537	41	577	8,254	112	0	46	426	1,300	27	96.00
8597	Feather River Comm College District	96	6	96	980	45	0	0	0	0		7.00
7532	Finger Lakes Comm College	309	27	196	2,819	350	0	30	90	300		41.00
6777	Flathead Valley Comm College	99	0	99	1,047	37	0	30	728	80	32	6.00
3990	Florence-Darlington Technical College	294	9	294	2,043	40	0	0	0	0		9.00
1307	Fresno City College	610	0	610	15,000	104	280	190	3,000	2,000		61.00
7933	Front Range Comm College	311	21	311	4,614	26	48	319	1,901	32,591	17.7	25.25
1017	Gadsden State Comm College	627	0	627	4,589	80	680	38	1,257	2,500	21	46.00
1567	Gainesville College	274	5	284		145	0	0	0	0	30	27.00
8037	Gateway Comm-Tech College	330	0	250	2,500	26	35	3,200	150	11,000	40	8.00
6782	Genesee Comm College	308	20	308	3,134	35	80	45	50	200	30	24.00
1076	Glendale Comm College	500	2	520	14,000	64	250	3,000	1,050	17,000	60	50.00
2264	Gogebic Comm College	211	0	211	650	30	13	3	50	260	35	8.00
3779	Grays Harbor College	187	0	187	1,850	52	0	0	0	0		15.00
2075	Harford Comm College	313	0	313	3,581	120	196	395	710	3,900	17	52.00
3273	Harrisburg Area Comm College	615	0	615	5,720	150	0	982	1,000	5,100	33	43.00
29219	Hazard Comm College	125	40	100	1,240	5	125	0	200	400	20	8.00

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7598	Hocking Technical College	322	10	235	4,319	250	0	0	0	0	31	19.00
6753	Illinois Central College	677	0	677	6,487	151	116	1,148	1,047	2,200	30	91.00
1705	Illinois Valley Comm College	310	0	310	2,430	60	600	800	500	800	11	18.00
5700	Ingram State Comm College	133	0	133	1,602	8	0	0	320	0		26.00
666660	Iowa Valley Comm College District	331	9	331	3,390	50	12	994	0	0	28	4.00
2274	Jackson Comm College	503	11	503	2,900	80	400	0	1,800	0	27	28.00
2869	Jamestown Comm College	350	8	350	3,000	60	0	0	0	0	20	26.00
7102	Jefferson College	452	0	452	2,726	50	81	247	5,200	1,000	20	42.00
2870	Jefferson Comm College	160	20	180		72	0	0	0	0		22.00
4004	John Tyler Comm College	186	25	186	2,400	30	150	110	0	3,000	36	21.00
8244	Johnson County Comm College	900	0	900	8,273	240	500	800	400	0	30	83.00
7690	Kankakee Comm College	263	0	263	2,591	95	139	1,035	0	0	22	19.00
6804	Lakeland Comm College	448	15	448	4,363	32	300	685	1,500	4,200	31	42.00
3196	Lane Comm College	827	10	827	9,536	160	160	1,185	2,335	65,000	49	70.00
9259	Laramie County Comm College	600	5	568	2,720	260	143	385	703	6,561	30	41.00
3582	Laredo Comm College	544	32	485	7,019	92	1,197	0	0	0		55.00
1059	Lawson State Comm College	284	0	284	25,000	33	0	0	0	0		
6810	Lehigh Carbon Comm College	269	26	285	2,995	153	0	0	0	1,462	16	22.00
3782	Lower Columbia College	345	23	322	2,321	35	850	1,200	1,250	5,500		16.00
6811	Luzerne County Comm College	262	0	262	4,756	122	0	0	0	0		51.00
4007	Madison Area Technical College	1,227	69	1,227	8,315	149	300	200	1,500	2,000	34	55.00
7691	McHenry County College	263	0	263	2,145	26	0	0	0	0	20	20.00
2557	Mid-Plains Comm College Area	358	0	358	1,750	165	28	352	329	163	22	32.00
9797	Midland College	450	0	450		162	0	0	0	0		35.00
3993	Midlands Technical College	525	0	520	5,785	97	50	746	100	300	26	88.00
2528	Miles Comm College	114	0	79	580	20	0	0	0	0	29	5.00
2486	Mineral Area College	342	1	343	1,437	240	42	0	0	1,500		19.50
2362	Minneapolis Comm College	235	29	264	3,020	4	0	0	0	0		18.95
11864	Mohave Comm College	220	0	137	2,100	60	0	0	0	0		15.00
2295	Montcalm Comm College	137	20	137	1,120	240	0	0	0	11,400	34	9.00
1242	Monterey Peninsula College	345	4	341	5,168	98	49	0	5,700	75,000		31.00
2082	Montgomery College	1,202	0	799	11,871	301	0	180	0	0	35	202.00
4452	Montgomery County Comm College	530	0	530	5,951	186	45	26,000	700	10,936	36	59.00
2297	Muskegon Comm College	313	0	313	1,137	46	0	0	0	0		35.00
8145	Nashville State Technical Inst	264	4	255	6,202	109	33	110	601	9,200	28	19.00
2514	North Central Missouri College	76	1	76	750	3	9	12	0	5	10	6.00
1623	North Idaho College	451	3	454	2,360	50	0	0	0	0	25	40.00
7191	Northampton Comm College	495	8	503	4,728	165	0	0	2,500	500	22	52.00
29260	Northeast State Technical Comm College	185	13	199	2,114	90	0	0	0	0		
1361	Northeastern Junior College	750	0	750	1,850	170	22	750	125	1,450		29.00
1361	Northeastern Junior College	404	0	404	1,650	60	0	0	0	0	29	24.00
3930	Northern Wyoming Comm College Distr	358	0	358	1,800	65	25	175	1,500	500	30	20.00
2302	Northwestern Michigan College	717	100	640	4,000	80	0	4	0	0	20	30.00
21661	Nunez Comm College	95	0	95		11	115	0	0	0	21	19.00
2624	Ocean County College	363	0	363	5,875	125	642	6,623	3,026	9,335	28	52.00
10391	Oklahoma City Comm College	505	0	394	5,368	144	0	0	989	1,010	34	51.00
1362	Otero Junior College	267	0	267	801		25	85	13	58	23	19.00
12842	Oxnard College	140	0	140	6,000	118	41	5,125	1,418	0	15	20.00
30830	Ozarks Tech Comm College	241	241	176	4,677	2	0	0	0	0	24	10.00
9994	Passaic County Comm College	200	4	204	2,554	5	0	6	0	1,708	30	28.00
1078	Phoenix College	440	0	440	12,000	54	80	290	0	0		36.00
9928	Piedmont Virginia Comm College	110	13	110	1,965	114	0	0	500	6,065	28	8.00
7266	Pima County Comm College District	1,018	53	1,071	14,960	408	245	238	2,812	170	22	159.00
1268	Porterville College	197	0	197	2,148	63	296	0	0	0		18.00
2089	Prince George's Comm College	629	0	629	5,345	150	0	915	1,398	5,176	35	95.00
7731	Raritan Valley Comm College	384	0	384	3,119	240	2,347	2,110	3,210	10,005	30	43.00

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7119	Rend Lake College	247	4	247	1,858	80	163	118	2,000	500	7	20.00
8504	Richland College	506	9	506	6,423	243	500	0	951	6,000	20	51.00
8613	Roanoke-Chowan Comm College	118	0	118	1,134	37	0	0	0	0	27.5	6.50
1747	Rock Valley College	476	0	476	4,177	60	0	0	0	0		46.00
2877	Rockland Comm College	543	31	543	5,632	110	0	1,192	0	1,955	39	79.00
8918	Saddleback College	612	0	612	21,000	200	1,500	0	3,000	0	30	54.00
5461	Salem Comm College	150	0	150	413	32	0	0	2,000	0		10.00
5220	Salt Lake Comm College	1,218	43	1,214	10,575	138	0	0	300	0	47	85.00
2660	San Juan College	360	7	367	2,423	55	210	140	750	1,230	30	37.00
1286	Santa Monica Comm College District	647	41	687	13,321	45	58	0	0	0	22	65.00
1752	Sauk Valley Comm College	404	0	404	1,567	140	0	0	0	0		20.00
2315	Schoolcraft College	485	0	485	5,916	112	300	150	1,000	500	20	41.00
12748	Shawnee State Univ	540	0	540	3,400	51	0	0	3,500	5,700	30	35.00
3119	Sinclair Comm College	1,554	0	1,554	10,410	26	0	4,187	0	16,367	26	40.00
	Sonoma County Junior College District	770	0	770	17,500	520	0	3,500	5,000	7,500	27	74.00
13176	South Arkansas Comm College	0	0	0	1,129	23	0	0	0	0	23	9.00
3614	Southwest Texas Junior College	390	30	420	2,532	45	44	105	50	250	21	24.00
7260	Southwest Virginia Comm College	170	0	170	2,165	75	75	5	3,500	2,800	35	34.00
1643	Spoon River College	194	0	194	1,331	61	0	0	0	0	10	108.00
5533	St. Paul Technical College	537	21	558	2,300	22	450	0	450	2,337	31	23.00
9332	State Comm College Of East St. Louis	127	0	127	821	28	0	0	0	0		30.00
2878	Suffolk County Comm College	1,184	0	1,184	7,756	200	0	0	0	0		175.00
3627	Temple Junior College	257	0	257	2,323	104	166	0	1,000	4,000	23	18.00
8278	Terra Comm College	235	3	238	2,400	123	0	0	0	0		16.00
9933	Texas State Tech College/Amarillo	1,670	0	1,217	721	486	21	0	926	13,872	30	37.00
8818	Trident Technical College	370	0	522	5,689	75	0	500	0	0	25	20.00
29231	Truckee Meadows Comm College	251	39	290	3,139	64	0	0	0	0	19	31.00
3222	Umpqua Comm College	320	7	327	2,600	110	0	230	1,300	180	41	26.00
200707	Univ Of Montana College Of Technology	140	0	140	650	5	10	0	10	10	30	8.00
10060	Vernon Regional Junior College	0	0	0			0	0	0	0		
3662	Victoria College	421	0	421	2,511	65	0	0	0	0	25	30.00
3760	Virginia Western Comm College	272	0	272	3,400	70	199	66	1,431	2,726	33	39.00
9258	Waukesha County Technical College	500	60	560	3,500	90	0	1,920	0	500	35	21.00
1176	West Hills Comm College District	214	0	214	1,678	70	298	113	0	0	51	17.00
7950	West Shore Comm College	185	0	185	1,500	90	15	45	1,200	0	33	14.00
1110	Westark Comm College	408	5	413	3,495	99	0	0	0	0		39.00
2560	Western Nebraska Comm College	771	0	771	1,313	966	0	748	0	0	28	17.00
3961	William Rainey Harper College	735	0	735	8,676	200	0	0	0	0	20	98.00
666907	Yosemite Comm College District	952	0	952	14,000	263	190	7,985	205	982		25.00
SPECIALIZED												
2013	Louisiana State Univ/Shreveport	662	0	662	4,200	200	116	0	1,000	0		48.00
1579	Medical College Of Georgia	3,974	0	3,974	2,104	100	229	2,622	2,220	10,332	33	314.00
7737	Medical College Of Ohio	1,487	45	1,487	750	497	4,500	22,000	11,000	3,030	34	133.00
3438	Medical Univ Of South Carolina	3,815	236	3,815	2,300	16	0	11,000	12,898	52,138	18	338.00
2533	Montana State Univ/Northern	552	0	552	1,800	107	235	1,200	13,903	8,283	25	32.00
3981	North Carolina Sch Of The Arts	650	20	670	950	48	100	80	3,150	15,000	20	38.00
7012	Samuel Merritt College	366	0	366	14,000		0	0	0	0		19.00
3470	South Dakota Sch Of Mines & Technology	642	6	478	2,023	50	190	647	4,960	17,392	25	35.00
2893	United States Military Academy	6,402	0	6,402	4,055	3,424	1,850	20,925	1,990	520	18	565.00
1109	Univ Of Arkansas For Medical Scien	2,100	39	2,139	1,592	32	58	9,266	2,724	0	20	159.00
9030	Univ Of Connecticut Health Center	1,619	43	1,653	558	162	0	0	0	0	30	188.00
100287	Univ Of Illinois College Of Medicine	179	0	151	178		0	103	712	921	23	13.00
2104	Univ Of Maryland/Baltimore	3,917	0	3,917	5,609	45	994	2,064	0	0	30	452.00
6895	Univ Of Nebraska Medical Center	2,874	0	2,874	2,770	72	0	0	1,696	0	25	134.00
5889	Univ Of Oklahoma Health Sci Ctr	1,274	0	1,274	3,000	85	250	440	1,500	2,500	25	124.00

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OTHER/UNKNOWN												
200180	British Columbia Inst Of Technology	1,772	79	1,851	6,500		435	12,552	4,368	78,810	25	52.00
201332	City Univ Of Hong Kong	1,530	238	1,786	10,808	29	0	1,538	0	0		144.00
	Coconino Comm College	0	48	48	1,375		0	0	0	0	20	2.00
200860	College De Sherbrooke	787	0	787	5,612	24	0	551	0	755	20	60.00
200790	Concordia Univ	2,379	316	2,519	17,410	47	0	4,154	3,777	15,106	15	293.00
30970	H.Lavity Stoutt Comm College	30	0	30	400	10	0	0	0	0		16.00
30970	Manukau Polytechnic	493	0	493	4,225	5	273	0	0	0		50.00
200454	McGill Univ	5,327	196	5,327	22,950	130	132	0	0	0	20	383.00
200090	Medicine Hat College	361	0	361	2,000	100	26	26	491	113	19	30.00
200342	Mount Allison Univ	1,000	0	1,000	2,150	72	755	2,644	7,553	11,330	14	76.00
200220	Okanagan Univ College	900	7	907	6,000	200	272	76	0	0	16	33.00
531	Southern Wisconsin Center	850	100	850	467	255	65	120	130	580	33	85.00
200804	Univ Of Alberta	12,528	301	7,837	27,274	220	5,438	1,586	16,963	10,983	14	467.00
200858	Univ Of Lethbrige	1,240	0	1,060	5,000	6,128	227	76	11,330	3,021	18	75.00
200630	Univ Of Manitoba	4,016	11	7,100	20,183	686	1,208	302	61,481	55,666	17	270.00
200352	Univ Of New Brunswick	2,165	0	2,165	7,900	139	0	0	0	0		110.00
201210	Univ Of Queensland	3,238	0	2,996	20,238	510	679	3,054	8,212	38,347	14	164.00
200592	Univ Of Western Ontario	5,646	0	5,646	23,038	300	0	5,287	77,796	0	24	380.00
200596	Univ Of Windsor	2,316	27	2,316	13,424	116	0	0	0	11,330	24	177.00
200446	Université Laval	6,731	399	6,332	29,235	1,442	422	3,777	9,796	60,802	22	216.00
200594	Wilfrid Laurier Univ	1,300	0	1,300	6,500	60	189	1,079	2,190	0	20	79.00
200598	York Univ	5,697	36	5,733	34,308	511	378	755	15,861	15,106	17	374.00

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RESEARCH												
2130	Boston Univ	8,487	308	8,487	22,431		7,992	17,937	14,227	61,134	24	458.60
2711	Cornell Univ	12,700	0	9,300	18,500	740	12,000	154,000	0	0		430.00
2920	Duke Univ	4,556	0	4,556	10,000	900	0	0	0	0		
1564	Emory Univ	4,704	47	2,857	9,074	274	1,449	4,320	1,148	9,196	25	336.00
2155	Harvard Medical School	1,363	0	1,363	900	4	3,000	12,500	1,000	30,000	28	142.00
2178	Massachusetts Inst Of Technology	9,140	233	9,373	9,790	146	2,000	51,474	0	0	38	607.00
2882	Syracuse Univ	8,270	0	8,270	14,740	631	1,655	22,919	2,324	200	36	355.00
2029	Tulane Univ	3,237	10	1,900	10,840	110	1,000	0	77,854	0	23	191.00
3535	Vanderbilt Univ	4,722	0	4,722	9,853	333	5	5	71	5	24	350.00
3535	Vanderbilt Univ Medical Center	0	0	4,530	660		1	4	2	5	25	344.00
1426	Yale Univ	9,100	0	9,100	10,500	200	52,048	0	0	0		597.00
DOCTORAL												
2139	Clark Univ	1,358	0	1,358	2,100	94	87	58	0	0	29	76.00
2699	Clarkson Univ	1,684	0	1,684	2,547	450	400	0	2,500	300	30	109.00
3863	Marquette Univ	4,395	5	2,059	8,632	74	512	419	140	0	34	146.00
2780	New School For Social Research	888	78	771	18,140		1,200	6,900	26,610	0	27	36.00
1509	Nova Southeastern Univ	1,004	81	1,002	7,271	277	291	325	980	1,755	27	92.00
3604	Rice Univ	2,700	0	2,700	4,072	293	3,000	6,500	0	10,000	21	203.00
2631	Rutgers Univ/Newark	2,121	0	2,121	7,191	34	0	0	60,000	0		133.00
3613	Southern Methodist Univ	3,127	0	3,127	7,400	164	300	555	3,060	9,324	31	126.00
3636	Texas Christian Univ	2,604	65	2,669	6,706	247	597	1,338	65,000	45,000	26	112.00
3278	Thomas Jefferson Univ	3,600	260	3,115	1,800	1	5,000	10,000	1,000	20,000	27	380.00
3185	Univ Of Tulsa	1,600	0	950	3,899	180	500	0	8,000	0	30	101.00
MASTERS												
2239	Aquinas College	550	0	456	1,674	107	0	0	0	0		22.00
1117	Azusa Pacific Univ	693	0	693	3,500	72	85	125	505	21	39	41.00
1788	Butler Univ	1,330	0	1,330	2,741	290	500	500	5,573	24,921	26	49.00
1850	Central College	724	0	724	1,352	125	366	438	241	0	15	68.00
2705	College Of St. Rose	617	13	614	4,000	25	412	0	1,000	0	23	55.00
2346	Concordia College	1,138	0	1,138	2,993	120	529	550	0	0	23	88.00
2542	Creighton Univ	2,166	84	2,082	5,638	87	312	8,535	3,500	6,000	26	132.00
22966	Devry Inst Of Technology	93	93	93	2,700	3	0	10	0	0	20	4.00
3262	Elizabethtown College	850	0	850	1,500	85	100	150	150	0	30	53.00
2927	Elon College	905	8	905	3,303	325	800	9,000	800	0	25	84.00
3287	La Salle Univ	805	0	805	3,781	85	588	467	472	1,300	27	76.00
2482	Maryville Univ Of St. Louis	315	25	340	3,700	70	100	350	300	3,000	22	38.00
1580	Mercer Univ/Macon	1,540	14	1,540	6,300	190	407	648	1,295	2,400	24	84.00
3298	Messiah College	1,032	7	1,039	2,288	160	400	250	400	6,000	23	41.00
3301	Moravian College	900	0	900	1,392	80	550	4,050	2,600	19,400	25	75.00
4260	Mount Carmel College Of Nursing	69	0	69	257		0	0	0	0		
2779	Nazareth College	653	0	653	2,630	75	350	700	1,500	2,000	24	16.00
3089	Ohio Northern Univ	1,017	0	1,017	2,800	260	184	2,100	253	0	25	80.00
3598	Our Lady Of The Lake Univ	14,000	20	14,000	2,950	50	310	0	8,000	0	14	74.00
2628	Rider Univ	1,041	0	1,041	3,200	185	0	25	2,100	250	28	103.00
2806	Rochester Inst Of Technology	4,289	0	3,261	12,250	400	0	129	5,778	17,651	30	238.00
2632	Seton Hall Univ	1,785	0	1,785	5,011	47	140	2,002	340	0	25	60.00
3367	St. Joseph's Univ	1,162	85	1,247	2,580	55	650	0	15,000	0	26	47.00
1526	St. Leo College	376	0	376	746	140	0	21	0	0	34	37.00
1943	St. Mary College	385	30	415	1,000	57	24	92	0	0	21	27.00
3623	St. Mary's Univ	995	0	995	4,166	125	346	1,918	5,300	1,000	20	95.00
1531	Stetson Univ	969	0	969	2,500	153	0	0	0	0	28	89.00
3647	Trinity Univ	1,938	0	1,938	2,205	110	381	2,025	0	0	20	69.00
3127	Univ Of Dayton	3,100	0	3,100	10,000	106	275	0	0	0	32	67.00

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1795	Univ Of Evansville	1,188	7	1,195	3,111	147	402	1,700	3,250	22,800	25	34.00
3116	Univ Of Rio Grande	486	0	399	1,814	75	405	242	950	500	33	33.00
10395	Univ Of San Diego	1,342	0	1,342	5,268	180	319	621	4,226	800	24	128.00
1842	Valparaiso Univ	1,500	0	1,500	3,248	325	250	250	7,000	7,000		46.00
3388	Villanova Univ	2,200	0	2,200	11,000	190	1,200	2,000	35,000	0	25	201.00
2978	Wake Forest Univ	1,880	2,400	3,300	5,000		14,000	13,000	0	5,000	19	175.00
BACCALAUREATE												
1542	Agnes Scott College	750	0	750	600	100	226	3,182	2,000	15,000	26	49.00
1374	Albertus Magnus College	260	0	260	[illegible]	50	0	0	200	1,500	17	17.00
3229	Albright College	782	0	782	937	80	0	0	2,000	114	27	40.00
3230	Allegheny College	1,080	11	1,080	1,750	125	2,583	1,570	15,300	15,625	25	69.00
2115	Amherst College	2,093	0	1,614	1,575	239	3,000	11,000	26,000	80,000	15	133.00
1634	Aurora Univ	350	20	350	1,800	28	74	104	8,000	2,000	22	44.00
2908	Barton College	405	0	405	1,050	60	100	60	300	50		35.00
2126	Berklee College Of Music	500	0	500	2,400		387	320	1,308	0	19	51.00
2038	Bowdoin College	1,420	14	1,420	1,493	95	1,536	393	2,000	0	30	84.00
1557	Brewton-Parker College	294	0	294	1,873	280	0	0	0	0	20	20.00
2526	Carroll College	513	0	513	1,236	58	47	75	218	2,366	24	27.00
3838	Carroll College	800	0	800	1,400	47	420	0	2,000	6,000	26	36.00
3839	Carthage College	700	0	700	1,702	68	300	3,500	3,000	12,000	30	8.00
1961	Centre College	894	20	894	975	100	100	25	800	1,500	24	64.00
1170	Claremont McKenna College	439	0	439	888	49	666	8,440	562	177,700	23.5	49.80
3247	College Misericordia	444	0	444	1,169	84	289	3,659	7,856	0	37	33.00
2141	College Of The Holy Cross	1,715	0	1,715	2,600	175	3,000	4,900	0	0	28	156.00
1347	Colorado College	1,374	0	1,374	1,850	56	150	12,400	31,000	4,500	28	62.00
3810	Concord College	0	0	0			0	0	0	0		
2918	Davidson College	1,639	12	1,732	1,603	140	0	100	8,500	12,600	28	79.00
3041	Defiance College	387	0	387	560	150	0	0	0	0	21	18.00
3042	Denison Univ	1,122	0	1,122	1,840	250	0	2,500	0	0	35	58.20
2603	Drew Univ	961	0	961	2,000	186	1,000	450	26,000	5,000	22	97.00
3259	Eastern College	365	5	365	1,200	107	100	210	5,000	5,000	35	42.00
1487	Eckerd College	581	0	581	1,500	263	251	0	2,000	0	25.6	68.00
1253	Fresno Pacific College	220	0	220	769	43	20	50	188	46	23	13.00
3434	Furman Univ	1,315	0	1,315	2,559	750	315	250	5,500	2,500	30	89.00
3194	George Fox College	0	0	0	500		0	0	0	0		
1964	Georgetown College	586	0	586	1,004	108	90	0	2,000	0	22	42.00
2353	Gustavus Adolphus College	1,334	1	1,334	2,350	250	256	600	200	9,200	35	84.00
3274	Haverford College	1,258	75	1,103	1,067	215	942	0	9,500	0	34	74.00
2731	Hobart & William Smith Colleges	1,200	0	1,200	1,785	168	830	520	4,000	12,000	30	91.00
3279	Juniata College	700	0	700	1,050	106	20	0	0	0	35	49.00
2275	Kalamazoo College	760	0	760	1,320	50	250	300	16,000	6,000	33	52.00
3496	King College	384	20	384	502	60	0	25	3,000	10,000	35	17.00
1972	Lindsey Wilson College	260	19	279	1,270	20	0	0	0	0	14	24.00
2358	MacAlester College	973	0	973	1,761	25	30	7,600	6,000	40,000		74.00
1821	Marian College	565	0	565	1,121	96	50	100	300	250	22	36.00
29175	Martin Univ	50	0	50	400	5	9	30	5	10	17	3.00
3505	Maryville College	550	0	550	850	300	0	0	4,000	0	20	37.00
1933	McPherson College	373	0	373	387	23	80	0	200	5,000	24	19.00
2414	Millsaps College	580	561	1,141	1,240	100	80	1,751	90	28,795	21	42.70
2948	Montreat-Anderson College	231	0	231	325	100	0	0	0	0	31	15.00
1879	Morningside College	644	0	644	980	23	250	150	2,000	1,000	10	29.00
2192	Mount Holyoke College	1,993	0	1,993	1,500	300	1	2	9	9	26	135.00
2193	Mount Ida College	330	3	333	1,800	85	0	0	0	0	30	27.00
3465	Mount Marty College	270	0	270	1,000	15	0	3	75	200	20	13.00
2555	Nebraska Wesleyan Univ	722	12	734	1,297	50	0	0	0	0	20	29.00

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2579	New England College	395	48	395	778	75	25	3,000	4,054	8,500	21	25.00
3692	Norwich Univ	1,105	0	1,105	2,537	1,300	950	350	20,520	0	25	72.00
1249	Occidental College	1,043	6	1,043	1,632	125	1,268	0	4,230	22,300	1	114.00
1258	Pacific Union College	1,026	0	1,026	1,406	150	0	200	0	0	38	19.00
1172	Pitzer College	316	0	316	890	31	285	310	750	400	26	28.00
1173	Pomona College	1,215	0	1,215	1,375	140	294	1,260	1,250	55,000	16	104.80
29022	Prescott College	51	0	51	900	177	0	0	0	0		18.00
3884	Ripon College	700	47	700	734	250	198	190	1,831	15,480	20	39.00
3736	Roanoke College	1,000	0	1,000	1,800	150	0	200	0	100	30	53.00
1832	St. Francis College	256	0	256	851	70	0	0	0	0	23	22.00
2829	St. Lawrence Univ	1,650	0	1,650	1,842	850	0	2,050	1,500	3,200	31	106.00
1837	St. Meinrad Archabbey	750	0	750	231	250	214	90	5,190	597	22	37.00
2512	Stephens College	1,077	55	1,077	900	202	0	55	20,000	0	25	56.00
1838	Taylor Univ	606	0	606	1,850	250	0	500	0	500	18	55.00
3641	Texas Lutheran College	572	572	567	950	165	300	1,000	10,000	200	33	24.00
3376	Thiel College	600	0	600	1,000	100	200	200	0	0	30	35.00
12059	Trinity Bible College	182	0	182	351	22	1	50	1	35		18.00
2889	Union College	1,300	0	1,300	2,000	110	600	500	20,000	1,000	27	112.00
11854	Univ Of Central Texas	29	29	59	625	5	0	0	0	0		
2050	Univ Of New England	318	5	318	1,500	75	325	400	12,000	10,000	24	41.00
2523	Westminster College	334	20	334	680	60	97	66	2,441	1,627		34.00
1341	Westmont College	375	3	375	1,290	145	0	450	3,500	6,500	28	64.00
1781	Wheaton College	1,400	0	1,400	2,396	85	1,031	5,000	7,500	10,000	34	106.00
2227	Wheaton College	1,150	0	1,150	1,300	50	660	0	5,500	0	28	72.00
3803	Whitman College	900	0	900	1,300	50	300	360	1,700	4,600	31	48.00
2229	Williams College	1,944	0	1,944	2,157	450	3,242	3,242	16,417	16,417	29	137.00
ASSOCIATE OF ARTS												
3684	Champlain College	286	5	286	1,360	18	0	0	0	0		14.00
2458	Cottey College	360	0	360	375	52	1,200	200	0	0		34.00
9268	Kelsey-Jenney College	52	52	104	900		0	0	0	0	25	31.00
25326	Landmark College	250	0	250	215	20	50	750	100	250	20	14.00
1970	Lees College	118	0	118	650	17	6	0	100	0	22	12.00
6505	Mercy College Of Northwest Ohio	53	53	105	156		0	0	0	0		
2795	Paul Smith's College Of Arts & Sci	427	0	339	856	87	186	186	3,500	9,000	31	58.00
1625	Ricks College	1,726	4	1,377	7,284	205	0	2,035	0	0	28.7	96.00
8898	Tarrant County Junior College	1,570	12	1,582	36,865	540	336	3,160	0	0	25	219.00
3386	Valley Forge Military Academy & College	600	0	600	800	115	300	200	3,500	2,000	23	47.00
29028	Waycross College	86	0	86	563	125	0	250	93	531	29	14.00
2522	Wentworth Military Academy And Junior Co	238	0	238	382	95	0	0	2,855	8,202	12	17.00
SPECIALIZED												
1070	American Grad Sch Of Intl Mgmt	388	0	388	1,230	80	250	4,000	125	5,000	8	51.00
4949	Baylor College Of Medicine	1,922	327	1,185	996	15	200	0	3,625	0	25	200.00
2124	Bentley College	1,245	0	1,245	4,824	110	1,695	251	1,500	0	35	83.00
11881	California Sch Of Prof Psych/Fresno	32	16	16	283		0	0	0	73	23	2.00
3429	Columbia International Univ	353	0	353	751	52	11	270	1,092	0	35	22.00
3484	Covenant College	280	0	280	850	50	0	0	1,147	1,147		41.00
10139	Devry Institute Of Technology	96	96	96	2,000	17	27	215	0	0	17	23.00
2804	Hartford Graduate Center	154	3	151	965	12	0	0	0	0		7.00
29338	Luther Seminary	400	5	400	455	46	150	50	1,000	1,000	30	12.00
8296	Medical College Of Wisconsin	746	178	746	797	12	250	0	1,500	7,500	27	30.00
12277	New York Chiropractic College	587	10	587	1,050	285	61	580	139	0	40	24.00
3352	Philadelphia College Of Osteopathic Med	741	147	147	1,000		0	0	0	0		52.00
3730	Presbyterian Sch Of Christian Education	113	0	113	122	11	30	0	250	400	30	2.00
29353	Regent Univ	1,100	0	1,100	1,700	75	50	250	150	600		60.00

Inst ID	Institution	Total bldg area (thousand gsf)	Area rented	Area maintained	Student FTE	Grounds acres maintained	Def'd maint exp ($000)	Capital renewal exp ($000)	Deferred maint backlog ($000)	Capital renewal backlog ($000)	Bene fits %	Phys plant FTE
2805	Roberts Wesleyan College	409	9	409	1,180	80	79	114	0	1,020	21	8.00
7012	Samuel Merritt College	95	41	95	550		0	0	0	0		
3948	San Francisco Art Inst	95	20	115	680		22	115	235	2,135	16	4.00
1753	Sch Of The Art Inst Of Chicago	525	10	525	1,857	2	75	1,200	925	2,500	32	77.00
1982	Southern Baptist Theological Seminary	1,089	0	1,089	1,861	137	0	50	14,000	750	15	91.00
1367	St. Thomas Seminary	250	0	250	94	40	0	0	500	250	29	6.00
1897	Wartburg Theological Seminary	100	0	100	162	37	0	0	50	1,000	25	4.00
100691	Washington Univ Sch Of Medicine	3,619	618	1,843	546	91	500	0	6,000	0	27	332.00
3393	Westminster Theological Seminary	100	0	100	397	18	50	20	100	200	27	6.00
OTHER/UNKNOWN												
200885	Canadian Theological Seminary & Canadian	194	0	194	396	16	566	30	1,360	906	12	11.00
208460	Universite De Montreal	5,841	555	5,639	36,612	162	8,093	8,308	151,060	81,572	18	344.00
200588	Victoria Univ	865	0	865	3,700	20	906	453	2,115	1,737	18	65.50

Section IV: Institutional Costs

Public 79
Private 129

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
RESEARCH INSTITUTIONS:														
1081 - ARIZONA STATE UNIV														
Staff:	13.00	5.00	1.00	30.00	126.00	237.00	74.00	73.00	2.00			2.00	7.00	12.00
Cost ($000):	488	84	50	1,055	3,493	3,833	1,504	1,932	35	0	0	40	151	246
Sq Ft (000):	0	0	0	0	5,894	5,894	0	0	0	0	0	0	0	0
$/SF:	0.084	0.015	0.009	0.183	0.593	0.650	0.260	0.335	0.006			0.007	0.026	0.043
Contract%														
1350 - COLORADO STATE UNIV														
Staff:	48.00	8.00	10.00	7.00	57.00	129.00	45.00	12.00	7.00	3.00		4.00	8.00	
Cost ($000):	1,082	504	330	208	2,642	2,535	735	22	30	19	0	0	0	0
Sq Ft (000):	7,363	4,600	7,363	7,363	4,600	4,300	0	4,600	4,600	4,600	0	0	0	0
$/SF:	0.147	0.110	0.045	0.028	0.574	0.589	0.160	0.005	0.007	0.004		0.000	0.000	
Contract%														
1489 - FLORIDA STATE UNIV														
Staff:	12.00			6.00	119.00	205.00	70.00	22.00	8.00					
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	6,941	0	0	6,941	4,773	4,773	6,941	6,941	6,941	0	0	0	0	0
$/SF:	0.000			0.000	0.000	0.000	0.000	0.000	0.000					
Contract%														
1809 - INDIANA UNIV/BLOOMINGTON														
Staff:	14.00	5.00	16.00		126.00	275.00	41.00	50.00	4.00					6.00
Cost ($000):	767	166	828	0	5,839	6,764	1,430	3,977	131	0	0	0	0	506
Sq Ft (000):	0	0	0	0	7,265	7,139	8,183	0	0	0	0	0	0	0
$/SF:	0.106	0.023	0.114		0.804	0.947	0.175	0.547	0.018					0.070
Contract%														
1869 - IOWA STATE UNIV														
Staff:	12.00	8.00	13.00	8.00	70.00	115.00	32.00	76.00						
Cost ($000):	674	359	681	437	3,616	3,521	1,364	7,562	434	0	0	0	0	0
Sq Ft (000):	11,287	7,278	11,287	11,287	7,278	5,821	10,715	9,924	10,715	0	0	0	0	0
$/SF:	0.060	0.049	0.060	0.039	0.497	0.605	0.127	0.762	0.041					
Contract%						2.00								
1928 - KANSAS STATE UNIV														
Staff:	34.00		10.00		167.00	135.00	13.00	28.00						8.00
Cost ($000):	721	0	506	0	2,740	2,451	1,068	668	0	0	0	0	0	141
Sq Ft (000):	6,373	0	6,373	0	3,865	3,708	3,747	6,373	0	0	0	0	0	6,373
$/SF:	0.113		0.079		0.709	0.661	0.285	0.105						0.022
Contract%														
2010 - LOUISIANA STATE UNIV/BATON ROUGE														
Staff:	32.00	14.00	9.00	1.00	157.00	161.00	29.00	37.00	3.00			2.00	3.00	
Cost ($000):	475	383	593	37	3,856	2,882	1,104	1,559	84	0	0	80	199	0
Sq Ft (000):	8,857	8,857	8,857	8,857	8,857	8,857	8,857	8,857	8,857	0	0	0	0	0
$/SF:	0.054	0.043	0.067	0.004	0.435	0.325	0.125	0.176	0.009			0.009	0.023	
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
2290 - MICHIGAN STATE UNIV/EAST LANSING														
Staff:	6.00		5.00		105.00	179.00	31.00	48.00						
Cost ($000):	430	0	362	0	7,532	6,770	2,178	4,475	0	0	0	0	0	0
Sq Ft (000):	10,931	0	10,931	0	10,931	10,001	10,931	17,935	0	0	0	0	0	0
$/SF:	0.039		0.033		0.689	0.677	0.199	0.250						
Contract%														
2423 - MISSISSIPPI STATE UNIV														
Staff:	13.00	3.00	7.00	5.00	85.00	110.00	45.00	10.00						
Cost ($000):	431	63	334	108	1,718	2,112	1,864	792	157	0	0	0	0	0
Sq Ft (000):	5,228	5,228	5,228	5,228	5,228	3,651	3,651	5,228	5,228	0	0	0	0	0
$/SF:	0.082	0.012	0.064	0.021	0.329	0.578	0.511	0.151	0.030					
Contract%									100.00					
2657 - NEW MEXICO STATE UNIV														
Staff:	28.00	1.00	10.00	2.00	88.00	105.00	33.00	28.00					7.00	11.00
Cost ($000):	614	77	392	88	1,407	1,549	948	1,151	95	0	0	86	158	177
Sq Ft (000):	2,411	2,411	4,417	4,417	2,411	2,411	2,411	4,417	0	0	0	0	2,411	2,411
$/SF:	0.255	0.032	0.089	0.020	0.584	0.643	0.393	0.261	0.039			0.036	0.066	0.073
Contract%							9.00							
2972 - NORTH CAROLINA STATE UNIV														
Staff:	43.00	5.00	18.00	6.00	218.00	299.00	49.00	22.00	11.00			5.00	13.00	14.00
Cost ($000):	1,135	180	1,605	178	6,721	7,053	1,556	1,050	428	0	0	536	797	1,573
Sq Ft (000):	0	0	0	0	8,214	6,554	0	0	0	0	0	0	0	0
$/SF:	0.138	0.022	0.195	0.022	0.818	1.076	0.189	0.128	0.052			0.065	0.097	0.192
Contract%			2.00		4.00		2.00	1.00				5.00	5.00	3.00
6883 - OHIO STATE UNIV														
Staff:	60.00		17.00		228.00	404.00	69.00	62.00	13.00					17.00
Cost ($000):	2,707	0	621	0	8,699	8,475	2,734	3,055	358	0	0	0	0	677
Sq Ft (000):	10,882	0	10,882	0	10,882	9,730	19,650	11,523	11,523	0	0	0	0	19,650
$/SF:	0.249		0.057		0.799	0.871	0.139	0.265	0.031					0.034
Contract%						44.00								
3170 - OKLAHOMA STATE UNIV														
Staff:	15.00	7.00	11.00		148.00	132.00	30.00	31.00	4.00	2.00				
Cost ($000):	463	0	243	0	1,949	2,047	625	3,186	85	90	0	0	0	0
Sq Ft (000):	6,714	7,372	6,714	0	4,253	4,253	7,372	7,372	4,253	7,372	0	0	0	0
$/SF:	0.069	0.000	0.036		0.458	0.481	0.085	0.432	0.020	0.012				
Contract%										100.00				
6965 - PENNSYLVANIA STATE UNIV														
Staff:	35.00	13.00	32.00	72.00	302.00	212.00	49.00	93.00	4.00					
Cost ($000):	1,725	383	921	1,441	7,386	6,926	1,530	14,614	430	0	0	0	0	0
Sq Ft (000):	0	0	0	0	9,493	9,070	12,800	12,800	0	0	0	0	0	0
$/SF:	0.182	0.040	0.097	0.152	0.778	0.764	0.120	1.142	0.045					
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
1825 - PURDUE UNIV														
Staff:	25.00	6.00	58.00	19.00	335.00	288.00	58.00	64.00	7.00	7.00	84.00			58.00
Cost ($000):	1,789	157	3,229	281	8,224	6,251	1,304	4,689	243	526	3,990	0	0	2,002
Sq Ft (000):	16,753	0	16,753	16,753	9,384	9,161	12,651	14,606	14,695	14,695	14,471	0	0	14,695
$/SF:	0.107	0.017	0.193	0.017	0.876	0.682	0.103	0.321	0.017	0.036	0.276			0.136
Contract%														
6964 - RUTGERS UNIV/NEW BRUNSWICK														
Staff:	46.00	19.00	16.00	10.00	245.00	455.00	110.00	51.00			1.00	16.00		9.00
Cost ($000):	2,261	656	1,166	401	14,210	10,875	3,492	3,848	725	0	160	359	376	706
Sq Ft (000):	10,333	10,333	10,333	10,333	10,333	9,251	10,333	16,012	10,333	0	15,603	15,603	10,333	10,333
$/SF:	0.219	0.064	0.113	0.039	1.375	1.176	0.338	0.240	0.070		0.010	0.023	0.036	0.068
Contract%														
1758 - SOUTHERN ILLINOIS UNIV/CARBONDALE														
Staff:	47.00	3.00	10.00	2.00	83.00	184.00	62.00	22.00				31.00	8.00	43.00
Cost ($000):	280	66	441	76	2,040	3,158	1,171	8,430	0	0	0	722	1,169	0
Sq Ft (000):	6,529	4,790	6,529	6,529	4,790	4,790	0	4,790	0	0	0	0	0	0
$/SF:	0.043	0.014	0.067	0.012	0.426	0.659	0.185	1.760				0.114	0.185	0.000
Contract%														
1312 - UNIV OF CALIFORNIA/BERKELEY														
Staff:	40.00			5.00	116.00	230.00	42.50	6.00	7.60					4.00
Cost ($000):	1,991	0	0	353	10,116	8,408	2,118	411	1,001	0	0	0	0	280
Sq Ft (000):	0	0	0	0	8,500	8,500	8,500	0	0	0	0	0	0	0
$/SF:	0.234			0.041	1.190	0.989	0.249	0.048	0.118					0.033
Contract%														
1317 - UNIV OF CALIFORNIA/SAN DIEGO														
Staff:	22.00	4.00		3.00	81.00	116.00	58.00	30.00	2.00					
Cost ($000):	1,010	104	0	230	6,218	4,312	1,724	1,007	208	0	0	0	0	0
Sq Ft (000):	5,085	5,085	0	5,085	5,085	5,085	5,085	5,085	5,085	0	0	0	0	0
$/SF:	0.199	0.020		0.045	1.223	0.848	0.339	0.198	0.041					
Contract%					6.00	31.00								
1319 - UNIV OF CALIFORNIA/SAN FRANCISCO														
Staff:	30.00		21.00	16.00	95.00	91.00	7.00	13.00						
Cost ($000):	1,287	0	1,784	1,579	7,160	3,326	339	1,183	371	0	0	0	0	0
Sq Ft (000):	2,810	0	0	0	2,810	2,810	0	2,810	2,810	0	0	0	0	0
$/SF:	0.458		0.635	0.562	2.548	1.184	0.121	0.421	0.132					
Contract%			20.00		7.00	19.00		83.00						
1370 - UNIV OF COLORADO/BOULDER														
Staff:	28.00		11.00	8.00	71.00	129.00	5.00	17.00	9.00					
Cost ($000):	1,789	0	940	414	2,001	2,456	731	5,740	296	0	0	0	0	0
Sq Ft (000):	4,144	4,144	4,144	4,144	4,144	4,144	0	4,144	4,144	0	0	0	0	0
$/SF:	0.432	0.000	0.227	0.100	0.483	0.593	0.176	1.385	0.072					
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
1431 - UNIV OF DELAWARE														
Staff:	9.00	2.00		4.00	52.00	101.00	25.00	41.00	2.00			1.00	2.00	
Cost ($000):	352	81	0	166	3,538	2,737	777	1,472	250	0	0	35	41	0
Sq Ft (000):	3,501	3,501	0	3,501	3,501	3,501	3,501	3,501	3,501	0	0	3,501	3,501	0
$/SF:	0.101	0.023		0.047	1.010	0.782	0.222	0.420	0.071			0.010	0.012	
Contract%														
1535 - UNIV OF FLORIDA														
Staff:	42.00	8.00	20.00		105.00	310.00	120.00	80.00	5.00					19.00
Cost ($000):	1,453	280	752	0	3,989	6,312	3,052	3,462	991	0	0	0	0	652
Sq Ft (000):	5,222	5,222	5,222	0	5,222	5,222	13,867	13,867	13,867	0	0	0	0	12,737
$/SF:	0.278	0.054	0.144		0.764	1.209	0.220	0.250	0.071					0.051
Contract%					1.00									
1598 - UNIV OF GEORGIA														
Staff:	15.00	5.00	12.00	8.00	164.00	264.00	86.00	33.00	8.00			2.00	8.00	
Cost ($000):	821	170	546	240	6,060	6,204	2,593	2,016	345	0	0	75	310	0
Sq Ft (000):	9,584	9,584	9,584	9,584	6,311	6,311	9,584	9,584	9,584	0	0	9,584	6,311	0
$/SF:	0.086	0.018	0.057	0.025	0.960	0.983	0.271	0.210	0.036			0.008	0.049	
Contract%														
1776 - UNIV OF ILLINOIS/CHICAGO														
Staff:	28.00	6.00	2.00		179.00	250.00	27.00	107.00				81.00		12.00
Cost ($000):	1,174	210	100	0	7,871	6,425	1,296	5,877	311	0	0	1,751	0	485
Sq Ft (000):	6,925	6,925	6,925	0	6,925	5,696	6,925	6,925	6,925	0	0	6,925	0	6,925
$/SF:	0.170	0.030	0.014		1.137	1.128	0.187	0.849	0.045			0.253		0.070
Contract%														
1775 - UNIV OF ILLINOIS/URBANA-CHAMPAIGN														
Staff:	40.00	5.00	16.00	22.00	432.00	368.00	46.00	85.00	6.00				23.00	20.00
Cost ($000):	1,062	158	725	348	9,167	8,264	1,992	4,077	194	0	0	0	1,290	476
Sq Ft (000):	11,731	11,731	11,731	11,731	11,731	10,511	11,731	17,636	11,731	0	0	0	11,731	17,636
$/SF:	0.090	0.013	0.062	0.030	0.781	0.786	0.170	0.231	0.017				0.110	0.027
Contract%									55.00					
1892 - UNIV OF IOWA														
Staff:	28.00	19.00	2.00	6.00	114.00	199.00	30.00	93.00	8.00	13.00		4.00	8.00	15.00
Cost ($000):	809	549	58	173	5,439	5,992	1,053	16,155	799	642	0	0	0	564
Sq Ft (000):	5,888	5,888	5,888	5,888	5,888	5,888	5,888	12,568	12,568	12,568	0	12,568	12,568	12,568
$/SF:	0.137	0.093	0.010	0.029	0.924	1.018	0.179	1.285	0.064	0.051		0.000	0.000	0.045
Contract%														
1948 - UNIV OF KANSAS														
Staff:	21.00	5.00	3.00		178.00	182.00	26.00	16.00				2.00	13.00	3.00
Cost ($000):	1,500	165	137	0	5,828	4,052	883	540	0	0	0	134	661	105
Sq Ft (000):	4,934	4,934	7,227	0	4,934	0	0	7,227	0	0	0	7,227	7,227	7,227
$/SF:	0.304	0.033	0.019		1.181	0.821	0.179	0.075				0.018	0.091	0.015
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
9092 - UNIV OF MICHIGAN/ANN ARBOR														
Staff:	32.00	35.00			195.00	370.00	25.00	74.00	7.00			1.00	11.00	30.00
Cost ($000):	0	0	0	0	14,768	12,958	3,320	16,595	558	0	0	0	0	0
Sq Ft (000):	10,942	10,942	0	0	10,942	10,942	10,942	18,617	10,942	0	0	0	14	2,750
$/SF:	0.000	0.000			1.350	1.184	0.303	0.891	0.051			0.000	0.000	0.000
Contract%								8.00						
2516 - UNIV OF MISSOURI/COLUMBIA														
Staff:	26.00	9.00	25.00	27.00	57.00	177.00	30.00	101.00						
Cost ($000):	893	295	1,024	1,187	2,900	3,450	774	5,650	181	0	0	0	0	0
Sq Ft (000):	11,299	5,131	11,299	11,299	5,131	4,604	5,699	9,483	5,699	0	0	0	0	0
$/SF:	0.079	0.058	0.091	0.105	0.565	0.749	0.136	0.596	0.032					
Contract%						12.00			100.00					
2974 - UNIV OF NORTH CAROLINA/CHAPEL HILL														
Staff:	53.00	5.00		15.00	206.00	475.00	73.00	143.00	6.00					66.00
Cost ($000):	1,692	177	0	571	9,903	10,219	2,558	14,617	302	0	0	0	0	11,086
Sq Ft (000):	9,664	9,664	0	8,734	8,734	8,765	8,765	10,728	8,765	0	0	0	0	10,728
$/SF:	0.175	0.018		0.065	1.134	1.166	0.292	1.363	0.034					1.033
Contract%								9.00	33.00					
3184 - UNIV OF OKLAHOMA														
Staff:	20.00	12.00	10.00	3.00	32.00	110.00	29.00	23.00	3.00					6.00
Cost ($000):	707	550	559	161	2,910	1,767	987	2,588	441	0	0	0	0	968
Sq Ft (000):	7,785	7,785	7,785	7,785	3,445	3,181	3,445	6,373	7,785	0	0	0	0	7,785
$/SF:	0.091	0.071	0.072	0.021	0.845	0.555	0.287	0.406	0.057					0.124
Contract%														34.00
3223 - UNIV OF OREGON/EUGENE														
Staff:	16.00		4.00	5.00	72.00	69.00	11.00	16.00	2.00			4.00		2.00
Cost ($000):	814	0	133	120	2,137	1,869	480	890	127	0	0	139	0	88
Sq Ft (000):	3,030	0	4,362	4,362	3,030	2,600	0	4,362	4,362	0	0	0	0	4,362
$/SF:	0.268		0.030	0.027	0.705	0.719	0.158	0.204	0.029			0.046		0.020
Contract%														
3448 - UNIV OF SOUTH CAROLINA/COLUMBIA														
Staff:	22.00	3.00	14.00	8.00	145.00	224.00	43.00	30.00						
Cost ($000):	1,036	134	592	422	4,575	3,857	885	977	84	138	0	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.146	0.019	0.084	0.060	0.645	0.544	0.125	0.138	0.012	0.019				
Contract%									100.00					
3530 - UNIV OF TENNESSEE/KNOXVILLE														
Staff:	16.00	8.00	5.00	9.00	143.00	72.00	47.00	142.00						5.00
Cost ($000):	554	277	139	278	8,767	2,746	1,891	6,534	551	0	0	0	0	155
Sq Ft (000):	11,136	11,136	11,136	11,136	7,076	4,902	7,076	7,071	11,136	0	0	0	0	11,136
$/SF:	0.050	0.025	0.012	0.025	1.239	0.560	0.267	0.924	0.049					0.014
Contract%						78.00			100.00					

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
3675 - UNIV OF UTAH														
Staff:	17.00	56.00		4.00	155.00	118.00	44.00	17.00	1.00					
Cost ($000):	949	1,702	0	185	5,284	1,686	1,338	662	47	0	0	0	0	0
Sq Ft (000):	4,748	4,748	0	4,748	4,748	4,269	4,748	6,186	5,744	0	0	0	0	0
$/SF:	0.200	0.359		0.039	1.113	0.395	0.282	0.107	0.008					
Contract%														
6968 - UNIV OF VIRGINIA														
Staff:	35.00	29.00	5.00	62.00	171.00	147.00	30.00	58.00	8.00					
Cost ($000):	1,995	1,331	378	4,672	14,989	3,873	1,719	3,675	683	0	0	0	0	0
Sq Ft (000):	8,467	8,467	8,467	8,467	4,653	4,367	0	8,467	8,467	0	0	0	0	0
$/SF:	0.236	0.157	0.045	0.552	3.221	0.887	0.369	0.434	0.081					
Contract%														
3798 - UNIV OF WASHINGTON														
Staff:	21.00	31.00	24.00		185.00	305.00	40.00	85.00	9.00					
Cost ($000):	1,626	1,199	1,325	0	9,170	8,517	1,916	3,992	1,259	0	0	0	0	0
Sq Ft (000):	14,429	13,908	14,429	0	9,490	8,472	14,429	13,893	13,893	0	0	0	0	0
$/SF:	0.113	0.086	0.092		0.966	1.005	0.133	0.287	0.091					
Contract%									80.00					
3895 - UNIV OF WISCONSIN/MADISON														
Staff:	15.00	4.00	4.00	2.00	140.00	431.00	40.00	49.00	9.00			19.00	10.00	90.00
Cost ($000):	1,076	130	267	82	8,983	9,326	1,262	2,510	440	0	0	444	829	4,946
Sq Ft (000):	11,938	11,938	16,273	12,976	11,938	10,825	11,938	15,676	11,938	0	0	11,938	11,938	3,297
$/SF:	0.090	0.011	0.016	0.006	0.752	0.861	0.106	0.160	0.037			0.037	0.069	1.500
Contract%					5.00		5.00							
3932 - UNIV OF WYOMING														
Staff:	8.00	1.00	4.00		51.00	92.00	4.00	15.00	1.00					1.00
Cost ($000):	472	0	147	0	2,062	1,705	203	529	45	0	0	0	0	28
Sq Ft (000):	4,652	4,652	4,652	0	4,652	3,373	0	5,866	4,652	0	0	0	0	5,866
$/SF:	0.101	0.000	0.032		0.443	0.506	0.044	0.090	0.010					0.005
Contract%														
3754 - VIRGINIA POLYTECHNIC INST & STATE UNIV														
Staff:	8.00	17.00		10.00	124.00	143.00	37.00	45.00	10.00					6.00
Cost ($000):	470	556	0	404	4,825	2,717	1,271	1,576	513	0	0	0	0	136
Sq Ft (000):	6,934	6,934	0	6,934	6,934	3,860	6,934	6,934	6,934	0	0	0	0	6,934
$/SF:	0.068	0.080		0.058	0.696	0.704	0.183	0.227	0.074					0.020
Contract%														
3800 - WASHINGTON STATE UNIV														
Staff:	12.00	16.00			89.00	127.00	20.00	22.00	5.00					69.00
Cost ($000):	544	546	0	0	4,400	3,108	749	7,978	334	0	0	0	0	5,606
Sq Ft (000):	7,279	7,279	0	0	7,279	5,559	8,729	9,747	8,729	0	0	0	0	0
$/SF:	0.075	0.075			0.604	0.559	0.086	0.818	0.038					0.770
Contract%														

TABLE 2A

PUBLIC INSTITUTION COSTS

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
2329 - WAYNE STATE UNIV														
Staff:	22.00	7.00		12.00	98.00	184.00	27.00							
Cost ($000):	732	0	0	433	5,711	4,433	920	0	178	0	0	0	0	0
Sq Ft (000):	8,253	8,253	0	8,253	8,253	8,253	0	0	8,253	0	0	0	0	0
$/SF:	0.089	0.000		0.052	0.692	0.537	0.111		0.022					
Contract%						2.00			100.00					
3827 - WEST VIRGINIA UNIV/MORGANTOWN														
Staff:	29.00	6.00	4.00	9.00	130.00	171.00	45.00		4.00	5.00				21.00
Cost ($000):	802	115	97	199	3,016	2,816	819	0	81	107	0	0	0	352
Sq Ft (000):	6,076	6,076	6,076	6,076	6,076	6,076	6,076	0	6,076	6,076	0	0	0	6,076
$/SF:	0.132	0.019	0.016	0.033	0.496	0.463	0.135		0.013	0.018				0.058
Contract%														
DOCTORAL INSTITUTIONS:														
3018 - BOWLING GREEN STATE UNIV														
Staff:	5.00	3.00			64.00	140.00	17.00	13.00	5.00				3.00	
Cost ($000):	346	113	0	0	3,236	5,012	686	914	246	0	0	0	117	0
Sq Ft (000):	4,943	4,943	4,943	4,943	4,409	4,409	0	4,943	4,943	4,943	4,943	4,943	4,943	0
$/SF:	0.070	0.023	0.000	0.000	0.734	1.137	0.156	0.185	0.050	0.000	0.000	0.000	0.024	
Contract%					10.00									
3705 - COLLEGE OF WILLIAM AND MARY														
Staff:	11.00	1.00	5.00		44.00	76.00	23.00	8.00	2.00	1.00	1.00	2.00		6.00
Cost ($000):	232	26	354	0	2,576	1,208	775	1,841	201	108	80	45	145	196
Sq Ft (000):	2,954	2,954	2,990	0	2,954	1,607	2,818	0	2,897	2,897	2,897	2,954	2,954	2,990
$/SF:	0.078	0.009	0.118		0.872	0.752	0.275	0.623	0.069	0.037	0.027	0.015	0.049	0.066
Contract%														
1620 - IDAHO STATE UNIV														
Staff:	7.00	6.00	3.00	1.00	27.00	53.00	8.00	5.00	1.00		11.00	6.00		
Cost ($000):	260	220	90	50	1,150	1,390	580	360	33	0	670	0	0	0
Sq Ft (000):	2,399	2,399	2,399	2,399	1,974	1,098	0	2,399	2,399	0	2,399	2,399	0	0
$/SF:	0.108	0.092	0.038	0.021	0.582	1.265	0.291	0.150	0.014		0.279	0.000		
Contract%					1.00				80.00					
7104 - MIAMI UNIV														
Staff:	11.00	16.00	9.50	5.30	97.10	127.50	42.70	35.00				3.00	5.00	8.00
Cost ($000):	735	557	449	294	2,035	3,236	1,644	1,566	126	1	0	163	432	262
Sq Ft (000):	5,535	5,535	5,535	5,535	5,535	5,535	5,535	5,535	5,535	5,535	0	5,535	5,535	5,535
$/SF:	0.133	0.101	0.081	0.053	0.368	0.585	0.297	0.283	0.023	0.000		0.029	0.078	0.047
Contract%					29.00		1.00		100.00	100.00				
2532 - MONTANA STATE UNIV/BOZEMAN														
Staff:	4.00		2.00	3.00	4.00	52.00	9.00	9.00	1.00	2.00				
Cost ($000):	181	0	107	120	757	1,398	239	411	106	173	0	0	0	0
Sq Ft (000):	2,356	0	2,356	2,356	2,005	1,981	1,326	2,097	1,326	2,005	0	0	0	0
$/SF:	0.077		0.045	0.051	0.378	0.706	0.181	0.196	0.080	0.086				
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
1737 - NORTHERN ILLINOIS UNIV														
Staff:	7.00				25.00	208.00	29.00	36.00	2.00	5.00				1.00
Cost ($000):	273	0	0	0	1,912	6,991	763	1,761	106	61	0	0	0	48
Sq Ft (000):	5,449	0	0	0	2,625	5,449	5,449	5,449	5,449	5,449	0	0	0	5,449
$/SF:	0.050				0.728	1.283	0.140	0.323	0.019	0.011				0.009
Contract%														
6814 - PENNSYLVANIA STATE UNIV/HARRISBURG														
Staff:	5.00	3.00			4.00	13.00	6.00	8.00					2.00	
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.000	0.000			0.000	0.000	0.000	0.000					0.000	
Contract%														
6813 - PENNSYLVANIA STATE UNIV/HERSHEY MED CTR														
Staff:	10.00	10.00	2.00	9.00	45.00	27.00	11.00	10.00	9.00		26.00	1.00		4.00
Cost ($000):	467	434	59	859	3,383	879	508	1,210	1,175	0	766	82	0	138
Sq Ft (000):	1,969	1,969	2,501	1,969	1,969	1,200	1,969	2,501	2,501	0	2,501	2,501	0	1,969
$/SF:	0.237	0.220	0.024	0.436	1.718	0.733	0.258	0.484	0.470		0.306	0.033		0.070
Contract%														
3216 - PORTLAND STATE UNIV														
Staff:	15.00		3.00	1.00	29.00	1.00	4.00	1.00		1.00				7.00
Cost ($000):	725	0	39	21	1,136	1,048	244	145	70	143	0	0	0	275
Sq Ft (000):	1,803	0	1,796	1,796	1,796	0	0	1,796	1,796	1,796	0	0	0	0
$/SF:	0.402		0.021	0.012	0.633	0.583	0.136	0.081	0.039	0.080				0.153
Contract%														
3644 - TEXAS TECH UNIV														
Staff:	29.00	5.00	9.00	6.00	118.00	147.00	67.00	28.00	2.00		1.00		4.00	
Cost ($000):	933	118	300	212	2,340	2,556	1,195	3,465	158	0	32	0	247	0
Sq Ft (000):	3,942	3,942	3,942	3,942	3,942	3,942	0	0	0	0	3,942	0	0	0
$/SF:	0.237	0.030	0.076	0.054	0.594	0.648	0.303	0.879	0.040		0.008		0.063	
Contract%														
1055 - UNIV OF ALABAMA/HUNTSVILLE														
Staff:	7.00				36.00	44.00	14.00			1.00	17.00			2.00
Cost ($000):	275	0	0	0	1,169	812	325	0	39	9	434	0	0	49
Sq Ft (000):	1,592	0	0	0	1,592	1,215	0	0	0	0	1,592	0	0	0
$/SF:	0.173				0.734	0.668	0.192		0.023	0.005	0.273			0.029
Contract%						9.00								
1051 - UNIV OF ALABAMA/TUSCALOOSA														
Staff:	27.00	1.00	12.00	4.00	117.00	173.00	32.00	25.00	2.00				1.00	20.00
Cost ($000):	1,393	16	517	145	4,512	3,235	1,369	735	260	0	0	0	113	391
Sq Ft (000):	7,016	7,016	7,016	7,016	7,016	5,450	7,016	7,016	7,016	0	0	0	7,016	7,016
$/SF:	0.199	0.002	0.074	0.021	0.643	0.594	0.195	0.105	0.037				0.016	0.056
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
1108 - UNIV OF ARKANSAS/FAYETTEVILLE														
Staff:	13.00	4.00	7.00	5.00	95.00	100.00	15.00	43.00		12.00		2.00	5.00	18.00
Cost ($000):	606	170	278	152	2,435	1,504	373	1,288	128	454	0	136	135	531
Sq Ft (000):	5,776	5,776	5,421	5,421	2,854	2,588	2,854	5,776	2,854	5,776	0	5,776	5,776	5,776
$/SF:	0.105	0.029	0.051	0.028	0.853	0.581	0.131	0.223	0.045	0.079		0.024	0.023	0.092
Contract%														
1321 - UNIV OF CALIFORNIA/SANTA CRUZ														
Staff:	11.00	2.00	3.00	17.00	33.00	112.00	31.00	7.00	2.00				8.00	4.00
Cost ($000):	609	118	0	0	1,692	2,200	897	571	200	0	0	0	776	158
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.186	0.036	0.000	0.000	0.517	0.672	0.274	0.175	0.061				0.237	0.048
Contract%				2.00										
1626 - UNIV OF IDAHO														
Staff:	10.00	1.00		3.00	40.00	88.00	17.00	26.00	5.00					2.00
Cost ($000):	297	17	0	118	977	1,383	406	545	95	0	0	0	0	35
Sq Ft (000):	2,199	2,199	0	2,199	2,199	2,199	2,199	3,379	3,379	0	0	0	0	2,199
$/SF:	0.135	0.008		0.054	0.444	0.629	0.184	0.161	0.028					0.016
Contract%														
2440 - UNIV OF MISSISSIPPI														
Staff:	7.00		3.00		23.00	94.00	27.00	10.00				3.00	2.00	
Cost ($000):	345	0	160	0	912	1,395	661	278	0	0	0	123	127	0
Sq Ft (000):	3,950	0	3,950	0	3,735	2,100	3,735	3,950	0	0	0	3,735	3,735	0
$/SF:	0.087		0.041		0.244	0.664	0.177	0.070				0.033	0.034	
Contract%														
2517 - UNIV OF MISSOURI/ROLLA														
Staff:	9.00		3.00		22.00	54.00	6.00	19.00						
Cost ($000):	341	0	124	0	952	972	212	533	22	12	0	0	0	0
Sq Ft (000):	1,871	0	1,871	0	1,414	1,352	1,414	1,384	0	0	0	0	0	0
$/SF:	0.182		0.066		0.673	0.719	0.150	0.385	0.015	0.008				
Contract%									100.00	100.00				
2536 - UNIV OF MONTANA														
Staff:	8.00		7.00		35.00	46.00	7.00	6.00			8.00	1.00	3.00	
Cost ($000):	311	0	284	0	1,032	1,077	249	315	0	0	289	193	261	0
Sq Ft (000):	1,765	0	3,009	0	1,609	1,584	0	2,334	0	0	3,009	3,009	3,009	0
$/SF:	0.176		0.094		0.641	0.680	0.155	0.135			0.096	0.064	0.087	
Contract%														
2568 - UNIV OF NEVADA/RENO														
Staff:	27.00				47.00	82.00	33.00			5.00		5.00		
Cost ($000):	8,467	0	0	0	2,301	2,318	1,150	0	0	500	0	242	0	0
Sq Ft (000):	3,299	0	0	0	2,383	2,207	0	0	0	3,299	0	0	0	0
$/SF:	2.566				0.965	1.051	0.483			0.152		0.102		
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
2589 - UNIV OF NEW HAMPSHIRE														
Staff:	16.00	5.00	4.00	10.00	61.00	139.00	26.00	28.00	2.00	5.00	8.00		8.00	11.00
Cost ($000):	806	212	176	476	2,621	3,525	906	6,667	332	394	215	197	548	1,206
Sq Ft (000):	5,266	5,266	5,311	5,311	5,266	3,371	0	5,266	5,266	5,266	0	5,266	5,266	5,266
$/SF:	0.153	0.040	0.033	0.090	0.498	1.046	0.172	1.266	0.063	0.075	0.041	0.037	0.104	0.229
Contract%					8.00			2.00	79.00	26.00	2.00	100.00		
2976 - UNIV OF NORTH CAROLINA/GREENSBORO														
Staff:	4.00	3.00	1.00	2.00	25.00	88.00	22.00	30.00	4.00			2.00	2.00	4.00
Cost ($000):	283	125	31	69	814	1,861	523	1,149	101	0	0	83	61	78
Sq Ft (000):	2,915	2,915	2,915	2,915	2,915	1,935	2,915	2,915	2,915	0	0	2,915	2,915	2,915
$/SF:	0.097	0.043	0.011	0.024	0.279	0.962	0.179	0.394	0.035			0.029	0.021	0.027
Contract%														
3005 - UNIV OF NORTH DAKOTA														
Staff:	15.00	7.00	4.00	2.00	92.00	163.00	5.00	39.00	1.00					7.00
Cost ($000):	1,160	104	192	87	4,013	3,512	727	632	105	0	0	0	0	0
Sq Ft (000):	4,955	4,955	4,955	4,955	4,955	4,955	4,955	4,955	4,955	0	0	0	0	4,955
$/SF:	0.234	0.021	0.039	0.018	0.810	0.709	0.147	0.128	0.021					0.000
Contract%														
10300 - UNIV OF SOUTH DAKOTA														
Staff:	8.00	1.00	2.00	1.00	21.00	48.00	10.00	5.00			14.00		1.00	3.00
Cost ($000):	220	21	60	39	698	723	211	124	0	0	262	0	17	42
Sq Ft (000):	1,815	1,713	1,815	1,815	1,713	1,311	1,815	1,815	0	0	1,815	0	1,311	1,311
$/SF:	0.121	0.012	0.033	0.021	0.407	0.551	0.116	0.068			0.144		0.013	0.032
Contract%														
3656 - UNIV OF TEXAS/ARLINGTON														
Staff:	9.00		1.00	2.00	61.00	82.00	34.00	17.00				6.00		
Cost ($000):	394	0	72	78	2,961	1,687	783	697	42	0	0	279	0	0
Sq Ft (000):	2,832	0	2,832	2,832	2,832	2,832	3,349	2,880	2,832	0	0	0	0	0
$/SF:	0.139		0.025	0.028	1.046	0.596	0.234	0.242	0.015			0.098		
Contract%						10.00	1.00		100.00					
3131 - UNIV OF TOLEDO														
Staff:	95.00	2.00			36.00	89.00	23.00	8.00	1.00			4.00		9.00
Cost ($000):	538	61	0	0	2,312	2,493	1,198	427	114	0	0	297	0	1,500
Sq Ft (000):	4,176	4,176	0	0	4,176	2,735	12,681	2,000	4,176	0	0	0	0	0
$/SF:	0.129	0.015			0.554	0.912	0.094	0.214	0.027			0.071		0.359
Contract%														
3696 - UNIV OF VERMONT														
Staff:	22.00	9.00		2.00	74.00	115.00	24.00	9.00	4.00				3.00	5.00
Cost ($000):	959	145	0	65	2,844	2,586	733	814	360	0	0	0	128	211
Sq Ft (000):	3,748	3,748	0	3,703	3,748	2,032	0	2,844	3,703	0	0	0	0	3,703
$/SF:	0.256	0.039		0.017	0.759	1.272	0.195	0.286	0.097				0.034	0.057
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
3896 - UNIV OF WISCONSIN/MILWAUKEE														
Staff:	10.00	5.00	4.00		52.00	164.00	11.00	17.00					2.00	26.00
Cost ($000):	485	312	265	0	1,996	4,167	473	5,475	44	0	0	0	19	3,108
Sq Ft (000):	4,185	4,655	4,655	0	4,655	4,185	4,655	4,655	4,185	0	0	0	4,655	4,655
$/SF:	0.116	0.067	0.057		0.429	0.996	0.102	1.176	0.010	0.000			0.004	0.668
Contract%									100.00	100.00				
9168 - WRIGHT STATE UNIV														
Staff:	7.00	2.00	6.00	2.00	55.00	96.40	21.00					6.63	4.00	2.00
Cost ($000):	0	0	300	90	0	1,600	1,020	0	0	0	0	156	0	85
Sq Ft (000):	2,802	2,802	2,802	2,802	2,802	2,300	2,802	0	0	0	0	2,802	2,802	2,802
$/SF:	0.000	0.000	0.107	0.032	0.000	0.696	0.364					0.056	0.000	0.030
Contract%						69.00								
MASTERS INSTITUTIONS:														
1544 - ALBANY STATE COLLEGE														
Staff:	7.00		1.00		20.00	42.00	13.00					4.00	5.00	
Cost ($000):	0	0	0	0	1,125	650	350	0	0	0	0	100	275	0
Sq Ft (000):	0	0	0	0	721	721	721	0	0	0	0	0	0	0
$/SF:	0.000		0.000		1.560	0.901	0.485					0.139	0.381	
Contract%														
2906 - APPALACHIAN STATE UNIV														
Staff:	11.00	1.00	3.00	1.00	51.00	101.00	30.00	18.00	1.00	1.00		4.00	6.00	2.00
Cost ($000):	289	47	122	27	478	1,652	582	423	40	41	0	92	150	39
Sq Ft (000):	2,909	2,909	2,909	2,909	2,909	2,909	2,909	2,909	2,909	2,909	0	2,909	2,909	2,909
$/SF:	0.099	0.016	0.042	0.009	0.164	0.568	0.200	0.145	0.014	0.014		0.032	0.052	0.013
Contract%														
1552 - AUGUSTA COLLEGE														
Staff:	7.00		1.00		16.00	33.00	17.00					2.00		
Cost ($000):	305	0	36	0	892	611	402	0	0	0	0	91	0	0
Sq Ft (000):	667	0	0	0	667	667	667	0	0	0	0	0	0	0
$/SF:	0.457		0.054		1.337	0.915	0.602					0.137		
Contract%														
3459 - BLACK HILLS STATE UNIV														
Staff:	2.00				4.00		2.00				2.00	1.00		
Cost ($000):	101	0	0	0	0	0	0	0	0	0	75	0	0	0
Sq Ft (000):	707	0	0	0	0	0	707	0	0	0	707	0	0	0
$/SF:	0.142		0.000	0.000	0.000		0.000				0.106	0.000		
Contract%			90.00	75.00										
1616 - BOISE STATE UNIV														
Staff:	4.00	1.00	5.00		17.00	59.00	9.00	9.00						5.00
Cost ($000):	338	39	207	0	564	1,393	277	0	0	0	0	0	0	111
Sq Ft (000):	1,284	1,284	2,517	2,517	1,284	1,284	2,426	2,418	2,517	2,517	1,284	2,517	2,517	2,517
$/SF:	0.263	0.030	0.082	0.000	0.439	1.085	0.114	0.000	0.000	0.000	0.000	0.000	0.000	0.044
Contract%					5.00	2.00	2.00	2.00						

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
1143 - CAL POLY STATE UNIV/SAN LUIS OBISPO														
Staff:	13.00	2.00		2.00	37.00	80.00	24.00	5.00						
Cost ($000):	830	89	0	156	2,546	2,721	1,014	283	215	0	0	0	0	0
Sq Ft (000):	3,321	3,072	0	3,321	3,072	2,578	3,321	3,321	3,321	0	0	0	0	0
$/SF:	0.250	0.029		0.047	0.829	1.055	0.305	0.085	0.065					
Contract%									98.00					
1137 - CALIFORNIA STATE UNIV/FULLERTON														
Staff:	6.00	2.00		1.00	31.00	60.00	17.00	4.00					2.00	
Cost ($000):	0	0	0	0	5,489	2,044	655	0	106	190	0	0	61	0
Sq Ft (000):	2,033	2,033	0	2,033	1,718	1,721	0	2,033	2,033	2,033	0	0	0	0
$/SF:	0.000	0.000		0.000	3.195	1.188	0.359	0.000	0.052	0.093			0.034	
Contract%						15.00								
1150 - CALIFORNIA STATE UNIV/SACRAMENTO														
Staff:	11.00	2.00	4.00	1.00	27.00	75.00	20.00	13.00		2.00		1.00	2.00	3.00
Cost ($000):	1,306	82	478	64	1,323	2,330	845	919	59	120	0	21	150	94
Sq Ft (000):	2,717	2,717	2,717	2,717	2,717	2,717	10,106	2,717	2,717	2,717	0	2,717	2,717	2,717
$/SF:	0.481	0.030	0.176	0.024	0.487	0.858	0.084	0.338	0.022	0.044		0.008	0.055	0.035
Contract%			62.00		9.00				90.00	91.00				
1142 - CALIFORNIA STATE UNIV/SAN BERNARDINO														
Staff:	10.00	1.00			17.00	33.00	16.00	13.00				1.00	1.00	
Cost ($000):	365	28	0	0	768	804	577	587	0	0	0	43	84	0
Sq Ft (000):	1,139	1,139	0	0	1,139	1,139	1,139	1,139	0	0	0	1,139	1,139	0
$/SF:	0.321	0.024			0.674	0.705	0.506	0.515				0.038	0.074	
Contract%														
3683 - CASTLETON STATE COLLEGE														
Staff:	3.00	1.00		1.00	8.00	16.00	2.00	1.00	1.00	1.00	4.00	1.00	1.00	
Cost ($000):	136	26	0	25	367	277	55	21	36	21	107	91	23	0
Sq Ft (000):	0	0	0	0	459	459	0	0	0	0	0	0	0	0
$/SF:	0.297	0.057	0.000	0.054	0.798	0.604	0.121	0.046	0.078	0.046	0.234	0.198	0.050	
Contract%			100.00	20.00	15.00	10.00	15.00		25.00	50.00			10.00	
3771 - CENTRAL WASHINGTON UNIV														
Staff:	10.00	2.00	8.00		20.00	40.00	15.00	8.00	1.00		11.00	3.00		
Cost ($000):	450	110	600	0	986	1,011	474	442	58	0	449	116	237	0
Sq Ft (000):	1,415	1,415	1,415	0	1,415	1,415	0	1,415	1,415	0	2,678	0	0	0
$/SF:	0.318	0.078	0.424		0.697	0.714	0.335	0.313	0.041		0.168	0.082	0.168	
Contract%														
2403 - DELTA STATE UNIV														
Staff:	5.00				15.00	30.00	12.00		2.00			2.00	2.00	
Cost ($000):	88	0	0	0	0	388	160	0	0	0	0	0	0	0
Sq Ft (000):	1,184	0	0	0	1,184	730	0	0	1,184	0	0	0	0	0
$/SF:	0.074				0.000	0.531	0.135		0.000			0.000	0.000	
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
1674 - EASTERN ILLINOIS UNIV														
Staff:	6.00	1.00	4.00	2.00	50.00	63.00	15.00	35.00				4.00		
Cost ($000):	274	18	147	119	2,804	1,883	489	1,768	112	7	0	74	12	0
Sq Ft (000):	2,942	2,942	2,942	2,942	2,942	1,354	0	2,942	2,942	2,927	0	0	0	0
$/SF:	0.093	0.006	0.050	0.041	0.953	1.391	0.166	0.601	0.038	0.002		0.025	0.004	
Contract%	17.00				2.00				100.00				26.00	
1963 - EASTERN KENTUCKY UNIV														
Staff:	9.00		1.00		74.00	190.00	22.00		6.00				2.00	14.00
Cost ($000):	0	0	0	0	0	0	398	0	0	0	0	0	97	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.000		0.000		0.000	0.000	0.092		0.000				0.023	0.000
Contract%							5.00						10.00	
2259 - EASTERN MICHIGAN UNIV														
Staff:	7.00		1.00	3.00	39.00	73.00	13.00	6.00	1.00			1.00	1.00	2.00
Cost ($000):	457	0	71	166	2,618	2,615	910	4,228	338	0	0	61	47	82
Sq Ft (000):	3,917	0	3,917	3,917	3,917	2,354	0	3,917	0	0	0	0	0	0
$/SF:	0.117		0.018	0.042	0.668	1.111	0.232	1.080	0.086			0.016	0.012	0.021
Contract%					30.00									
1927 - EMPORIA STATE UNIV														
Staff:	4.00	1.00	2.00		25.00	43.00	12.00	14.00			10.00		2.00	
Cost ($000):	162	36	69	0	715	791	322	453	0	0	332	0	72	0
Sq Ft (000):	962	962	962	962	962	962	962	962	962	962	962	962	962	0
$/SF:	0.169	0.037	0.071	0.000	0.744	0.822	0.335	0.471	0.000	0.000	0.346	0.000	0.075	
Contract%														
9635 - FLORIDA INTERNATIONAL UNIV														
Staff:	12.00	3.00	19.00		38.00	60.00	25.00	7.00	1.00			2.00	2.00	
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.000	0.000	0.000		0.000	0.000	0.000	0.000	0.000			0.000	0.000	
Contract%						50.00	75.00							
2072 - FROSTBURG STATE UNIV														
Staff:	5.00	1.00	1.00	1.00	18.00	71.00	19.00	14.00	2.00				2.00	
Cost ($000):	172	34	579	538	618	2,437	652	481	69	0	0	0	191	0
Sq Ft (000):	1,341	1,341	1,341	1,341	1,341	1,341	0	1,341	1,341	0	0	0	0	0
$/SF:	0.128	0.026	0.432	0.401	0.461	1.817	0.486	0.358	0.051				0.142	
Contract%														
1572 - GEORGIA SOUTHERN UNIV														
Staff:	6.00	3.00	6.00	3.00	62.00	92.00	43.00		2.00					
Cost ($000):	883	0	0	0	2,777	1,676	996	0	60	0	0	0	0	0
Sq Ft (000):	2,364	2,364	2,364	2,364	2,364	1,719	2,364	0	2,364	0	0	0	0	0
$/SF:	0.374	0.000	0.000	0.000	1.175	0.975	0.421		0.025					
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
1573 - GEORGIA SOUTHWESTERN COLLEGE														
Staff:	2.00				13.00	33.00	6.00						1.00	
Cost ($000):	96	0	0	0	760	483	198	0	8	0	0	0	46	0
Sq Ft (000):	741	0	0	0	741	719	741	0	33	0	0	0	741	0
$/SF:	0.129				1.026	0.672	0.267		0.240				0.062	
Contract%						100.00			100.00					
1816 - INDIANA UNIV/SOUTH BEND														
Staff:	2.00	1.00			12.00	26.00	5.00					1.00		6.00
Cost ($000):	140	17	0	0	587	697	138	0	18	0	0	28	6	130
Sq Ft (000):	623	623	0	0	623	623	0	0	623	0	0	0	0	623
$/SF:	0.225	0.027			0.943	1.119	0.221		0.029			0.046	0.010	0.209
Contract%					10.00				100.00				100.00	
3581 - LAMAR UNIV/BEAUMONT														
Staff:	8.00	1.00	2.00	2.00	42.00	61.00	21.00	4.00	2.00	1.00			2.00	7.00
Cost ($000):	275	0	107	0	1,150	831	359	124	24	10	0	0	51	217
Sq Ft (000):	2,213	0	2,213	0	2,213	2,213	0	0	0	0	0	0	0	0
$/SF:	0.124	0.000	0.048	0.000	0.520	0.376	0.162	0.056	0.011	0.005			0.023	0.098
Contract%										50.00				
3746 - MARY WASHINGTON COLLEGE														
Staff:	3.00	1.00		1.00	30.00	49.00	19.00	5.00	3.00			1.00	2.00	1.00
Cost ($000):	152	24	0	53	1,129	838	753	144	53	12	0	26	184	32
Sq Ft (000):	1,130	1,130	0	1,130	1,130	1,130	0	1,130	1,130	0	0	0	0	1,130
$/SF:	0.135	0.021		0.047	0.999	0.742	0.667	0.128	0.047	0.010		0.023	0.163	0.029
Contract%														
2292 - MICHIGAN TECHNOLOGICAL UNIV														
Staff:	3.00	3.00	3.00	2.00	17.00	34.00	10.00	9.00			14.00		1.00	
Cost ($000):	191	147	156	156	833	1,004	387	456	56	0	671	0	98	0
Sq Ft (000):	1,589	1,589	2,650	2,650	1,589	1,277	2,650	2,650	1,589	0	2,650	0	2,650	0
$/SF:	0.120	0.092	0.059	0.059	0.524	0.786	0.146	0.172	0.035		0.253		0.037	
Contract%			2.00		10.00								5.00	
3765 - NORFOLK STATE UNIV														
Staff:	9.00	2.00	2.00	2.00	27.00	69.00	10.00					3.00	2.00	
Cost ($000):	97	50	90	60	411	110	55	0	49	0	0	13	62	0
Sq Ft (000):	1,404	1,404	1,404	1,404	1,404	1,404	0	0	1,404	0	0	0	0	0
$/SF:	0.069	0.036	0.064	0.043	0.293	0.078	0.039		0.035	0.000		0.009	0.044	
Contract%			85.00		25.00	5.00	5.00		100.00	100.00			15.00	
1693 - NORTHEASTERN ILLINOIS UNIV														
Staff:	7.00	4.00		5.00	7.00	44.00	9.00	18.00						
Cost ($000):	220	164	0	143	852	987	214	948	0	0	0	0	0	0
Sq Ft (000):	1,079	1,021	1,079	0	1,021	883	1,033	1,021	0	0	0	0	0	0
$/SF:	0.204	0.161	0.000	0.140	0.834	1.118	0.208	0.928						
Contract%			100.00											

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
2301 - NORTHERN MICHIGAN UNIV														
Staff:	2.00		8.00		34.00	64.00	19.00							
Cost ($000):	138	0	411	0	847	1,705	594	0	180	0	0	0	0	0
Sq Ft (000):	2,712	2,712	2,712	2,712	2,712	1,801	2,712	2,712	2,712	0	0	0	0	0
$/SF:	0.051	0.000	0.152	0.000	0.312	0.947	0.219	0.000	0.066					
Contract%			30.00						95.00					
3466 - NORTHERN STATE UNIV														
Staff:	3.00				9.00	30.00	5.00	5.00						
Cost ($000):	112	0	0	0	255	478	121	126	21	0	7	10	0	0
Sq Ft (000):	742	0	0	0	742	742	0	742	0	0	0	0	0	0
$/SF:	0.151				0.344	0.644	0.164	0.170	0.028		0.009	0.014		
Contract%									100.00		100.00			
1926 - PITTSBURG STATE UNIV														
Staff:	6.00				35.00	38.00	11.00	7.00	2.00				2.00	10.00
Cost ($000):	245	0	0	0	1,410	857	318	223	27	0	0	0	46	267
Sq Ft (000):	1,495	0	0	0	1,192	1,070	0	1,495	1,495	0	0	0	0	1,495
$/SF:	0.164				1.183	0.801	0.294	0.149	0.018				0.043	0.179
Contract%									100.00					10.00
2609 - ROWAN COLLEGE OF NEW JERSEY														
Staff:	9.00	2.00	1.00	1.00	33.00		15.00	6.00				1.00	1.00	
Cost ($000):	666	105	140	171	1,566	862	402	520	155	0	0	71	55	0
Sq Ft (000):	1,300	1,300	1,300	1,300	1,300	643	0	900	1,300	0	0	0	0	0
$/SF:	0.512	0.081	0.108	0.132	1.205	1.341	0.309	0.577	0.119			0.055	0.042	
Contract%			90.00	70.00	20.00	100.00	5.00		100.00					
3606 - SAM HOUSTON STATE UNIV														
Staff:	4.00	4.00		3.00	42.00	53.00	21.00	16.00	4.00				2.00	
Cost ($000):	274	0	0	0	1,257	1,092	487	2,045	74	0	0	0	88	0
Sq Ft (000):	2,652	2,652	2,652	2,652	2,652	1,820	0	2,652	2,652	0	0	0	0	0
$/SF:	0.103	0.000	0.000	0.000	0.474	0.600	0.184	0.771	0.028				0.033	
Contract%														
9333 - SANGAMON STATE UNIV														
Staff:	5.00		1.00		13.00	28.00	10.00					1.00		1.00
Cost ($000):	186	0	40	0	813	629	314	0	30	19	0	32	0	26
Sq Ft (000):	758	0	758	0	758	626	0	0	0	0	0	0	0	758
$/SF:	0.245		0.053		1.072	1.005	0.414		0.040	0.025		0.043		0.035
Contract%									100.00	100.00				
1590 - SAVANNAH STATE COLLEGE														
Staff:	6.00	1.00	1.00	1.00	25.00	43.00	17.00						2.00	
Cost ($000):	317	0	0	0	904	736	0	0	0	0	0	0	0	0
Sq Ft (000):	983	0	0	0	983	983	0	0	0	0	0	0	0	0
$/SF:	0.323	0.000	0.000	0.000	0.920	0.749	0.000						0.000	
Contract%					1.00									

TABLE 2A

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
3471 - SOUTH DAKOTA STATE UNIV														
Staff:	12.00		5.00		39.00	55.00	7.00	12.00			7.00			9.00
Cost ($000):	255	0	255	0	1,150	1,087	175	505	75	0	508	0	0	168
Sq Ft (000):	2,483	2,483	2,483	0	2,483	1,486	2,483	2,145	2,483	0	2,483	0	0	2,483
$/SF:	0.103	0.000	0.103		0.463	0.731	0.071	0.236	0.030	0.000	0.204			0.068
Contract%										100.00				
2501 - SOUTHEAST MISSOURI STATE UNIV														
Staff:	3.00	2.50	1.00	9.00	39.00	43.00	12.00	14.00				1.00		17.50
Cost ($000):	297	29	54	324	1,024	969	444	489	0	0	0	0	0	388
Sq Ft (000):	2,293	2,293	2,293	2,293	2,293	2,293	2,293	2,293	0	0	0	2,293	0	2,293
$/SF:	0.129	0.013	0.024	0.141	0.447	0.423	0.194	0.213				0.000		0.169
Contract%														
1759 - SOUTHERN ILLINOIS UNIV/EDWARDSVILLE														
Staff:	10.00	2.00	1.00	2.00	15.00	50.00	13.00	20.00						
Cost ($000):	352	67	69	180	912	1,192	534	889	35	0	0	75	0	0
Sq Ft (000):	1,828	1,828	1,828	1,828	1,828	1,828	1,828	1,828	1,828	1,828	1,828	1,828	1,828	0
$/SF:	0.192	0.037	0.038	0.099	0.499	0.652	0.292	0.486	0.019	0.000	0.000	0.041	0.000	
Contract%						18.00								
3219 - SOUTHERN OREGON STATE COLLEGE														
Staff:	6.00		2.00		9.00	21.00	7.00	5.00					2.00	2.00
Cost ($000):	433	0	58	0	471	677	326	322	10	0	0	0	162	43
Sq Ft (000).	0	0	0	0	6,218	6,218	0	1,091	0	0	0	0	0	0
$/SF:	0.696		0.092		0.076	0.109	0.524	0.295	0.016				0.260	0.069
Contract%					8.00	5.00	16.00	5.00						
3678 - SOUTHERN UTAH UNIV														
Staff:	1.00	1.00		1.00	7.00	13.00	7.00	12.00			4.00			1.00
Cost ($000):	127	0	3	35	755	791	373	202	21	2	219	0	0	33
Sq Ft (000):	897	897	897	897	897	745	832	832	897	897	897	897	897	897
$/SF:	0.141	0.000	0.004	0.038	0.842	1.061	0.448	0.243	0.023	0.003	0.244	0.000	0.000	0.036
Contract%														
2503 - SOUTHWEST MISSOURI STATE UNIV														
Staff:	1.00	1.00	1.00	5.00	47.00	111.00	15.00	5.00		1.00	16.00	2.00	1.00	
Cost ($000):	90	70	80	239	1,714	3,405	715	1,084	0	15	815	175	0	0
Sq Ft (000):	3,439	3,439	3,439	3,439	3,439	3,439	0	0	0	0	3,439	0	0	0
$/SF:	0.026	0.020	0.023	0.070	0.498	0.990	0.210	0.317		0.004	0.237	0.051	0.000	
Contract%			90.00	10.00	12.00	5.00				100.00	29.00		60.00	
2842 - STATE UNIV COLLEGE/BUFFALO														
Staff:	9.00	5.00	3.00	1.00	39.00	93.00	9.00	7.00	2.00	4.00			3.00	3.00
Cost ($000):	470	117	128	22	1,201	1,856	243	420	91	182	0	0	84	100
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.172	0.043	0.047	0.008	0.439	0.679	0.089	0.153	0.033	0.066			0.031	0.037
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
2841 - STATE UNIV OF NEW YORK/BROCKPORT														
Staff:	11.00			1.00	29.00	87.00	10.00	26.00					2.00	11.00
Cost ($000):	508	0	0	35	1,008	2,483	469	1,023	80	47	0	0	131	643
Sq Ft (000):	0	0	0	0	2,252	2,252	0	0	0	0	0	0	0	0
$/SF:	0.212			0.015	0.448	1.102	0.196	0.428	0.033	0.020			0.055	0.269
Contract%														
2842 - STATE UNIV OF NEW YORK/BUFFALO														
Staff:	34.00	23.00	6.00	17.00	125.00	251.00	42.00	49.00	2.00	6.00		18.00		
Cost ($000):	1,438	993	316	949	5,519	7,596	1,563	2,259	148	169	0	750	205	0
Sq Ft (000):	7,449	7,449	8,645	8,645	7,449	5,759	7,449	7,449	8,645	8,645	0	7,449	8,645	0
$/SF:	0.193	0.133	0.037	0.110	0.741	1.319	0.210	0.303	0.017	0.020		0.101	0.024	
Contract%					3.00	5.00	2.00							
2844 - STATE UNIV OF NEW YORK/FREDONIA														
Staff:	3.00	2.00		1.00	29.00	88.00	8.00	14.00					2.00	3.00
Cost ($000):	150	39	20	45	1,354	2,349	241	2,562	31	8	0	56	85	80
Sq Ft (000):	1,876	1,876	1,876	1,876	1,876	1,876	0	1,876	1,876	1,876	1,876	0	0	1,876
$/SF:	0.080	0.021	0.011	0.024	0.722	1.252	0.128	1.366	0.016	0.004	0.000	0.030	0.045	0.043
Contract%			100.00						100.00	100.00				
2848 - STATE UNIV OF NEW YORK/OSWEGO														
Staff:	3.00				37.00	66.00	21.00	15.00	2.00	2.00			4.00	1.00
Cost ($000):	178	0	0	0	1,242	2,183	503	500	124	113	0	0	209	24
Sq Ft (000):	0	0	0	0	2,092	1,882	0	0	0	0	0	0	0	0
$/SF:	0.085				0.594	1.160	0.241	0.239	0.059	0.054			0.100	0.012
Contract%														
2849 - STATE UNIV OF NEW YORK/PLATTSBURGH														
Staff:	4.00	2.00	1.00	1.00	15.00	87.00	8.00	22.00				1.00	3.00	8.00
Cost ($000):	118	61	62	31	502	2,594	171	646	0	0	0	18	96	0
Sq Ft (000):	2,092	2,092	2,092	2,092	2,092	1,879	0	2,092	0	0	0	0	0	0
$/SF:	0.057	0.029	0.029	0.015	0.240	1.380	0.128	0.309	0.000	0.000		0.013	0.072	0.000
Contract%									100.00	100.00				
3631 - TARLETON STATE UNIV														
Staff:	7.00				35.00	32.00	3.00	8.00	2.00		9.00			2.00
Cost ($000):	155	0	0	0	597	489	126	1,269	45	0	175	0	0	63
Sq Ft (000):	1,289	0	0	0	1,289	1,289	1,289	1,289	1,289	0	1,289	0	0	1,289
$/SF:	0.121				0.463	0.379	0.097	0.985	0.035		0.135			0.049
Contract%														
3639 - TEXAS A&M UNIV/KINGSVILLE														
Staff:	7.00				30.00	54.00	21.00	5.00					3.00	5.00
Cost ($000):	193	0	0	0	529	731	278	76	0	0	0	0	46	65
Sq Ft (000):	1,803	0	0	0	1,803	1,803	0	0	0	0	0	0	0	0
$/SF:	0.107				0.294	0.406	0.154	0.042					0.026	0.036
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
2099 - TOWSON STATE UNIV														
Staff:	14.00	6.00	2.00	3.00	73.00	145.00	17.00	9.00			36.00	7.00	4.00	
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	20,243
Sq Ft (000):	3,460	3,460	3,460	3,460	3,460	3,460	3,460	3,460	0	0	3,460	3,460	3,460	0
$/SF:	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000			0.000	0.000	0.000	5.850
Contract%			25.00		16.00	100.00						86.00		
2102 - UNIV OF BALTIMORE														
Staff:														
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:														
Contract%														
1092 - UNIV OF CENTRAL ARKANSAS														
Staff:	9.00	1.00	1.00	1.00	20.00	52.00	15.00		1.00				2.00	
Cost ($000):	254	21	19	21	416	648	237	0	12	0	0	0	32	0
Sq Ft (000):	1,028	1,028	1,028	1,028	1,028	1,028	1,028	0	1,652	0	0	0	1,028	0
$/SF:	0.247	0.020	0.018	0.020	0.405	0.630	0.230		0.007				0.031	
Contract%														
3954 - UNIV OF CENTRAL FLORIDA														
Staff:	22.00	2.00			28.00	51.00	26.00	28.00				5.00		15.00
Cost ($000):	704	44	0	0	1,125	1,127	0	2,703	47	0	0	120	135	1,050
Sq Ft (000):	0	0	0	0	1,175	1,175	0	1,790	0	0	0	0	0	0
$/SF:	0.599	0.037			0.957	0.959	0.000	1.510	0.040			0.102	0.115	0.893
Contract%					5.00	9.00		2.00	100.00					
11711 - UNIV OF HOUSTON/CLEAR LAKE														
Staff:	5.00				23.00	28.00	12.00				12.00		1.00	
Cost ($000):	255	0	0	0	887	404	397	0	14	2	276	0	16	0
Sq Ft (000):	571	0	0	0	571	463	0	0	0	0	0	0	0	0
$/SF:	0.446				1.553	0.872	0.696		0.025	0.003	0.484		0.028	
Contract%														
2326 - UNIV OF MICHIGAN/DEARBORN														
Staff:	6.00			1.00	11.00	47.00	11.00	5.00					1.00	
Cost ($000):	318	0	0	55	644	893	345	268	0	0	0	0	73	0
Sq Ft (000):	629	0	0	629	629	629	629	629	0	0	0	0	629	0
$/SF:	0.506			0.087	1.023	1.419	0.548	0.426					0.116	
Contract%						68.00								
2327 - UNIV OF MICHIGAN/FLINT														
Staff:	6.00		3.00		4.00	9.00	8.00	8.00		1.00			1.00	2.00
Cost ($000):	28	0	12	0	104	99	35	157	0	5	0	0	0	3
Sq Ft (000):	1,279	0	1,279	0	1,279	1,279	0	1,279	0	1,279	0	0	0	1,279
$/SF:	0.021		0.009		0.081	0.078	0.027	0.123		0.004			0.000	0.003
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
2388 - UNIV OF MINNESOTA/DULUTH														
Staff:	8.00	14.00	3.00		42.00	51.00	12.00	12.00					4.00	6.00
Cost ($000):	423	1,032	101	0	1,405	1,556	404	694	49	0	0	0	95	104
Sq Ft (000):	1,672	1,672	1,672	0	1,672	1,672	1,672	2,068	1,672	0	0	0	1,672	1,672
$/SF:	0.253	0.617	0.060		0.840	0.930	0.242	0.335	0.029				0.057	0.062
Contract%		7.00			9.00				100.00				20.00	
1016 - UNIV OF NORTH ALABAMA														
Staff.	3.00				22.00	52.00	11.00	3.00					1.00	
Cost ($000):	124	0	0	0	1,305	1,138	281	357	18	0	0	0	81	0
Sq Ft (000):	1,163	0	0	0	1,163	1,049	1,163	919	0	0	0	0	1,163	0
$/SF:	0.106				1.122	1.086	0.241	0.388	0.016				0.070	
Contract%														
2975 - UNIV OF NORTH CAROLINA/CHARLOTTE														
Staff:	15.00		7.00		56.00	66.00	16.00	6.00	1.00				2.00	2.00
Cost ($000):	656	0	303	0	2,465	1,430	439	154	39	0	0	25	75	79
Sq Ft (000):	2,494	0	2,494	0	1,317	1,317	0	1,317	1,317	0	0	0	0	1,317
$/SF:	0.263		0.121		1.871	1.085	0.333	0.117	0.030			0.019	0.057	0.060
Contract%									38.00					
2984 - UNIV OF NORTH CAROLINA/WILMINGTTON														
Staff:	8.00			5.00	24.00	46.00	16.00						3.00	5.00
Cost ($000):	264	0	0	228	906	976	495	0	0	0	0	0	169	244
Sq Ft (000):	1,504	0	0	1,504	1,504	1,444	0	0	0	0	0	0	0	1,504
$/SF:	0.176			0.152	0.602	0.676	0.329						0.112	0.162
Contract%														
1890 - UNIV OF NORTHERN IOWA														
Staff:	10.00				54.00	54.00	20.00	35.00	1.00			7.00	4.00	
Cost ($000):	509	0	0	0	2,592	1,893	954	1,704	129	0	0	354	99	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.212				1.081	0.790	0.398	0.711	0.054			0.147	0.041	
Contract%														
6951 - UNIV OF SOUTH CAROLINA/SPARTANBURG														
Staff:	2.00		1.00		10.00	16.00	2.00							
Cost ($000):	122	0	25	0	393	374	64	0	0	0	0	0	0	0
Sq Ft (000):	471	0	471	0	471	471	471	0	0	0	0	0	0	0
$/SF:	0.259		0.053		0.835	0.795	0.136							
Contract%														
9762 - UNIV OF SOUTHERN MAINE														
Staff:	7.00	2.00	3.00		19.00	58.00	10.00	2.00	2.00			1.00		
Cost ($000):	511	73	128	0	1,114	1,503	369	150	137	0	0	40	5	0
Sq Ft (000):	0	0	0	0	1,651	1,651	1,651	0	0	0	0	0	0	0
$/SF:	0.309	0.044	0.078		0.674	0.910	0.224	0.091	0.083			0.024	0.003	
Contract%					2.00	3.00	11.00		3.00					

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
3599 - UNIV OF TEXAS/PAN AMERICAN														
Staff:	7.00	11.00	2.00		25.00	30.00	14.00	22.00			18.00	1.00		1.00
Cost ($000):	202	380	91	0	594	599	327	915	0	0	390	0	0	32
Sq Ft (000):	0	0	0	0	1,159	1,159	0	1,159	0	0	0	0	0	0
$/SF:	0.175	0.328	0.079		0.512	0.517	0.282	0.789			0.337	0.000		0.027
Contract%														
3659 - UNIV OF TEXAS/SAN ANTONIO														
Staff:	5.50	3.00	3.00	1.00	46.00	66.00	11.00	12.00				1.00	2.00	11.00
Cost ($000):	0	0	0	0	0	0	0	840	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.675	0.000	0.000		0.000	0.000	0.000
Contract%								33.00	100.00	100.00			70.00	
3917 - UNIV OF WISCONSIN/EAU CLAIRE														
Staff:	6.50	4.00	2.50	1.00	26.00	57.75	9.58	9.42	0.75					
Cost ($000):	438	199	97	33	894	1,767	474	439	208	0	0	0	0	0
Sq Ft (000):	2,269	2,269	2,269	2,269	1,393	1,332	2,269	2,269	2,269	0	0	0	0	0
$/SF:	0.193	0.087	0.043	0.014	0.641	1.327	0.209	0.194	0.092					
Contract%														
3919 - UNIV OF WISCONSIN/LA CROSSE														
Staff:	2.00				26.00	47.00	8.00	7.00		1.00	8.00		2.00	
Cost ($000):	316	0	0	0	843	1,401	334	335	0	0	0	0	78	0
Sq Ft (000):	1,358	0	0	0	1,358	1,156	0	1,923	0	0	0	0	0	0
$/SF:	0.233				0.621	1.212	0.174	0.174		0.000	0.000		0.041	
Contract%														
3924 - UNIV OF WISCONSIN/STEVENS POINT														
Staff:	6.00				29.00	44.00	7.00	7.00					1.00	
Cost ($000):	404	0	0	0	1,567	1,452	428	363	73	0	0	0	68	0
Sq Ft (000):	2,308	0	0	0	2,308	1,330	2,308	2,308	2,308	0	0	0	2,308	0
$/SF:	0.175				0.679	1.092	0.185	0.157	0.032				0.030	
Contract%									100.00					
3925 - UNIV OF WISCONSIN/SUPERIOR														
Staff:	5.00				12.00	16.00	4.00	7.00			5.00	1.00	1.00	1.00
Cost ($000):	302	0	83	44	476	481	246	285	0	14	250	81	53	81
Sq Ft (000):	987	0	987	987	987	551	987	984	987	987	987	987	987	987
$/SF:	0.306		0.084	0.045	0.483	0.873	0.249	0.289	0.000	0.014	0.253	0.083	0.054	0.083
Contract%			100.00	100.00					100.00	100.00		12.00		
3764 - VIRGINIA STATE UNIV														
Staff:	8.00	2.00	6.00		22.00	22.00	14.00					1.00	2.00	13.00
Cost ($000):	481	55	282	0	1,039	542	427	1,167	0	0	0	239	0	726
Sq Ft (000):	0	0	0	0	1,144	694	0	0	0	0	0	0	0	0
$/SF:	0.422	0.049	0.247		0.908	0.781	0.374	1.022				0.210	0.000	0.636
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
1949 - WASHBURN UNIV OF TOPEKA														
Staff:	5.00		2.00		12.00	31.00								
Cost ($000):	262	0	79	0	837	543	0	0	0	0	351	0	0	0
Sq Ft (000):	1,039	0	1,039	0	1,039	985	0	0	0	1,026	1,026	0	0	0
$/SF:	0.252		0.076		0.805	0.551				0.000	0.342			
Contract%					25.00					100.00	100.00			
3680 - WEBER STATE UNIV														
Staff:	4.00				37.00	54.00	19.00							
Cost ($000):	273	0	0	0	1,435	1,697	660	0	0	0	0	0	0	0
Sq Ft (000):	1,897	1,897	1,897	1,897	1,897	1,527	3,267	1,897	0	0	0	0	0	0
$/SF:	0.144	0.000	0.000	0.000	0.756	1.111	0.202	0.000						
Contract%														
2981 - WESTERN CAROLINA UNIV														
Staff:	5.00	7.00	2.00	2.00	40.00	54.00	24.00	9.00	2.00				4.00	
Cost ($000):	304	176	88	56	1,562	1,186	554	261	103	0	0	0	133	0
Sq Ft (000):	2,355	2,355	2,355	2,355	2,355	1,098	2,355	2,355	2,355	0	0	0	2,355	0
$/SF:	0.129	0.075	0.037	0.024	0.663	1.080	0.235	0.111	0.044				0.056	
Contract%														
1780 - WESTERN ILLINOIS UNIV														
Staff:	15.00	2.00	5.00	3.00	50.00	145.00	15.00	33.00						6.00
Cost ($000):	307	44	147	109	2,530	3,481	536	1,405	114	2	0	0	0	159
Sq Ft (000):	3,757	3,757	3,757	3,757	3,757	3,757	3,757	3,757	3,757	3,757	0	0	0	0
$/SF:	0.082	0.012	0.039	0.029	0.673	0.927	0.143	0.374	0.030	0.001				0.042
Contract%									100.00	100.00				
3209 - WESTERN OREGON STATE COLLEGE														
Staff:	4.00			2.00	13.00	1.00	7.00					1.00		1.00
Cost ($000):	111	0	31	68	968	600	182	55	51	0	0	48	0	48
Sq Ft (000):	986	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.112		0.032	0.069	0.982	0.609	0.185	0.056	0.052			0.048	0.000	0.048
Contract%			90.00	10.00	2.00	95.00			100.00				100.00	
3802 - WESTERN WASHINGTON UNIV														
Staff:	6.00	3.00	13.00	2.00	22.00	43.00	12.00	10.00				1.00	2.00	
Cost ($000):	301	145	800	104	1,173	1,420	506	539	0	0	0	35	100	0
Sq Ft (000):	2,677	2,677	2,677	2,677	1,609	1,609	2,677	1,609	0	0	0	2,677	2,677	0
$/SF:	0.112	0.054	0.299	0.039	0.729	0.883	0.189	0.335				0.013	0.037	
Contract%														
1950 - WICHITA STATE UNIV														
Staff:	7.00	1.00	5.00		69.00	101.00	34.00	8.00	2.00	2.00			4.00	
Cost ($000):	0	0	0	0	2,596	2,098	756	476	21	21	0	0	254	0
Sq Ft (000):	0	0	0	0	2,086	1,865	0	2,014	2,014	2,448	0	0	0	0
$/SF:	0.000	0.000	0.000		1.245	1.125	0.362	0.236	0.011	0.009			0.122	
Contract%														

TABLE 2A **PUBLIC INSTITUTION COSTS**

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
BACCALAUREATE INSTITUTIONS:														
3463 - DAKOTA STATE UNIV														
Staff:	2.00				5.00	12.00	3.00				2.00			
Cost ($000):	75	0	0	0	140	250	56	0	5	0	40	2	22	0
Sq Ft (000):	414	0	0	0	414	414	0	414	414	0	0	0	0	0
$/SF:	0.181				0.338	0.605	0.136	0.000	0.012		0.095	0.005	0.053	
Contract%														
8155 - EVERGREEN STATE COLLEGE														
Staff:	4.00		1.00		15.00	25.00	5.00	4.00	1.00			1.00	2.00	
Cost ($000):	246	0	0	0	720	799	272	1,392	30	0	0	40	110	0
Sq Ft (000):	1,267	0	1,267	0	1,008	1,008	1,267	1,267	1,267	0	0	1,008	1,008	0
$/SF:	0.194		0.000		0.714	0.793	0.214	1.098	0.023			0.040	0.109	
Contract%														
1098 - HENDERSON STATE UNIVERSTY														
Staff:	4.00	1.00			8.00	41.00	10.00	2.00					1.00	
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	924	924	0	0	924	924	0	924	0	0	0	0	0	0
$/SF:	0.000	0.000			0.000	0.000	0.000	0.000					0.000	
Contract%														
2790 - NYACK COLLEGE														
Staff:	2.00	1.00			8.00	15.00	6.00				3.00		1.00	
Cost ($000):	80	45	35	0	1,112	183	105	0	41	0	45	0	82	0
Sq Ft (000):	600	0	0	0	0	400	0	0	0	0	0	0	0	0
$/SF:	0.134	0.075	0.058	0.000	1.853	0.457	0.176		0.068	0.000	0.076		0.136	
Contract%			100.00	50.00		100.00			100.00	100.00	75.00		30.00	
3181 - SOUTHWESTERN OKLAHOMA STATE UNIV														
Staff:	5.00				18.00	18.00	8.00						1.00	
Cost ($000):	174	0	0	0	737	384	185	853	18	2	0	0	22	0
Sq Ft (000):	1,000	0	0	0	1,000	600	0	0	0	0	0	0	0	0
$/SF:	0.174				0.737	0.641	0.185	0.853	0.018	0.002			0.022	
Contract%								100.00	100.00	100.00				
2377 - ST. CLOUD STATE UNIV														
Staff:	3.00	1.00	1.00	2.00	37.00	81.00	5.00	5.00				1.00	1.00	
Cost ($000):	240	30	40	40	3,200	2,900	460	3,200	57	5	0	200	0	0
Sq Ft (000):	2,571	2,571	2,571	2,571	2,571	2,571	2,571	2,571	2,571	2,571	2,571	2,571	2,571	0
$/SF:	0.093	0.012	0.016	0.016	1.245	1.128	0.179	1.245	0.022	0.002	0.000	0.078	0.000	
Contract%														
3594 - UNIV OF NORTH TEXAS														
Staff:	19.00	3.00	3.00	3.00	61.00	86.00	27.00	4.00	4.00			2.00	4.00	19.00
Cost ($000):	583	83	167	117	1,982	1,729	516	916	116	0	0	124	186	1,823
Sq Ft (000):	3,996	3,996	3,996	3,996	3,996	2,273	3,996	3,996	3,996	0	0	3,996	3,996	3,996
$/SF:	0.146	0.021	0.042	0.029	0.496	0.761	0.129	0.229	0.029			0.031	0.046	0.456
Contract%							18.00							

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
3008 - VALLEY CITY STATE UNIV														
Staff:	1.00	1.00			5.00	11.00	1.00	7.00			1.00		1.00	
Cost ($000):	40	8	12	0	89	183	17	131	11	3	17	0	18	0
Sq Ft (000):	505	505	0	0	505	505	505	505	0	0	505	0	0	0
$/SF:	0.079	0.016	0.024		0.175	0.362	0.034	0.259	0.022	0.006	0.034		0.036	
Contract%			100.00						100.00	100.00				
ASSOCIATE OF ARTS INSTITUTIONS:														
7582 - AIMS COMM COLLEGE														
Staff:	3.00				5.00		5.00						1.00	
Cost ($000):	110	0	0	0	216	283	205	0	0	0	0	0	35	0
Sq Ft (000):	366	0	0	0	366	366	0	0	0	0	0	0	0	0
$/SF:	0.300				0.590	0.772	0.560						0.096	
Contract%						100.00								
3607 - ALAMO COMM COLLEGE DISTRICT														
Staff:	8.00			4.00	47.00	86.00	15.00						3.00	
Cost ($000):	218	0	0	199	1,720	1,918	325	2,645	36	0	0	0	219	0
Sq Ft (000):	2,112	0	0	2,112	2,112	2,112	2,112	2,112	0	0	0	0	2,112	0
$/SF:	0.103	0.000	0.000	0.094	0.815	0.908	0.154	1.253	0.017				0.104	
Contract%		15.00	50.00		15.00	20.00	50.00	100.00	100.00				50.00	
3539 - ALVIN COMM COLLEGE														
Staff:	2.00	1.00	1.00	1.00	3.00	16.00	6.00	5.00				1.00		
Cost ($000):	86	0	0	0	152	371	173	242	10	3	0	38	40	0
Sq Ft (000):	430	430	430	430	430	430	0	430	430	430	0	0	0	0
$/SF:	0.200	0.000	0.000	0.000	0.354	0.864	0.403	0.564	0.023	0.007		0.088	0.093	
Contract%									100.00	100.00				
12165 - ATLANTA METROPOLITAN COLLEGE														
Staff:	2.00				4.00	7.00	4.00				7.00			
Cost ($000):	88	0	0	0	269	170	157	0	0	0	97	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.377				1.145	0.726	0.669				0.413			
Contract%						85.00					100.00			
2596 - ATLANTIC COMM COLLEGE														
Staff:	3.00	2.00			4.00	23.00	5.00	1.00			19.00		1.00	
Cost ($000):	134	90	27	0	419	741	233	99	30	0	607	4	34	0
Sq Ft (000):	334	334	334	0	334	334	334	334	334	0	334	0	334	0
$/SF:	0.400	0.268	0.080		1.255	2.217	0.696	0.296	0.090		1.816	0.013	0.101	
Contract%			100.00				40.00				23.00			
9542 - AURARIA HIGHER EDUCATION CENTER														
Staff:	8.00	1.00	3.75	1.00	42.00	62.00	11.00			1.00	1.00		2.00	1.00
Cost ($000):	401	48	241	62	1,891	1,657	518	55	50	0	34	0	87	39
Sq Ft (000):	1,457	1,457	1,457	1,457	1,457	1,343	1,457	1,457	1,457	0	1,457	0	1,457	1,457
$/SF:	0.275	0.033	0.165	0.042	1.297	1.234	0.356	0.038	0.034	0.000	0.023		0.060	0.027
Contract%							5.00		100.00					

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
4608 - BARTON COUNTY COMM COLLEGE														
Staff:	3.00				7.00	15.00	3.00				5.00		2.00	
Cost ($000):	70	0	0	0	300	210	60	0	0	0	75	0	200	0
Sq Ft (000):	410	0	0	0	410	410	0	0	0	0	0	0	0	0
$/SF:	0.171				0.732	0.512	0.145				0.182		0.484	
Contract%														
1636 - BELLEVILLE AREA COLLEGE														
Staff:	8.00	2.00		1.00	12.00	45.00	12.00		2.00		30.00	15.00		
Cost ($000):	230	48	85	24	350	1,100	210	1,385	28	7	425	325	35	0
Sq Ft (000):	517	517	517	517	517	517	0	517	517	517	517	0	0	0
$/SF:	0.445	0.093	0.164	0.046	0.677	2.128	0.415	2.679	0.054	0.014	0.822	0.642	0.069	
Contract%			100.00	100.00								25.00	100.00	
5390 - BLACKHAWK TECHNICAL COLLEGE														
Staff:	1.00				3.00	8.00	1.00							
Cost ($000):	39	17	18	0	87	66	10	0	10	0	0	0	0	0
Sq Ft (000):	206	0	0	0	206	206	206	0	0	0	0	0	0	0
$/SF:	0.189	0.082	0.087		0.420	0.319	0.048		0.048					
Contract%														
3549 - BLINN COLLEGE														
Staff:	1.00	1.00			6.00	27.00	4.00	3.00						
Cost ($000):	0	0	0	0	195	183	145	0	0	0	0	0	0	0
Sq Ft (000):	528	528	0	0	528	481	0	0	0	0	0	0	0	0
$/SF:	0.000	0.000			0.370	0.380	0.275	0.000						
Contract%					17.00									
6819 - BLUE RIDGE COMM COLLEGE														
Staff:														
Cost ($000):	0	0	0	0	0	81	15	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	137	118	0	0	0	99	0	0	0
$/SF:						0.588	0.123				0.000			
Contract%						100.00	100.00				100.00			
7857 - BRAZOSPORT COLLEGE														
Staff:	2.00				5.00	13.00	3.00				4.00			
Cost ($000):	93	0	0	0	345	345	91	0	6	0	75	0	0	0
Sq Ft (000):	360	0	0	0	360	360	360	0	0	0	360	0	0	0
$/SF:	0.257				0.958	0.957	0.254		0.017		0.208			
Contract%						75.00					12.00			
2176 - BRISTOL COMM COLLEGE														
Staff:	2.00	3.25	0.50	0.50	6.50	14.75	3.00		0.25				0.75	
Cost ($000):	110	141	24	25	361	448	112	0	10	3	0	0	31	0
Sq Ft (000):	320	320	320	320	320	320	320	0	320	0	0	0	0	0
$/SF:	0.343	0.441	0.076	0.078	1.128	1.400	0.349		0.031	0.008			0.098	
Contract%										100.00				

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
8404 - BROOKDALE COMM COLLEGE														
Staff:														
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	752	752	752	752	752	752	752	752	752	752	752	752	752	0
$/SF:	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	
Contract%			80.00		10.00	10.00	5.00			100.00			100.00	
21002 - BROOKHAVEN COLLEGE														
Staff:	3.00				11.00	1.00	4.00				7.00			
Cost ($000):	117	0	0	0	338	254	163	0	13	4	183	0	0	0
Sq Ft (000):	404	0	0	0	404	404	0	0	0	0	404	0	0	0
$/SF:	0.290				0.837	0.630	0.403		0.031	0.009	0.453			
Contract%						99.00	60.00		100.00	100.00				
2862 - BROOME COMM COLLEGE														
Staff:	4.00		2.00	1.00	5.00	28.00	5.00				6.00			
Cost ($000):	0	0	0	72	0	0	0	0	49	4	190	0	0	0
Sq Ft (000):	465	0	465	60	465	465	465	0	0	0	465	0	0	0
$/SF:	0.000		0.000	1.200	0.000	0.000	0.000		0.105	0.009	0.409			
Contract%				100.00					100.00	100.00	85.00			
7730 - BURLINGTON COUNTY COLLEGE														
Staff:	1.00	1.00			11.00	17.00	2.00	4.00		1.00	23.00		1.00	
Cost ($000):	81	19	0	144	336	378	166	139	22	38	389	48	42	0
Sq Ft (000):	459	459	0	459	459	459	0	459	459	459	459	0	0	0
$/SF:	0.176	0.041		0.314	0.733	0.824	0.361	0.303	0.047	0.084	0.849	0.105	0.092	
Contract%								25.00	100.00	75.00				
1906 - BUTLER COUNTY COMM COLLEGE														
Staff:	2.00				4.00	10.00	4.00	3.00			1.00	1.00	1.00	
Cost ($000):	89	0	0	0	360	357	129	134	0	0	72	129	82	0
Sq Ft (000):	401	401	0	0	401	401	401	401	0	0	401	401	401	0
$/SF:	0.223	0.000	0.000		0.898	0.891	0.322	0.334			0.179	0.321	0.204	
Contract%			100.00											
6865 - CAMDEN COUNTY COLLEGE														
Staff:	7.00				7.00	42.00	9.00	6.00			24.00	1.00	1.00	6.00
Cost ($000):	310	0	70	0	244	1,298	313	209	0	3	637	32	35	49
Sq Ft (000):	574	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.540		0.122		0.425	2.261	0.546	0.364	0.000	0.005	1.110	0.056	0.061	0.086
Contract%			100.00						100.00	100.00				
3928 - CASPER COMM COLLEGE														
Staff:	2.00	2.00		1.00	7.00	26.00	10.00					1.00	2.00	
Cost ($000):	120	90	0	25	501	640	425	0	15	0	0	65	77	0
Sq Ft (000):	710	710	0	50	710	540	0	0	710	0	0	0	0	0
$/SF:	0.169	0.127		0.500	0.706	1.185	0.599		0.021			0.092	0.108	
Contract%									100.00					

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
2063 - CATONSVILLE COMM COLLEGE														
Staff:	4.00				13.00	38.00	6.00	10.00			11.00	1.00		10.00
Cost ($000):	131	0	0	0	618	683	229	1,171	27	1	292	26	40	249
Sq Ft (000):	558	0	0	0	558	558	0	558	0	0	0	0	0	558
$/SF:	0.235				1.109	1.225	0.410	2.099	0.048	0.001	0.523	0.046	0.072	0.446
Contract%									100.00	100.00				
5620 - CHATTAHOOCHEE TECHNICAL INST														
Staff:	1.00				3.00	3.00					2.00			
Cost ($000):	164	0	0	0	285	285	0	0	0	0	0	0	0	0
Sq Ft (000):	101	0	0	0	101	101	0	0	0	0	101	0	0	0
$/SF:	1.622				2.822	2.822					0.000			
Contract%														
6787 - CLINTON COMM COLLEGE														
Staff:														
Cost ($000):	57	31	0	0	10	270	39	0	12	0	33	0	10	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.292	0.159			0.051	1.385	0.201		0.063		0.167	0.000	0.050	
Contract%									100.00		100.00		50.00	
4743 - CLOVIS COMM COLLEGE														
Staff:	5.00				2.00	12.00	3.00	4.00			2.00			
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.000				0.000	0.000	0.000	0.000			0.000			
Contract%														
8084 - COASTAL CAROLINA COMM COLLEGE														
Staff:	1.00				4.00	9.00					3.00			
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.000				0.000	0.000					0.000			
Contract%					40.00	12.00								
6656 - COLLEGE OF DUPAGE														
Staff:	9.00			1.00	25.00	59.00	10.00						2.00	1.00
Cost ($000):	777	0	0	78	1,384	1,790	414	0	87	7	0	0	139	32
Sq Ft (000):	1,183	0	0	1,183	1,183	1,183	0	0	0	0	0	0	0	1,183
$/SF:	0.657			0.066	1.169	1.513	0.350		0.074	0.006			0.117	0.027
Contract%	33.00			100.00		2.00			100.00	100.00				
4051 - COMM COLL OF ALLEGHENY CNTY/MONROEVILLE														
Staff:	2.00				4.00	9.00	1.00							
Cost ($000):	144	0	0	0	222	247	30	0	7	0	111	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.523				0.806	0.898	0.110		0.025		0.403			
Contract%									100.00		100.00			

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
4051 - COMM COLL OF ALLEGHENY CNTY/PITTSBURGH														
Staff:	3.00				5.00	9.00	1.00							
Cost ($000):	168	0	0	0	214	187	30	0	7	0	143	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.257				0.327	0.285	0.046		0.011		0.219			
Contract%									100.00		100.00			
4051 - COMM COLL OF ALLEGHENY CNTY/PITTSBURGH														
Staff:	4.00				13.00	27.00	1.00				2.00			
Cost ($000):	206	0	0	0	625	726	31	62	18	0	570	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.148				0.448	0.520	0.022	0.045	0.013		0.409			
Contract%									100.00		98.00			
4051 - COMM COLL OF ALLEGHENY CNTY/PITTSBURGH														
Staff:	6.00				2.00	3.00								
Cost ($000):	305	0	0	0	73	78	0	169	2	0	64	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	1.799				0.433	0.462		0.997	0.010		0.375			
Contract%									100.00		100.00			
4051 - COMM COLL OF ALLEGHENY CNTY/WEST MIFFLIN														
Staff:	3.00				4.00	9.00	2.00							
Cost ($000):	170	0	0	0	202	248	74	0	8	0	171	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.693				0.825	1.016	0.304		0.034		0.700			
Contract%									100.00		100.00			
3758 - DANVILLE COMM COLLEGE														
Staff:						3.00								
Cost ($000):	0	0	0	0	0	85	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	56	0	0	0	0	0	0	0	0
$/SF:						1.523								
Contract%						30.00								
1543 - DARTON COLLEGE														
Staff:	2.00				4.00	15.00	3.00							
Cost ($000):	101	0	0	0	278	319	172	334	0	0	0	0	0	0
Sq Ft (000):	227	0	0	0	227	218	0	0	0	0	0	0	0	0
$/SF:	0.445				1.224	1.460	0.760	1.471						
Contract%														
1475 - DAYTONA BEACH COMM COLLEGE														
Staff:	1.00	4.00			11.00	65.00	14.00	4.00				2.00		
Cost ($000):	90	200	0	0	355	1,300	400	1,200	0	0	0	150	0	0
Sq Ft (000):	1,068	1,068	0	0	1,068	1,068	0	1,068	0	0	0	0	0	0
$/SF:	0.084	0.187			0.332	1.218	0.375	1.124				0.140		
Contract%								5.00				50.00		

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
8735 - DES MOINES AREA COMM COLLEGE														
Staff:	5.00				11.00	25.00	1.00				7.00	2.00		
Cost ($000):	98	0	0	0	208	394	54	0	0	0	148	36	0	0
Sq Ft (000):	842	0	0	0	842	842	842	0	0	0	842	0	0	0
$/SF:	0.117				0.247	0.468	0.064				0.176	0.049		
Contract%						50.00					100.00			
2864 - DUTCHESS COMM COLLEGE														
Staff:	3.00		1.00		16.00	35.00	7.00				5.00	1.00		
Cost ($000):	309	0	140	0	737	740	374	843	108	0	350	45	0	0
Sq Ft (000):	0	0	513	0	513	513	0	513	513	0	513	0	0	0
$/SF:	0.562		0.273		1.436	1.443	0.679	1.644	0.210		0.682	0.082		
Contract%											75.00			
6835 - DYERSBURG STATE COMM COLLEGE														
Staff:	1.00				2.00	8.00	2.00							
Cost ($000):	574	0	0	0	96	106	34	0	0	0	25	28	0	0
Sq Ft (000):	157	0	0	0	142	142	0	0	0	0	0	0	0	0
$/SF:	3.653				0.679	0.743	0.239				0.176	0.199	0.000	
Contract%											100.00		100.00	
2661 - EASTERN NEW MEXICO UNIV/ROSWELL														
Staff:	2.00				7.00	10.00	2.00							
Cost ($000):	136	0	0	0	116	169	44	0	8	0	0	0	24	0
Sq Ft (000):	423	0	0	0	423	344	0	0	0	0	0	0	0	0
$/SF:	0.322				0.274	0.491	0.104		0.020				0.058	
Contract%	50.00					10.00			100.00					
12270 - EDISON STATE COMM COLLEGE														
Staff:		1.00				4.00	2.00							
Cost ($000):	0	40	0	0	0	136	36	0	5	0	9	0	0	0
Sq Ft (000):	0	0	0	0	0	140	0	0	0	0	0	0	0	0
$/SF:		0.282				0.970	0.256		0.035		0.066			
Contract%											100.00			
10387 - EL PASO COUNTY COMM COLLEGE														
Staff:	2.00	2.00	1.00	1.00	16.00	30.00	16.00	4.00			23.00		2.00	1.00
Cost ($000):	108	54	38	27	204	611	341	194	25	2	725	0	41	44
Sq Ft (000):	834	834	834	834	834	834	0	834	834	834	834	0	0	834
$/SF:	0.130	0.065	0.046	0.032	0.245	0.732	0.408	0.232	0.030	0.002	0.869		0.049	0.053
Contract%						100.00			100.00	100.00				
29207 - ELIZABETHTOWN COMM COLLEGE														
Staff:	1.00				1.00	8.00	1.00							
Cost ($000):	36	0	0	0	94	144	20	137	7	1	0	10	4	0
Sq Ft (000):	0	0	0	0	148	148	0	0	0	0	0	0	0	0
$/SF:	0.243				0.639	0.975	0.138	0.929	0.049	0.007		0.067	0.029	
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
1015 - ENTERPRISE STATE JUNIOR COLLEGE														
Staff:	9.00				2.00	6.00	2.00				3.00			
Cost ($000):	420	0	0	0	131	191	64	0	0	0	71	0	0	0
Sq Ft (000):	144	0	0	0	144	144	144	0	0	0	144	0	0	0
$/SF:	2.915				0.912	1.323	0.445				0.493			
Contract%														
12427 - ERIE COMM COLLEGE/SOUTH CAMPUS														
Staff:		1.00			4.00	17.00	3.00				10.00			
Cost ($000):	0	30	0	0	125	320	60	0	22	0	2,000	0	20	0
Sq Ft (000):	0	350	0	0	350	350	350	0	350	350	350	0	0	0
$/SF:		0.086	0.000		0.357	0.914	0.171		0.063	0.000	5.714	0.000	0.056	
Contract%			100.00						100.00	100.00		100.00	100.00	
7640 - FAYETTEVILLE TECH COMM COLLEGE														
Staff:	1.00	3.00			12.00	52.00	10.00				18.00			
Cost ($000):	96	130	0	0	577	1,782	321	0	0	0	411	0	0	0
Sq Ft (000):	537	537	537	0	537	537	537	0	537	0	537	0	0	0
$/SF:	0.179	0.242	0.000		1.075	3.321	0.599		0.000		0.767			
Contract%			100.00						100.00					
8597 - FEATHER RIVER COMM COLLEGE DISTRICT														
Staff:	1.00				2.00	2.00	1.00							
Cost ($000):	58	0	0	0	191	71	182	240	16	8	3	12	8	0
Sq Ft (000):	0	0	0	0	48	48	0	0	0	0	0	0	0	0
$/SF:	0.607				4.002	1.481	1.908	2.512	0.167	0.084	0.026	0.126	0.084	
Contract%														
7532 - FINGER LAKES COMM COLLEGE														
Staff:	1.00										1.00			
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	55	0	0	0	0	0	0	0	0	0	28	0	0	0
$/SF:	0.000										0.000			
Contract%														
6777 - FLATHEAD VALLEY COMM COLLEGE														
Staff:					2.00	4.00								
Cost ($000):	0	0	0	0	55	97	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	99	99	0	0	0	0	0	0	0	0
$/SF:					0.560	0.981								
Contract%														
3990 - FLORENCE-DARLINGTON TECHNICAL COLLEGE														
Staff:				1.00	5.00					1.00		1.00	1.00	
Cost ($000):	0	0	0	0	0	213	0	0	0	0	82	0	0	67
Sq Ft (000):	0	0	0	0	0	294	0	0	0	0	0	0	0	0
$/SF:				0.000	0.000	0.724	0.000			0.000	0.279	0.000	0.000	0.228
Contract%						100.00	100.00				100.00			100.00

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
1307 - FRESNO CITY COLLEGE														
Staff:	7.00			1.00	13.00	27.00	7.00				7.00		1.00	1.00
Cost ($000):	268	0	0	31	450	683	219	0	0	0	251	0	39	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.439			0.050	0.738	1.119	0.360				0.411		0.064	0.000
Contract%														
7933 - FRONT RANGE COMM COLLEGE														
Staff:	1.50	0.25		0.25	4.00	12.50	0.75				5.50	0.25		1.00
Cost ($000):	72	6	75	12	285	278	73	0	46	0	171	4	9	2
Sq Ft (000):	337	311	0	337	311	337	311	0	337	0	337	0	0	311
$/SF:	0.213	0.021	0.241	0.037	0.916	0.824	0.236		0.136		0.507	0.014	0.029	0.007
Contract%			100.00			7.60	8.00					75.00	100.00	
1017 - GADSDEN STATE COMM COLLEGE														
Staff:	1.00	2.00			5.00	23.00	4.00	1.00			10.00			
Cost ($000):	69	24	0	0	472	493	108	801	13	0	188	11	7	0
Sq Ft (000):	627	627	0	0	627	627	0	627	627	0	627	0	0	0
$/SF:	0.111	0.039			0.752	0.787	0.173	1.278	0.021		0.300	0.018	0.010	
Contract%						50.00	25.00							
1567 - GAINESVILLE COLLEGE														
Staff:	2.00				5.00	8.00	4.00	2.00			6.00			
Cost ($000):	122	0	0	0	368	244	219	79	0	0	0	0	0	0
Sq Ft (000):	284	0	0	0	284	284	284	284	0	0	284	0	0	0
$/SF:	0.430				1.295	0.859	0.772	0.279			0.000			
Contract%														
8037 - GATEWAY COMM-TECH COLLEGE														
Staff:	2.00				2.00	4.00								
Cost ($000):	120	0	0	0	45	175	5	350	0	0	135	0	0	0
Sq Ft (000):	330	0	0	0	250	250	0	330	0	0	250	0	0	0
$/SF:	0.364				0.180	0.700	0.020	1.061			0.540			
Contract%						7.00	2.00				12.00			
6782 - GENESEE COMM COLLEGE														
Staff:	1.00	1.00			6.00	14.00	2.00				7.00		1.00	
Cost ($000):	46	37	0	0	200	300	90	0	30	10	110	0	50	0
Sq Ft (000):	308	308	0	0	308	308	0	0	0	0	308	0	0	0
$/SF:	0.150	0.120			0.650	0.974	0.292		0.097	0.032	0.357		0.162	
Contract%									100.00	100.00				
1076 - GLENDALE COMM COLLEGE														
Staff:	4.00	2.00	1.00		5.00	30.00	4.00					1.00		
Cost ($000):	180	1	35	0	320	850	200	650	15	0	0	25	40	0
Sq Ft (000):	0	0	0	0	520	520	800	0	0	0	0	0	0	0
$/SF:	0.346	0.002	0.067		0.615	1.635	0.250	1.250	0.029			0.048	0.077	
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
2264 - GOGEBIC COMM COLLEGE														
Staff:	1.00				3.00	4.00								
Cost ($000):	45	0	0	0	127	262	7	0	10	0	0	1	5	12
Sq Ft (000):	0	0	0	0	211	211	648	0	0	0	0	0	0	0
$/SF:	0.213				0.601	1.239	0.011		0.047			0.006	0.021	0.057
Contract%							100.00		100.00			100.00	80.00	100.00
3779 - GRAYS HARBOR COLLEGE														
Staff:	1.00				4.00	8.00	1.00							
Cost ($000):	59	0	0	0	254	223	57	175	18	5	0	7	7	0
Sq Ft (000):	187	0	0	0	187	187	0	187	0	0	0	0	0	0
$/SF:	0.316				1.360	1.194	0.302	0.936	0.096	0.027		0.037	0.037	
Contract%														
2075 - HARFORD COMM COLLEGE														
Staff:	2.00	1.00		1.00	8.00	19.00	9.00				7.00	1.00		4.00
Cost ($000):	458	25	0	30	367	447	237	0	0	0	183	0	0	111
Sq Ft (000):	0	0	0	0	313	300	0	0	0	0	0	0	0	0
$/SF:	1.465	0.080	0.000	0.096	1.173	1.490	0.757	0.000	0.000	0.000	0.584	0.000	0.000	0.354
Contract%			100.00					100.00	100.00	100.00			100.00	
3273 - HARRISBURG AREA COMM COLLEGE														
Staff:	2.00	1.00		1.00	8.00	26.00	3.00		2.00				1.00	
Cost ($000):	126	24	0	38	848	699	219	0	46	0	0	0	51	0
Sq Ft (000):	615	615	0	615	615	615	0	0	615	0	0	0	0	0
$/SF:	0.205	0.039		0.061	1.379	1.136	0.356		0.074				0.083	
Contract%														
29219 - HAZARD COMM COLLEGE														
Staff:	1.00				1.00	7.00								
Cost ($000):	32	0	0	0	15	109	0	0	0	0	0	0	0	0
Sq Ft (000):	125	0	0	0	86	125	0	0	0	0	0	0	0	0
$/SF:	0.256				0.169	0.872								
Contract%														
7598 - HOCKING TECHNICAL COLLEGE														
Staff:	1.00	2.00			2.00	9.00	2.00							
Cost ($000):	112	64	0	0	368	292	93	9	0	0	0	0	0	0
Sq Ft (000):	235	235	56	56	235	235	0	235	0	0	0	0	0	0
$/SF:	0.477	0.274	0.000	0.000	1.563	1.242	0.395	0.040						
Contract%			100.00	100.00	10.00			100.00						
6753 - ILLINOIS CENTRAL COLLEGE														
Staff:	3.00			1.00	17.00	35.00	4.00				24.00		1.00	6.00
Cost ($000):	214	31	45	42	786	907	324	44	19	64	495	0	101	264
Sq Ft (000):	677	677	677	677	677	677	677	677	677	677	677	0	677	677
$/SF:	0.315	0.046	0.066	0.063	1.160	1.338	0.478	0.065	0.028	0.095	0.731		0.149	0.390
Contract%			100.00		10.00			10.00		10.00			5.00	

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
1705 - ILLINOIS VALLEY COMM COLLEGE														
Staff:	2.00			4.00	10.00	2.00								
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	310	0	0	310	310	310	0	0	0	0	0	0	0	0
$/SF:	0.000			0.000	0.000	0.000								
Contract%														
5700 - INGRAM STATE COMM COLLEGE														
Staff:						2.00								
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:						0.000								
Contract%														
666660 - IOWA VALLEY COMM COLLEGE DISTRICT														
Staff:	3.00				4.00	22.00	2.00							
Cost ($000):	93	0	0	0	100	458	29	0	0	0	0	10	10	0
Sq Ft (000):	331	0	0	0	331	331	0	0	0	0	0	0	0	0
$/SF:	0.281				0.301	1.382	0.088					0.030	0.030	
Contract%														
2274 - JACKSON COMM COLLEGE														
Staff:	1.00				6.00	15.00	3.00							
Cost ($000):	111	0	0	0	454	516	125	0	0	17	65	0	0	0
Sq Ft (000):	0	0	0	0	487	462	0	0	0	0	0	0	0	0
$/SF:	0.220				0.933	1.117	0.248			0.034	0.129			
Contract%					18.00					100.00	100.00			
2869 - JAMESTOWN COMM COLLEGE														
Staff:	3.00				7.00	16.00								
Cost ($000):	100	0	0	0	200	385	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	350	335	0	0	0	0	0	0	0	0
$/SF:	0.286				0.571	1.149								
Contract%														
7102 - JEFFERSON COLLEGE														
Staff:	11.00				9.00	18.00	1.00				2.00	1.00		
Cost ($000):	302	0	0	0	336	776	46	0	8	0	40	40	18	0
Sq Ft (000):	452	0	0	0	452	452	452	0	0	0	452	452	452	0
$/SF:	0.668				0.744	1.718	0.103		0.017		0.088	0.088	0.039	
Contract%														
2870 - JEFFERSON COMM COLLEGE														
Staff:	2.00				5.00	12.00	1.00				4.00			
Cost ($000):	73	0	0	0	111	197	24	0	0	0	126	0	0	0
Sq Ft (000):	180	0	0	0	180	180	180	0	0	0	180	0	0	0
$/SF:	0.404				0.615	1.091	0.132				0.697			
Contract%											100.00			

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
4004 - JOHN TYLER COMM COLLEGE														
Staff:	3.00		1.00		3.00	9.00	4.00							1.00
Cost ($000):	110	0	55	0	75	185	100	0	0	0	90	0	0	22
Sq Ft (000):	186	0	186	0	186	211	0	0	0	0	211	0	0	0
$/SF:	0.591		0.296		0.403	0.876	0.538				0.426			0.118
Contract%											10.00			
8244 - JOHNSON COUNTY COMM COLLEGE														
Staff:					15.00	56.00	4.00						1.00	
Cost ($000):	0	0	0	0	547	1,663	118	0	0	0	0	0	33	0
Sq Ft (000):	0	0	0	0	900	900	900	0	0	0	0	0	900	0
$/SF:					0.608	1.848	0.131						0.036	
Contract%					10.00	3.00	1.00						24.00	
7690 - KANKAKEE COMM COLLEGE														
Staff:	3.00				3.00	11.00	3.00							
Cost ($000):	101	0	0	0	303	279	202	0	10	0	66	27	0	20
Sq Ft (000):	263	0	0	0	263	263	263	0	0	0	263	0	0	0
$/SF:	0.382				1.149	1.059	0.765		0.036		0.252	0.101		0.076
Contract%											100.00			
6804 - LAKELAND COMM COLLEGE														
Staff:	2.00	1.00	1.00	2.00	8.00	25.00	2.00						1.00	
Cost ($000):	130	64	100	73	522	926	142	0	16	9	0	0	47	0
Sq Ft (000):	448	448	448	448	448	404	448	448	448	448	448	448	448	0
$/SF:	0.290	0.143	0.223	0.162	1.164	2.291	0.318	0.000	0.035	0.020	0.000	0.000	0.104	
Contract%														
3196 - LANE COMM COLLEGE														
Staff:	3.00		2.00		13.00	19.00	4.00	1.00			10.00	1.00	1.00	
Cost ($000):	160	0	83	0	762	588	160	158	25	4	435	66	57	0
Sq Ft (000):	827	0	827	0	827	751	0	827	827	827	827	0	0	0
$/SF:	0.194		0.101		0.922	0.782	0.193	0.191	0.030	0.005	0.526	0.080	0.068	
Contract%								37.00	100.00	75.00				
9259 - LARAMIE COUNTY COMM COLLEGE														
Staff:	2.00				11.00	21.00	3.00	1.00					1.00	2.00
Cost ($000):	107	0	35	0	651	503	132	59	18	5	0	10	119	59
Sq Ft (000):	568	0	568	0	568	568	0	568	568	568	0	0	0	568
$/SF:	0.188		0.062		1.145	0.885	0.233	0.104	0.032	0.010		0.017	0.210	0.103
Contract%			100.00						100.00	100.00				
3582 - LAREDO COMM COLLEGE														
Staff:	1.00			2.00	16.00	28.00	5.00						1.00	
Cost ($000):	52	0	0	53	542	386	97	0	0	0	0	0	36	0
Sq Ft (000):	544	0	0	23	544	362	0	0	0	0	0	0	0	0
$/SF:	0.095			2.282	0.996	1.066	0.201						0.074	
Contract%	100.00													

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
1059 - LAWSON STATE COMM COLLEGE														
Staff:					2.00	8.00	4.00				7.00			
Cost ($000):	0	0	0	0	175	175	105	0	0	0	215	0	0	0
Sq Ft (000):	0	0	0	0	0	284	0	0	0	0	284	0	0	0
$/SF:					0.616	0.616	0.369				0.756			
Contract%														
6810 - LEHIGH CARBON COMM COLLEGE														
Staff:	1.00	1.00			3.00	10.00	1.00		1.00		3.00		1.00	1.00
Cost ($000):	91	65	0	0	219	679	70	0	74	0	121	0	74	69
Sq Ft (000):	269	135	0	0	269	269	0	0	0	0	269	0	0	0
$/SF:	0.338	0.486			0.812	2.523	0.246		0.258		0.448		0.260	0.243
Contract%														
3782 - LOWER COLUMBIA COLLEGE														
Staff:	1.00	1.00			5.00	10.00	2.00	1.00	1.00	1.00	1.00		1.00	2.00
Cost ($000):	57	0	0	0	155	245	45	27	26	25	35	0	24	34
Sq Ft (000):	0	0	0	0	322	322	1,307	0	0	0	0	0	0	0
$/SF:	0.178	0.000			0.483	0.763	0.035	0.085	0.080	0.078	0.109		0.075	0.106
Contract%														
6811 - LUZERNE COUNTY COMM COLLEGE														
Staff:	5.00				7.00	26.00	6.00				7.00			
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	1,133
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	262
$/SF:	0.000				0.000	0.000	0.000				0.000			4.318
Contract%														
4007 - MADISON AREA TECHNICAL COLLEGE														
Staff:	3.00	1.00	3.00		11.00	38.00					5.00			2.00
Cost ($000):	230	50	240	0	1,540	1,857	207	0	0	0	120	0	0	80
Sq Ft (000):	1,227	1,227	1,227	1,227	1,227	1,227	1,227	1,227	1,227	1,227	1,227	0	0	1,227
$/SF:	0.187	0.041	0.196	0.000	1.255	1.513	0.169	0.000	0.000	0.000	0.098			0.065
Contract%									100.00	80.00	80.00			60.00
7691 - MCHENRY COUNTY COLLEGE														
Staff:	1.00				2.00	14.00	2.00				4.00			
Cost ($000):	56	0	0	0	158	363	118	0	8	0	114	15	0	75
Sq Ft (000):	263	0	0	0	263	263	0	0	0	0	263	0	0	0
$/SF:	0.214				0.602	1.378	0.450		0.031		0.435	0.056		0.285
Contract%														
2557 - MID-PLAINS COMM COLLEGE AREA														
Staff:	3.00				9.00	14.00	1.00				3.00	1.00	1.00	
Cost ($000):	99	0	7	0	389	322	22	0	7	0	40	66	93	7
Sq Ft (000):	0	0	0	0	358	282	0	0	0	0	0	0	0	0
$/SF:	0.277		0.018		1.086	1.145	0.062		0.019	0.000	0.112	0.184	0.260	0.020
Contract%			100.00						100.00	100.00				

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor * Pool Maint.	Other
9797 - MIDLAND COLLEGE														
Staff:	20.00				4.00	13.00	7.00							
Cost ($000):	1,148	0	0	0	299	301	361	0	0	0	0	0	0	0
Sq Ft (000):	450	0	0	0	450	450	450	0	0	0	0	0	0	0
$/SF:	2.555				0.666	0.669	0.804							
Contract%														
3993 - MIDLANDS TECHNICAL COLLEGE														
Staff:	6.00				12.00	35.00	9.00				26.00			
Cost ($000):	224	0	0	0	553	459	177	588	20	4	392	0	61	43
Sq Ft (000):	0	0	0	0	525	520	0	0	0	0	0	0	0	0
$/SF:	0.431				1.052	0.882	0.340	1.130	0.038	0.008	0.754		0.117	0.083
Contract%					40.00	90.00		100.00	100.00	100.00	75.00		100.00	100.00
2528 - MILES COMM COLLEGE														
Staff:					2.00	2.00	1.00							
Cost ($000):	0	0	0	0	144	80	6	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:					1.832	1.019	0.082							
Contract%					10.00									
2486 - MINERAL AREA COLLEGE														
Staff:	1.00	0.55	0.25		1.50	15.00	0.50				1.00			
Cost ($000):	36	12	20	0	30	334	15	0	0	8	20	0	0	0
Sq Ft (000):	343	343	343	0	343	343	343	0	0	0	343	0	0	0
$/SF:	0.105	0.035	0.059		0.088	0.976	0.044			0.023	0.058			
Contract%			100.00							100.00				
2362 - MINNEAPOLIS COMM COLLEGE														
Staff:														
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:														
Contract%														
11864 - MOHAVE COMM COLLEGE														
Staff:	1.00				4.00	11.00					1.00		1.00	
Cost ($000):	41	0	0	0	265	216	0	353	6	0	10	0	61	0
Sq Ft (000):	220	0	0	0	220	220	0	220	220	0	220	0	0	0
$/SF:	0.185				1.202	0.980		1.603	0.026		0.046		0.447	
Contract%						40.00								
2295 - MONTCALM COMM COLLEGE														
Staff:	1.00				2.00	6.00								
Cost ($000):	45	0	0	0	83	200	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	137	137	0	0	0	0	0	0	0	0
$/SF:	0.328				0.606	1.460								
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
1242 - MONTEREY PENINSULA COLLEGE														
Staff:	2.00	1.00			6.00	13.00	6.00	3.00						
Cost ($000):	95	10	0	0	318	387	223	110	7	16	0	0	0	0
Sq Ft (000):	0	0	0	0	341	256	0	0	0	0	0	0	0	0
$/SF:	0.278	0.030			0.931	1.510	0.655	0.323	0.022	0.047				
Contract%														
2082 - MONTGOMERY COLLEGE														
Staff:														
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:														
Contract%														
4452 - MONTGOMERY COUNTY COMM COLLEGE														
Staff:	10.00				8.00	23.00	3.00	6.00			9.00			
Cost ($000):	360	0	949	191	256	680	136	230	25	10	270	0	0	0
Sq Ft (000):	530	0	630	100	530	530	530	530	530	530	530	0	0	0
$/SF:	0.679		1.507	1.912	0.484	1.283	0.257	0.433	0.047	0.019	0.509			
Contract%			100.00	16.00				5.00	100.00	100.00				
2297 - MUSKEGON COMM COLLEGE														
Staff:	3.00				3.00	17.00	2.00				1.00			
Cost ($000):	101	0	0	0	219	644	64	0	6	1	39	0	0	0
Sq Ft (000):	313	0	0	0	313	313	313	0	313	313	313	0	0	0
$/SF:	0.323				0.699	2.057	0.205		0.019	0.003	0.125			
Contract%														
8145 - NASHVILLE STATE TECHNICAL INST														
Staff:	2.00				4.00	11.00	1.00							
Cost ($000):	65	0	0	0	218	254	68	0	0	0	0	0	0	0
Sq Ft (000):	253	0	0	0	0	187	0	0	0	0	0	0	0	0
$/SF:	0.255				0.853	1.358	0.265							
Contract%						26.00								
2514 - NORTH CENTRAL MISSOURI COLLEGE														
Staff:	5.00				1.00	3.00	1.00					1.00		
Cost ($000):	14	0	0	0	20	15	3	0	0	0	0	2	0	0
Sq Ft (000):	76	76	0	0	76	76	0	0	0	0	0	0	0	0
$/SF:	0.184	0.000			0.262	0.197	0.033					0.026		
Contract%														
1623 - NORTH IDAHO COLLEGE														
Staff:	4.00			1.00	6.00	18.00	4.00			2.00	2.00	1.00	1.00	
Cost ($000):	0	0	0	0	0	0	0	0	0	4	0	0	0	0
Sq Ft (000):	0	0	0	0	454	454	0	0	0	0	0	0	0	0
$/SF:	0.000			0.000	0.000	0.000	0.000			0.009	0.000	0.000	0.000	
Contract%										100.00				

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
7191 - NORTHAMPTON COMM COLLEGE														
Staff:	5.00				7.00	28.00	4.00				6.00			
Cost ($000):	247	0	0	0	399	473	105	572	15	0	145	0	0	0
Sq Ft (000):	503	0	0	0	503	503	503	0	0	0	503	0	0	0
$/SF:	0.492		0.000	0.000	0.794	0.941	0.210	1.139	0.029	0.000	0.289			
Contract%			100.00	100.00					100.00	100.00				
29260 - NORTHEAST STATE TECHNICAL COMM COLLEGE														
Staff:	1.00	1.00			3.00		1.00						1.00	
Cost ($000):	42	18	0	0	72	155	15	0	0	0	93	0	22	0
Sq Ft (000):	199	99	0	0	99	199	0	0	0	0	186	0	0	0
$/SF:	0.211	0.181			0.725	0.777	0.075				0.500		0.110	
Contract%						100.00					100.00			
1361 - NORTHEASTERN JUNIOR COLLEGE														
Staff:	2.00				7.00	12.00	3.00	3.00			2.00	1.00	1.00	
Cost ($000):	79	0	0	0	315	286	0	355	8	0	48	14	10	0
Sq Ft (000):	750	0	0	0	750	750	0	750	750	0	750	0	0	0
$/SF:	0.106				0.420	0.382	0.000	0.473	0.011	0.001	0.064	0.019	0.014	
Contract%									100.00	100.00			30.00	
1361 - NORTHEASTERN JUNIOR COLLEGE														
Staff:	2.00				7.00	12.00	2.00				1.00			
Cost ($000):	72	0	0	0	646	263	62	0	0	0	29	0	0	0
Sq Ft (000):	0	0	0	0	404	404	0	0	0	0	404	0	0	0
$/SF:	0.178				1.599	0.650	0.154				0.073			
Contract%														
3930 - NORTHERN WYOMING COMM COLLEGE DISTR														
Staff:	2.00				6.00	10.00	2.00				2.00		1.00	
Cost ($000):	70	0	0	0	300	286	67	275	0	0	70	0	50	0
Sq Ft (000):	358	0	0	0	358	348	0	358	0	0	300	0	0	0
$/SF:	0.196				0.838	0.822	0.187	0.768			0.233		0.140	
Contract%														
2302 - NORTHWESTERN MICHIGAN COLLEGE														
Staff:	2.00				6.00	21.00	3.00							
Cost ($000):	0	0	0	0	140	313	48	0	6	0	15	0	12	0
Sq Ft (000):	0	0	0	0	717	717	0	0	0	0	0	0	0	0
$/SF:	0.000				0.195	0.436	0.075		0.010		0.024		0.019	
Contract%	100.00													
21661 - NUNEZ COMM COLLEGE														
Staff:	2.00			2.00	6.00	4.00					4.00			
Cost ($000):	617	0	0	18	18	19	0	0	0	0	62	0	0	0
Sq Ft (000):	95	0	0	95	95	95	0	0	0	0	95	0	0	0
$/SF:	6.471			0.189	0.193	0.194					0.650			
Contract%														

TABLE 2A

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
2624 - OCEAN COUNTY COLLEGE														
Staff:	5.00	1.00		2.00	8.00	19.00	5.00				10.00	1.00		1.00
Cost ($000):	438	20	106	85	463	465	300	0	23	14	314	27	11	27
Sq Ft (000):	363	363	363	363	363	363	0	0	0	0	263	363	0	363
$/SF:	1.207	0.054	0.292	0.234	1.277	1.279	0.826		0.064	0.038	1.195	0.075	0.031	0.075
Contract%			100.00		30.00		15.00		100.00	100.00	5.00			
10391 - OKLAHOMA CITY COMM COLLEGE														
Staff:	2.00		2.00	1.00	8.00	10.00	5.00				14.00			9.00
Cost ($000):	222	0	150	32	324	177	214	665	9	0	301	14	13	115
Sq Ft (000):	505	0	505	505	394	473	505	394	394	0	505	505	505	505
$/SF:	0.440		0.298	0.063	0.823	0.375	0.423	1.691	0.023		0.596	0.027	0.025	0.228
Contract%						77.00	75.00				28.00			
1362 - OTERO JUNIOR COLLEGE														
Staff:	2.00				5.00	6.00	2.00				2.00			
Cost ($000):	96	0	0	0	284	142	83	0	0	0	58	0	0	0
Sq Ft (000):	267	0	0	0	267	267	0	0	0	0	267	0	0	0
$/SF:	0.360				1.061	0.530	0.309				0.217			
Contract%														
12842 - OXNARD COLLEGE														
Staff:	2.00				5.00	7.00	5.00							1.00
Cost ($000):	1,499	0	0	0	369	331	207	0	25	0	0	0	0	43
Sq Ft (000):	0	0	0	0	140	140	0	0	0	0	0	0	0	0
$/SF:	10.706				2.637	2.364	1.477		0.179					0.308
Contract%														
30830 - OZARKS TECH COMM COLLEGE														
Staff:					1.00	7.00					2.00			
Cost ($000):	0	0	0	0	17	127	0	0	0	0	49	0	0	0
Sq Ft (000):	0	0	0	0	176	176	0	0	0	0	241	0	0	0
$/SF:					0.099	0.719					0.202			
Contract%														
9994 - PASSAIC COUNTY COMM COLLEGE														
Staff:	1.00				6.00	8.00	2.00				11.00			
Cost ($000):	51	0	0	0	303	415	8	0	17	0	588	0	10	0
Sq Ft (000):	204	204	204	204	204	204	202	0	204	0	204	0	0	0
$/SF:	0.251	0.000	0.000	0.000	1.489	2.038	0.038		0.085	0.000	2.890		0.050	
Contract%			100.00						100.00	100.00			100.00	
1078 - PHOENIX COLLEGE														
Staff:	2.00				7.00	19.00	8.00							
Cost ($000):	81	0	0	0	294	527	266	0	12	0	0	0	0	0
Sq Ft (000):	0	0	0	0	440	369	0	0	0	0	0	0	0	0
$/SF:	0.184				0.669	1.428	0.605		0.028					
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
9928 - PIEDMONT VIRGINIA COMM COLLEGE														
Staff:						3.00	2.00				3.00			
Cost ($000):	0	0	0	0	0	115	58	0	0	0	83	0	0	0
Sq Ft (000):	0	0	0	0	0	110	0	0	0	0	0	0	0	0
$/SF:						1.052	0.529				0.756			
Contract%														
7266 - PIMA COUNTY COMM COLLEGE DISTRICT														
Staff:	8.00	2.00	1.00	3.00	67.00	14.00	12.00	8.00		1.00	33.00	2.00	3.00	14.00
Cost ($000):	307	49	115	95	1,994	833	291	2,506	27	95	1,160	63	180	396
Sq Ft (000):	1,071	1,071	1,071	1,071	1,071	460	0	0	0	0	0	0	0	0
$/SF:	0.287	0.045	0.107	0.089	1.862	1.809	0.272	2.340	0.025	0.089	1.084	0.059	0.168	0.370
Contract%			80.00	20.00		57.00	12.00		100.00	26.00	9.00			
1268 - PORTERVILLE COLLEGE														
Staff:	2.00	2.00				6.00	5.00					1.00		
Cost ($000):	0	0	5	0	0	165	132	714	6	1	9	52	7	22
Sq Ft (000):	196	196	0	0	0	196	0	0	0	0	0	0	0	0
$/SF:	0.000	0.000	0.025			0.839	0.668	3.629	0.028	0.006	0.046	0.266	0.036	0.112
Contract%			1.00											
2089 - PRINCE GEORGE'S COMM COLLEGE														
Staff:	5.00	1.00			15.00	63.00	6.00						2.00	3.00
Cost ($000):	259	16	0	0	741	1,290	194	0	23	0	0	0	65	62
Sq Ft (000):	629	629	629	629	629	629	629	629	629	629	629	629	629	629
$/SF:	0.412	0.026	0.000	0.000	1.178	2.052	0.309	0.000	0.036	0.000	0.000	0.000	0.104	0.099
Contract%														
7731 - RARITAN VALLEY COMM COLLEGE														
Staff:	3.00				6.00	17.00	3.00				13.00			1.00
Cost ($000):	239	0	0	0	165	365	87	0	0	0	30	0	0	24
Sq Ft (000):	384	0	0	0	384	394	0	0	0	0	384	0	0	384
$/SF:	0.623		0.000	0.000	0.429	0.926	0.226		0.000	0.000	0.078	0.000	0.000	0.062
Contract%			100.00	100.00					100.00	100.00		100.00	100.00	
7119 - REND LAKE COLLEGE														
Staff:	2.00				5.00	11.00	1.00							1.00
Cost ($000):	70	0	0	0	306	275	41	0	4	5	0	10	0	26
Sq Ft (000):	247	0	0	0	247	247	0	0	0	0	0	0	0	247
$/SF:	0.284				1.240	1.115	0.166		0.016	0.022		0.041		0.105
Contract%														
8504 - RICHLAND COLLEGE														
Staff:	4.00	1.00			7.00	21.00	8.00	10.00						
Cost ($000):	131	11	0	0	219	258	227	278	16	8	0	0	0	0
Sq Ft (000):	506	506	0	0	506	506	0	480	480	480	0	0	0	0
$/SF:	0.260	0.021			0.433	0.511	0.448	0.578	0.033	0.017				
Contract%						95.00			100.00	100.00				

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
8613 - ROANOKE-CHOWAN COMM COLLEGE														
Staff:	1.00	0.10			0.40	4.60	0.40							
Cost ($000):	40	4	0	0	19	89	8	0	2	2	0	5	2	0
Sq Ft (000):	118	118	0	0	118	118	0	0	118	118	0	0	0	0
$/SF:	0.340	0.036			0.163	0.755	0.065		0.017	0.014		0.045	0.021	
Contract%									100.00	100.00				
1747 - ROCK VALLEY COLLEGE														
Staff:	3.00	3.00			6.00	24.00	5.00	4.00					1.00	
Cost ($000):	130	102	0	0	365	434	225	322	0	0	0	0	111	0
Sq Ft (000):	476	476	0	0	476	321	0	0	0	0	0	0	0	0
$/SF:	0.274	0.214			0.767	1.351	0.472	0.677					0.234	
Contract%	17.00	33.00				75.00								
2877 - ROCKLAND COMM COLLEGE														
Staff:	4.00	1.00			10.00	40.00	9.00	7.00					1.00	
Cost ($000):	164	38	23	0	807	1,016	502	478	49	26	0	15	54	0
Sq Ft (000):	625	625	625	0	625	603	0	543	603	625	0	0	0	0
$/SF:	0.263	0.061	0.037		1.292	1.685	0.924	0.880	0.082	0.042		0.028	0.099	
Contract%			100.00		19.00	3.00	9.00	15.00	100.00	100.00			10.00	
8918 - SADDLEBACK COLLEGE														
Staff:	3.00				17.00	24.00	9.00						2.00	
Cost ($000):	201	0	0	0	1,037	1,086	510	0	0	0	0	0	246	0
Sq Ft (000):	0	0	0	0	612	612	0	0	0	0	0	0	0	0
$/SF:	0.328				1.694	1.774	0.833						0.402	
Contract%														
5461 - SALEM COMM COLLEGE														
Staff:	1.00				1.00	4.00								
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	150	0	0	0	0	150	0	0	0	0	0	0	0	0
$/SF:	0.000				0.000	0.000	0.000				0.000			
Contract%							10.00				100.00			
5220 - SALT LAKE COMM COLLEGE														
Staff:	5.00			3.00	27.00	38.00	9.00						1.00	2.00
Cost ($000):	261	0	35	206	861	1,367	429	908	24	10	166	0	22	144
Sq Ft (000):	1,214	0	0	1,214	1,214	7,208	0	1,214	1,214	7,208	7,208	0	0	7,208
$/SF:	0.215		0.029	0.170	0.709	0.190	0.354	0.748	0.020	0.001	0.023		0.018	0.020
Contract%			90.00						100.00					
2660 - SAN JUAN COLLEGE														
Staff:	2.00			1.00	5.00	18.00	4.00	1.00			5.00			1.00
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.000			0.000	0.000	0.000	0.000	0.000			0.000			0.000
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
1286 - SANTA MONICA COMM COLLEGE DISTRICT														
Staff:	1.00				2.00	33.00	11.00	4.00			34.00	1.00		1.00
Cost ($000):	87	0	41	109	61	1,081	367	157	0	0	1,160	32	0	52
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.126		0.060	0.158	0.088	1.573	0.534	0.228			1.689	0.047		0.075
Contract%			100.00	100.00										
1752 - SAUK VALLEY COMM COLLEGE														
Staff:	3.00				3.00	12.00	4.00				5.00			
Cost ($000):	68	0	0	0	101	136	37	21	3	0	73	0	0	0
Sq Ft (000):	404	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.167				0.249	0.336	0.092	0.052	0.008		0.180			
Contract%								100.00	100.00		20.00			
2315 - SCHOOLCRAFT COLLEGE														
Staff:	2.00	1.00	1.00		10.00	21.00	6.00						1.00	
Cost ($000):	122	7	41	0	734	987	316	0	0	0	0	0	87	0
Sq Ft (000):	485	485	485	0	485	485	485	0	0	0	0	0	485	0
$/SF:	0.252	0.015	0.085		1.513	2.035	0.652						0.179	
Contract%														
12748 - SHAWNEE STATE UNIV														
Staff:	3.00	1.00			5.00	18.00	4.00				4.00			
Cost ($000):	680	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	540	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	1.259	0.000			0.000	0.000	0.000				0.000			
Contract%														
3119 - SINCLAIR COMM COLLEGE														
Staff:	3.00			4.00	20.00		4.00	9.00						
Cost ($000):	185	0	1,040	172	855	1,146	263	548	42	53	0	0	0	0
Sq Ft (000):	1,554	0	1,554	1,554	1,554	1,440	1,554	1,554	1,554	1,554	0	0	0	0
$/SF:	0.119		0.669	0.111	0.550	0.795	0.169	0.353	0.027	0.034				
Contract%			100.00			100.00	16.00		100.00	100.00				
- SONOMA COUNTY JUNIOR COLLEGE DISTRICT														
Staff:	5.00	2.00			11.00	28.00	9.00	1.00		2.00	14.00		2.00	
Cost ($000):	401	70	75	0	529	958	316	41	40	100	540	0	96	0
Sq Ft (000):	770	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.520	0.091	0.097		0.688	1.244	0.410	0.053	0.052	0.130	0.702		0.125	
Contract%			100.00						100.00					
13176 - SOUTH ARKANSAS COMM COLLEGE														
Staff:					3.00	4.00	1.00				1.00			
Cost ($000):	0	0	0	0	146	63	13	0	0	0	18	0	0	0
Sq Ft (000):	0	0	0	0	120	90	0	0	0	0	0	0	0	0
$/SF:					1.225	0.704	0.000				0.000			
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
3614 - SOUTHWEST TEXAS JUNIOR COLLEGE														
Staff:	1.00				5.00	11.00	3.00	2.00			2.00			
Cost ($000):	40	0	0	0	164	222	92	59	0	0	90	0	0	0
Sq Ft (000):	1,960	0	0	0	420	420	1,540	420	0	0	420	0	0	0
$/SF:	0.020				0.391	0.529	0.060	0.140			0.214			
Contract%														
7260 - SOUTHWEST VIRGINIA COMM COLLEGE														
Staff:	3.00				6.00	11.00	2.00				7.00		1.00	4.00
Cost ($000):	114	0	0	0	103	29	109	0	0	0	8	0	76	70
Sq Ft (000):	0	0	0	0	170	170	0	170	0	0	0	0	0	0
$/SF:	0.668				0.608	0.173	0.641	0.000			0.046		0.445	0.415
Contract%														
1643 - SPOON RIVER COLLEGE														
Staff:	16.00				7.00	7.00								
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	10	0	0	0	0	0	0	0	0	0	0	0	0	103
$/SF:	0.000				0.000	0.000								0.000
Contract%														
5533 - ST. PAUL TECHNICAL COLLEGE														
Staff:					5.00	17.00	1.00							
Cost ($000):	0	0	12	0	200	544	444	0	17	32	30	0	0	0
Sq Ft (000):	0	0	0	0	558	558	0	0	0	0	0	0	0	0
$/SF:			0.022		0.358	0.974	0.796		0.030	0.057	0.054			
Contract%			100.00		25.00	100.00	10.00		100.00	100.00	100.00			
9332 - STATE COMM COLLEGE OF EAST ST. LOUIS														
Staff:	42.00	42.00			3.00	2.00	1.00				3.00			
Cost ($000):	3,800	3,800	0	0	170	44	17	149	0	0	97	0	0	0
Sq Ft (000):	127	127	0	0	127	127	127	127	0	0	127	0	0	0
$/SF:	29.810	29.810			1.337	0.346	0.133	1.170			0.758			
Contract%								100.00						
2878 - SUFFOLK COUNTY COMM COLLEGE														
Staff:	9.00	2.00	1.00		37.00	62.00	14.00	1.00				4.00		
Cost ($000):	803	200	750	850	2,475	2,194	550	150	200	40	20	200	100	0
Sq Ft (000):	1,184	1,184	1,184	1,184	1,184	1,184	1,184	1,184	1,184	1,184	1,184	1,184	1,184	0
$/SF:	0.678	0.169	0.633	0.718	2.090	1.853	0.464	0.127	0.169	0.034	0.017	0.169	0.084	
Contract%	100.00	100.00	90.00	100.00	20.00			20.00	100.00	100.00		50.00		
3627 - TEMPLE JUNIOR COLLEGE														
Staff:	4.00				3.00	8.00	3.00							
Cost ($000):	143	0	0	0	166	104	69	345	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.557				0.645	0.405	0.270	1.344						
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
8278 - TERRA COMM COLLEGE														
Staff:	3.00				3.00	9.00	1.00					1.00		
Cost ($000):	220	0	0	0	135	300	70	475	0	0	0	67	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.926		0.000		0.568	1.262	0.294	1.998				0.282		
Contract%			100.00		10.00									
9933 - TEXAS STATE TECH COLLEGE/AMARILLO														
Staff:	3.00	1.00			7.00	9.00	5.00	1.00			12.00			
Cost ($000):	173	15	0	0	281	148	129	27	0	16	213	0	0	0
Sq Ft (000):	0	0	0	0	1,217	376	0	0	0	0	1,670	0	0	0
$/SF:	0.142	0.013			0.231	0.394	0.106	0.023		0.013	0.128			
Contract%														
8818 - TRIDENT TECHNICAL COLLEGE														
Staff:	1.00										19.00		1.00	
Cost ($000):	0	0	0	0	1,971	369	20	0	0	0	676	0	28	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.000				3.777	0.707	0.038				1.296		0.054	
Contract%						100.00								
29231 - TRUCKEE MEADOWS COMM COLLEGE														
Staff:	4.00		2.00		4.00	19.00	2.00				4.00			
Cost ($000):	116	0	75	0	418	501	104	0	6	2	61	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.402		0.259		1.444	1.731	0.359		0.022	0.007	0.212			
Contract%									100.00	100.00	100.00			
3222 - UMPQUA COMM COLLEGE														
Staff:	1.00	1.00			3.00	13.00	2.00				3.00		1.00	
Cost ($000):	79	29	0	0	158	228	87	0	2	2	45	0	23	0
Sq Ft (000):	327	327	0	0	327	327	327	0	327	327	327	0	327	0
$/SF:	0.241	0.087			0.483	0.698	0.265		0.005	0.005	0.138		0.070	
Contract%									100.00	100.00				
200707 - UNIV OF MONTANA COLLEGE OF TECHNOLOGY														
Staff:	1.00				3.00	4.00								
Cost ($000):	26	0	0	0	64	57	0	0	0	0	0	0	0	0
Sq Ft (000):	140	0	0	0	140	140	0	0	0	0	0	0	0	0
$/SF:	0.186				0.454	0.404								
Contract%														
10060 - VERNON REGIONAL JUNIOR COLLEGE														
Staff:														
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:														
Contract%														

TABLE 2A **PUBLIC INSTITUTION COSTS**

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
3662 - VICTORIA COLLEGE														
Staff:	2.00				6.00	15.00	5.00				2.00			
Cost ($000):	183	0	0	0	260	198	69	783	0	0	25	0	0	0
Sq Ft (000):	0	0	0	0	421	421	0	0	0	0	0	0	0	0
$/SF:	0.436				0.617	0.472	0.165	1.862			0.059			
Contract%														
3760 - VIRGINIA WESTERN COMM COLLEGE														
Staff:	2.00			1.00	6.00	16.00	6.00				7.00			1.00
Cost ($000):	94	0	0	36	214	301	126	0	0	0	194	0	0	31
Sq Ft (000):	272	0	0	272	272	272	272	0	0	0	272	0	0	272
$/SF:	0.345			0.131	0.786	1.108	0.465				0.715			0.116
Contract%						56.00	50.00				5.00			
9258 - WAUKESHA COUNTY TECHNICAL COLLEGE														
Staff:	3.00	1.00	1.00	1.00	10.00	20.00	1.00				2.00		1.00	
Cost ($000):	75	41	41	41	350	364	35	0	20	0	85	0	38	0
Sq Ft (000):	0	0	0	0	560	560	0	0	0	0	560	0	0	0
$/SF:	0.134	0.073	0.073	0.073	0.625	0.650	0.063		0.036		0.152		0.068	
Contract%					10.00	80.00			100.00		100.00			
1176 - WEST HILLS COMM COLLEGE DISTRICT														
Staff:	2.00				3.00	7.00	3.00			1.00	1.00			
Cost ($000):	984	24	84	25	436	281	124	342	32	9	9	0	0	0
Sq Ft (000):	214	214	214	214	71	21	71	214	214	214	214	0	0	0
$/SF:	4.595	0.113	0.393	0.117	6.137	13.402	1.753	1.599	0.151	0.044	0.040			
Contract%			100.00	100.00					100.00					
7950 - WEST SHORE COMM COLLEGE														
Staff:	4.00				3.00	7.00	1.00							
Cost ($000):	153	0	0	0	230	227	47	201	4	0	0	0	0	0
Sq Ft (000):	185	0	0	0	185	130	0	185	0	0	0	0	0	0
$/SF:	0.827				1.243	1.746	0.254	1.086	0.022					
Contract%														
1110 - WESTARK COMM COLLEGE														
Staff:	2.00				8.00	18.00	5.00				4.00			2.00
Cost ($000):	73	0	0	0	341	264	132	464	0	0	92	25	5	24
Sq Ft (000):	0	0	0	0	413	408	0	0	0	0	0	0	0	0
$/SF:	0.178				0.826	0.648	0.320	1.122			0.223	0.061	0.011	0.058
Contract%														
2560 - WESTERN NEBRASKA COMM COLLEGE														
Staff:	1.00				7.00	9.00								
Cost ($000):	33	0	0	0	236	286	38	0	0	0	0	0	0	0
Sq Ft (000):	255	0	0	0	630	380	0	0	0	0	0	0	0	0
$/SF:	0.129		0.000		0.375	0.751	0.050				0.000		0.000	
Contract%			100.00								100.00		100.00	

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
3961 - WILLIAM RAINEY HARPER COLLEGE														
Staff:	3.00	1.00			12.00	48.00	9.00	11.00			14.00			
Cost ($000):	145	30	0	0	445	1,360	291	302	0	0	371	0	0	0
Sq Ft (000):	735	0	0	0	735	735	735	735	0	0	735	0	0	0
$/SF:	0.197	0.041	0.000		0.605	1.851	0.396	0.411			0.504			
Contract%			100.00											
666907 - YOSEMITE COMM COLLEGE DISTRICT														
Staff:	28.00			1.00	54.00						8.00		6.00	
Cost ($000):	1,704	0	0	73	1,834	0	0	0	0	80	140	0	111	0
Sq Ft (000):	0	0	0	952	0	0	0	0	0	952	0	0	0	0
$/SF:	1.791		0.000	0.077	1.927					0.084	0.147		0.117	
Contract%			100.00							100.00				
SPECIALIZED INSTITUTIONS:														
2013 - LOUISIANA STATE UNIV/SHREVEPORT														
Staff:	3.00				3.00	26.00	5.00	4.00						7.00
Cost ($000):	127	0	0	0	108	344	102	586	0	0	0	6	0	30
Sq Ft (000):	662	0	0	0	662	662	662	662	0	0	0	662	0	662
$/SF:	0.192				0.163	0.520	0.154	0.885				0.009		0.045
Contract%														
1579 - MEDICAL COLLEGE OF GEORGIA														
Staff:	12.00	6.00	4.00		126.00	95.00	24.00	34.00		3.00				
Cost ($000):	431	184	249	0	3,707	1,813	616	946	115	134	0	0	0	0
Sq Ft (000):	3,758	3,758	3,758	0	3,758	1,663	3,758	1,798	2,583	3,758	0	0	0	0
$/SF:	0.115	0.049	0.066		0.986	1.090	0.164	0.526	0.045	0.036				
Contract%									100.00					
7737 - MEDICAL COLLEGE OF OHIO														
Staff:	8.00	3.00	3.00	4.00	58.00		8.00	16.00		1.00			1.00	14.00
Cost ($000):	283	149	115	115	334	0	436	785	0	0	0	0	32	635
Sq Ft (000):	1,487	1,487	1,487	1,487	1,487	1,487	1,487	1,487	1,487	1,487	1,487	1,487	1,487	0
$/SF:	0.190	0.100	0.077	0.077	0.224	0.000	0.293	0.528	0.000	0.000	0.000	0.000	0.022	0.427
Contract%														
3438 - MEDICAL UNIV OF SOUTH CAROLINA														
Staff:	14.00		5.00		154.00	93.00	15.00	38.00						19.00
Cost ($000):	183	0	540	0	3,336	1,963	134	350	36	776	0	0	0	827
Sq Ft (000):	3,815	0	3,815	0	3,815	2,834	3,815	3,815	3,815	3,815	0	0	0	3,815
$/SF:	0.048		0.142		0.875	0.693	0.035	0.092	0.009	0.204				0.217
Contract%									100.00	100.00				
2533 - MONTANA STATE UNIV/NORTHERN														
Staff:	1.00	1.00		1.00	7.00	14.00	2.00				3.00	1.00	1.00	
Cost ($000):	94	13	42	40	546	292	101	279	25	3	81	36	34	0
Sq Ft (000):	0	0	552	0	552	420	0	0	0	0	0	0	0	0
$/SF:	0.170	0.023	0.076	0.072	0.989	0.695	0.182	0.506	0.046	0.006	0.147	0.066	0.061	
Contract%			100.00		15.00	10.00	40.00	100.00	100.00	100.00		20.00	30.00	

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
3981 - NORTH CAROLINA SCH OF THE ARTS														
Staff:	2.00	3.00			12.00	17.00	4.00							
Cost ($000):	70	80	0	0	216	255	50	0	0	0	0	0	0	0
Sq Ft (000):	0	670	0	0	670	670	0	0	0	0	0	0	0	0
$/SF:	0.104	0.119			0.322	0.381	0.075							
Contract%														
7012 - SAMUEL MERRITT COLLEGE														
Staff:	9.00					9.00								1.00
Cost ($000):	504	0	0	0	0	244	0	0	0	0	0	0	0	29
Sq Ft (000):	366	0	0	0	0	366	0	0	0	0	0	0	0	366
$/SF:	1.377					0.665								0.080
Contract%														
3470 - SOUTH DAKOTA SCH OF MINES & TECHNOLOGY														
Staff:	3.00				7.00	15.00	4.00	1.00			1.00	1.00		3.00
Cost ($000):	107	0	0	0	215	284	92	26	18	20	29	9	0	75
Sq Ft (000):	642	642	642	642	472	472	642	642	642	642	642	0	0	642
$/SF:	0.167	0.000	0.000	0.000	0.456	0.601	0.144	0.041	0.028	0.032	0.046	0.018	0.000	0.118
Contract%									100.00	100.00			100.00	10.00
2893 - UNITED STATES MILITARY ACADEMY														
Staff:	49.00	30.00	36.00	4.00	207.00	54.00	23.00	106.00	2.00	15.00	1.00			38.00
Cost ($000):	2,752	1,492	2,922	276	31,825	1,648	3,171	10,131	1,021	896	50	0	0	1,424
Sq Ft (000):	6,402	6,402	6,402	6,402	6,402	6,402	6,402	6,402	6,402	6,402	6,402	0	0	6,402
$/SF:	0.430	0.233	0.456	0.043	4.971	0.257	0.495	1.583	0.159	0.140	0.008			0.222
Contract%														
1109 - UNIV OF ARKANSAS FOR MEDICAL SCIEN														
Staff:	2.00	5.00			121.00		11.00					1.00	1.00	
Cost ($000):	233	211	0	0	4,300	0	142	0	0	0	0	42	0	0
Sq Ft (000):	0	0	0	0	2,139	0	0	0	0	0	0	0	0	0
$/SF:	0.109	0.099			2.011		0.066		0.000	0.000		0.019	0.000	
Contract%									100.00	100.00			100.00	
9030 - UNIV OF CONNECTICUT HEALTH CENTER														
Staff:	9.00		5.00	9.00	59.00	89.00	6.00	9.00		2.00				
Cost ($000):	402	0	122	536	2,106	2,319	197	291	83	174	0	0	0	0
Sq Ft (000):	1,653	1,653	1,653	1,653	1,653	1,653	1,653	1,653	1,653	1,653	1,653	1,653	1,653	0
$/SF:	0.244	0.000	0.074	0.324	1.275	1.403	0.119	0.176	0.050	0.105	0.000	0.000	0.000	
Contract%			60.00						100.00	100.00				
100287 - UNIV OF ILLINOIS COLLEGE OF MEDICINE														
Staff:	3.00				5.00	5.00								
Cost ($000):	99	0	0	0	107	109	25	27	3	2	51	2	12	0
Sq Ft (000):	179	0	179	0	151	151	151	151	151	0	151	151	0	0
$/SF:	0.554		0.000		0.706	0.720	0.167	0.178	0.017	0.016	0.339	0.013	0.080	
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
2104 - UNIV OF MARYLAND/BALTIMORE														
Staff:	15.00	3.00	18.00	23.00	100.00	142.00					117.00			
Cost ($000):	541	88	834	1,110	4,510	2,981	157	0	149	0	3,374	0	0	0
Sq Ft (000):	0	0	3,917	3,917	3,917	3,917	3,917	0	3,917	0	3,917	0	0	0
$/SF:	0.138	0.022	0.213	0.283	1.151	0.761	0.040		0.038		0.861			
Contract%			6.00	48.00		21.00								
6895 - UNIV OF NEBRASKA MEDICAL CENTER														
Staff:	8.00	1.00	14.00	3.00	55.00		8.00	16.00			29.00			1.00
Cost ($000):	250	25	553	164	1,876	0	0	5,046	0	0	707	0	0	79
Sq Ft (000):	2,874	2,874	2,874	2,874	2,874	0	0	2,874	0	0	2,874	0	0	2,874
$/SF:	0.087	0.009	0.193	0.057	0.653		0.000	1.756			0.246			0.028
Contract%				33.00										
5889 - UNIV OF OKLAHOMA HEALTH SCI CTR														
Staff:	7.00	2.00	2.00		51.00	46.00	12.00				23.00	1.00		
Cost ($000):	226	42	100	0	1,580	957	204	0	0	0	719	255	0	0
Sq Ft (000):	1,274	1,274	1,274	0	1,274	1,274	0	0	0	0	0	1,274	0	0
$/SF:	0.177	0.033	0.079		1.240	0.751	0.160				0.564	0.200		
Contract%														
OTHER/UNKNOWN INSTITUTIONS:														
200180 - BRITISH COLUMBIA INST OF TECHNOLOGY														
Staff:	5.00	3.00		4.00		60.00	4.00							6.00
Cost ($000):	205	83	0	133	0	1,055	127	1,531	76	0	0	0	0	408
Sq Ft (000):	1,851	1,851	0	1,851	0	1,851	1,851	1,851	1,851	0	0	0	0	1,851
$/SF:	0.110	0.045		0.072		0.570	0.069	0.827	0.041					0.220
Contract%						99.00	50.00							17.00
201332 - CITY UNIV OF HONG KONG														
Staff:	34.00	15.00	10.00	4.00	76.00	4.00	8.00	19.00		1.00	32.00	8.00		40.00
Cost ($000):	1,140	606	910	35,229	3,283	981	244	3,836	0	90	1,149	199	1,538	1,331
Sq Ft (000):	1,785	1,785	1,785	1,785	1,785	1,785	1,785	1,785	1,785	1,785	1,785	1,785	1,785	1,785
$/SF:	0.639	0.339	0.510	19.736	1.839	0.550	0.137	2.149	0.000	0.050	0.644	0.111	0.862	0.746
Contract%			60.00	90.00	55.00	85.00	30.00				55.00			15.00
- COCONINO COMM COLLEGE														
Staff:						2.00								
Cost ($000):	0	0	0	0	276	67	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	48	48	0	0	0	0	0	0	0	0
$/SF:			0.000	0.000	5.711	1.385	0.000		0.000	0.000	0.000			
Contract%			100.00	100.00	100.00		100.00		100.00	100.00	100.00			
200860 - COLLEGE DE SHERBROOKE														
Staff:	2.00			2.00	11.00	28.00	2.00				14.00	1.00		
Cost ($000):	95	0	76	69	597	650	76	0	9	2	321	30	11	0
Sq Ft (000):	787	787	787	787	787	787	787	787	787	787	787	787	787	0
$/SF:	0.121	0.000	0.096	0.088	0.758	0.825	0.096	0.000	0.012	0.003	0.408	0.038	0.014	
Contract%			100.00						100.00	100.00			100.00	

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
200790 - CONCORDIA UNIV														
Staff:	41.00	2.00	6.00	3.00	62.00	62.00	7.00	16.00		1.00	70.00	4.00	2.00	16.00
Cost ($000):	1,437	45	286	123	1,744	1,350	194	474	80	88	1,563	100	57	355
Sq Ft (000):	2,695	2,695	2,695	2,379	2,208	0	2,379	2,095	908	2,695	0	0	0	2,695
$/SF:	0.533	0.017	0.106	0.052	0.790	0.536	0.081	0.226	0.088	0.033	0.621	0.040	0.023	0.132
Contract%						60.00			100.00	90.00				
30970 - H.LAVITY STOUTT COMM COLLEGE														
Staff:	1.00				2.00	6.00	2.00				4.00			
Cost ($000):	55	0	0	0	18	28	24	0	0	0	36	0	0	0
Sq Ft (000):	30	0	0	0	30	30	150	0	0	0	0	0	0	0
$/SF:	1.833				0.600	0.933	0.160				1.200			
Contract%														
30970 - MANUKAU POLYTECHNIC														
Staff:	3.00		11.00		10.00	21.00	5.00							
Cost ($000):	60	0	377	0	631	342	105	0	0	0	0	0	0	0
Sq Ft (000):	0	0	493	0	493	493	0	0	0	0	0	0	0	0
$/SF:	0.122		0.764		1.280	0.694	0.213							
Contract%			20.00		20.00									
200454 - MCGILL UNIV														
Staff:	17.00	6.00			69.00	199.00	15.00	41.00			16.00		12.00	8.00
Cost ($000):	1,583	158	0	0	4,047	5,916	588	1,946	111	0	1,295	0	76	1,076
Sq Ft (000):	5,327	5,327	0	0	4,922	4,463	5,760	5,327	4,404	0	5,327	5,327	5,327	5,327
$/SF:	0.297	0.030			0.822	1.325	0.102	0.365	0.025		0.243	0.000	0.014	0.202
Contract%														
200090 - MEDICINE HAT COLLEGE														
Staff:	2.00				6.00	15.00	4.00				2.00	1.00		2.00
Cost ($000):	82	0	0	0	268	311	80	0	0	0	35	38	0	54
Sq Ft (000):	361	0	0	0	361	249	361	0	0	0	361	361	0	361
$/SF:	0.228				0.743	1.248	0.222				0.097	0.105		0.149
Contract%											100.00			
200342 - MOUNT ALLISON UNIV														
Staff:	6.00	1.00		1.00	11.00	38.00	6.00	6.00						2.00
Cost ($000):	229	12	0	21	397	582	159	151	19	3	0	0	0	32
Sq Ft (000):	1,000	1,000	0	1,000	1,000	1,000	0	1,000	1,000	80	0	0	0	1,000
$/SF:	0.229	0.012		0.021	0.397	0.582	0.159	0.151	0.019	0.038				0.032
Contract%														
200220 - OKANAGAN UNIV COLLEGE														
Staff:	4.00	1.00		1.00	7.00	17.00	2.00							1.00
Cost ($000):	181	30	0	38	529	755	150	0	12	4	163	0	0	38
Sq Ft (000):	900	900	0	900	900	900	0	0	0	0	900	0	0	900
$/SF:	0.201	0.034		0.042	0.587	0.839	0.166		0.013	0.004	0.181			0.042
Contract%						50.00	80.00				100.00			

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
531 - SOUTHERN WISCONSIN CENTER														
Staff:	1.00	1.00			34.00	40.00	3.00	7.00			1.00	1.00		
Cost ($000):	67	33	53	40	1,266	899	96	214	19	2	36	36	40	0
Sq Ft (000):	850	850	850	850	755	755	0	850	0	0	850	0	0	0
$/SF:	0.078	0.039	0.063	0.047	1.677	1.191	0.113	0.252	0.022	0.003	0.042	0.042	0.047	
Contract%			90.00		5.00				100.00	100.00	10.00		100.00	
200804 - UNIV OF ALBERTA														
Staff:	18.00		12.00		60.00	253.00	19.00	46.00		3.00	33.00	5.00	7.00	11.00
Cost ($000):	889	0	418	0	4,681	7,024	831	1,980	95	201	1,284	306	163	411
Sq Ft (000):	12,528	0	12,528	0	7,837	7,837	12,528	7,837	12,528	7,837	12,528	7,837	7,837	7,837
$/SF:	0.071		0.033		0.597	0.896	0.066	0.253	0.008	0.026	0.102	0.039	0.021	0.052
Contract%									100.00	40.00				
200858 - UNIV OF LETHBRIGE														
Staff:	2.00	2.00	2.00	2.00	5.00	20.00	3.00	20.00			18.00		1.00	
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	1,240	1,240	1,240	1,240	1,240	1,240	1,240	1,240	0	0	1,240	0	1,240	0
$/SF:	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000			0.000		0.000	
Contract%														
200630 - UNIV OF MANITOBA														
Staff:	11.00	4.00	10.00	3.00	57.00	131.00	38.00	15.00					1.00	
Cost ($000):	556	138	447	131	2,197	3,319	1,022	565	0	0	0	0	32	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.078	0.019	0.063	0.018	0.309	0.467	0.144	0.080					0.005	
Contract%														
200352 - UNIV OF NEW BRUNSWICK														
Staff:	18.00	3.00		3.00	40.00	53.00		14.00				8.00	2.00	9.00
Cost ($000):	347	57	0	93	1,208	1,107	0	378	0	0	0	198	53	221
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.160	0.026		0.043	0.558	0.511		0.174				0.092	0.024	0.102
Contract%						71.00								
201210 - UNIV OF QUEENSLAND														
Staff:	12.00	3.00	11.00	1.00	37.00		21.00							
Cost ($000):	67	68	638	0	3,452	0	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.022	0.023	0.213	0.000	1.152		0.000	0.000	0.000	0.000				
Contract%				75.00				100.00	100.00	100.00				
200592 - UNIV OF WESTERN ONTARIO														
Staff:					80.00	190.00	15.00	9.00	2.00					
Cost ($000):	937	355	551	102	4,291	5,783	700	486	58	0	0	0	0	0
Sq Ft (000):	5,646	5,646	5,457	5,646	5,646	5,646	0	0	5,646	0	0	0	0	0
$/SF:	0.166	0.063	0.101	0.018	0.760	1.024	0.124	0.086	0.010					
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
200596 - UNIV OF WINDSOR														
Staff:	8.00	9.00	5.00		33.00	95.00	11.00	16.00						
Cost ($000):	363	201	250	0	1,272	2,462	418	922	0	0	0	53	48	0
Sq Ft (000):	2,316	2,316	2,316	0	2,316	2,316	0	2,316	0	0	0	0	0	0
$/SF:	0.157	0.087	0.108		0.549	1.063	0.180	0.398				0.023	0.021	
Contract%														
200446 - UNIVERSITÉ LAVAL														
Staff:	12.00	5.00	6.00	4.00	78.00	186.00	15.00	39.00				3.00	2.00	1.00
Cost ($000):	404	111	181	171	3,735	4,722	927	8,568	0	0	0	83	54	38
Sq Ft (000):	6,731	6,332	6,332	6,332	6,332	6,332	6,332	6,332	0	0	0	6,731	6,731	6,731
$/SF:	0.060	0.018	0.029	0.027	0.590	0.746	0.146	1.353				0.012	0.008	0.006
Contract%			25.00		20.00	60.00	20.00							
200594 - WILFRID LAURIER UNIV														
Staff:	3.00		1.00	1.00	13.00	52.00	5.00			1.00	6.00			
Cost ($000):	2,693	0	0	0	840	831	53	702	38	5	245	0	0	0
Sq Ft (000):	1,300	0	0	0	1,300	1,300	0	1,300	1,300	0	1,300	0	0	0
$/SF:	2.072		0.000	0.000	0.646	0.639	0.041	0.540	0.029	0.004	0.189			
Contract%							5.00				6.00			
200598 - YORK UNIV														
Staff:	13.00	13.00	10.00	8.00	62.00	165.00	52.00	22.00	1.00					28.00
Cost ($000):	1,299	623	416	523	3,204	4,990	1,582	1,928	208	0	0	0	0	1,085
Sq Ft (000):	5,617	5,733	5,638	5,697	5,697	5,712	5,697	5,697	5,697	5,697	5,697	5,697	5,697	0
$/SF:	0.231	0.109	0.074	0.092	0.562	0.874	0.278	0.338	0.036	0.000	0.000	0.000	0.000	0.189
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
RESEARCH INSTITUTIONS:														
2130 - BOSTON UNIV														
Staff:	18.40	5.00	2.00	5.00	106.70	264.50	40.80	8.20		1.10		5.00	2.00	
Cost ($000):	1,341	571	142	340	9,128	9,721	2,046	13,954	663	179	310	218	113	0
Sq Ft (000):	8,487	8,487	8,487	8,487	8,487	8,487	8,487	8,487	8,487	8,487	8,487	8,487	8,487	0
$/SF:	0.158	0.067	0.017	0.040	1.076	1.145	0.241	1.644	0.078	0.021	0.037	0.026	0.013	
Contract%									100.00					
2711 - CORNELL UNIV														
Staff:						256.00								
Cost ($000):	0	0	0	0	0	6,553	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	8,318	0	0	0	0	0	0	0	0
$/SF:						0.788								
Contract%														
2920 - DUKE UNIV														
Staff:		6.00												3.00
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	4,556	4,556	0	0	0	0	0	0	0	0	0	0	0	4,556
$/SF:	0.000	0.000												0.000
Contract%														
1564 - EMORY UNIV														
Staff:	20.00	5.00	5.00	16.00	78.00	160.00	25.00	11.00	4.00			1.00	4.00	7.00
Cost ($000):	1,438	132	219	2,384	3,911	3,900	772	781	306	3	0	18	262	180
Sq Ft (000):	4,704	4,704	4,704	4,704	2,857	2,635	2,857	4,704	2,857	2,857	0	0	0	0
$/SF:	0.306	0.028	0.046	0.507	1.369	1.480	0.270	0.166	0.107	0.001		0.006	0.092	0.063
Contract%						3.00				100.00				
2155 - HARVARD MEDICAL SCHOOL														
Staff:	9.00	2.00			28.00	56.00	3.00	1.00	1.00	2.00	50.00			
Cost ($000):	446	120	0	0	2,499	1,469	123	75	50	0	1,661	0	0	0
Sq Ft (000):	1,412	1,412	0	0	1,412	1,363	0	1,412	1,412	1,412	1,412	0	0	0
$/SF:	0.316	0.085			1.770	1.078	0.090	0.053	0.035	0.000	1.176			
Contract%	100.00	100.00			100.00	100.00	100.00		100.00	100.00	100.00			
2178 - MASSACHUSETTS INST OF TECHNOLOGY														
Staff:	46.00	8.00	15.00		180.00	238.00	44.00	31.00						
Cost ($000):	2,976	396	1,181	0	11,295	10,594	2,794	19,087	0	0	0	0	0	4,759
Sq Ft (000):	7,377	7,377	7,377	0	7,377	7,377	9,373	9,373	0	0	0	0	0	0
$/SF:	0.403	0.054	0.160		1.531	1.436	0.298	2.036						0.508
Contract%						5.00								
2882 - SYRACUSE UNIV														
Staff:														
Cost ($000):	1,948	0	0	0	5,019	2,110	1,467	0	0	0	0	0	440	2,948
Sq Ft (000):	8,270	0	0	0	8,270	4,362	8,270	0	0	0	0	0	0	0
$/SF:	0.236				0.607	0.484	0.177						0.053	0.356
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
2029 - TULANE UNIV														
Staff:	12.00		5.00		43.00	71.00	15.00	32.00	5.00			3.00		5.00
Cost ($000):	511	0	209	0	1,301	1,055	318	1,356	178	0	0	147	0	63
Sq Ft (000):	3,237	0	3,237	0	1,900	1,653	1,900	3,237	3,237	0	0	1,900	0	1,900
$/SF:	0.158		0.064		0.684	0.638	0.167	0.419	0.055			0.077		0.033
Contract%														
3535 - VANDERBILT UNIV														
Staff:	12.00	6.00		4.00	54.00	169.00	50.00	43.00					4.00	8.00
Cost ($000):	682	450	0	0	4,387	4,282	1,625	1,439	0	0	0	9	34	40
Sq Ft (000):	4,722	4,722	0	0	4,723	4,272	9,013	8,466	0	0	0	4,722	4,722	4,722
$/SF:	0.144	0.095		0.000	0.929	1.002	0.180	0.170	0.000	0.000		0.002	0.007	0.008
Contract%					35.00	15.00	10.00	10.00	100.00	100.00			50.00	30.00
3535 - VANDERBILT UNIV MEDICAL CENTER														
Staff:	10.00	3.00			80.00	223.00		28.00						
Cost ($000):	413	130	0	0	3,707	2,308	0	1,205	276	360	0	0	0	0
Sq Ft (000):	4,530	4,530	0	0	4,530	2,558	0	4,530	4,530	4,530	0	0	0	0
$/SF:	0.091	0.029			0.818	0.902		0.266	0.061	0.079				
Contract%						30.00			100.00	100.00				
1426 - YALE UNIV														
Staff:	36.50	33.00	17.00	18.00	159.00	222.00	25.00	29.00	6.00		8.00			42.50
Cost ($000):	2,179	2,067	1,459	1,214	14,170	8,745	2,340	19,700	928	60	787	0	0	0
Sq Ft (000):	9,100	9,100	9,100	9,100	9,100	9,100	9,100	9,100	9,100	9,100	9,100	0	0	9,100
$/SF:	0.239	0.227	0.160	0.133	1.557	0.961	0.257	2.165	0.102	0.007	0.086			0.000
Contract%					13.00	1.00	7.00		36.00	100.00				
DOCTORAL INSTITUTIONS:														
2139 - CLARK UNIV														
Staff:	4.00				21.00	39.00	7.00	5.00						
Cost ($000):	163	0	0	0	1,222	1,236	312	399	81	0	0	0	0	0
Sq Ft (000):	1,358	0	0	0	1,358	1,358	1,358	1,358	0	0	0	0	0	0
$/SF:	0.120				0.900	0.910	0.230	0.294	0.060					
Contract%														
2699 - CLARKSON UNIV														
Staff:	3.00	5.00	1.00		29.00	52.00	12.00	5.00					2.00	
Cost ($000):	428	254	80	0	1,836	1,765	572	255	150	0	0	0	120	0
Sq Ft (000):	1,684	1,684	1,684	0	1,684	1,684	0	1,684	1,684	0	0	0	1,684	0
$/SF:	0.254	0.151	0.048		1.090	1.048	0.340	0.152	0.089				0.071	
Contract%														
3863 - MARQUETTE UNIV														
Staff:	6.00	1.00	1.00	5.00	41.00	66.00	13.00	7.00					1.00	5.00
Cost ($000):	451	23	124	247	1,914	1,752	740	333	41	37	0	0	49	257
Sq Ft (000):	4,395	4,395	4,395	4,395	2,059	2,059	4,395	2,059	2,046	2,059	0	0	2,059	2,059
$/SF:	0.103	0.005	0.028	0.056	0.929	0.851	0.168	0.162	0.020	0.018			0.024	0.125
Contract%									100.00	100.00				

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
2780 - NEW SCHOOL FOR SOCIAL RESEARCH														
Staff:	2.00				36.00									
Cost ($000):	140	0	52	0	1,937	1,560	0	0	55	0	495	0	0	0
Sq Ft (000):	771	0	771	0	771	771	0	771	771	0	771	0	0	0
$/SF:	0.182		0.067		2.511	2.023		0.001	0.072		0.642			
Contract%			100.00		32.00	100.00		100.00	100.00		100.00			
1509 - NOVA SOUTHEASTERN UNIV														
Staff:	7.00	6.00	2.00	2.00	13.00	41.00	15.00	2.00	4.00			1.00	1.00	4.00
Cost ($000):	844	354	175	192	2,007	1,162	527	132	274	15	0	202	125	105
Sq Ft (000):	1,004	1,004	1,004	1,004	1,004	989	0	1,004	1,004	0	0	0	0	1,004
$/SF:	0.841	0.353	0.174	0.191	1.998	1.175	0.526	0.132	0.273	0.015		0.201	0.125	0.105
Contract%	72.00	100.00	100.00		100.00	100.00	100.00	100.00	100.00			100.00	100.00	100.00
3604 - RICE UNIV														
Staff:	17.00	4.00	9.00	2.00	54.00	71.00	21.00	20.00	2.00				3.00	
Cost ($000):	882	96	432	89	2,266	7,052	595	1,082	87	0	0	0	112	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.327	0.036	0.160	0.033	0.839	2.612	0.221	0.401	0.032				0.042	
Contract%														
2631 - RUTGERS UNIV/NEWARK														
Staff:	6.00	2.00		2.00	34.00	66.00	8.00	16.00						
Cost ($000):	0	0	0	0	0	0	0	0	194	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	2,121	0	0	0	0	0
$/SF:	0.000	0.000		0.000	0.000	0.000	0.000	0.000	0.091					
Contract%														
3613 - SOUTHERN METHODIST UNIV														
Staff:	10.00	2.00	1.00	2.00	48.00	40.00	10.00	11.00				2.00		
Cost ($000):	834	0	0	0	2,795	1,726	446	1,073	0	0	0	38	0	0
Sq Ft (000):	3,127	3,127	3,127	3,127	3,127	2,554	3,127	3,127	0	0	0	3,127	0	0
$/SF:	0.267	0.000	0.000	0.000	0.894	0.676	0.143	0.343				0.012		
Contract%					10.00	56.00	73.00							
3636 - TEXAS CHRISTIAN UNIV														
Staff:	8.00	6.00	5.00		25.00	85.00	29.00	38.00			28.00			
Cost ($000):	571	0	0	0	1,168	0	1,018	5,188	74	0	0	0	0	0
Sq Ft (000):	0	0	0	0	2,604	1,600	0	0	0	0	0	0	0	0
$/SF:	0.214	0.000	0.000		0.449	0.000	0.381	1.943	0.028	0.000	0.000			
Contract%									100.00	100.00				
3278 - THOMAS JEFFERSON UNIV														
Staff:	2.00	9.00	13.00	6.00	133.00	103.00					112.00			8.00
Cost ($000):	101	419	720	383	8,637	3,693	50	13,650	400	155	4,495	0	0	537
Sq Ft (000):	0	0	0	0	3,115	2,043	0	0	0	0	3,067	0	0	3,324
$/SF:	0.033	0.135	0.231	0.123	2.772	1.807	0.016	4.382	0.128	0.050	1.466			0.162
Contract%							100.00	100.00	100.00	100.00				

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
3185 - UNIV OF TULSA														
Staff:	10.00	1.00	2.00	2.00	16.00	39.00	17.00	11.00					3.00	
Cost ($000):	51	16	85	75	1,362	761	429	750	35	0	0	0	212	0
Sq Ft (000):	1,600	1,600	1,600	950	1,025	950	1,600	1,600	1,600	0	0	0	1,600	0
$/SF:	0.032	0.010	0.053	0.079	1.328	0.801	0.268	0.469	0.022				0.132	
Contract%														
MASTERS INSTITUTIONS:														
2239 - AQUINAS COLLEGE														
Staff:	1.00	1.00			6.00	9.00	4.00							2.00
Cost ($000):	44	17	0	0	247	227	129	507	0	0	0	0	6	39
Sq Ft (000):	456	456	0	0	456	456	550	550	0	0	0	0	550	456
$/SF:	0.097	0.036			0.542	0.497	0.234	0.922					0.012	0.086
Contract%														
1117 - AZUSA PACIFIC UNIV														
Staff:	1.00				9.00	17.00	9.00						2.00	
Cost ($000):	127	0	0	0	569	489	311	0	0	0	0	0	116	0
Sq Ft (000):	693	0	0	0	693	693	0	0	0	0	0	0	0	0
$/SF:	0.183				0.820	0.705	0.448						0.168	
Contract%														
1788 - BUTLER UNIV														
Staff:	4.00	3.00	1.00	2.00	27.00	46.00	12.00							
Cost ($000):	195	135	53	112	1,202	830	405	120	34	0	0	0	56	0
Sq Ft (000):	1,330	1,330	1,330	1,330	1,330	1,330	1,330	1,330	1,330	0	0	0	1,330	0
$/SF:	0.147	0.102	0.040	0.084	0.904	0.624	0.305	0.090	0.026				0.042	
Contract%						100.00		100.00	100.00				100.00	
1850 - CENTRAL COLLEGE														
Staff:	2.00				15.00	41.00	9.00				1.00			
Cost ($000):	94	0	0	0	769	711	293	0	0	0	29	0	150	0
Sq Ft (000):	724	0	0	0	724	724	0	0	0	0	724	0	0	0
$/SF:	0.130				1.061	0.981	0.404				0.040		0.207	
Contract%														
2705 - COLLEGE OF ST. ROSE														
Staff:	6.00	1.00	1.00		18.00	24.00	5.00							
Cost ($000):	108	25	27	0	2,381	378	163	0	37	0	0	0	4	0
Sq Ft (000):	617	617	617	0	617	617	0	0	617	0	0	0	0	0
$/SF:	0.175	0.041	0.044		3.861	0.613	0.265		0.061				0.006	
Contract%					2.00									
2346 - CONCORDIA COLLEGE														
Staff:	4.00	2.00	1.00		23.00	46.00	7.00	5.00	1.00					
Cost ($000):	177	33	49	0	649	1,127	236	261	29	0	0	0	0	34
Sq Ft (000):	1,164	1,164	1,138	0	1,138	1,138	1,138	1,047	1,138	0	0	0	0	0
$/SF:	0.152	0.028	0.043		0.570	0.990	0.207	0.249	0.026					0.030
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
2542 - CREIGHTON UNIV														
Staff:	2.00	1.00		3.00	24.00	93.00	7.00							
Cost ($000):	330	42	964	236	1,701	1,683	329	0	53	0	0	0	0	0
Sq Ft (000):	2,166	2,166	2,166	2,166	2,082	2,082	0	0	0	0	0	0	0	0
$/SF:	0.152	0.020	0.445	0.109	0.817	0.808	0.158		0.025					
Contract%			100.00	36.00	44.00	2.00			100.00					
22966 - DEVRY INST OF TECHNOLOGY														
Staff:	6.00				4.00	5.00	6.00				2.00			
Cost ($000):	350	0	0	0	275	115	45	148	0	0	55	0	0	0
Sq Ft (000):	93	0	0	0	93	93	150	93	0	0	150	0	0	0
$/SF:	3.763				2.957	1.237	0.300	1.591			0.367			
Contract%						100.00	100.00				100.00			
3262 - ELIZABETHTOWN COLLEGE														
Staff:	3.00	1.00			13.00	31.00	4.00		2.00	1.00	1.00	1.00	1.00	
Cost ($000):	0	0	0	0	0	0	0	1,000	29	0	0	65	0	0
Sq Ft (000):	0	0	0	0	850	850	3,703	0	0	0	0	0	0	0
$/SF:	0.000	0.000			0.000	0.000	0.000	1.176	0.034	0.000	0.000	0.076	0.000	
Contract%					10.00	5.00	10.00		90.00	100.00	10.00	10.00	20.00	
2927 - ELON COLLEGE														
Staff:	2.00	1.00			14.00	44.00	11.00	4.00	4.00				2.00	2.00
Cost ($000):	111	25	0	0	639	1,083	473	191	98	0	0	0	56	49
Sq Ft (000):	905	905	0	0	905	905	905	905	905	0	0	0	905	905
$/SF:	0.123	0.028			0.706	1.196	0.523	0.211	0.109				0.061	0.054
Contract%														
3287 - LA SALLE UNIV														
Staff:	7.00	1.00			24.00	34.00	7.00		2.00				1.00	
Cost ($000):	252	21	16	0	1,356	720	334	0	106	2	0	0	30	0
Sq Ft (000):	805	805	0	0	805	805	0	0	805	805	0	0	0	0
$/SF:	0.313	0.026	0.020		1.686	0.895	0.415		0.131	0.003			0.037	
Contract%			100.00		22.00	5.00	28.00		54.00	100.00			16.00	
2482 - MARYVILLE UNIV OF ST. LOUIS														
Staff:	4.00	1.00		1.00	4.00	20.00	5.00					1.00		
Cost ($000):	10	2	10	1	250	56	140	0	0	5	0	5	0	0
Sq Ft (000):	340	340	340	340	340	340	340	0	0	340	0	0	0	0
$/SF:	0.029	0.006	0.029	0.003	0.735	0.165	0.412			0.015		0.015		
Contract%			100.00							100.00				
1580 - MERCER UNIV/MACON														
Staff:	3.00	2.00		2.00	12.00	52.00	7.00	1.00	1.00					4.00
Cost ($000):	357	41	76	98	1,076	1,095	330	41	37	5	0	0	46	97
Sq Ft (000):	1,540	1,540	1,540	1,540	1,540	1,540	1,540	1,540	1,540	1,540	0	0	1,540	1,540
$/SF:	0.232	0.027	0.049	0.064	0.699	0.711	0.215	0.027	0.024	0.003			0.030	0.063
Contract%			100.00		58.00	14.00	40.00		48.00	100.00			100.00	

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
3298 - MESSIAH COLLEGE														
Staff:	1.00	2.00			22.00		12.00						2.00	1.00
Cost ($000):	181	46	0	0	692	0	451	0	0	0	0	0	90	28
Sq Ft (000):	1,039	1,039	0	0	1,039	0	0	0	0	0	0	0	0	0
$/SF:	0.174	0.044			0.666		0.434						0.086	0.027
Contract%														
3301 - MORAVIAN COLLEGE														
Staff:	4.00	2.00		2.00	11.00	35.00	13.00	4.00	1.00			2.00	1.00	
Cost ($000):	141	66	0	95	575	810	334	255	36	0	0	63	45	0
Sq Ft (000):	900	900	900	900	900	900	900	900	900	0	0	900	900	0
$/SF:	0.157	0.074	0.000	0.105	0.639	0.901	0.372	0.283	0.040			0.069	0.050	
Contract%					8.00									
4260 - MOUNT CARMEL COLLEGE OF NURSING														
Staff:														
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:														
Contract%														
2779 - NAZARETH COLLEGE														
Staff:	4.00				11.00	20.00	4.00				11.00		1.00	
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.000				0.000	0.000	0.000				0.000		0.000	
Contract%														
3089 - OHIO NORTHERN UNIV														
Staff:	5.00		1.00		22.00	45.00	12.00						1.00	
Cost ($000):	484	0	23	0	723	1,303	396	0	0	0	0	0	60	0
Sq Ft (000):	1,017	0	1,017	0	1,017	1,017	0	0	0	0	0	0	0	0
$/SF:	0.476		0.023		0.711	1.281	0.390						0.059	
Contract%														
3598 - OUR LADY OF THE LAKE UNIV														
Staff:	5.00	1.00		1.00	19.00	26.00	8.00				13.00		1.00	1.00
Cost ($000):	131	20	0	30	1,300	400	233	550	30	0	320	0	90	40
Sq Ft (000):	14,020	14,020	0	14,020	14,000	14,000	0	14,000	14,000	0	14,020	0	0	14,020
$/SF:	0.009	0.001		0.002	0.093	0.029	0.017	0.039	0.002		0.023		0.006	0.003
Contract%									100.00					
2628 - RIDER UNIV														
Staff:	7.00				14.00	71.00	6.00	4.00					1.00	
Cost ($000):	0	0	0	0	475	1,122	54	1,830	189	5	0	33	45	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.000				0.456	1.077	0.052	1.757	0.182	0.005		0.032	0.043	
Contract%						85.00								

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
2806 - ROCHESTER INST OF TECHNOLOGY														
Staff:	18.00	5.00	23.00	5.00	31.00	110.00	16.00	4.00		1.00	4.00		2.00	19.00
Cost ($000):	760	164	1,630	239	2,581	3,228	743	6,176	394	153	135	28	84	1,685
Sq Ft (000):	4,306	2,979	2,979	4,289	2,979	2,979	0	3,677	4,289	3,261	282	0	0	4,289
$/SF:	0.176	0.055	0.547	0.056	0.866	1.084	0.228	1.680	0.092	0.047	0.479	0.009	0.026	0.393
Contract%									100.00					
2632 - SETON HALL UNIV														
Staff:	2.00	1.00		2.00	38.00	56.00	11.00	4.00	2.00					
Cost ($000):	141	35	0	95	5,012	1,721	1,107	404	345	0	0	0	0	0
Sq Ft (000):	1,785	1,785	0	1,785	1,785	1,785	1,785	1,785	1,785	0	0	0	0	0
$/SF:	0.079	0.019		0.053	2.808	0.964	0.620	0.226	0.193					
Contract%						100.00								
3367 - ST. JOSEPH'S UNIV														
Staff:	4.00	1.00		1.00	27.00	40.00	7.00							1.00
Cost ($000):	100	38	0	50	900	1,200	200	0	0	0	0	0	0	43
Sq Ft (000):	1,247	1,247	0	1,247	1,247	1,247	1,247	0	0	0	0	0	0	1,247
$/SF:	0.080	0.030		0.040	0.722	0.963	0.160							0.034
Contract%														
1526 - ST. LEO COLLEGE														
Staff:	3.00				9.00	9.00	6.00		1.00		11.00	1.00		
Cost ($000):	1,961	0	0	0	1,707	166	99	500	31	0	253	34	0	0
Sq Ft (000):	376	0	0	0	376	376	0	376	376	0	376	376	0	0
$/SF:	5.212				4.539	0.440	0.264	1.329	0.082		0.673	0.090		
Contract%	100.00				100.00	100.00	100.00		100.00		100.00	100.00		
1943 - ST. MARY COLLEGE														
Staff:	3.00				5.00	16.00					4.00			
Cost ($000):	75	0	0	0	95	215	45	0	2	0	54	0	0	0
Sq Ft (000):	415	0	0	0	415	415	0	0	415	0	414	0	0	0
$/SF:	0.181				0.229	0.518	0.108		0.004		0.131			
Contract%							100.00		100.00					
3623 - ST. MARY'S UNIV														
Staff:	2.00	1.00			12.00	40.00	10.00	14.00					2.00	4.00
Cost ($000):	122	0	0	0	629	480	261	626	37	0	0	0	85	206
Sq Ft (000):	995	995	0	0	995	995	995	995	995	0	0	0	995	995
$/SF:	0.123	0.000			0.633	0.483	0.262	0.630	0.037				0.085	0.208
Contract%									100.00					
1531 - STETSON UNIV														
Staff:	3.00				17.00	39.00	12.00		1.00		14.00			3.00
Cost ($000):	95	0	0	0	0	607	281	0	76	9	316	0	0	62
Sq Ft (000):	0	0	0	0	969	735	969	0	735	735	735	0	0	975
$/SF:	0.098				0.000	0.826	0.289		0.103	0.013	0.431			0.063
Contract%						5.00	5.00		100.00	100.00				

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
3647 - TRINITY UNIV														
Staff:	6.00	1.00	1.00		24.00	52.00	35.00						2.00	
Cost ($000):	308	15	24	0	1,650	875	943	0	50	3	0	0	52	0
Sq Ft (000):	1,938	1,938	1,938	0	1,938	1,688	1,938	1,938	1,938	1,938	0	0	1,938	0
$/SF:	0.159	0.008	0.012		0.851	0.518	0.486	0.000	0.026	0.001			0.027	
Contract%						100.00			100.00	100.00				
3127 - UNIV OF DAYTON														
Staff:	4.00		5.00		51.00	1.00	6.00							
Cost ($000):	237	0	159	0	2,815	909	525	0	0	0	0	0	0	0
Sq Ft (000):	3,100	3,100	3,100	0	3,100	3,100	3,100	0	0	0	0	0	0	0
$/SF:	0.076	0.000	0.051		0.908	0.293	0.169							
Contract%						100.00								
1795 - UNIV OF EVANSVILLE														
Staff:	5.00	1.00	1.00	1.00	15.00	46.00	7.00	2.00	1.00				1.00	
Cost ($000):	190	35	250	48	534	998	189	134	33	0	0	9	28	0
Sq Ft (000):	1,195	1,195	1,195	1,195	1,195	995	0	1,195	995	0	0	0	0	0
$/SF:	0.159	0.030	0.209	0.040	0.447	1.003	0.158	0.112	0.033	0.000		0.008	0.023	
Contract%	18.00		88.00		5.00	95.00	3.00	4.00	70.00	100.00			10.00	
3116 - UNIV OF RIO GRANDE														
Staff:	1.00			1.00	7.00	17.00	3.00				5.00			
Cost ($000):	46	0	0	52	291	284	71	616	0	5	139	0	17	0
Sq Ft (000):	0	0	0	0	399	399	0	0	0	20	0	0	0	0
$/SF:	0.115			0.129	0.729	0.712	0.179	1.545		0.240	0.348		0.043	
Contract%						100.00							100.00	
10395 - UNIV OF SAN DIEGO														
Staff:	5.00	1.00		4.00	26.00	60.00	25.00	2.00					3.00	2.00
Cost ($000):	307	23	0	165	1,202	1,226	847	139	82	12	0	0	97	117
Sq Ft (000):	1,342	1,342	0	1,342	1,342	1,055	0	1,342	1,342	28	0	0	0	1,342
$/SF:	0.229	0.017		0.123	0.896	1.162	0.631	0.104	0.061	0.435			0.072	0.087
Contract%									100.00	100.00				
1842 - VALPARAISO UNIV														
Staff:	7.00	1.00			19.00		10.00	4.00	2.00			1.00	1.00	1.00
Cost ($000):	385	20	0	0	1,498	0	745	165	94	37	0	98	48	20
Sq Ft (000):	1,500	1,500	0	0	1,500	0	0	1,500	1,500	1,500	0	0	0	0
$/SF:	0.256	0.013			0.999		0.497	0.110	0.062	0.025		0.066	0.032	0.014
Contract%									30.00	100.00				
3388 - VILLANOVA UNIV														
Staff:	14.00	2.00		3.00	32.00	118.00	21.00	8.00	2.00				3.00	
Cost ($000):	600	50	1,200	150	1,900	2,835	550	450	215	35	0	0	160	65
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.273	0.023	0.545	0.068	0.864	1.289	0.250	0.205	0.098	0.016			0.073	0.030
Contract%			95.00			5.00				100.00			5.00	100.00

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
2978 - WAKE FOREST UNIV														
Staff:	13.00			7.00	42.00	100.00	12.00	9.00					4.00	
Cost ($000):	546	0	0	322	1,581	1,905	787	3,455	0	0	0	0	113	0
Sq Ft (000):	0	0	0	0	2,330	1,880	0	0	0	0	0	0	0	0
$/SF:	0.165			0.098	0.679	1.013	0.239	1.047					0.034	
Contract%	10.00						10.00							
BACCALAUREATE INSTITUTIONS:														
1542 - AGNES SCOTT COLLEGE														
Staff:	3.00			1.00	10.00	20.00	7.00	7.00						
Cost ($000):	162	0	0	34	568	447	171	369	17	0	0	0	0	0
Sq Ft (000):	750	0	0	0	750	610	0	750	0	0	0	0	0	0
$/SF:	0.216			0.045	0.757	0.733	0.228	0.492	0.023					
Contract%				100.00										
1374 - ALBERTUS MAGNUS COLLEGE														
Staff:	1.00				4.00	10.00	1.00							
Cost ($000):	37	0	0	0	65	87	43	0	0	0	0	6	13	0
Sq Ft (000):	260	0	0	0	260	260	260	0	0	0	0	0	0	0
$/SF:	0.142				0.250	0.335	0.165					0.023	0.050	
Contract%					10.00		15.00						30.00	
3229 - ALBRIGHT COLLEGE														
Staff:	2.00	1.00			4.00	25.00	7.00	4.00						
Cost ($000):	83	22	0	0	94	388	124	93	0	0	0	0	6	0
Sq Ft (000):	782	782	0	0	782	782	0	782	0	0	0	0	0	0
$/SF:	0.106	0.028			0.120	0.497	0.159	0.119					0.008	
Contract%														
3230 - ALLEGHENY COLLEGE														
Staff:	2.00	1.00		1.00	14.00	38.00	8.00	2.00					1.00	1.00
Cost ($000):	100	40	0	60	881	876	386	121	0	0	0	26	45	26
Sq Ft (000):	1,080	1,080	0	1,080	1,080	750	0	1,080	0	0	0	0	0	1,080
$/SF:	0.093	0.037		0.056	0.815	1.168	0.357	0.112				0.024	0.042	0.024
Contract%						100.00								
2115 - AMHERST COLLEGE														
Staff:	5.00	7.00	3.00	1.00	20.00	53.00	13.00	10.00	1.00		19.00		1.00	
Cost ($000):	161	287	129	35	1,044	1,055	753	571	77	5	597	0	157	0
Sq Ft (000):	2,000	2,000	2,000	2,000	2,000	1,600	1,600	1,600	1,600	1,890	1,600	0	1,500	0
$/SF:	0.081	0.144	0.064	0.018	0.522	0.659	0.471	0.357	0.048	0.003	0.373		0.105	
Contract%														
1634 - AURORA UNIV														
Staff:	2.00	1.00	1.00		11.00	15.00	2.00		1.00		8.00			3.00
Cost ($000):	119	30	117	9	623	305	49	509	20	9	129	32	22	192
Sq Ft (000):	0	0	0	0	350	350	0	350	350	0	0	0	0	350
$/SF:	0.340	0.085	0.335	0.026	1.779	0.870	0.140	1.455	0.058	0.027	0.368	0.093	0.064	0.550
Contract%		100.00	100.00		8.00	7.00					75.00			

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
2908 - BARTON COLLEGE														
Staff:	215.00				6.00	17.00	7.00				6.00			
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	404	0	0	0	404	404	0	0	0	0	0	0	0	0
$/SF:	0.000				0.000	0.000	0.000				0.000			
Contract%														
2126 - BERKLEE COLLEGE OF MUSIC														
Staff:	3.00	1.00			6.00	22.00					20.00			
Cost ($000):	159	41	0	0	262	769	0	0	0	0	870	0	0	0
Sq Ft (000):	500	500	0	0	500	500	0	0	0	0	500	0	0	0
$/SF:	0.319	0.082			0.524	1.538					1.740			
Contract%					100.00	100.00					95.00			
2038 - BOWDOIN COLLEGE														
Staff:	9.00		1.00		19.00	37.00	11.00	5.00					2.00	
Cost ($000):	455	0	91	0	1,043	978	446	288	60	0	0	0	216	0
Sq Ft (000):	1,420	0	1,420	0	1,420	1,068	1,420	1,245	1,420	0	0	0	1,420	0
$/SF:	0.320		0.064		0.734	0.916	0.314	0.231	0.042				0.152	
Contract%									78.00					
1557 - BREWTON-PARKER COLLEGE														
Staff:	2.00				6.00	5.00	4.00				3.00			
Cost ($000):	44	0	0	0	77	60	44	0	0	0	45	0	0	0
Sq Ft (000):	0	0	0	0	294	294	0	0	0	0	0	0	0	0
$/SF:	0.150				0.262	0.204	0.150				0.153			
Contract%														
2526 - CARROLL COLLEGE														
Staff:	3.00				6.00	15.00	1.00							2.00
Cost ($000):	98	0	0	0	0	327	121	0	15	0	0	11	10	47
Sq Ft (000):	513	0	0	0	513	459	0	0	513	0	0	0	0	0
$/SF:	0.191				0.000	0.713	0.236		0.029			0.021	0.020	0.092
Contract%									85.00					
3838 - CARROLL COLLEGE														
Staff:	3.00				8.00	20.00	4.00							1.00
Cost ($000):	89	0	0	0	369	329	99	0	13	0	0	22	16	30
Sq Ft (000):	800	0	0	0	800	310	0	0	0	0	0	0	0	150
$/SF:	0.112				0.461	1.061	0.124		0.016			0.028	0.020	0.200
Contract%														
3839 - CARTHAGE COLLEGE														
Staff:	10.00				6.00	20.00	1.00				17.00		1.00	
Cost ($000):	325	0	0	0	637	518	60	0	47	0	250	0	47	0
Sq Ft (000):	700	0	0	0	700	700	700	0	0	0	700	0	700	0
$/SF:	0.464				0.910	0.740	0.086		0.067		0.357		0.067	
Contract%											100.00			

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
1961 - CENTRE COLLEGE														
Staff:	3.00	1.00			13.00	34.00	6.00							
Cost ($000):	108	16	0	0	260	438	97	0	38	0	0	0	6	54
Sq Ft (000):	894	0	0	0	0	894	0	0	0	0	0	0	0	0
$/SF:	0.121	0.018			0.291	0.490	0.109		0.042				0.006	0.060
Contract%							10.00		100.00				100.00	
1170 - CLAREMONT MCKENNA COLLEGE														
Staff:	5.00				2.00	22.00	8.00							
Cost ($000):	164	0	0	0	1,068	640	266	0	0	0	163	0	0	0
Sq Ft (000):	439	0	0	0	439	439	0	0	0	0	0	0	0	0
$/SF:	0.373				2.433	1.458	0.607				0.372			
Contract%														
3247 - COLLEGE MISERICORDIA														
Staff:	2.00	1.00	1.00		6.00	16.00	5.00		1.00					1.00
Cost ($000):	66	44	61	0	590	252	151	0	45	0	0	0	17	22
Sq Ft (000):	444	444	444	0	444	444	444	0	444	0	0	0	0	0
$/SF:	0.149	0.098	0.137		1.331	0.569	0.341		0.101				0.038	0.049
Contract%	100.00	100.00	100.00		100.00	100.00	100.00		100.00					100.00
2141 - COLLEGE OF THE HOLY CROSS														
Staff:	5.00	1.00	1.00	3.00	26.00	101.00	15.00	2.00		1.00		1.00	1.00	
Cost ($000):	359	30	40	185	1,243	2,681	777	126	0	30	0	35	43	0
Sq Ft (000):	1,715	1,715	1,715	1,715	1,715	1,715	0	1,715	0	1,715	0	0	0	0
$/SF:	0.209	0.017	0.023	0.108	0.725	1.563	0.453	0.074		0.017		0.020	0.025	
Contract%			100.00			1.00				90.00				
1347 - COLORADO COLLEGE														
Staff:	5.00				29.00		10.00			1.00	14.00	3.00		
Cost ($000):	331	0	0	0	704	893	249	0	44	1	193	131	23	0
Sq Ft (000):	1,374	0	0	0	755	755	0	0	0	0	3,813	0	0	0
$/SF:	0.241				0.932	1.182	0.182		0.032	0.001	0.051	0.095	0.017	
Contract%						100.00			100.00					
3810 - CONCORD COLLEGE														
Staff:														
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:														
Contract%														
2918 - DAVIDSON COLLEGE														
Staff:	5.00	3.00	1.00		27,00	28.00	12.00	1.00	1.00			2.00		1.00
Cost ($000):	232	176	100	0	1,596	648	363	129	69	0	0	140	27	31
Sq Ft (000):	1,732	1,732	1,732	0	1,732	969	0	1,732	1,732	0	0	1,732	1,732	0
$/SF:	0.134	0.101	0.058		0.922	0.669	0.209	0.075	0.040			0.081	0.015	0.018
Contract%			50.00		20.00	5.00								

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
3041 - DEFIANCE COLLEGE														
Staff:	1.00	1.00			8.00	15.00	6.00		1.00		3.00		1.00	
Cost ($000):	45	13	0	0	277	210	84	0	7	0	38	0	35	55
Sq Ft (000):	387	387	0	0	387	387	0	0	0	0	0	0	0	0
$/SF:	0.115	0.032			0.715	0.543	0.218		0.018		0.099		0.091	0.142
Contract%						100.00					100.00			
3042 - DENISON UNIV														
Staff:	4.00	2.00		1.00	13.50	26.70	6.00	5.00	1.00					
Cost ($000):	202	86	0	45	887	830	367	483	85	0	0	0	0	0
Sq Ft (000):	1,122	1,122	0	1,122	1,122	684	1,122	1,122	1,122	0	0	0	0	0
$/SF:	0.180	0.077		0.040	0.790	1.213	0.327	0.431	0.075					
Contract%														
2603 - DREW UNIV														
Staff:	5.00	2.00		2.00	15.00	45.00	8.00	5.00					1.00	
Cost ($000):	5,600	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	5.827	0.000		0.000	0.000	0.000	0.000	0.000					0.000	
Contract%	100.00	100.00		100.00	100.00	100.00	100.00	100.00					100.00	
3259 - EASTERN COLLEGE														
Staff:	4.00	1.00	1.00	1.00	9.00	14.00	3.00				7.00		1.00	
Cost ($000):	380	13	35	40	450	300	100	400	0	0	150	0	40	0
Sq Ft (000):	365	365	0	0	365	365	0	365	0	0	365	0	0	0
$/SF:	1.041	0.036	0.096	0.110	1.233	0.822	0.274	1.096			0.411		0.110	
Contract%			100.00	100.00	20.00	100.00	5.00						80.00	
1487 - ECKERD COLLEGE														
Staff:	2.00				22.00	28.00	15.00		1.00					
Cost ($000):	197	0	0	0	1,046	613	384	0	74	0	0	0	0	0
Sq Ft (000):	581	0	0	0	581	581	581	0	581	0	0	0	0	0
$/SF:	0.339				1.800	1.055	0.660		0.127					
Contract%														
1253 - FRESNO PACIFIC COLLEGE														
Staff:	1.00	1.00			3.00	1.00	2.00				1.00	1.00	1.00	1.00
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	220	220	0	0	220	220	0	0	0	0	0	0	0	0
$/SF:	0.000	0.000			0.000	0.000	0.000				0.000	0.000	0.000	0.000
Contract%														
3434 - FURMAN UNIV														
Staff:	8.00				27.00	25.00	19.00	1.00				4.00	4.00	3.00
Cost ($000):	318	0	0	0	1,142	558	625	1,356	42	0	0	170	155	92
Sq Ft (000):	1,315	0	0	0	1,315	526	1,315	1,315	1,315	0	0	1,315	1,315	1,315
$/SF:	0.242				0.869	1.062	0.476	1.031	0.032			0.129	0.118	0.070
Contract%									100.00					

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
3194 - GEORGE FOX COLLEGE														
Staff:														
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:														
Contract%														
1964 - GEORGETOWN COLLEGE														
Staff:	2.00	1.00			9.00	20.00	3.00		1.00		5.00		1.00	
Cost ($000):	67	13	0	0	342	45	91	31	29	0	90	0	44	0
Sq Ft (000):	586	586	0	0	586	586	586	586	586	0	586	0	586	0
$/SF:	0.114	0.022			0.583	0.077	0.155	0.053	0.049		0.153		0.076	
Contract%														
2353 - GUSTAVUS ADOLPHUS COLLEGE														
Staff:	1.00	1.00			16.00	54.00	5.00	2.00	1.00				1.00	2.00
Cost ($000):	93	41	37	0	1,481	1,449	260	1,589	80	3	0	177	60	65
Sq Ft (000):	1,334	1,334	1,334	1,334	1,334	1,334	1,334	1,334	1,334	1,334	0	1,334	1,334	1,334
$/SF:	0.070	0.031	0.028	0.000	1.111	1.087	0.195	1.192	0.060	0.002		0.133	0.045	0.049
Contract%					30.00									
3274 - HAVERFORD COLLEGE														
Staff:	4.00	1.00		1.00	21.00	33.00	11.00	1.00					1.00	1.00
Cost ($000):	213	29	46	60	1,411	1,023	563	1,247	57	0	0	0	61	67
Sq Ft (000):	1,103	1,183	1,258	1,258	1,183	711	931	1,082	1,141	0	0	0	1,183	1,258
$/SF:	0.193	0.025	0.037	0.048	1.193	1.439	0.605	1.152	0.050				0.052	0.053
Contract%														
2731 - HOBART & WILLIAM SMITH COLLEGES														
Staff:	13.00			2.00	19.00	45.00	12.00							
Cost ($000):	485	0	0	87	669	1,034	427	0	0	0	0	0	0	0
Sq Ft (000):	1,200	0	0	1,200	1,200	1,200	1,200	0	0	0	0	0	0	0
$/SF:	0.404			0.073	0.557	0.861	0.355							
Contract%	100.00			100.00	100.00	100.00	100.00							
3279 - JUNIATA COLLEGE														
Staff:	2.00				10.00	22.00	6.00	4.00			5.00			
Cost ($000):	65	0	110	0	250	85	23	894	24	12	85	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.093		0.157		0.357	0.122	0.032	1.277	0.034	0.017	0.121			
Contract%			100.00											
2275 - KALAMAZOO COLLEGE														
Staff:	3.00	1.00		1.00	16.00	19.00	6.00	2.00	1.00				2.00	
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	3,368
Sq Ft (000):	760	760	760	760	760	760	760	760	760	0	0	0	760	760
$/SF:	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000				0.000	4.432
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
3496 - KING COLLEGE														
Staff:	1.00				4.00	9.00	2.00							1.00
Cost ($000):	44	0	0	20	70	130	31	413	8	0	0	25	27	127
Sq Ft (000):	384	0	0	0	384	0	0	384	0	0	0	0	0	384
$/SF:	0.116			0.052	0.183	0.339	0.082	1.076	0.021			0.066	0.070	0.331
Contract%														
1972 - LINDSEY WILSON COLLEGE														
Staff:	3.00				9.00	9.00	3.00							
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	714
Sq Ft (000):	279	0	0	0	279	279	0	0	0	0	0	0	0	0
$/SF:	0.000				0.000	0.000	0.000							2.557
Contract%														
2358 - MACALESTER COLLEGE														
Staff:	3.00			1.00	12.00	40.00	4.00	5.00			7.00	1.00		1.00
Cost ($000):	227	0	0	59	1,137	1,070	225	1,142	51	27	407	17	3	15
Sq Ft (000):	973	0	0	973	973	973	0	973	973	973	973	0	0	973
$/SF:	0.233			0.061	1.169	1.100	0.231	1.173	0.053	0.028	0.418	0.018	0.003	0.015
Contract%											6.00			
1821 - MARIAN COLLEGE														
Staff:	2.00				8.00	20.00	7.00							
Cost ($000):	198	0	0	0	242	25	17	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	565	565	0	0	0	0	0	0	0	0
$/SF:	0.351				0.428	0.044	0.029							
Contract%					26.00	4.00	17.00							
29175 - MARTIN UNIV														
Staff:	1.00				2.00	4.00	1.00				3.00			
Cost ($000):	30	0	0	0	28	30	16	0	0	0	20	0	0	0
Sq Ft (000):	50	0	0	0	50	50	24	0	0	0	50	0	0	0
$/SF:	0.600				0.560	0.600	0.667				0.400			
Contract%	12.00				24.00	48.00	12.00				100.00			
3505 - MARYVILLE COLLEGE														
Staff:	2.00				8.00	13.00	7.00				4.00			3.00
Cost ($000):	53	0	0	0	201	230	110	415	0	0	61	10	0	87
Sq Ft (000):	550	0	0	0	550	550	550	550	0	0	550	550	0	550
$/SF:	0.096				0.366	0.419	0.200	0.754			0.111	0.017		0.158
Contract%														
1933 - MCPHERSON COLLEGE														
Staff:	2.00	2.00			4.00	8.00	2.00				1.00			
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	373	373	0	0	373	373	373	0	0	0	373	0	0	0
$/SF:	0.000	0.000			0.000	0.000	0.000				0.000			
Contract%					28.00									

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
2414 - MILLSAPS COLLEGE														
Staff:	1.00				11.00	20.20	10.50							
Cost ($000):	68	0	0	0	480	361	290	0	0	0	0	0	0	0
Sq Ft (000):	561	0	0	0	561	561	561	0	0	0	0	0	0	0
$/SF:	0.121				0.856	0.643	0.516							
Contract%														
2948 - MONTREAT-ANDERSON COLLEGE														
Staff:	1.00				4.00	9.00	1.00							
Cost ($000):	34	0	0	0	188	176	20	0	0	0	36	0	4	0
Sq Ft (000):	231	0	0	0	231	231	231	0	0	0	231	0	0	0
$/SF:	0.146				0.813	0.762	0.087				0.155		0.016	
Contract%											100.00		100.00	
1879 - MORNINGSIDE COLLEGE														
Staff:	2.00				5.00	23.00					1.00			
Cost ($000):	70	0	0	0	100	375	0	0	0	0	30	0	0	22
Sq Ft (000):	644	0	0	0	644	644	0	0	0	0	644	0	0	0
$/SF:	0.109				0.155	0.582					0.047			0.034
Contract%														100.00
2192 - MOUNT HOLYOKE COLLEGE														
Staff:	3.00	2.00	1.00	1.00	47.00	58.00	17.00	5.00					1.00	
Cost ($000):	414	40	0	0	1,986	2,086	845	404	110	20	0	0	67	0
Sq Ft (000):	1,993	1,993	1,993	1,993	1,993	1,817	1,993	1,993	1,993	1,817	1,993	1,993	1,993	0
$/SF:	0.208	0.020	0.000	0.000	0.996	1.148	0.424	0.203	0.055	0.011	0.000	0.000	0.034	
Contract%										100.00				
2193 - MOUNT IDA COLLEGE														
Staff:	1.00	1.00	1.00		6.00	12.00	4.00				9.00	2.00		3.00
Cost ($000):	42	35	45	0	624	395	32	0	64	3	15	10	28	360
Sq Ft (000):	333	333	0	0	330	330	0	0	0	0	0	0	0	0
$/SF:	0.126	0.105	0.135		1.891	1.197	0.096		0.192	0.009	0.045	0.030	0.084	1.081
Contract%			100.00			100.00								
3465 - MOUNT MARTY COLLEGE														
Staff:	1.00				3.00	8.00	1.00					1.00		
Cost ($000):	25	0	0	0	60	120	22	0	0	0	0	8	0	0
Sq Ft (000):	270	0	0	0	270	270	500	0	0	0	0	0	0	0
$/SF:	0.093				0.222	0.444	0.044	0.000	0.000	0.000	0.000	0.030	0.000	
Contract%							10.00	100.00	100.00	100.00	100.00		100.00	
2555 - NEBRASKA WESLEYAN UNIV														
Staff:	1.00				8.00	20.00	4.00				4.00			
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	722	722	0	0	0	0	0	0	0	0
$/SF:	0.000				0.000	0.000	0.000				0.000			
Contract%											100.00			

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
2579 - NEW ENGLAND COLLEGE														
Staff:	6.00				6.00	12.00	2.00							
Cost ($000):	122	0	0	0	119	168	34	0	0	0	0	0	0	0
Sq Ft (000):	395	0	0	0	395	395	395	0	0	0	0	0	0	0
$/SF:	0.308				0.302	0.425	0.087							
Contract%	100.00				100.00	100.00	50.00							
3692 - NORWICH UNIV														
Staff:	5.00	1.00		1.00	16.00	39.00	8.00	3.00			9.00		1.00	2.00
Cost ($000):	210	35	15	75	565	920	241	296	80	20	240	0	50	50
Sq Ft (000):	1,105	1,105	0	1,105	1,105	1,105	1,105	793	0	0	1,105	0	1,105	1,105
$/SF:	0.190	0.032	0.014	0.068	0.511	0.832	0.218	0.373	0.072	0.018	0.217		0.045	0.045
Contract%														
1249 - OCCIDENTAL COLLEGE														
Staff:	5.00	1.00	1.00	1.00	16.00	49.00	18.00	5.00	2.00	1.00	11.00	1.00	2.00	1.00
Cost ($000):	280	33	71	43	1,187	1,382	676	376	107	57	548	81	95	28
Sq Ft (000):	1,043	1,043	1,043	1,049	1,043	990	1,043	990	1,043	1,043	1,043	1,049	1,049	1,043
$/SF:	0.268	0.032	0.068	0.041	1.139	1.396	0.648	0.380	0.103	0.055	0.526	0.078	0.091	0.027
Contract%														
1258 - PACIFIC UNION COLLEGE														
Staff:	2.00	2.00			19.00	23.00	11.00	2.00						
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	1,026	1,026	0	0	1,026	1,026	0	0	0	0	0	0	0	0
$/SF:	0.000	0.000			0.000	0.000	0.000	0.000						
Contract%														
1172 - PITZER COLLEGE														
Staff:	3.00				2.00	13.00	3.00							
Cost ($000):	167	0	12	133	359	493	176	354	30	1	149	0	0	0
Sq Ft (000):	316	0	0	0	316	309	0	316	309	11	871	0	0	0
$/SF:	0.528		0.038	0.420	1.134	1.593	0.556	1.118	0.097	0.121	0.171			
Contract%			100.00	100.00				100.00	100.00	100.00	100.00			
1173 - POMONA COLLEGE														
Staff:	6.00		1.00			50.00	20.00				6.00			1.00
Cost ($000):	497	0	72	0	1,635	1,321	848	1,719	92	17	240	0	0	30
Sq Ft (000):	1,215	0	0	0	0	0	0	1,215	0	0	0	0	0	0
$/SF:	0.409		0.059		1.345	1.087	0.698	1.415	0.075	0.014	0.198			0.025
Contract%			40.00											
29022 - PRESCOTT COLLEGE														
Staff:	1.00					3.00							1.00	
Cost ($000):	29	0	0	0	0	43	0	0	0	0	0	0	21	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.557					0.840							0.416	
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
3884 - RIPON COLLEGE														
Staff:	2.00	1.00			9.00	20.00	4.00		1.00		1.00		1.00	39.00
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	980
Sq Ft (000):	0	0	0	0	700	653	0	0	700	0	700	0	0	700
$/SF:	0.000	0.000			0.000	0.000	0.000		0.000		0.000		0.000	1.400
Contract%														
3736 - ROANOKE COLLEGE														
Staff:	4.00				15.00	28.00	6.00							
Cost ($000):	218	0	0	0	834	614	207	0	0	0	0	0	0	0
Sq Ft (000):	900	0	0	0	900	900	0	0	0	0	0	0	0	0
$/SF:	0.242				0.927	0.682	0.207							
Contract%														
1832 - ST. FRANCIS COLLEGE														
Staff:	2.00				6.00	7.00	2.00				5.00			
Cost ($000):	67	0	0	0	199	139	73	0	0	0	132	13	0	0
Sq Ft (000):	256	0	0	0	256	209	0	0	0	0	256	0	0	0
$/SF:	0.260				0.776	0.663	0.285				0.515	0.051		
Contract%														
2829 - ST. LAWRENCE UNIV														
Staff:	4.00	3.00	1.00		16.00	67.00	5.00	8.00	1.00				1.00	
Cost ($000):	184	113	26	26	1,011	1,830	405	1,947	174	0	0	0	103	0
Sq Ft (000):	1,650	1,650	1,650	1,650	1,650	1,650	0	1,650	0	0	0	0	0	0
$/SF:	0.112	0.068	0.016	0.016	0.613	1.109	0.245	1.180	0.105				0.062	
Contract%							50.00		75.00					
1837 - ST. MEINRAD ARCHABBEY														
Staff:	2.00	3.00			14.00	9.00	4.00				2.00		1.00	2.00
Cost ($000):	75	86	0	0	271	144	43	0	0	0	42	0	20	31
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.100	0.114			0.361	0.192	0.057				0.056		0.027	0.041
Contract%														
2512 - STEPHENS COLLEGE														
Staff:	5.00				12.00	20.00	6.00				9.00		1.00	3.00
Cost ($000):	155	0	0	0	319	262	116	0	12	0	142	0	23	53
Sq Ft (000):	1,077	0	0	0	1,077	840	0	0	0	0	0	0	0	0
$/SF:	0.144				0.296	0.312	0.107		0.011		0.132		0.022	0.049
Contract%									100.00					
1838 - TAYLOR UNIV														
Staff:					13.00	33.00	8.00		1.00				1.00	
Cost ($000):	0	0	0	0	896	836	396	0	23	0	0	0	10	0
Sq Ft (000):	0	0	0	0	606	606	0	0	606	0	0	0	0	0
$/SF:					1.480	1.379	0.654		0.038				0.017	
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
3641 - TEXAS LUTHERAN COLLEGE														
Staff:	2.00	1.00			6.00	11.00	3.00	1.00						
Cost ($000):	75	50	0	0	300	225	100	100	0	0	0	0	20	0
Sq Ft (000):	567	567	0	0	567	567	567	567	0	0	0	0	0	0
$/SF:	0.132	0.088			0.529	0.397	0.176	0.176					0.035	
Contract%														
3376 - THIEL COLLEGE														
Staff:	200.00	3.00	1.00	1.00	12.00	20.00	3.00				12.00	1.00		
Cost ($000):	1,000	0	0	0	0	0	0	0	0	0	50	50	0	0
Sq Ft (000):	600	600	600	600	600	600	0	0	0	0	600	0	0	0
$/SF:	1.667	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.083	0.083		
Contract%					3.00			100.00	100.00	100.00		50.00		
12059 - TRINITY BIBLE COLLEGE														
Staff:	2.00				6.00	7.00	2.00				1.00		2.00	20.00
Cost ($000):	66	0	0	0	62	73	21	0	0	0	10	0	21	253
Sq Ft (000):	182	0	0	0	182	182	0	0	0	0	182	0	0	182
$/SF:	0.363				0.343	0.400	0.114				0.057		0.114	1.391
Contract%	50.00													
2889 - UNION COLLEGE														
Staff:	4.00	1.00			25.00	37.00	9.00	9.50			18.50		2.00	6.00
Cost ($000):	489	0	0	0	1,251	587	360	53	0	0	601	0	0	3,024
Sq Ft (000):	0	0	0	0	1,300	1,300	0	0	0	0	333	0	0	0
$/SF:	0.376	0.000			0.962	0.452	0.277	0.041			1.802		0.000	2.326
Contract%														
11854 - UNIV OF CENTRAL TEXAS														
Staff:														
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:														
Contract%														
2050 - UNIV OF NEW ENGLAND														
Staff:	3.00	4.00			10.00	20.00	3.00	1.00					1.00	
Cost ($000):	175	162	0	0	381	307	97	121	18	46	0	18	32	0
Sq Ft (000):	318	318	0	0	318	318	318	318	318	323	0	0	0	0
$/SF:	0.550	0.509			1.196	0.965	0.304	0.381	0.057	0.143		0.055	0.101	
Contract%								100.00	100.00	100.00				
2523 - WESTMINSTER COLLEGE														
Staff:	2.00	1.00			7.00	15.00	3.00				5.00		1.00	
Cost ($000):	79	22	0	0	177	321	48	0	0	0	79	0	20	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.236	0.066			0.529	0.961	0.144				0.236		0.060	
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
1341 - WESTMONT COLLEGE														
Staff:	1.00	2.00			11.00	24.00	11.00				7.00	5.00	3.00	
Cost ($000):	1,036	0	0	0	627	493	351	0	0	0	184	114	214	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	2.762	0.000			1.672	1.314	0.936				0.490	0.305	0.570	
Contract%														
1781 - WHEATON COLLEGE														
Staff:	4.00	1.00	2.00	1.00	33.00	54.00	8.00				11.00	1.00	4.00	4.00
Cost ($000):	209	38	118	59	2,070	1,512	326	1,584	51	3	470	25	448	137
Sq Ft (000):	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400
$/SF:	0.149	0.027	0.084	0.042	1.478	1.080	0.233	1.132	0.037	0.002	0.336	0.018	0.320	0.098
Contract%									100.00	100.00				
2227 - WHEATON COLLEGE														
Staff:	3.00	1.00			15.00	36.00	10.00	5.00			13.00		1.00	
Cost ($000):	10	0	0	0	364	86	103	834	0	0	31	0	47	0
Sq Ft (000):	1,150	0	0	0	1,150	1,150	0	0	0	0	0	0	0	0
$/SF:	0.009	0.000			0.316	0.075	0.089	0.725			0.027		0.041	
Contract%														
3803 - WHITMAN COLLEGE														
Staff:	2.00	1.00	1.00		13.00	25.00	4.00						1.00	
Cost ($000):	107	40	60	0	660	745	247	0	40	0	0	0	9	0
Sq Ft (000):	900	900	900	0	900	900	0	0	900	0	0	0	0	0
$/SF:	0.119	0.044	0.067		0.733	0.828	0.274		0.044				0.010	
Contract%			1.00											
2229 - WILLIAMS COLLEGE														
Staff:	12.00	1.00	2.00	2.00	37.00	62.00	15.00	5.00				1.00		
Cost ($000):	905	31	97	118	2,525	1,800	839	311	236	10	0	153	0	0
Sq Ft (000):	1,944	1,944	1,944	1,944	1,944	1,668	1,944	1,944	1,944	1,944	0	1,944	0	0
$/SF:	0.466	0.016	0.050	0.061	1.299	1.079	0.432	0.160	0.121	0.005		0.079		
Contract%							10.00		100.00	100.00				

ASSOCIATE OF ARTS INSTITUTIONS:

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
3684 - CHAMPLAIN COLLEGE														
Staff:	3.00				6.00	14.00	1.00				7.00			
Cost ($000):	0	0	0	0	412	289	8	0	0	0	179	0	0	0
Sq Ft (000):	0	0	0	0	286	286	0	0	0	0	0	0	0	0
$/SF:	0.000				1.441	1.010	0.029				0.627			
Contract%						64.00					86.00			
2458 - COTTEY COLLEGE														
Staff:	2.00	2.00			5.00	16.00	2.00	1.00			4.00	1.00		1.00
Cost ($000):	69	52	0	0	133	185	35	32	0	0	61	18	0	19
Sq Ft (000):	360	360	0	0	360	360	360	360	0	0	360	360	0	360
$/SF:	0.192	0.144			0.369	0.514	0.097	0.088			0.169	0.049		0.051
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
9268 - KELSEY-JENNEY COLLEGE														
Staff:	15.00													
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	52	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.000													
Contract%														
25326 - LANDMARK COLLEGE														
Staff:	2.00				4.00	6.00	1.00				2.00			
Cost ($000):	84	0	0	0	82	108	19	0	0	0	36	0	0	0
Sq Ft (000):	250	0	0	0	250	250	0	0	0	0	250	0	0	0
$/SF:	0.336				0.326	0.432	0.076				0.144			
Contract%														
1970 - LEES COLLEGE														
Staff:					4.00	4.00	1.00				3.00			
Cost ($000):	0	0	0	0	115	105	25	18	0	0	45	0	4	0
Sq Ft (000):	0	0	0	0	118	118	0	0	0	0	0	0	0	0
$/SF:					0.975	0.890	0.212	0.153			0.382		0.034	
Contract%														
6505 - MERCY COLLEGE OF NORTHWEST OHIO														
Staff:														
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:														
Contract%														
2795 - PAUL SMITH'S COLLEGE OF ARTS & SCI														
Staff:	2.00	2.00			9.00	13.00	2.00	2.00	1.00		5.00	2.00		20.00
Cost ($000):	47	44	0	0	197	206	57	52	62	2	99	36	69	65
Sq Ft (000):	0	0	0	0	427	339	0	0	0	0	0	0	0	0
$/SF:	0.139	0.131			0.461	0.606	0.167	0.154	0.182	0.007	0.292	0.105	0.204	0.191
Contract%														
1625 - RICKS COLLEGE														
Staff:	6.00		1.00	1.00	32.00	28.00	11.00	7.00	1.00			6.00	4.00	
Cost ($000):	290	0	32	62	966	1,145	516	279	66	0	0	120	109	265
Sq Ft (000):	1,377	0	1,377	1,377	1,377	1,377	1,377	1,377	1,377	0	0	1,377	1,377	1,377
$/SF:	0.211		0.023	0.045	0.701	0.831	0.375	0.203	0.048			0.087	0.079	0.192
Contract%														
8898 - TARRANT COUNTY JUNIOR COLLEGE														
Staff:	4.00	21.00			46.00	65.00	29.00		6.00	2.00	43.00		3.00	
Cost ($000):	209	631	0	0	1,985	1,892	832	0	160	127	1,297	0	184	0
Sq Ft (000):	1,570	1,570	0	0	1,570	1,570	1,570	0	1,570	1,570	1,570	0	1,570	0
$/SF:	0.133	0.402			1.264	1.205	0.530		0.102	0.081	0.826		0.117	
Contract%						39.00								

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
3386 - VALLEY FORGE MILITARY ACADEMY & COLLEGE														
Staff:	2.00	1.00		2.00	12.00	7.00	5.00				5.00	1.00	2.00	10.00
Cost ($000):	50	59	0	60	200	210	100	540	50	10	100	32	45	200
Sq Ft (000):	600	600	0	600	600	400	600	600	0	0	0	600	600	500
$/SF:	0.083	0.098		0.100	0.333	0.525	0.167	0.900	0.083	0.017	0.167	0.053	0.075	0.400
Contract%						86.00		100.00	100.00	100.00				
29028 - WAYCROSS COLLEGE														
Staff:	3.00				3.00	3.00	5.00							
Cost ($000):	79	0	0	0	101	66	158	0	0	0	0	0	0	0
Sq Ft (000):	86	0	0	0	86	86	0	0	0	0	0	0	0	0
$/SF:	0.917				1.166	0.770	1.834							
Contract%														
2522 - WENTWORTH MILITARY ACADEMY AND JUNIOR CO														
Staff:	1.00	1.00			6.00	6.00	3.00				2.00			
Cost ($000):	24	10	0	0	79	47	36	0	0	0	24	0	6	0
Sq Ft (000):	0	0	0	0	238	238	565	0	0	0	0	0	0	0
$/SF:	0.100	0.040			0.330	0.197	0.064				0.099		0.025	
Contract%													100.00	

SPECIALIZED INSTITUTIONS:

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
1070 - AMERICAN GRAD SCH OF INTL MGMT														
Staff:	4.00	1.00			7.00	13.00	7.00				11.00			
Cost ($000):	114	37	8	0	461	402	324	0	0	2	207	0	0	0
Sq Ft (000):	388	388	0	0	388	388	388	0	0	0	388	0	0	0
$/SF:	0.293	0.095	0.021		1.188	1.035	0.835		0.000	0.005	0.533			
Contract%			100.00						100.00	100.00				
4949 - BAYLOR COLLEGE OF MEDICINE														
Staff:	6.00	3.00	4.00	1.00	52.00	43.00	4.00	16.00			23.00		1.00	23.00
Cost ($000):	300	84	188	56	2,186	906	68	834	79	0	618	0	151	488
Sq Ft (000):	0	0	0	0	1,185	1,005	0	1,185	0	0	1,185	0	0	0
$/SF:	0.253	0.071	0.159	0.048	1.845	0.902	0.058	0.704	0.067		0.522		0.128	0.411
Contract%					17.00	98.00	75.00				38.00			
2124 - BENTLEY COLLEGE														
Staff:	2.00	3.00			21.00	45.00	12.00							83.00
Cost ($000):	129	111	87	0	2,384	1,765	764	0	141	5	0	0	0	161
Sq Ft (000):	1,245	1,245	0	0	1,245	1,245	1,245	0	0	0	0	0	0	1,245
$/SF:	0.104	0.089	0.070		1.916	1.418	0.614		0.113	0.004				0.129
Contract%			100.00		25.00	8.00	8.00		100.00	100.00				100.00
11881 - CALIFORNIA SCH OF PROF PSYCH/FRESNO														
Staff:	0.50	0.50				1.00								
Cost ($000):	47	23	0	25	42	19	0	0	0	4	5	0	0	0
Sq Ft (000):	32	32	32	32	32	32	32	32	32	32	32	0	0	0
$/SF:	1.453	0.715	0.000	0.777	1.292	0.591	0.000	0.000	0.000	0.124	0.155			
Contract%	50.00	50.00	100.00	100.00	100.00	50.00	100.00	100.00	100.00	100.00	100.00			

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
3429 - COLUMBIA INTERNATIONAL UNIV														
Staff:	3.00	1.00			7.00	4.00	3.00				3.00	1.00	1.00	
Cost ($000):	71	37	0	0	127	98	62	0	0	0	55	20	19	0
Sq Ft (000):	353	353	0	0	353	353	353	0	0	0	353	353	353	0
$/SF:	0.203	0.105			0.360	0.278	0.176				0.156	0.057	0.054	
Contract%														
3484 - COVENANT COLLEGE														
Staff:	1.00	3.00			14.00	16.00	6.00					1.00		
Cost ($000):	40	45	0	0	271	152	74	335	10	0	15	13	0	0
Sq Ft (000):	280	280	0	0	280	280	0	280	280	0	280	0	0	0
$/SF:	0.143	0.160			0.967	0.543	0.263	1.196	0.036	0.000	0.053	0.046		
Contract%									100.00	100.00	100.00			
10139 - DEVRY INSTITUTE OF TECHNOLOGY														
Staff:	3.00				3.00	7.00	6.00		1.00					
Cost ($000):	150	0	0	0	60	108	14	0	4	0	0	0	0	0
Sq Ft (000):	96	0	0	0	96	96	653	0	96	0	0	0	0	0
$/SF:	1.563				0.625	1.125	0.021		0.038					
Contract%						100.00	100.00		100.00					
2804 - HARTFORD GRADUATE CENTER														
Staff:					3.00	8.00	1.00				7.00			
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	151	151	0	0	0	0	0	0	0	0
$/SF:					0.000	0.000	0.000				0.000			
Contract%					33.00	100.00	100.00				100.00			
29338 - LUTHER SEMINARY														
Staff:	1.00	1.00			6.00	8.00	2.00							
Cost ($000):	1,600	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	400	400	0	0	400	300	0	0	0	0	0	0	0	0
$/SF:	4.000	0.000			0.000	0.000	0.000							
Contract%					50.00	12.00								
8296 - MEDICAL COLLEGE OF WISCONSIN														
Staff:	2.00	1.00	1.00	1.00	15.00		6.00					1.00		3.00
Cost ($000):	491	43	55	50	1,186	486	222	2,210	47	15	111	20	15	66
Sq Ft (000):	924	746	746	746	746	924	746	746	746	746	746	0	0	0
$/SF:	0.532	0.058	0.074	0.067	1.590	0.526	0.297	2.964	0.063	0.020	0.149	0.027	0.020	0.088
Contract%						100.00		100.00	100.00	100.00	100.00		100.00	
12277 - NEW YORK CHIROPRACTIC COLLEGE														
Staff:	3.00				8.00	12.00	4.00				9.00	1.00		
Cost ($000):	139	0	0	0	417	344	139	921	30	15	220	45	0	0
Sq Ft (000):	0	0	0	0	587	584	0	584	584	584	584	0	0	0
$/SF:	0.237				0.710	0.589	0.237	1.576	0.051	0.026	0.377	0.077		
Contract%						25.00					100.00			

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
3352 - PHILADELPHIA COLLEGE OF OSTEOPATHIC MED														
Staff:					14.00	13.00					25.00			
Cost ($000):	0	0	0	0	501	418	0	0	0	0	425	0	0	0
Sq Ft (000):	0	0	0	0	741	741	0	0	0	0	741	0	0	0
$/SF:					0.677	0.565					0.573			
Contract%						13.00					25.00			
3730 - PRESBYTERIAN SCH OF CHRISTIAN EDUCATION														
Staff:					2.00	2.00	1.00							
Cost ($000):	0	0	0	0	400	60	5	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	113	113	0	0	0	0	0	0	0	0
$/SF:					3.540	0.531	0.044							
Contract%						100.00								
29353 - REGENT UNIV														
Staff:		1.00	1.00		10.00	22.00	6.00	10.00			20.00		1.00	
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	0	1,100	1,100	1,100	1,100	1,100	0	1,100	0	0	1,350	0	0	0
$/SF:		0.000	0.000	0.000	0.000	0.000	0.000	0.000			0.000		0.000	
Contract%														
2805 - ROBERTS WESLEYAN COLLEGE														
Staff:	2.00				7.00	4.00	2.00				2.00	1.00		
Cost ($000):	56	0	0	0	1,071	190	91	0	0	0	81	160	0	0
Sq Ft (000):	409	0	0	0	409	409	0	0	0	0	409	0	0	0
$/SF:	0.136				2.619	0.464	0.223				0.197	0.391		
Contract%						50.00								
7012 - SAMUEL MERRITT COLLEGE														
Staff:														
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:														
Contract%														
3948 - SAN FRANCISCO ART INST														
Staff:	85.00				1.00	2.00					4.00			
Cost ($000):	1,054	0	0	0	55	45	0	0	0	0	90	0	0	0
Sq Ft (000):	115	0	0	0	115	115	0	0	0	0	115	0	0	0
$/SF:	9.165				0.478	0.391					0.783			
Contract%					50.00	50.00								
1753 - SCH OF THE ART INST OF CHICAGO														
Staff:	7.00				12.00	36.00					23.00			
Cost ($000):	198	0	0	0	268	598	0	0	0	0	373	0	0	0
Sq Ft (000):	525	0	0	0	525	525	0	0	0	0	525	0	0	0
$/SF:	0.378				0.511	1.140					0.710			
Contract%														

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
1982 - SOUTHERN BAPTIST THEOLOGICAL SEMINARY														
Staff:	4.00				15.00	20.00	18.00	5.00			6.00			1.00
Cost ($000):	83	0	0	0	622	415	313	910	0	0	79	0	0	11
Sq Ft (000):	0	0	0	0	1,089	0	0	0	0	0	1,089	0	0	1,089
$/SF:	0.076				0.571	0.381	0.287	0.836			0.072			0.010
Contract%														
1367 - ST. THOMAS SEMINARY														
Staff:	1.00				3.00	2.00	1.00							
Cost ($000):	29	0	0	0	52	33	20	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.116				0.208	0.130	0.079							
Contract%														
1897 - WARTBURG THEOLOGICAL SEMINARY														
Staff:	2.00				1.00	2.00	1.00							
Cost ($000):	36	0	0	0	2	40	7	57	4	0	0	0	0	0
Sq Ft (000):	0	0	0	0	100	100	0	0	0	0	0	0	0	0
$/SF:	0.360				0.022	0.400	0.071	0.570	0.040					
Contract%														
100691 - WASHINGTON UNIV SCH OF MEDICINE														
Staff:	10.00		3.00	5.00	46.00	137.00		13.00		17.00	85.00			16.00
Cost ($000):	515	0	0	0	2,570	3,349	99	9,292	0	582	1,284	0	0	236
Sq Ft (000):	1,853	0	1,853	1,853	1,813	1,719	1,901	1,757	0	1,838	181	0	0	2,034
$/SF:	0.278		0.000	0.000	1.417	1.949	0.052	5.288		0.317	7.081			0.116
Contract%				20.00							73.00			
3393 - WESTMINSTER THEOLOGICAL SEMINARY														
Staff:	1.00				2.00	3.00								
Cost ($000):	40	0	0	0	100	50	10	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	100	100	0	0	0	0	0	0	0	0
$/SF:	0.400				1.000	0.500	0.100							
Contract%														

OTHER/UNKNOWN INSTITUTIONS:

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
200885 - CANADIAN THEOLOGICAL SEMINARY & CANADIAN														
Staff:	1.00				4.00	3.00	1.00				1.00			
Cost ($000):	18	8	0	8	67	45	10	0	5	0	3	3	3	0
Sq Ft (000):	194	194	0	194	194	194	450	0	194	0	194	0	0	0
$/SF:	0.095	0.041		0.041	0.346	0.233	0.021		0.024		0.014	0.016	0.016	
Contract%									95.00		50.00	50.00	50.00	
208460 - UNIVERSITE DE MONTREAL														
Staff:	33.00		17.00	13.00	70.00	57.00	19.00	38.00			51.00			17.00
Cost ($000):	1,320	0	809	577	3,278	3,892	701	1,014	0	0	1,926	0	0	467
Sq Ft (000):	5,841	0	5,286	5,841	5,626	5,236	0	5,080	0	0	5,793	0	0	5,793
$/SF:	0.226		0.153	0.099	0.583	0.743	0.124	0.200			0.332			0.081
Contract%					4.00	54.00	14.00	20.00						

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
200588 - VICTORIA UNIV														
Staff:	7.00				7.00	48.00					3.50			
Cost ($000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sq Ft (000):	0	0	0	0	0	0	0	0	0	0	0	0	0	0
$/SF:	0.000				0.000	0.000					0.000			
Contract%														

Section V: Institutional Staffing Levels

Public Institutions

Research	157
Doctoral	172
Masters	181
Baccalaureate	201
Associate of Arts	203
Specialized	226
Other/Unknown	230

Private Institutions

Research	236
Doctoral	239
Masters	241
Baccalaureate	248
Associate of Arts	262
Specialized	264
Other/Unknown	268

Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate
			U	C					U	C	
RESEARCH INSTITUTIONS:											
1081 - ARIZONA STATE UNIV											
Chief Facilities Officer	1.00	79,000				Assoc/Asst Chief	2.00	60,500			
Business/Budget Manager	1.00	43,000				Human Resources Manager	1.00	44,000			
Training Officer	2.00	22,638				Computer Programmer/Anal	2.00	38,450			
Other Admin. Managers	2.00	39,745				Secretarial/Clerical	24.00	19,247			
Architect/Planner	4.00	26,105				Facil. Planning/Construc	29.00	35,201			
Shop Supervisor/Foreman	13.00	37,708				Carpenter	11.00	28,584			21.47
Electrician	29.00	30,403			21.49	Locksmith	4.00	20,605			15.44
Machinist/Welder	2.00	30,093			22.07	Mason	3.00	28,245			18.08
Painter	13.00	30,922			20.64	Plumber/Pipefitter	18.00	28,666			20.68
Roofer	2.00	19,300			21.47	Sheetmetal Worker	4.00	28,740			22.07
Chief/Superint. of Maint	1.00	47,380				General/Zone Maint. Work	23.00	20,719			
Vehicle/Equip Mechanic/O	21.00	20,019				Storekeeper/Expediter	5.00	20,714			
Laborer	2.00	14,256				Custodial Superintendent	1.00	38,462			
Custodial Supervisor/For	48.00	18,887				Custodian/Housekeeper	185.00	15,294			13.84
Grounds Superintendent	1.00	44,119				Grounds Supervisor/Forem	12.00	25,825			
Groundskeeper	47.00	17,257			14.81	Utilities Supervisor/Man	10.00	37,479			
HVAC/Controls Technician	52.00	24,938				Utilities Operator/Maint	5.00	24,328			
Environmental/Safety	2.00	26,878									
1350 - COLORADO STATE UNIV											
Chief Facilities Officer	1.00	84,696				Assoc/Asst Chief	1.00	63,072			
Business/Budget Manager	2.00	49,518				Human Resources Manager	1.00	37,692			
Training Officer	1.00	34,756				Computer/Telecom Special	1.00	31,734			
Computer Programmer/Anal	3.00	51,964				Other Admin. Managers	3.00	35,707			
Secretarial/Clerical	21.00	26,799				Architect/Planner	10.00	42,724			
Facil. Planning/Construc	4.00	43,544				Project Coordinator/Mana	7.00	40,097			
Shop Supervisor/Foreman	7.00	46,101				Carpenter	7.00	28,584			29.50
Electrician	11.00	36,716			33.00	Locksmith	2.00	30,052			29.50
Machinist/Welder	8.00	32,377			34.50	Painter	8.00	29,208			28.50
Plumber/Pipefitter	6.00	31,431			33.50	Roofer	1.00	32,556			29.50
Sheetmetal Worker	1.00	28,036			34.50	Chief/Superint. of Maint	1.00	57,414			
General/Zone Maint. Work	3.00	33,672			34.50	Elevator Mechanic				Y	
Vehicle/Equip Mechanic/O	11.00	29,647			30.00	Storekeeper/Expediter	11.00	30,131			
Laborer	4.00	23,020			24.00	Custodial Superintendent	1.00	53,028			
Custodial Supervisor/For	7.00	26,010			15.00	Custodian/Housekeeper	121.00	17,315			15.00
Grounds Superintendent	1.00	37,692				Grounds Supervisor/Forem	4.00	31,200			27.50
Groundskeeper	33.00	31,305			27.50	Utilities Supervisor/Man	1.00	48,108			
HVAC/Controls Technician	14.00	34,348			24.29	Utilities Operator/Maint	10.00	39,396			35.50
Environmental/Safety	10.00	29,337			28.00						
1489 - FLORIDA STATE UNIV											
Chief Facilities Officer	1.00	66,000				Assoc/Asst Chief	3.00	46,671			
Business/Budget Manager	1.00	39,000				Other Admin. Managers	5.00	41,748			
Secretarial/Clerical	30.00	17,387	Y			Architect/Planner	3.00	46,586			
Facil. Planning/Construc	2.00	32,828				Planner/Estimator	10.00	29,900			
Project Coordinator/Mana	5.00	41,418				Shop Supervisor/Foreman	7.00	23,697			23.50
Carpenter	12.00	17,477	Y		23.50	Electrician	12.00	18,065	Y		23.50
Locksmith	1.00	18,872	Y		23.50	Machinist/Welder	1.00	17,169	Y		23.50
Mason	1.00	17,608	Y		23.50	Painter	10.00	16,036	Y		23.50
Plumber/Pipefitter	7.00	17,832	Y		23.50	Roofer	2.00	16,737	Y		23.50
Sheetmetal Worker	2.00	17,721	Y		23.50	Chief/Superint. of Maint	1.00	25,710			
Elevator Mechanic				Y		Vehicle/Equip Mechanic/O	20.00	18,285	Y		
Storekeeper/Expediter	5.00	16,452	Y			Laborer	11.00	14,368	Y		
Custodial Superintendent	1.00	31,890				Custodial Supervisor/For	36.00	18,250			
Custodian/Housekeeper	162.00	13,613	Y			Grounds Superintendent	1.00	18,000			
Groundskeeper	4.00	11,000				Utilities Supervisor/Man	1.00	20,000			
Utilities Operator/Maint	3.00	15,000									

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
RESEARCH INSTITUTIONS (cont):											
1809 - INDIANA UNIV/BLOOMINGTON											
Chief Facilities Officer	1.00	81,000				Assoc/Asst Chief	5.00	54,600			
Business/Budget Manager	1.00	31,500				Training Officer	1.00	36,500			
Computer Programmer/Anal	1.00	28,000				Other Admin. Managers	5.00	33,000			
Secretarial/Clerical	26.00	19,000				Architect/Planner	6.00	45,800			
Planner/Estimator	9.00	29,000				Project Coordinator/Mana	5.00	37,500			
Shop Supervisor/Foreman	19.00	35,300				Carpenter	26.00	28,100	Y		25.86
Electrician	33.00	26,055	Y		28.72	Locksmith	2.00	28,100	Y		25.86
Machinist/Welder	7.00	28,100	Y		25.86	Mason	4.00	28,100	Y		25.86
Painter	7.00	26,700	Y		25.86	Plumber/Pipefitter	21.00	28,100	Y		25.86
Roofer	4.00	28,100	Y		25.86	Sheetmetal Worker	12.00	28,100	Y		25.86
Chief/Superint. of Maint	1.00	44,100				General/Zone Maint. Work	66.00	28,100	Y		25.86
Elevator Mechanic	6.00	28,100	Y		25.86	Storekeeper/Expediter	2.00	20,600	Y		
Laborer	9.00	17,800	Y		19.42	Custodial Superintendent	1.00	36,000			
Custodial Supervisor/For	16.00	24,000				Custodian/Housekeeper	253.00	17,800	Y		
Grounds Superintendent	1.00	39,820				Grounds Supervisor/Forem	6.00	29,500			
Groundskeeper	43.00	20,200	Y		19.42	Utilities Supervisor/Man	8.00	29,975			
HVAC/Controls Technician	6.00	28,100	Y		25.86	Utilities Operator/Maint	44.00	27,700	Y		25.86
1869 - IOWA STATE UNIV											
Chief Facilities Officer	1.00	101,000				Assoc/Asst Chief	3.00	77,591			80.00
Business/Budget Manager	1.00	36,828			35.00	Human Resources Manager	1.00	32,040			35.00
Training Officer	2.00	33,242			35.00	Computer Programmer/Anal	2.00	34,725			42.50
Other Admin. Managers	8.00	47,697			50.00	Secretarial/Clerical	21.00	25,341			26.00
Architect/Planner	17.00	38,610			44.00	Facil. Planning/Construc	5.00	42,624			48.00
Planner/Estimator	2.00	35,277			35.00	Project Coordinator/Mana	4.00	44,400			50.00
Shop Supervisor/Foreman	6.00	33,885			35.00	Carpenter	8.00	24,885	Y		25.75
Electrician	19.00	25,879	Y		26.75	Locksmith	2.00	25,293	Y		25.75
Mason	1.00	25,293	Y		25.75	Painter	5.00	23,541	Y		24.50
Plumber/Pipefitter	8.00	26,395	Y		26.75	Roofer	1.00	21,278	Y		25.75
Sheetmetal Worker	1.00	26,395	Y		26.75	Chief/Superint. of Maint	1.00	44,100			50.00
General/Zone Maint. Work	31.00	26,395	Y		26.75	Elevator Mechanic	3.00	29,383	Y		30.50
Vehicle/Equip Mechanic/O	19.00	23,980	Y		24.50	Storekeeper/Expediter	4.00	23,124	Y		20.40
Laborer	1.00	18,242	Y		18.00	Custodial Superintendent	1.00	42,000			35.00
Custodial Supervisor/For	5.00	27,372			29.60	Custodian/Housekeeper	109.00	18,242	Y		18.17
Grounds Superintendent	1.00	44,100			50.00	Grounds Supervisor/Forem	3.00	31,962			33.34
Groundskeeper	28.00	22,000	Y		21.50	Utilities Supervisor/Man	10.00	47,838			50.00
HVAC/Controls Technician	13.00	28,723	Y		29.65	Utilities Operator/Maint	49.00	29,974	Y		27.15
1928 - KANSAS STATE UNIV											
Assoc/Asst Chief	5.00	60,985				Business/Budget Manager	1.00	41,458			
Human Resources Manager	1.00	33,310				Training Officer	1.00	39,799			
Other Admin. Managers	4.00	31,256				Secretarial/Clerical	22.00	19,762			
Architect/Planner	7.00	55,833				Planner/Estimator	3.00	28,661			
Shop Supervisor/Foreman	14.00	33,905			21.00	Carpenter	18.00	27,078			17.00
Electrician	12.00	28,880			17.58	Locksmith	2.00	31,635			17.00
Machinist/Welder	3.00	29,915			17.00	Mason	3.00	30,706			17.00
Painter	10.00	28,999			17.00	Plumber/Pipefitter	16.00	27,054			17.00
Roofer	4.00	26,012			17.00	Sheetmetal Worker	2.00	27,233			17.00
Chief/Superint. of Maint	4.00	42,876			21.00	General/Zone Maint. Work	21.00	21,901			17.00
Vehicle/Equip Mechanic/O	24.00	26,185				Storekeeper/Expediter	17.00	23,983			
Laborer	14.00	19,578			13.00	Custodial Superintendent	1.00	36,500			
Custodial Supervisor/For	19.00	25,584			15.00	Custodian/Housekeeper	115.00	19,544			10.00
Grounds Superintendent	1.00	31,908				Grounds Supervisor/Forem	9.00	26,965			16.00
Groundskeeper	3.00	24,664			11.00	Utilities Supervisor/Man	6.00	31,257			21.00
HVAC/Controls Technician	12.00	29,551			19.00	Utilities Operator/Maint	10.00	27,243			17.00
Security	3.00	24,682				Environmental/Safety	8.00	30,028			21.00

RESEARCH INSTITUTIONS (cont):

Job Description	FTE staff	Salary	Union/contract U	Union/contract C	Hrly chg back rate
2010 - LOUISIANA STATE UNIV/BATON ROUGE					
Chief Facilities Officer	1.00	79,300			
Business/Budget Manager	1.00	40,000			
Training Officer	1.00	26,570			
Other Admin. Managers	1.00	25,000			
Architect/Planner	3.00	43,000			
Planner/Estimator	2.00	23,198			15.00
Shop Supervisor/Foreman	7.00	23,198			
Electrician	16.00	20,974			12.50
Machinist/Welder	4.00	18,948			
Plumber/Pipefitter	34.00	20,974			13.00
Sheetmetal Worker	6.00	20,974			12.50
Vehicle/Equip Mechanic/O	5.00	18,948			13.00
Laborer	14.00	9,691			7.86
Custodial Supervisor/For	15.00	13,655			
Grounds Superintendent	7.00	29,608			
Groundskeeper	45.00	11,179			7.18
HVAC/Controls Technician	7.00	22,000			14.00
Assoc/Asst Chief	11.00	57,045			
Human Resources Manager	1.00				
Computer Programmer/Anal	1.00	37,500			
Secretarial/Clerical	9.00	17,716			
Facil. Planning/Construc	2.00	35,500			
Project Coordinator/Mana	1.00	36,000			
Carpenter	27.00	20,974			12.00
Locksmith	4.00	20,974			13.00
Painter	16.00	20,974			12.00
Roofer					12.50
Chief/Superint. of Maint	14.00	25,753			
Storekeeper/Expediter	5.00	15,472			
Custodial Superintendent	2.00	30,000			
Custodian/Housekeeper	139.00	11,161			7.50
Grounds Supervisor/Forem	9.00	15,472			
Utilities Supervisor/Man	1.00	26,570			
Utilities Operator/Maint	37.00	23,198			12.50
2290 - MICHIGAN STATE UNIV/EAST LANSING					
Chief Facilities Officer	1.00	103,200			
Business/Budget Manager	3.00	55,734	Y		
Training Officer	2.00	44,491	Y		
Computer Programmer/Anal	7.00	36,355	Y		
Secretarial/Clerical	16.00	29,557	Y		
Facil. Planning/Construc	5.00	45,822	Y		57.28
Project Coordinator/Mana	3.00	63,033	Y		78.79
Carpenter	14.00	38,771	Y		22.55
Locksmith	4.00	37,128	Y		21.60
Mason	2.00	37,170	Y		21.62
Plumber/Pipefitter	20.00	40,019	Y		23.28
Sheetmetal Worker	4.00	36,795	Y		21.40
General/Zone Maint. Work	1.00	25,626	Y		14.91
Storekeeper/Expediter	8.00	34,681	Y		20.18
Custodial Superintendent	1.00	69,500	Y		
Custodian/Housekeeper	179.00	25,039	Y		12.04
Grounds Supervisor/Forem	8.00	41,100	Y		19.76
Utilities Supervisor/Man	4.00	46,766	Y		
Utilities Operator/Maint	48.00	37,412	Y		
Vehicle/Equip Mechanic/O	19.00	33,493	Y		
Assoc/Asst Chief	3.00	76,433			
Human Resources Manager	1.00	57,100			
Computer/Telecom Special	2.00	44,240	Y		
Other Admin. Managers	4.00	55,251	Y		
Architect/Planner	13.00	47,165	Y		58.96
Planner/Estimator	13.00	47,510	Y		35.18
Shop Supervisor/Foreman	10.00	45,748	Y		33.87
Electrician	22.00	40,061	Y		23.30
Machinist/Welder	4.00	38,486	Y		22.39
Painter	6.00	38,002	Y		22.11
Roofer	9.00	38,646	Y		22.48
Chief/Superint. of Maint	1.00	66,942	Y		
Elevator Mechanic	9.00	39,832	Y		23.17
Laborer	25.00	28,135	Y		16.37
Custodial Supervisor/For	7.00	37,533	Y		23.96
Grounds Superintendent	1.00	64,600			
Groundskeeper	22.00	27,100	Y		13.03
HVAC/Controls Technician	21.00	39,125	Y		22.76
Other	10.00	37,718	Y		
2423 - MISSISSIPPI STATE UNIV					
Chief Facilities Officer	1.00	63,317			
Business/Budget Manager	1.00	48,984			
Architect/Planner	1.00	44,578			
Planner/Estimator	1.00	29,619			
Shop Supervisor/Foreman	8.00	29,682			
Electrician	9.00	24,400			15.38
Machinist/Welder	1.00	23,094			15.34
Painter	7.00	21,556			14.10
Chief/Superint. of Maint	1.00	33,634			
Vehicle/Equip Mechanic/O	3.00	25,929			17.50
Laborer	6.00	15,438			9.50
Custodial Supervisor/For	2.00	29,524			
Grounds Superintendent	1.00	53,050			
Groundskeeper	38.00	12,000			7.38
Utilities Operator/Maint	2.00	19,760			12.16
Assoc/Asst Chief	3.00	52,344			
Secretarial/Clerical	8.00	17,226			
Facil. Planning/Construc	1.00	27,862			
Project Coordinator/Mana	5.00	19,144			
Carpenter	17.00	18,927			13.82
Locksmith	3.00	22,890			14.68
Mason	2.00	23,094			13.82
Plumber/Pipefitter	7.00	22,962			15.34
General/Zone Maint. Work	8.00	21,616			13.82
Storekeeper/Expediter	4.00	17,838			10.66
Custodial Superintendent	1.00	32,760			
Custodian/Housekeeper	110.00	11,894			7.30
Grounds Supervisor/Forem	4.00	25,020			
HVAC/Controls Technician	11.00	22,606			14.80

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
RESEARCH INSTITUTIONS (cont):											
2657 - NEW MEXICO STATE UNIV											
Chief Facilities Officer	1.00	74,540				Assoc/Asst Chief	2.00	50,880			
Business/Budget Manager	1.00	34,300				Human Resources Manager	1.00	18,990			
Training Officer	1.00	24,700				Computer/Telecom Special	2.00	15,900			
Computer Programmer/Anal	2.00	38,470				Other Admin. Managers	2.00	20,600			
Secretarial/Clerical	8.00	15,750				Architect/Planner	7.00	38,490			
Facil. Planning/Construc	5.00	25,530				Planner/Estimator	1.00	27,700			
Project Coordinator/Mana	1.00	42,220				Shop Supervisor/Foreman	13.00	28,100			
Carpenter	12.00	17,000			13.80	Electrician	11.00	20,450			15.35
Locksmith	3.00	20,185			13.79	Machinist/Welder	2.00	24,210			15.06
Mason	7.00	19,310			12.91	Painter	10.00	18,520			14.15
Plumber/Pipefitter	14.00	21,290			16.27	Roofer	5.00	17,870			14.05
Chief/Superint. of Maint	1.00	28,920				General/Zone Maint. Work	18.00	9,710			
Vehicle/Equip Mechanic/O	8.00	22,320			16.77	Storekeeper/Expediter	4.00	15,960			12.00
Laborer	5.00	14,080			10.82	Custodial Superintendent	1.00	36,000			
Custodial Supervisor/For	6.00	19,790				Custodian/Housekeeper	95.00	15,780			10.83
Grounds Supervisor/Forem	4.00	26,380				Groundskeeper	26.00	14,800			12.38
Utilities Supervisor/Man	1.00	37,430				HVAC/Controls Technician	8.00	23,700			17.24
Utilities Operator/Maint	9.00	22,690			17.09	Environmental/Safety	13.00	13,790			
2972 - NORTH CAROLINA STATE UNIV											
Chief Facilities Officer	1.00	77,520				Business/Budget Manager	1.00	34,245			
Human Resources Manager	1.00	27,305				Training Officer	2.00	59,935			
Other Admin. Managers	5.00	32,984				Secretarial/Clerical	39.00	20,228			
Architect/Planner	10.00	42,470				Facil. Planning/Construc	2.00	22,785			
Planner/Estimator	6.00	25,502				Project Coordinator/Mana	6.00	26,607			
Shop Supervisor/Foreman	8.00	31,382				Carpenter	14.00	21,991			17.73
Electrician	23.00	22,426			18.10	Locksmith	10.00	20,924			20.17
Machinist/Welder	2.00	24,814			19.77	Mason	2.00	21,823			13.57
Painter	23.00	20,508			17.73	Plumber/Pipefitter	18.00	22,402			19.77
Roofer	1.00	19,489			16.32	Chief/Superint. of Maint	1.00	48,218			
General/Zone Maint. Work	53.00	21,107			19.07	Vehicle/Equip Mechanic/O	21.00	20,715			16.68
Storekeeper/Expediter	18.00	16,787				Laborer	24.00	16,272			
Custodial Superintendent	1.00	49,970				Custodial Supervisor/For	17.00	22,116			
Custodian/Housekeeper	281.00	15,134			11.57	Grounds Superintendent	1.00	33,186			
Grounds Supervisor/Forem	7.00	24,563				Groundskeeper	41.00	16,557			13.57
Utilities Supervisor/Man	1.00	59,446				HVAC/Controls Technician	35.00	23,700			20.48
Utilities Operator/Maint	21.00	21,787				Other	5.00	39,620			
6883 - OHIO STATE UNIV											
Chief Facilities Officer	1.00	90,354				Assoc/Asst Chief	3.00	62,379			
Business/Budget Manager	1.00	34,798				Computer/Telecom Special	1.00	41,309			
Other Admin. Managers	14.00	37,617				Secretarial/Clerical	43.00	22,239			
Architect/Planner	14.00	37,658			27.75	Facil. Planning/Construc	12.00	28,584			27.75
Planner/Estimator	6.00	33,384			27.75	Shop Supervisor/Foreman	41.00	31,544			
Carpenter	16.00	27,044	Y		21.75	Electrician	24.00	23,344	Y		21.75
Locksmith	5.00	23,408	Y		21.75	Machinist/Welder	10.00	24,283	Y		21.75
Mason	4.00	22,708	Y		20.50	Painter	10.00	24,602	Y		21.75
Plumber/Pipefitter	8.00	23,676	Y		21.75	Sheetmetal Worker	10.00	25,222	Y		21.75
Chief/Superint. of Maint	1.00	45,594				General/Zone Maint. Work	111.00	23,232	Y		21.75
Vehicle/Equip Mechanic/O	18.00	26,101	Y		20.50	Storekeeper/Expediter	6.00	20,575	Y		
Laborer	10.00	17,821	Y		20.50	Custodial Superintendent	1.00	42,786			
Custodial Supervisor/For	62.00	23,623	Y	Y	16.75	Custodian/Housekeeper	339.00	17,408	Y	Y	16.75
Grounds Superintendent	1.00	46,904				Grounds Supervisor/Forem	13.00	28,442	Y		20.50
Groundskeeper	26.00	20,442	Y		20.50	Utilities Supervisor/Man	1.00	51,355			
HVAC/Controls Technician	6.00	24,821	Y		21.75	Utilities Operator/Maint	33.00	24,688	Y		
Environmental/Safety	19.00	27,366									

Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate
			U	C					U	C	
RESEARCH INSTITUTIONS (cont):											
3170 - OKLAHOMA STATE UNIV											
Chief Facilities Officer	1.00					Assoc/Asst Chief	1.00	56,520			
Business/Budget Manager	1.00	49,020				Computer/Telecom Special	1.00	40,968			
Computer Programmer/Anal	1.00	25,800				Other Admin. Managers	1.00	54,520			
Secretarial/Clerical	15.00	16,613				Architect/Planner	2.00	40,716			
Facil. Planning/Construc	4.00	26,786				Planner/Estimator	4.00	20,801			
Project Coordinator/Mana	1.00	47,628				Shop Supervisor/Foreman	12.00	26,448			
Carpenter	10.00	20,173			18.00	Electrician	21.00	19,399			17.55
Locksmith	3.00	16,917			17.40	Machinist/Welder	2.00	21,434			17.45
Mason	2.00	19,916			18.00	Painter	16.00	20,068			16.40
Plumber/Pipefitter	10.00	22,476			17.45	Roofer	3.00	18,962			18.00
Sheetmetal Worker	2.00	20,207			17.50	Chief/Superint. of Maint	7.00	34,962			
General/Zone Maint. Work	9.00	22,875				Elevator Mechanic				Y	
Vehicle/Equip Mechanic/O	11.00	16,999			15.50	Storekeeper/Expediter	13.00	16,830			
Laborer	71.00	13,148				Custodial Superintendent	1.00	36,000			
Custodial Supervisor/For	10.00	15,930				Custodian/Housekeeper	152.00	12,456			8.75
Grounds Superintendent	1.00	37,404				Grounds Supervisor/Forem	1.00	31,308			
Groundskeeper	26.00	14,097			11.75	Utilities Supervisor/Man	4.00	31,174			
HVAC/Controls Technician	16.00	21,221			19.00	Utilities Operator/Maint	27.00	20,837			
Security	11.00	22,145				Environmental/Safety	20.00	20,276			
Other	8.00	25,990									
6965 - PENNSYLVANIA STATE UNIV											
Chief Facilities Officer		59,000				Business/Budget Manager		64,000			
Human Resources Manager		50,000				Training Officer		37,000			
Computer/Telecom Special		40,000				Computer Programmer/Anal		34,000			
Other Admin. Managers		40,000				Secretarial/Clerical		23,000			
Architect/Planner		37,000				Facil. Planning/Construc		43,500			
Project Coordinator/Mana		43,500				Shop Supervisor/Foreman		29,000			
Carpenter		30,400				Electrician		37,000			
Locksmith		30,500				Machinist/Welder		35,000			
Mason		30,400				Painter		30,500			
Plumber/Pipefitter		33,600				Roofer		27,000			
Sheetmetal Worker		32,000				Chief/Superint. of Maint		64,000			
General/Zone Maint. Work		27,000				Elevator Mechanic		33,700			
Vehicle/Equip Mechanic/O		30,400				Storekeeper/Expediter		29,000			
Laborer		32,000				Custodial Superintendent		43,500			
Custodial Supervisor/For		31,000				Custodian/Housekeeper		24,000			
Grounds Superintendent		43,500				Grounds Supervisor/Forem		31,000			
Groundskeeper		26,000				Utilities Supervisor/Man		47,000			
HVAC/Controls Technician		33,700				Utilities Operator/Maint		29,600			
1825 - PURDUE UNIV											
Chief Facilities Officer	1.00					Assoc/Asst Chief	6.00	65,967			
Business/Budget Manager	2.00	32,000				Human Resources Manager	3.00	27,500			
Training Officer	3.00	32,267				Computer/Telecom Special	1.00	35,000			
Computer Programmer/Anal	2.00	29,600				Other Admin. Managers	6.00	45,108			
Secretarial/Clerical	58.00	18,369				Architect/Planner	28.00	47,370			
Facil. Planning/Construc	35.00	34,266				Project Coordinator/Mana	3.00	51,833			
Shop Supervisor/Foreman	25.00	42,972				Carpenter	27.00	27,957			15.46
Electrician	53.00	26,889			14.87	Locksmith	5.00	27,768			15.35
Mason	21.00	25,594			14.15	Painter	18.00	25,191			13.93
Plumber/Pipefitter	24.00	25,818			14.27	Roofer	5.00	25,813			14.27
Sheetmetal Worker	18.00	29,189			16.14	Chief/Superint. of Maint	1.00	65,000			
General/Zone Maint. Work	64.00	25,517			14.11	Elevator Mechanic	5.00	22,838			12.63
Storekeeper/Expediter	16.00	25,422			14.06	Laborer	15.00	23,227			12.84
Custodial Superintendent	1.00	50,000				Custodial Supervisor/For	14.00	28,064			
Custodian/Housekeeper	273.00	15,268			8.44	Grounds Supervisor/Forem	1.00	16,288			
Groundskeeper	6.00	15,999									

RESEARCH INSTITUTIONS (cont):

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
6964 - RUTGERS UNIV/NEW BRUNSWICK											
Chief Facilities Officer	3.00	91,247				Assoc/Asst Chief	15.00	66,274			
Business/Budget Manager	6.00	44,442				Human Resources Manager	1.00	55,110			
Training Officer	1.00	38,078				Computer/Telecom Special	1.00	42,578			
Other Admin. Managers	4.00	46,875				Secretarial/Clerical	32.00	24,439	Y		
Architect/Planner	10.00	65,147				Planner/Estimator	16.00	41,980			
Shop Supervisor/Foreman	9.00	41,346				Carpenter	29.00	32,392	Y		30.00
Electrician	37.00	29,969	Y		30.00	Locksmith	13.00	32,736	Y		30.00
Painter	21.00	32,568	Y		30.00	Plumber/Pipefitter	22.00	31,810	Y		
Chief/Superint. of Maint	13.00	47,102				General/Zone Maint. Work	68.00	30,287	Y		30.00
Vehicle/Equip Mechanic/O	15.00	30,771	Y		30.00	Storekeeper/Expediter	1.00	31,872			
Custodial Superintendent	1.00	52,983				Custodial Supervisor/For	35.00	31,760			
Custodian/Housekeeper	423.00	20,232	Y		18.00	Grounds Supervisor/Forem	12.00	39,248			
Groundskeeper	89.00	21,131	Y		20.00	Utilities Supervisor/Man	20.00	47,406			
HVAC/Controls Technician	9.00	37,584	Y		30.00	Utilities Operator/Maint	25.00	34,218			
Security	1.00	49,987				Other	46.00	30,211			
1758 - SOUTHERN ILLINOIS UNIV/CARBONDALE											
Chief Facilities Officer	1.00	74,648				Assoc/Asst Chief	2.00	49,104			
Business/Budget Manager	9.00	21,591				Training Officer	1.00	32,100			
Computer/Telecom Special	3.00	20,010				Computer Programmer/Anal	3.00	29,838			
Other Admin. Managers	12.00	22,838				Secretarial/Clerical	19.00	22,390			
Architect/Planner	6.00	48,304				Planner/Estimator	3.00	20,371	Y		
Project Coordinator/Mana	3.00	37,082				Shop Supervisor/Foreman	15.00	47,032	Y		
Carpenter	18.00	36,080	Y		23.33	Electrician	17.00	46,792	Y		30.25
Machinist/Welder	2.00	37,375	Y		24.17	Painter	6.00	34,869	Y		22.55
Plumber/Pipefitter	20.00	48,441	Y		31.32	Sheetmetal Worker	2.00	41,217	Y		26.65
Chief/Superint. of Maint	3.00	60,082				Vehicle/Equip Mechanic/O	43.00	28,050	Y		19.00
Laborer	46.00	29,649	Y			Custodial Superintendent	2.00	40,089			
Custodial Supervisor/For	53.00	27,385	Y			Custodian/Housekeeper	129.00	25,173	Y		
Grounds Superintendent	1.00	38,836				Grounds Supervisor/Forem	3.00	32,788			
Groundskeeper	14.00	30,944	Y		20.01	Utilities Supervisor/Man	2.00	41,959			
HVAC/Controls Technician	7.00	35,150	Y			Utilities Operator/Maint	12.00	61,058	Y		
Other	38.00	25,905									
1312 - UNIV OF CALIFORNIA/BERKELEY											
Chief Facilities Officer	1.00	96,000				Assoc/Asst Chief	4.00	73,000			
Business/Budget Manager	2.00	46,000				Human Resources Manager	1.00	52,000			
Training Officer	1.00	37,000				Computer/Telecom Special	1.00	30,000	Y		
Computer Programmer/Anal	3.00	54,000				Other Admin. Managers	3.00	43,000			
Secretarial/Clerical	14.00	27,000	Y			Planner/Estimator	1.00	48,000	Y		
Project Coordinator/Mana	4.00	40,000				Shop Supervisor/Foreman	12.00	50,000	Y		45.00
Carpenter	4.00	46,000	Y		46.91	Electrician	12.80	50,000	Y		46.99
Locksmith	4.50	46,000	Y		46.91	Machinist/Welder	2.70	48,000	Y		56.49
Mason	17.50	44,000	Y		48.27	Painter	8.00	44,500	Y		46.57
Plumber/Pipefitter	21.00	50,000	Y		51.00	Roofer	2.00	44,500	Y		46.57
Sheetmetal Worker	1.00	50,000	Y		56.49	Chief/Superint. of Maint	9.00	59,000	Y		
General/Zone Maint. Work	4.50	32,000	Y		34.58	Elevator Mechanic	6.00	53,000	Y		56.86
Vehicle/Equip Mechanic/O	1.00	48,000	Y		37.30	Storekeeper/Expediter	1.00	32,000	Y		
Laborer	5.00	30,000	Y		37.30	Custodial Superintendent	1.00	50,000			
Custodial Supervisor/For	12.00	34,000	Y			Custodian/Housekeeper	213.00	26,000	Y		23.78
Grounds Superintendent	2.00	44,000				Grounds Supervisor/Forem	5.00	33,000	Y		33.82
Groundskeeper	33.50	31,000	Y		33.82	Utilities Supervisor/Man	3.00	62,000			44.58
HVAC/Controls Technician	2.00	35,000	Y		44.58	Utilities Operator/Maint	1.00	35,000	Y		44.58
Environmental/Safety	8.60	37,796	Y		33.82	Other	19.00	33,000	Y		52.61

Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate
			U	C					U	C	
RESEARCH INSTITUTIONS (cont):											
1317 - UNIV OF CALIFORNIA/SAN DIEGO											
Chief Facilities Officer	1.00	108,500				Assoc/Asst Chief	1.00	84,900			
Business/Budget Manager	1.00	57,100				Computer/Telecom Special	1.00	51,963			
Computer Programmer/Anal	3.00	35,600	Y			Other Admin. Managers	2.00	51,010			
Secretarial/Clerical	16.00	24,218	Y			Planner/Estimator	3.00	45,777	Y		54.00
Shop Supervisor/Foreman	2.00	47,800	Y			Carpenter	3.00	33,012	Y		38.00
Electrician	17.00	37,536	Y		43.00	Locksmith	7.00	33,012	Y		38.00
Painter	6.00	33,012	Y		38.00	Plumber/Pipefitter	7.00	37,536	Y		43.00
Roofer	1.00	33,012	Y		38.00	Sheetmetal Worker	4.00	37,536	Y		43.00
Chief/Superint. of Maint	2.00	48,950				General/Zone Maint. Work	21.00	37,536	Y		24.00
Elevator Mechanic	2.00	43,236	Y		50.00	Vehicle/Equip Mechanic/O			Y		
Storekeeper/Expediter	3.00	29,620	Y			Laborer	11.00	26,561	Y		27.00
Custodial Superintendent	1.00	55,200				Custodial Supervisor/For	6.00	26,235			
Custodian/Housekeeper	109.00	21,674	Y	Y	18.00	Grounds Superintendent	1.00	50,300			
Grounds Supervisor/Forem	3.00	37,133				Groundskeeper	54.00	23,350	Y		22.00
Utilities Supervisor/Man	4.00	51,200				Utilities Operator/Maint	24.00	37,536	Y		24.00
1319 - UNIV OF CALIFORNIA/SAN FRANCISCO											
Chief Facilities Officer	1.00	117,700				Business/Budget Manager	1.00	76,970			
Human Resources Manager	1.00	58,560				Computer/Telecom Special	2.00	40,050			
Computer Programmer/Anal	1.00	67,500				Other Admin. Managers	1.00	70,300			
Secretarial/Clerical	24.00	34,570	Y			Architect/Planner	21.00	49,470			68.44
Project Coordinator/Mana	16.00	73,870			87.77	Shop Supervisor/Foreman	15.00	54,750			
Carpenter	5.00	46,426	Y		57.76	Electrician	14.00	50,113	Y		60.13
Locksmith	2.00	46,799	Y		57.73	Plumber/Pipefitter	33.00	51,290	Y		63.50
Chief/Superint. of Maint	1.00	77,500				General/Zone Maint. Work	8.00	38,932	Y		50.75
Custodial Supervisor/For	6.00	31,650				Custodian/Housekeeper	85.00	26,570			39.83
Grounds Superintendent	1.00	70,995				Groundskeeper	7.00	26,570			43.95
Utilities Supervisor/Man	2.00	72,995				Utilities Operator/Maint	11.00	33,310			70.15
1370 - UNIV OF COLORADO/BOULDER											
Chief Facilities Officer	1.00	99,125				Assoc/Asst Chief	4.00	52,016			
Business/Budget Manager	4.00	29,007				Human Resources Manager	3.00	34,408			
Training Officer	1.00	31,000				Computer/Telecom Special	1.00	31,000			
Computer Programmer/Anal	1.00	31,000				Other Admin. Managers	11.00	28,365			
Secretarial/Clerical	5.00	25,399				Architect/Planner	6.00	50,458			47.60
Facil. Planning/Construc	3.00	48,728			37.40	Planner/Estimator					37.40
Project Coordinator/Mana	5.00	43,524			41.20	Shop Supervisor/Foreman	9.00	45,367			41.20
Carpenter	5.00	31,207			27.50	Electrician	9.00	35,807			32.30
Locksmith	2.00	28,428			27.50	Machinist/Welder	2.00	31,044			30.00
Mason	1.00	28,128			27.50	Painter	4.00	31,044			27.50
Plumber/Pipefitter	11.00	36,775			32.50	Roofer	2.00	32,556			27.50
Sheetmetal Worker	2.00	37,890			32.50	Chief/Superint. of Maint	1.00	50,508			
General/Zone Maint. Work	15.00	25,829			27.50	Elevator Mechanic	2.00	37,692			32.30
Vehicle/Equip Mechanic/O	2.00	29,940			20.50	Storekeeper/Expediter	2.00	26,100			
Custodial Superintendent	1.00	38,724				Custodial Supervisor/For	9.00	26,329			19.80
Custodian/Housekeeper	118.00	18,074			15.20	Grounds Superintendent	1.00	35,892			30.70
Groundskeeper	4.00	21,936			16.00	Other	4.00	39,093			32.50
Environmental/Safety	9.00	19,947			14.30						

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
RESEARCH INSTITUTIONS (cont):											
1431 - UNIV OF DELAWARE											
Chief Facilities Officer	1.00	90,000				Business/Budget Manager	1.00	40,000			
Human Resources Manager	1.00	42,000				Other Admin. Managers	1.00	39,000			
Secretarial/Clerical	17.00	22,000				Planner/Estimator	2.00	34,000			
Project Coordinator/Mana	1.00	43,000				Shop Supervisor/Foreman	4.00	43,000			
Carpenter	7.00	28,000	Y		13.78	Electrician	20.00	27,700	Y		13.58
Locksmith	7.00	28,000	Y		13.78	Mason	2.00	28,000	Y		13.78
Painter	4.00	28,000	Y		13.78	Plumber/Pipefitter	11.00	28,000	Y		13.78
Roofer	4.00	28,000	Y		13.78	Chief/Superint. of Maint	2.00	61,000			
General/Zone Maint. Work	8.00	31,000	Y		15.13	Vehicle/Equip Mechanic/O	10.00	30,000	Y		14.43
Custodial Superintendent	1.00	52,000				Custodial Supervisor/For	10.00	32,000			
Custodian/Housekeeper	136.00	18,000	Y		8.75	Grounds Superintendent	1.00	55,000			
Grounds Supervisor/Forem	3.00	29,000				Groundskeeper	23.00	19,000	Y		9.28
Utilities Supervisor/Man	2.00	44,000				HVAC/Controls Technician	2.00	36,000			
Utilities Operator/Maint	56.00	31,000	Y			Environmental/Safety	2.00	19,000	Y		9.28
Laborer	8.00	19,000	Y		9.28						
1535 - UNIV OF FLORIDA											
Chief Facilities Officer	1.00	72,000				Assoc/Asst Chief	8.00	44,800			
Business/Budget Manager	1.00	36,000				Human Resources Manager	1.00	35,000			
Training Officer	1.00	26,500				Computer/Telecom Special	11.00	25,000			50.00
Computer Programmer/Anal	3.00	24,500				Other Admin. Managers	5.00	27,000			
Secretarial/Clerical	55.00	17,500				Architect/Planner	17.00	36,000			
Planner/Estimator	4.00	30,500				Shop Supervisor/Foreman	18.00	26,500			
Carpenter	5.00	20,000	Y		27.10	Electrician	22.00	20,681	Y		28.00
Locksmith	3.00	20,000	Y		27.10	Machinist/Welder	1.00	18,480	Y		25.05
Mason	5.00	22,950	Y		31.10	Painter	8.00	20,200	Y		27.38
Plumber/Pipefitter	18.00	20,300	Y		27.50	Roofer	2.00	17,100	Y		23.20
Sheetmetal Worker	1.00	19,200	Y		26.00	Chief/Superint. of Maint	3.00	37,800			
General/Zone Maint. Work	8.00	16,000	Y		21.50	Elevator Mechanic	1.00			Y	
Vehicle/Equip Mechanic/O	73.00	18,442	Y		27.35	Storekeeper/Expediter	9.00	17,250	Y		
Laborer	41.00	12,500	Y		15.00	Custodial Superintendent	5.00	27,000			
Custodial Supervisor/For	34.00	18,300				Custodian/Housekeeper	296.00	14,000	Y		
Grounds Superintendent	1.00	28,000				Grounds Supervisor/Forem	9.00	22,700			
Groundskeeper	25.00	15,200	Y			Utilities Supervisor/Man	4.00	32,000			
HVAC/Controls Technician	20.00	20,900	Y		27.50	Utilities Operator/Maint	28.00	18,500	Y		
1598 - UNIV OF GEORGIA											
Chief Facilities Officer	1.00	85,000				Assoc/Asst Chief	1.00	64,000			
Business/Budget Manager	9.00	25,000				Training Officer	1.00	35,000			
Other Admin. Managers	6.00	43,000				Secretarial/Clerical	30.00	16,500			
Architect/Planner	8.00	41,000				Project Coordinator/Mana	9.00	28,000			
Shop Supervisor/Foreman	17.00	30,000				Carpenter	43.00	25,000			18.00
Electrician	34.00	26,500			18.70	Machinist/Welder	12.00	27,000			19.40
Mason	10.00	26,000			17.20	Painter	36.00	23,000			17.00
Plumber/Pipefitter	16.00	25,000			17.70	Roofer	5.00	23,000			
Sheetmetal Worker	9.00	27,000			19.00	Chief/Superint. of Maint	4.00	40,000			
General/Zone Maint. Work	24.00	19,000				Vehicle/Equip Mechanic/O	31.00	20,000			30.00
Storekeeper/Expediter	10.00	16,000				Laborer	30.00	13,500			10.50
Custodial Superintendent	2.00	30,000				Custodial Supervisor/For	36.00	19,500			
Custodian/Housekeeper	250.00	15,000			10.00						

RESEARCH INSTITUTIONS (cont):

1776 - UNIV OF ILLINOIS/CHICAGO

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
Chief Facilities Officer	1.00	100,000				Assoc/Asst Chief	3.00	72,300			
Business/Budget Manager	8.00	35,140				Human Resources Manager	2.00	37,071			
Computer/Telecom Special	1.00	44,711				Computer Programmer/Anal	4.00	30,679			
Other Admin. Managers	5.00	40,970				Secretarial/Clerical	39.00	19,910	Y		
Architect/Planner	6.00	44,013				Facil. Planning/Construc	7.00	26,228			
Planner/Estimator	6.00	45,818				Project Coordinator/Mana	3.00	56,129			
Shop Supervisor/Foreman	23.00	50,400	Y		24.23	Carpenter	27.00	48,256	Y		23.20
Electrician	41.00	51,272	Y		24.65	Locksmith	5.00	48,256	Y		23.20
Machinist/Welder	9.00	48,152	Y		23.15	Mason	3.00	48,422	Y		23.28
Painter	14.00	46,800	Y		22.50	Plumber/Pipefitter	46.00	53,456	Y		25.70
Chief/Superint. of Maint	2.00	57,446				Elevator Mechanic	9.00	52,603	Y		25.29
Vehicle/Equip Mechanic/O	53.00	34,171	Y		16.43	Storekeeper/Expediter	7.00	23,921	Y		11.50
Laborer	34.00	31,750	Y		15.26	Custodial Superintendent	1.00	61,192			
Custodial Supervisor/For	34.00	31,853	Y		15.31	Custodian/Housekeeper	209.00	21,969	Y		10.56
Grounds Superintendent	1.00	53,396				Grounds Supervisor/Forem	3.00	37,855	Y		18.19
Groundskeeper	9.00	34,902	Y		16.78	Utilities Supervisor/Man	11.00	59,082	Y		28.40
HVAC/Controls Technician	76.00	51,376	Y		24.70	Utilities Operator/Maint	19.00	36,754	Y		17.67

1775 - UNIV OF ILLINOIS/URBANA-CHAMPAIGN

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
Chief Facilities Officer	1.00	93,000				Assoc/Asst Chief	4.00	70,800			
Business/Budget Manager	1.00	39,200				Computer/Telecom Special	1.00	48,500			
Computer Programmer/Anal	6.00	29,700				Secretarial/Clerical	34.00	16,300			
Architect/Planner	18.00	49,400				Facil. Planning/Construc	18.00	31,900			
Planner/Estimator	5.00	40,300				Shop Supervisor/Foreman	45.00	46,200	Y		28.43
Carpenter	46.00	41,500	Y		25.56	Electrician	53.00	41,700	Y		25.64
Locksmith	7.00	35,400	Y		21.81	Machinist/Welder	15.00	35,400	Y		21.81
Mason	10.00	39,800	Y		24.47	Painter	40.00	43,600	Y		26.84
Plumber/Pipefitter	76.00	46,900	Y		28.86	Roofer	12.00	40,000	Y		24.59
Sheetmetal Worker	30.00	42,500	Y		26.15	Chief/Superint. of Maint	1.00	52,100			
Elevator Mechanic	6.00	43,800	Y		26.98	Vehicle/Equip Mechanic/O	64.00	32,819	Y		22.09
Storekeeper/Expediter	14.00	27,100	Y			Laborer	28.00	36,500	Y		22.49
Custodial Superintendent	1.00	55,500				Custodial Supervisor/For	27.00	27,100	Y		16.68
Custodian/Housekeeper	329.00	21,000	Y		12.92	Grounds Superintendent	1.00	41,100			
Grounds Supervisor/Forem	3.00	39,100	Y		24.06	Groundskeeper	39.00	26,900	Y		16.55
Utilities Supervisor/Man	3.00	51,300				HVAC/Controls Technician	15.00	46,900	Y		28.86
Utilities Operator/Maint	108.00	42,700	Y			Environmental/Safety	2.00	35,000			

1892 - UNIV OF IOWA

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
Chief Facilities Officer	1.00	89,900				Assoc/Asst Chief	3.00	70,317			
Business/Budget Manager	2.00	29,050				Human Resources Manager	1.00	46,400			
Training Officer	1.00	27,000				Computer/Telecom Special	1.00	53,350			
Computer Programmer/Anal	3.00	36,800				Other Admin. Managers	3.00	35,533			
Secretarial/Clerical	18.00	26,100	Y			Architect/Planner	2.00	55,625			
Facil. Planning/Construc	3.00	36,034	Y		41.00	Planner/Estimator	2.00	32,137	Y		40.00
Project Coordinator/Mana	1.00	34,200				Shop Supervisor/Foreman	12.00	35,078			
Carpenter	10.00	25,948	Y		27.85	Electrician	10.00	27,111	Y		29.29
Locksmith	7.00	24,844	Y		27.65	Mason	2.00	26,312	Y		29.40
Painter	6.00	24,981	Y		24.85	Plumber/Pipefitter	14.00	26,786	Y		29.29
Roofer	1.00	26,312	Y		30.50	Sheetmetal Worker	4.00	26,593	Y		30.20
Chief/Superint. of Maint	2.00	49,350				General/Zone Maint. Work	26.00	27,190	Y		29.29
Elevator Mechanic				Y		Vehicle/Equip Mecha[illegible]/O	21.00	24,368	Y		27.35
Storekeeper/Expediter	24.00	24,432	Y			Laborer	5.00	21,986	Y		24.25
Custodial Superintendent	1.00	48,400				Custodial Supervisor/For	12.00	27,573			
Custodian/Housekeeper	185.00	18,315	Y		17.95	Grounds Superintendent	1.00	41,300			
Grounds Supervisor/Forem	3.00	33,384				Groundskeeper	11.00	21,438	Y		22.90
Utilities Supervisor/Man	20.00	35,689				HVAC/Controls Technician	28.00	30,021	Y		31.50
Utilities Operator/Maint	73.00	26,423	Y		26.00	Environmental/Safety	21.00	20,972	Y		25.50

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
RESEARCH INSTITUTIONS (cont):											
1948 - UNIV OF KANSAS											
Chief Facilities Officer	1.00	62,041				Assoc/Asst Chief	1.00	50,012			
Business/Budget Manager	1.00	44,050				Human Resources Manager	1.00	38,657			
Computer Programmer/Anal	1.00	35,414				Other Admin. Managers	8.00	36,500			
Secretarial/Clerical	17.00	21,600				Facil. Planning/Construc	3.00	35,097			
Planner/Estimator	1.00	32,077				Project Coordinator/Mana	1.00	32,220			
Shop Supervisor/Foreman	32.00	27,500				Carpenter	14.00	23,143	Y		15.30
Electrician	14.00	19,795	Y		13.95	Locksmith	2.00	19,800	Y		14.10
Machinist/Welder	1.00	24,063	Y			Mason	2.00	18,760	Y		13.95
Painter	15.00	22,770	Y		14.30	Plumber/Pipefitter	18.00	23,719	Y		14.90
Roofer	23.00	20,470	Y		13.95	Sheetmetal Worker	3.00	23,153	Y		13.60
General/Zone Maint. Work	19.00	20,731	Y		14.30	Elevator Mechanic				Y	
Vehicle/Equip Mechanic/O	23.00	20,820	Y		19.20	Storekeeper/Expediter	4.00	20,822			
Laborer	3.00	12,567	Y			Custodial Superintendent	1.00	42,450			
Custodial Supervisor/For	35.00	20,615				Custodian/Housekeeper	143.00	15,250	Y		10.05
Grounds Superintendent	1.00	41,926				Grounds Supervisor/Forem	4.00	25,829			
Groundskeeper	17.00	17,600	Y		13.50	Utilities Supervisor/Man	2.00	31,090			
HVAC/Controls Technician	16.00	24,000	Y		15.00	Utilities Operator/Maint	12.00	23,450	Y		
Environmental/Safety	3.00	26,123	Y		15.00	Other	8.00	24,718	Y		15.80
9092 - UNIV OF MICHIGAN/ANN ARBOR											
Chief Facilities Officer	1.00	122,000				Business/Budget Manager	1.00	63,310			
Human Resources Manager	1.00	56,000				Training Officer	1.00	37,000			
Computer/Telecom Special	4.00	30,900				Computer Programmer/Anal	7.00	41,200			
Other Admin. Managers	6.00	70,600				Secretarial/Clerical	47.00	21,500			
Project Coordinator/Mana	3.00	52,960				Shop Supervisor/Foreman	37.00	56,575			
Carpenter	22.00	41,725	Y		45.77	Electrician	56.00	41,725	Y		45.81
Locksmith	4.00	29,682	Y		31.12	Machinist/Welder	8.00	41,725	Y		45.77
Mason	9.00	41,725	Y		45.77	Painter	22.00	39,291	Y		43.21
Plumber/Pipefitter	64.00	41,725	Y		45.87	Roofer	6.00	41,725	Y		46.03
Sheetmetal Worker	16.00	41,725	Y		45.77	Chief/Superint. of Maint	1.00	98,800			
General/Zone Maint. Work	45.00	28,434	Y		31.97	Elevator Mechanic	11.00	43,742	Y		48.14
Vehicle/Equip Mechanic/O	32.00	28,700	Y		23.90	Storekeeper/Expediter	5.00	23,030	Y		19.97
Laborer	11.00	33,842	Y		37.14	Custodial Superintendent	1.00	77,000			
Custodial Supervisor/For	33.00	31,000				Custodian/Housekeeper	357.00	20,945	Y		19.85
Grounds Superintendent	1.00	77,400				Grounds Supervisor/Forem	6.00	41,950			
Groundskeeper	24.00	25,540	Y		34.82	Utilities Supervisor/Man	1.00	96,000			
HVAC/Controls Technician	42.00	41,725	Y		45.77	Utilities Operator/Maint	40.00	36,000	Y		30.14
Other	144.00		Y								

RESEARCH INSTITUTIONS (cont):

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
2516 - UNIV OF MISSOURI/COLUMBIA											
Chief Facilities Officer	1.00	84,500		Y		Assoc/Asst Chief	6.00	56,486		Y	
Business/Budget Manager	6.00	33,698		Y		Human Resources Manager	1.00	28,846		Y	
Training Officer	1.00	27,007		Y		Computer/Telecom Special	1.00	44,775		Y	
Computer Programmer/Anal	7.00	31,757		Y		Other Admin. Managers	7.00	52,270		Y	
Secretarial/Clerical	44.00	18,316		Y		Architect/Planner	20.00	33,427		Y	
Facil. Planning/Construc	17.00	31,874		Y		Planner/Estimator	3.00	32,810		Y	
Project Coordinator/Mana	7.00	43,915		Y		Shop Supervisor/Foreman	8.00	33,452		Y	
Carpenter	14.00	25,279	Y		27.00	Electrician	15.00	26,850	Y		27.00
Locksmith	3.00	26,645	Y		19.00	Machinist/Welder	7.00	23,255	Y		27.00
Mason	7.00	24,871	Y		27.00	Painter	13.00	22,013	Y		23.00
Plumber/Pipefitter	21.00	26,698	Y		27.00	Roofer	2.00	24,794	Y		27.00
Sheetmetal Worker	4.00	26,530	Y		27.00	Chief/Superint. of Maint	1.00	58,827		Y	
General/Zone Maint. Work	2.00	24,980		Y		Vehicle/Equip Mechanic/O	9.00	25,265	Y		
Storekeeper/Expediter	1.00	16,316	Y			Laborer	35.00	15,411	Y		17.50
Custodial Superintendent	1.00	37,691		Y		Custodial Supervisor/For	12.00	24,466		Y	
Custodian/Housekeeper	139.00	12,338	Y		10.50	Grounds Superintendent	1.00	40,397		Y	
Grounds Supervisor/Forem	4.00	27,642		Y		Groundskeeper	27.00	15,486	Y		14.00
Utilities Supervisor/Man	10.00	34,551		Y		HVAC/Controls Technician	19.00	28,403	Y		
Utilities Operator/Maint	37.00	26,561	Y			Environmental/Safety	2.00	22,942	Y		
2974 - UNIV OF NORTH CAROLINA/CHAPEL HILL											
Chief Facilities Officer	1.00	74,835				Assoc/Asst Chief	3.00	55,768			
Business/Budget Manager	4.00	32,165				Human Resources Manager	1.00	28,487			
Training Officer	1.00	34,796				Computer/Telecom Special	6.00	42,578			
Computer Programmer/Anal	5.00	29,446				Other Admin. Managers	28.00	40,138			
Secretarial/Clerical	51.00	21,055				Planner/Estimator	20.00	28,418			
Shop Supervisor/Foreman	18.00	31,963			21.55	Carpenter	11.00	21,830			17.10
Electrician	28.00	26,266			21.55	Locksmith	6.00	23,246			17.10
Mason	3.00	22,768			17.10	Painter	21.00	21,900			17.10
Roofer	3.00	22,558			17.10	Chief/Superint. of Maint	1.00	47,993			
General/Zone Maint. Work	91.00	24,658			21.55	Vehicle/Equip Mechanic/O	13.00	18,406			
Storekeeper/Expediter	33.00	19,345				Laborer	66.00	14,410			13.65
Custodial Superintendent	1.00	41,455				Custodial Supervisor/For	48.00	17,890			15.00
Custodian/Housekeeper	400.00	15,187			11.50	Grounds Superintendent	1.00	53,462			
Grounds Supervisor/Forem	3.00	33,475			15.00	Groundskeeper	58.00	15,422			11.50
Utilities Supervisor/Man	12.00	36,154				HVAC/Controls Technician	8.00	33,024			21.55
Utilities Operator/Maint	72.00	26,284			21.55	Environmental/Safety	7.00	24,225			17.10
3184 - UNIV OF OKLAHOMA											
Chief Facilities Officer	1.00	79,335				Assoc/Asst Chief	1.00	60,100			
Business/Budget Manager	1.00	44,120				Computer Programmer/Anal	1.00	33,179			
Other Admin. Managers	1.00	38,780				Secretarial/Clerical	19.00	19,943			
Facil. Planning/Construc	8.00	24,924			20.00	Planner/Estimator	1.00	23,566			
Project Coordinator/Mana	2.00	44,240				Shop Supervisor/Foreman	12.00	35,141			
Carpenter	19.00	25,455			25.38	Electrician	19.00	26,707			25.05
Locksmith	3.00	17,784			25.38	Machinist/Welder	2.00	26,655			27.20
Mason	5.00	25,243			25.38	Painter	20.00	24,190			23.91
Plumber/Pipefitter	18.00	27,277			23.59	Roofer	1.00	24,170			27.20
Sheetmetal Worker	3.00	26,957			27.20	Chief/Superint. of Maint	5.00	39,697			
Elevator Mechanic	4.00	26,681			25.05	Storekeeper/Expediter	7.00	20,443			
Laborer	16.00	16,910			17.84	Custodial Superintendent	1.00	43,940			
Custodial Supervisor/For	13.00	18,662				Custodian/Housekeeper	159.00	13,187			
Grounds Superintendent	1.00	42,600				Grounds Supervisor/Forem	2.00	28,516			
Groundskeeper	41.00	19,947			18.20	Utilities Supervisor/Man	2.00	49,011			
HVAC/Controls Technician	5.00	23,004			26.82	Utilities Operator/Maint	19.00	30,268			
Other	13.00	30,606			25.38						

RESEARCH INSTITUTIONS (cont):

3223 - UNIV OF OREGON/EUGENE

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
Chief Facilities Officer	1.00					Assoc/Asst Chief	1.00	46,862			
Human Resources Manager	1.00	46,862				Computer/Telecom Special	1.00	25,709	Y		
Other Admin. Managers	3.00	34,320				Secretarial/Clerical	10.00	24,731	Y		
Architect/Planner	1.00	51,605				Facil. Planning/Construc	5.00	31,508	Y		28.93
Planner/Estimator	2.00	34,986	Y		32.13	Project Coordinator/Mana	3.00	41,642	Y		38.24
Shop Supervisor/Foreman	6.00	33,035				Carpenter	11.00	29,786	Y		27.35
Electrician	11.00	31,200	Y		28.65	Machinist/Welder	2.00	29,786	Y		27.35
Painter	12.00	28,163	Y		25.86	Plumber/Pipefitter	10.00	30,909	Y		28.38
Roofer	1.00	29,786	Y		27.35	Sheetmetal Worker	1.00	28,163	Y		25.86
Chief/Superint. of Maint	1.00	46,862				General/Zone Maint. Work	5.00	25,709	Y		23.61
Vehicle/Equip Mechanic/O	6.00	21,965	Y		20.17	Storekeeper/Expediter	4.00	22,069	Y		
Laborer	6.00	19,822	Y		18.20	Custodial Superintendent	1.00	36,525			
Custodial Supervisor/For	4.00	21,965			20.17	Custodian/Housekeeper	64.00	17,576	Y		16.14
Grounds Superintendent	1.00	36,525				Grounds Supervisor/Forem	1.00	24,731	Y		22.71
Groundskeeper	9.00	19,490	Y		17.90	Utilities Supervisor/Man	5.00	39,033	Y		
HVAC/Controls Technician	6.00	32,781	Y			Utilities Operator/Maint	5.00	30,909	Y		
Environmental/Safety	2.00	29,786	Y								

3448 - UNIV OF SOUTH CAROLINA/COLUMBIA

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
Chief Facilities Officer	1.00	80,000				Assoc/Asst Chief	6.00	47,623			
Business/Budget Manager	1.00	25,493				Human Resources Manager	1.00	35,670			
Training Officer	1.00	25,462				Computer/Telecom Special	1.00	26,216			
Computer Programmer/Anal	1.00	36,280				Other Admin. Managers	5.00	32,088			
Secretarial/Clerical	25.00	17,697				Architect/Planner	3.00	35,255			
Facil. Planning/Construc	7.00	22,005				Project Coordinator/Mana	5.00	39,891			
Shop Supervisor/Foreman	23.00	30,097				Carpenter	23.00	18,701			14.00
Electrician	16.00	20,163			14.00	Locksmith	3.00	21,632			16.25
Machinist/Welder	3.00	18,858			13.00	Mason	4.00	18,626			13.00
Painter	8.00	18,902			13.25	Plumber/Pipefitter	8.00	19,533			15.00
Roofer	4.00	20,889			15.00	Chief/Superint. of Maint	2.00	39,612			
General/Zone Maint. Work	32.00	17,655			12.50	Elevator Mechanic	1.00	19,088			13.25
Vehicle/Equip Mechanic/O	3.00	17,890			19.00	Laborer					10.50
Custodial Superintendent	1.00	27,639				Custodial Supervisor/For	23.00	17,029			
Custodian/Housekeeper	197.00	13,052			10.00	Grounds Superintendent	1.00	29,800			
Grounds Supervisor/Forem	9.00	20,589				Groundskeeper	29.00	12,441			10.50
Utilities Supervisor/Man	7.00	29,077				HVAC/Controls Technician	9.00	18,484			1.39
Utilities Operator/Maint	22.00	16,131			16.50	Environmental/Safety					16.25

3530 - UNIV OF TENNESSEE/KNOXVILLE

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
Chief Facilities Officer	1.00	77,646				Assoc/Asst Chief	4.00	54,783			
Computer Programmer/Anal	1.00	30,000				Architect/Planner	1.00	48,339			
Planner/Estimator	3.00	28,538				Project Coordinator/Mana	4.00	31,408			
Shop Supervisor/Foreman	23.00	29,337			22.50	Carpenter	34.00	19,519			15.00
Electrician	25.00	19,946			15.25	Locksmith	5.00	16,923			13.00
Machinist/Welder	1.00	17,888			13.75	Painter	2.00	22,464			17.25
Plumber/Pipefitter	25.00	20,972			16.25	Sheetmetal Worker	4.00	21,861			16.75
Chief/Superint. of Maint	1.00	40,712				General/Zone Maint. Work	76.00	17,161			13.25
Vehicle/Equip Mechanic/O	14.00	18,622			14.25	Storekeeper/Expediter	4.00	15,766			12.25
Laborer	14.00	13,939			10.75	Custodial Superintendent	1.00	40,969			
Custodial Supervisor/For	7.00	19,683			15.25	Custodian/Housekeeper	54.00	14,747			11.25
Grounds Superintendent	1.00	40,969				Grounds Supervisor/Forem	14.00	21,739			16.75
Groundskeeper	23.00	14,457			11.00	Utilities Supervisor/Man	4.00	40,671			
HVAC/Controls Technician	5.00	22,310			17.25	Utilities Operator/Maint	51.00	18,876			14.50
Environmental/Safety	5.00	19,735			15.25						

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
RESEARCH INSTITUTIONS (cont):											
3675 - UNIV OF UTAH											
Chief Facilities Officer	1.00	57,000				Business/Budget Manager	1.00	42,000			
Secretarial/Clerical	14.00	17,675				Planner/Estimator	5.00	30,809			
Shop Supervisor/Foreman	14.00	31,019				Carpenter	10.00	20,466			23.00
Electrician	25.00	23,058			25.18	Locksmith	3.00	19,663			22.50
Machinist/Welder	4.00	18,981			24.00	Mason	1.00	19,000			23.00
Painter	16.00	20,338			22.50	Plumber/Pipefitter	10.00	22,201			25.00
Roofer	2.00	26,897			23.00	Sheetmetal Worker	2.00	20,201			24.00
Chief/Superint. of Maint	4.00	51,220				Vehicle/Equip Mechanic/O	14.00	16,752			21.75
Storekeeper/Expediter	3.00	14,399				Laborer					21.00
Custodial Supervisor/For	43.00	16,672				Custodian/Housekeeper	118.00	11,106			10.50
Grounds Superintendent	1.00	28,000				Grounds Supervisor/Forem	4.00	27,148			
Groundskeeper	40.00	14,574			17.50	Utilities Supervisor/Man	5.00	32,429			
HVAC/Controls Technician	16.00	22,798			25.50	Utilities Operator/Maint	42.00	21,809			22.25
Other	14.00	12,388			15.00						
6968 - UNIV OF VIRGINIA											
Chief Facilities Officer	1.00	80,000				Assoc/Asst Chief	6.00	55,000			
Business/Budget Manager	4.00	36,600				Human Resources Manager	1.00	40,000			
Computer/Telecom Special	1.00	35,000				Computer Programmer/Anal	4.00	36,000			
Other Admin. Managers	3.00	45,000				Secretarial/Clerical	15.00	22,000			
Architect/Planner				Y		Facil. Planning/Construc	20.00	30,000			33.83
Planner/Estimator	8.00	27,000			27.12	Project Coordinator/Mana	39.00	42,000			50.10
Carpenter	35.00	23,000			23.42	Electrician	43.00	23,000			23.08
Locksmith	7.00	21,000			23.72	Machinist/Welder	2.00	23,000			23.46
Mason	4.00	23,000			22.40	Painter	13.00	24,000			20.28
Plumber/Pipefitter	44.00	23,000			23.46	Roofer	6.00	23,000			22.26
Sheetmetal Worker	5.00	23,000			24.38	Chief/Superint. of Maint	2.00	35,000			
General/Zone Maint. Work	7.00	25,000			23.04	Elevator Mechanic	3.00	28,000			30.93
Vehicle/Equip Mechanic/O	2.00	19,000				Storekeeper/Expediter	2.00	16,000			
Custodial Superintendent	1.00	32,000				Custodial Supervisor/For	6.00	26,000			
Custodian/Housekeeper	140.00	13,000			11.87	Grounds Superintendent	1.00	42,000			
Grounds Supervisor/Forem	3.00	30,000				Groundskeeper	26.00	16,000			17.07
Utilities Supervisor/Man	2.00	40,000				HVAC/Controls Technician	33.00	29,000			27.29
Utilities Operator/Maint	23.00	23,000			26.29	Other	88.00				
3798 - UNIV OF WASHINGTON											
Chief Facilities Officer	1.00	102,000				Assoc/Asst Chief	3.00	65,000			
Business/Budget Manager	1.00	65,000				Human Resources Manager	1.00	42,600			
Training Officer	1.00	48,600				Computer/Telecom Special	5.00	43,800			
Computer Programmer/Anal	4.00	34,600				Other Admin. Managers	4.00	45,600			
Secretarial/Clerical	18.00	26,000				Shop Supervisor/Foreman	23.00	47,500			45.26
Carpenter	37.00	35,200	Y		36.05	Electrician	55.00	40,000	Y		40.78
Machinist/Welder	25.00	40,000	Y		40.78	Mason	21.00	36,000	Y		36.96
Painter	19.00	35,200	Y		36.05	Plumber/Pipefitter	40.00	40,000	Y		40.78
Roofer	5.00	38,000	Y		36.05	Sheetmetal Worker	23.00	40,000	Y		40.78
Chief/Superint. of Maint	1.00	71,000				General/Zone Maint. Work	31.00	37,900	Y		40.78
Elevator Mechanic	10.00	40,000	Y		40.78	Vehicle/Equip Mechanic/O	3.00	41,000	Y		41.81
Storekeeper/Expediter	16.00	25,100				Laborer	13.00	25,000	Y		26.31
Custodial Superintendent	1.00	57,200				Custodial Supervisor/For	14.00	25,700			
Custodian/Housekeeper	290.00	21,400	Y			Grounds Supervisor/Forem	2.00	40,700			
Groundskeeper	32.00	23,600	Y		18.69	Utilities Supervisor/Man	2.00	46,300			
HVAC/Controls Technician	30.00	39,900	Y		40.78	Utilities Operator/Maint	25.00	26,500	Y		22.37
Business/Budget Manager	10.00	27,900				Other	23.00	39,300			
Project Coordinator/Mana	31.00	36,700	Y								

RESEARCH INSTITUTIONS (cont):

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
3895 - UNIV OF WISCONSIN/MADISON											
Chief Facilities Officer	1.00	77,300				Business/Budget Manager	1.00	43,700			
Human Resources Manager	1.00	33,840				Training Officer	1.00	39,000			
Secretarial/Clerical	5.00	23,800				Planner/Estimator	1.00	34,000			
Project Coordinator/Mana	1.00	44,800				Shop Supervisor/Foreman	22.00	45,500			
Carpenter	34.00	36,300	Y		29.45	Electrician	32.00	44,300	Y		35.11
Locksmith	5.00	23,500	Y		28.26	Machinist/Welder	14.00	29,000	Y		31.70
Mason	4.00	37,500	Y		31.27	Painter	29.00	33,800	Y		26.20
Plumber/Pipefitter	44.00	44,600	Y		37.72	Roofer				Y	
Sheetmetal Worker	12.00	45,400	Y			Chief/Superint. of Maint	1.00	48,500			
General/Zone Maint. Work	23.00	25,200	Y		28.98	Vehicle/Equip Mechanic/O			Y		
Storekeeper/Expediter	6.00	21,900	Y			Custodial Superintendent	1.00	40,100			
Custodial Supervisor/For	38.00	22,000				Custodian/Housekeeper	370.00	19,500	Y		
Grounds Superintendent	1.00	32,100				Grounds Supervisor/Forem	4.00	29,500			
Groundskeeper	44.00	23,500	Y			Utilities Supervisor/Man	6.00	48,000			
HVAC/Controls Technician	1.00	44,300	Y			Utilities Operator/Maint	42.00	28,000	Y		
3932 - UNIV OF WYOMING											
Chief Facilities Officer	1.00	63,132				Assoc/Asst Chief	3.00	44,044			
Business/Budget Manager	1.00	39,540				Training Officer	1.00	26,724			
Computer Programmer/Anal	1.00	28,968				Secretarial/Clerical	6.00	19,191			
Shop Supervisor/Foreman	8.00	33,391				Carpenter	6.00	24,876			19.02
Electrician	9.00	29,259			20.95	Locksmith	1.00	31,356			19.02
Machinist/Welder	1.00	28,968			20.95	Mason	2.00	22,968			17.16
Painter	7.00	23,472			18.59	Plumber/Pipefitter	8.00	26,076			21.44
General/Zone Maint. Work	4.00	20,418			15.89	Elevator Mechanic	2.00	32,040			20.95
Storekeeper/Expediter	1.00	26,856				Custodial Superintendent	2.00	31,818			
Custodial Supervisor/For	5.00	21,150			14.28	Custodian/Housekeeper	85.00	14,856			9.99
Grounds Superintendent	1.00	33,588				Grounds Supervisor/Forem	3.00	25,068			21.44
Utilities Supervisor/Man	2.00	35,580				HVAC/Controls Technician	3.00	28,304			20.95
Utilities Operator/Maint	13.00	26,036									
3754 - VIRGINIA POLYTECHNIC INST & STATE UNIV											
Chief Facilities Officer	1.00	81,200				Assoc/Asst Chief	4.00	43,046			
Business/Budget Manager	1.00	34,240				Secretarial/Clerical	16.00	21,449			
Planner/Estimator	4.00	28,552				Project Coordinator/Mana	10.00	31,288			
Shop Supervisor/Foreman	19.00	26,900				Carpenter	9.00	22,186			
Electrician	18.00	22,530				Locksmith	2.00	17,552			
Machinist/Welder	2.00	25,068				Mason	7.00	22,912			
Painter	14.00	23,711				Plumber/Pipefitter	10.00	22,272			
Roofer	5.00	18,476				Sheetmetal Worker	7.00	20,448			
Chief/Superint. of Maint	6.00	38,628				General/Zone Maint. Work	15.00	24,692			
Vehicle/Equip Mechanic/O	8.00	19,623				Storekeeper/Expediter	3.00	20,524			
Custodial Superintendent	1.00	34,240				Custodial Supervisor/For	23.00	17,396			
Custodian/Housekeeper	119.00	12,920				Grounds Superintendent	1.00	40,919			
Grounds Supervisor/Forem	7.00	23,300				Groundskeeper	26.00	18,520			
Utilities Supervisor/Man	15.00	28,812				HVAC/Controls Technician	4.00	24,310			
Utilities Operator/Maint	25.00	19,737				Environmental/Safety	12.00	19,561			
Laborer	6.00	17,778									

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
RESEARCH INSTITUTIONS (cont):											
3800 - WASHINGTON STATE UNIV											
Chief Facilities Officer	1.00	70,346				Assoc/Asst Chief	1.00	59,311			
Business/Budget Manager	1.00	48,242				Human Resources Manager	1.00	34,380			
Computer Programmer/Anal	1.00	36,132				Other Admin. Managers	22.00	36,674			
Secretarial/Clerical	9.00	29,598				Planner/Estimator	3.00	39,864			
Shop Supervisor/Foreman	8.00	42,936				Carpenter	4.00	29,889	Y		31.17
Electrician	6.00	32,346	Y		34.27	Locksmith	1.00	32,736	Y		31.17
Machinist/Welder			Y		34.28	Mason			Y		31.94
Painter	2.00	30,396	Y		31.17	Plumber/Pipefitter	7.00	33,916	Y		34.22
Roofer	2.00	33,264	Y		31.17	Sheetmetal Worker	1.00	36,132	Y		34.37
Chief/Superint. of Maint	1.00	57,732				General/Zone Maint. Work	21.00	31,956	Y		34.28
Vehicle/Equip Mechanic/O	4.00	29,640	Y		32.75	Storekeeper/Expediter	6.00	26,338	Y		24.33
Custodial Superintendent	1.00	37,944				Custodial Supervisor/For	7.00	26,012	Y		26.67
Custodian/Housekeeper	127.00	22,032	Y		22.59	Grounds Supervisor/Forem	2.00	29,736	Y		30.49
Groundskeeper	18.00	21,810	Y		27.54	Utilities Supervisor/Man	1.00	46,224			42.95
HVAC/Controls Technician	13.00	33,516	Y		34.37	Utilities Operator/Maint	17.00	34,956	Y		35.85
2329 - WAYNE STATE UNIV											
Chief Facilities Officer	1.00	90,000				Assoc/Asst Chief	1.00	64,000			
Business/Budget Manager	1.00	58,500				Computer Programmer/Anal	3.00	35,600	Y		
Other Admin. Managers	5.00	47,900				Secretarial/Clerical	22.00	21,100	Y		
Facil. Planning/Construc	1.00	52,000				Planner/Estimator	1.00	37,200			
Project Coordinator/Mana	8.00	44,200				Carpenter	9.00	38,500	Y		51.00
Electrician	19.00	33,274	Y		32.21	Painter	6.00	36,400	Y		51.00
Plumber/Pipefitter	8.00	36,500	Y		51.00	Roofer	1.00	35,100	Y		51.00
Sheetmetal Worker	2.00	36,700	Y		51.00	Chief/Superint. of Maint	1.00	70,600			
General/Zone Maint. Work	56.00	41,800	Y			Vehicle/Equip Mechanic/O	1.00	22,600	Y		
Storekeeper/Expediter	1.00	30,400	Y			Custodial Supervisor/For	17.00	29,300	Y	Y	
Custodian/Housekeeper	156.00	22,100	Y			Grounds Superintendent	1.00	45,300			
Grounds Supervisor/Forem	3.00	29,500	Y			Groundskeeper	22.00	22,600	Y		
Other	7.00	14,800	Y								
3827 - WEST VIRGINIA UNIV/MORGANTOWN											
Chief Facilities Officer	1.00	58,260				Assoc/Asst Chief	6.00	39,948			
Business/Budget Manager	6.00	20,430				Human Resources Manager	1.00	33,864			
Computer/Telecom Special	1.00	26,700				Computer Programmer/Anal	1.00	18,804			
Secretarial/Clerical	5.00	17,690				Architect/Planner	2.00	29,664			
Facil. Planning/Construc	4.00	22,914				Planner/Estimator	11.00	19,605			
Project Coordinator/Mana	1.00	24,972				Shop Supervisor/Foreman	10.00	34,772			
Carpenter	9.00	21,833				Electrician	15.00	21,624			
Locksmith	3.00	24,268				Machinist/Welder	6.00	23,880			
Mason	2.00	26,292				Painter	12.00	20,700			
Plumber/Pipefitter	14.00	23,308				Roofer	2.00	23,688			
Sheetmetal Worker	4.00	24,666				General/Zone Maint. Work	28.00	21,313			
Elevator Mechanic	1.00	29,016				Storekeeper/Expediter	12.00	19,331			
Laborer	13.00	16,740				Custodial Supervisor/For	8.00	25,840			
Custodian/Housekeeper	171.00	15,260				Grounds Supervisor/Forem	1.00	23,318			
Groundskeeper	44.00	17,331				HVAC/Controls Technician	19.00	20,998			
Other	9.00	20,922				Environmental/Safety	2.00	18,102			

DOCTORAL INSTITUTIONS:

3018 - BOWLING GREEN STATE UNIV

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
Chief Facilities Officer	1.00	62,000				Assoc/Asst Chief	3.00	53,000			
Business/Budget Manager	1.00	52,000				Training Officer	1.00	32,000			
Computer Programmer/Anal	1.00	44,000				Secretarial/Clerical	5.00	25,000			
Planner/Estimator	1.00	36,000				Project Coordinator/Mana	1.00	35,000			
Shop Supervisor/Foreman	6.00	38,000				Carpenter	9.00	32,000			18.00
Electrician	8.00	31,000			18.00	Locksmith	1.00	31,000			18.00
Machinist/Welder	1.00	31,000			18.00	Painter	7.00	32,000			18.00
Plumber/Pipefitter	8.00	32,000			18.00	Chief/Superint. of Maint	1.00	38,000			
General/Zone Maint. Work	10.00	26,000				Elevator Mechanic	1.00	72,000	Y	Y	
Vehicle/Equip Mechanic/O	2.00	32,000				Custodial Supervisor/For	8.00	28,000			
Custodian/Housekeeper	130.00	21,000				Grounds Superintendent	1.00	49,000			
Grounds Supervisor/Forem	1.00	28,000				Groundskeeper	15.00	24,000			
Utilities Supervisor/Man	1.00	45,000				HVAC/Controls Technician	5.00	31,000			18.00
Utilities Operator/Maint	11.00	29,000				Other	5.00	29,000			18.00
Environmental/Safety	5.00	23,000									

3705 - COLLEGE OF WILLIAM AND MARY

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
Chief Facilities Officer	1.00	70,000				Assoc/Asst Chief	3.00	40,000			
Business/Budget Manager	1.00	30,000				Other Admin. Managers	1.00	30,000			
Secretarial/Clerical	7.00	20,000				Architect/Planner	3.00	35,000			55.00
Project Coordinator/Mana	1.00	32,000			24.00	Shop Supervisor/Foreman	5.00	31,943			21.40
Locksmith	3.00	21,117			20.50	Machinist/Welder	1.00				21.40
Painter	1.00				10.60	Chief/Superint. of Maint	5.00	33,000			25.50
General/Zone Maint. Work	28.00				21.40	Vehicle/Equip Mechanic/O	2.00				15.65
Storekeeper/Expediter	2.00				14.50	Laborer					28.70
Custodial Superintendent	1.00	32,000			15.75	Custodial Supervisor/For	4.00	25,075			12.05
Custodian/Housekeeper	71.00	13,461			7.00	Grounds Superintendent	1.00	39,000			
Grounds Supervisor/Forem	1.00	27,453				Groundskeeper	12.00	18,628			10.45
Utilities Supervisor/Man	1.00	28,802			14.00	HVAC/Controls Technician	5.00	22,912			11.01
Utilities Operator/Maint	4.00					Security	1.00	22,128			
Facil. Planning/Construc	1.00	28,000									

1620 - IDAHO STATE UNIV

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
Chief Facilities Officer	1.00	55,016				Business/Budget Manager	1.00	30,618			
Human Resources Manager	1.00	26,374				Training Officer	1.00	31,325			
Secretarial/Clerical	5.00	16,940				Architect/Planner	2.00	36,774			22.30
Facil. Planning/Construc	3.00	29,890				Shop Supervisor/Foreman	4.00	25,314			
Carpenter	5.00	22,655			18.75	Electrician	2.00	23,088			23.25
Locksmith	1.00	19,219			15.75	Machinist/Welder	1.00	26,374			23.25
Painter	2.00				16.75	Plumber/Pipefitter	1.00	20,654			22.25
Chief/Superint. of Maint	1.00					General/Zone Maint. Work	8.00	21,580			
Elevator Mechanic	1.00	24,606			21.25	Vehicle/Equip Mechanic/O	5.00	21,427			
Custodial Superintendent	1.00	29,806				Custodial Supervisor/For	2.00	17,638			
Custodian/Housekeeper	50.00	13,678			8.00	Grounds Superintendent	1.00	26,374			21.00
Grounds Supervisor/Forem	2.00	21,195			18.00	Groundskeeper	4.00	16,713			15.00
Utilities Supervisor/Man	2.00	29,806				HVAC/Controls Technician	4.00	24,720			
Utilities Operator/Maint	4.00	19,422				Security	10.00	20,494			
Environmental/Safety	1.00	12,688				Other	1.00	21,694			18.75
Other Admin. Managers	1.00	28,392									

DOCTORAL INSTITUTIONS (cont):

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
7104 - MIAMI UNIV											
Chief Facilities Officer	1.00	75,000				Assoc/Asst Chief	5.00	48,764			
Business/Budget Manager	0.75	30,185				Human Resources Manager	0.25	30,548			
Training Officer	1.00	34,200				Computer/Telecom Special	1.00	27,000			
Secretarial/Clerical	7.00	20,461				Architect/Planner	8.10	32,920			
Facil. Planning/Construc	3.75	36,326				Planner/Estimator	1.00	34,460			
Project Coordinator/Mana	4.75	33,942				Shop Supervisor/Foreman	8.00	27,745			18.18
Carpenter	10.00	23,623			15.45	Electrician	12.00	22,633			14.47
Locksmith	1.00	25,666			15.45	Machinist/Welder	1.00	26,658			16.38
Mason	4.00	22,314			16.38	Painter	7.00	20,987			14.58
Plumber/Pipefitter	12.00	26,231			16.38	Sheetmetal Worker	1.50	23,536			16.38
Chief/Superint. of Maint	4.00	32,186				General/Zone Maint. Work	17.00	17,639			14.58
Vehicle/Equip Mechanic/O	9.00	25,582			14.58	Storekeeper/Expediter	1.00	22,189			14.42
Laborer	5.00	19,073			13.76	Custodial Superintendent	3.00	24,373			17.15
Custodial Supervisor/For	7.00	20,100			15.27	Custodian/Housekeeper	119.50	16,941			12.24
Grounds Superintendent	3.00	30,041				Grounds Supervisor/Forem	5.00	25,716			17.15
Groundskeeper	32.20	21,200			13.76	Utilities Supervisor/Man	4.00	31,153			18.18
HVAC/Controls Technician	12.00	23,994			17.36	Utilities Operator/Maint	14.00	23,374			
Environmental/Safety	5.50	15,392			14.58	Other	1.00	30,400			
2532 - MONTANA STATE UNIV/BOZEMAN											
Chief Facilities Officer	1.00	58,290				Assoc/Asst Chief	1.00	44,865			
Business/Budget Manager	4.00	22,477	Y			Computer Programmer/Anal	2.00	22,815	Y		
Secretarial/Clerical	4.00	17,840	Y			Architect/Planner	2.00	35,980			
Facil. Planning/Construc	4.00	20,280	Y			Planner/Estimator	1.00	23,151	Y		
Project Coordinator/Mana	2.00	34,307	Y			Shop Supervisor/Foreman	5.00	29,165	Y		26.40
Carpenter	10.00	27,562	Y		24.95	Electrician	4.00	28,830	Y		26.10
Locksmith	2.00	28,042	Y		25.38	Painter	4.00	26,314	Y		23.82
Plumber/Pipefitter	4.00	29,561	Y		26.76	Chief/Superint. of Maint	3.00	37,169			
Elevator Mechanic	2.00	29,242	Y		26.47	Vehicle/Equip Mechanic/O	4.00	24,715	Y		22.37
Storekeeper/Expediter	4.00	23,821	Y			Laborer	3.00	19,752	Y		17.88
Custodial Superintendent	1.00	26,020	Y			Custodial Supervisor/For	3.00	19,884	Y		
Custodian/Housekeeper	54.00	16,387	Y			Grounds Superintendent	1.00	26,382	Y		
Groundskeeper	5.00	19,569	Y			Utilities Supervisor/Man	2.00	27,445	Y		
HVAC/Controls Technician	3.00	27,961	Y			Utilities Operator/Maint	8.00	25,285	Y		
Environmental/Safety	2.00	24,151									
1737 - NORTHERN ILLINOIS UNIV											
Chief Facilities Officer	1.00	71,100				Business/Budget Manager	1.00	33,660			
Human Resources Manager	1.00	41,460				Other Admin. Managers	1.00	37,896			
Secretarial/Clerical	4.00	25,350				Shop Supervisor/Foreman	11.00	46,764			
Carpenter	18.00	39,488	Y			Electrician	17.00	46,313	Y		
Locksmith	1.00	18,993				Mason	2.00	44,421	Y		
Painter	12.00	43,875	Y			Plumber/Pipefitter	14.00	45,630	Y		
Chief/Superint. of Maint	1.00	58,200				Elevator Mechanic	2.00	42,354	Y		
Custodial Superintendent	1.00	39,060				Custodial Supervisor/For	21.00	28,082			
Custodian/Housekeeper	186.00	20,202	Y			Grounds Superintendent	1.00	39,195			
Grounds Supervisor/Forem	1.00	25,233				Groundskeeper	28.00	24,388			
Utilities Supervisor/Man	2.00	45,454				HVAC/Controls Technician	21.00	42,286			
Utilities Operator/Maint	13.00	32,074				Environmental/Safety	5.00	28,675			
Other	1.00	47,676				Planner/Estimator	1.00	40,680			

DOCTORAL INSTITUTIONS (cont):

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
6814 - PENNSYLVANIA STATE UNIV/HARRISBURG					
Chief Facilities Officer	1.00				
Secretarial/Clerical	2.00				
Carpenter	2.00				
Painter	1.00				
Vehicle/Equip Mechanic/O	2.00				
Custodial Supervisor/For	1.00				
Groundskeeper	6.00				
HVAC/Controls Technician	1.00				
Other Admin. Managers	2.00				
Project Coordinator/Mana	1.00				
Electrician	2.00				
Plumber/Pipefitter	1.00				
Laborer	1.00				
Custodian/Housekeeper	13.00				
Utilities Supervisor/Man	1.00				
Utilities Operator/Maint	3.00				
6813 - PENNSYLVANIA STATE UNIV/HERSHEY MED CTR					
Chief Facilities Officer	1.00	72,756			
Computer/Telecom Special	1.00	25,542			
Facil. Planning/Construc	3.00	37,494			
Shop Supervisor/Foreman	4.00	35,934			
Electrician	8.00	30,197	Y		23.70
Painter	2.00	29,432	Y		21.40
Sheetmetal Worker	2.00	31,740	Y		23.70
General/Zone Maint. Work	13.00	30,857	Y		21.40
Custodial Supervisor/For	1.00	36,024			
Grounds Superintendent	1.00	24,500			
Groundskeeper	9.00	24,190	Y		17.60
HVAC/Controls Technician	8.00	31,839	Y		23.70
Security	26.00	26,356	Y		
Other	11.00	32,386	Y		29.22
Business/Budget Manager	3.00	29,679			
Secretarial/Clerical	5.00	21,199			
Project Coordinator/Mana	5.00	33,934			
Carpenter	4.00	30,534	Y		22.60
Locksmith	1.00	29,432	Y		21.40
Plumber/Pipefitter	6.00	30,330	Y		22.60
Chief/Superint. of Maint	1.00	47,424			
Vehicle/Equip Mechanic/O	1.00	24,871	Y		19.30
Custodian/Housekeeper	26.00	21,047	Y		16.20
Grounds Supervisor/Forem	1.00	26,707	Y		
Utilities Supervisor/Man	1.00	37,068			
Utilities Operator/Maint	10.00	29,894	Y		
Environmental/Safety	9.00	25,605	Y		
3216 - PORTLAND STATE UNIV					
Chief Facilities Officer	1.00	70,500			
Business/Budget Manager	1.00	20,736			
Computer Programmer/Anal	1.00	26,425			
Secretarial/Clerical	3.00	17,836			
Project Coordinator/Mana	2.00	36,096			33.10
Carpenter	3.00	29,832	Y		29.94
Locksmith	1.00	24,720	Y		20.35
Plumber/Pipefitter	1.00	30,912	Y		29.21
General/Zone Maint. Work	7.00	27,811	Y		29.59
Laborer	9.00	15,268	Y		23.46
Grounds Supervisor/Forem	1.00	23,549	Y		20.04
HVAC/Controls Technician	3.00	30,138	Y		27.17
Assoc/Asst Chief	3.00	33,916			
Computer/Telecom Special	1.00	39,684			
Other Admin. Managers	2.00	27,336			
Architect/Planner	2.00	41,964			45.07
Shop Supervisor/Foreman	3.00	34,956			30.00
Electrician	3.00	27,656	Y		30.59
Painter	4.00	28,464	Y		26.94
Sheetmetal Worker	1.00	28,464	Y		26.91
Storekeeper/Expediter	4.00	23,673	Y		23.57
Custodian/Housekeeper	1.00		Y		17.81
Groundskeeper	3.00	20,282	Y		20.04
Environmental/Safety	1.00	31,956			
3644 - TEXAS TECH UNIV					
Chief Facilities Officer	1.00	77,010			
Business/Budget Manager	1.00	45,407			
Training Officer	1.00	35,000			
Other Admin. Managers	6.00	29,328			
Architect/Planner	7.00	32,108			
Planner/Estimator	5.00	26,035			
Shop Supervisor/Foreman	22.00	24,348			
Electrician	6.00	24,162			23.00
Machinist/Welder	6.00	19,711			22.00
Plumber/Pipefitter	15.00	19,940			21.00
General/Zone Maint. Work	22.00	17,315			19.50
Storekeeper/Expediter	11.00	16,667			
Custodial Superintendent	1.00	31,078			
Custodian/Housekeeper	118.00	12,355			8.99
Grounds Supervisor/Forem	10.00	18,720			15.96
Utilities Supervisor/Man	5.00	31,317			
Utilities Operator/Maint	21.00	22,144			
Environmental/Safety	6.00	18,361			20.00
Assoc/Asst Chief	4.00	48,266			
Human Resources Manager	1.00	23,523			
Computer/Telecom Special	1.00	31,408			
Secretarial/Clerical	14.00	15,881			
Facil. Planning/Construc	3.00	26,409			
Project Coordinator/Mana	4.00	37,485			
Carpenter	22.00	18,441			19.84
Locksmith	3.00	19,815			21.00
Painter	6.00	18,048			20.00
Chief/Superint. of Maint	1.00	43,881			
Vehicle/Equip Mechanic/O	5.00	20,334			22.70
Laborer	6.00	14,563			
Custodial Supervisor/For	24.00	20,281			
Grounds Superintendent	1.00	29,011			
Groundskeeper	51.00	13,008			11.45
HVAC/Controls Technician	18.00	21,187			20.75
Security	1.00	31,317			

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
1055 - UNIV OF ALABAMA/HUNTSVILLE											
Chief Facilities Officer	1.00	70,800				Assoc/Asst Chief	1.00	42,840			
Business/Budget Manager	1.00	31,020				Computer Programmer/Anal	1.00	25,620			
Secretarial/Clerical	3.00	17,744				Planner/Estimator	1.00	23,820			
Shop Supervisor/Foreman	2.00	30,429				Carpenter	2.00	16,938			
Electrician	5.00	20,467				Locksmith	1.00	18,000			
Painter	5.00	18,748				Plumber/Pipefitter	2.00	23,700			
Chief/Superint. of Maint	1.00	36,720				General/Zone Maint. Work	9.00	18,884			
Vehicle/Equip Mechanic/O	2.00	18,000				Storekeeper/Expediter	2.00	20,520			
Custodial Superintendent	1.00			Y		Custodial Supervisor/For	3.00			Y	
Custodian/Housekeeper	40.00	11,805				Grounds Superintendent	1.00	27,156			
Grounds Supervisor/Forem	3.00	20,940				Groundskeeper	8.00	13,170			
HVAC/Controls Technician	8.00	19,672				Security	17.00	18,133			
Environmental/Safety	1.00	36,300									
1051 - UNIV OF ALABAMA/TUSCALOOSA											
Chief Facilities Officer	1.00	79,200				Assoc/Asst Chief	5.00	57,377			
Business/Budget Manager	1.00					Other Admin. Managers	10.00	34,477			
Secretarial/Clerical	23.00	16,477				Architect/Planner	5.00	50,368			
Facil. Planning/Construc	4.00	28,757				Planner/Estimator	3.00	35,520			
Project Coordinator/Mana	1.00	49,174				Shop Supervisor/Foreman	9.00	35,338			
Carpenter	12.00	29,869	Y			Electrician	12.00	28,770	Y		
Mason	4.00	27,690	Y			Painter	10.00	29,779	Y		
Plumber/Pipefitter	11.00	28,995	Y			Roofer	4.00	27,690	Y		
Chief/Superint. of Maint	4.00	42,920				General/Zone Maint. Work	9.00	18,660	Y		
Elevator Mechanic	2.00	28,975	Y			Vehicle/Equip Mechanic/O	13.00	23,445	Y		
Storekeeper/Expediter	15.00	13,399	Y			Laborer	13.00	15,662	Y		
Custodial Superintendent	1.00	39,957				Custodial Supervisor/For	12.00	24,631			
Custodian/Housekeeper	160.00	14,933	Y			Grounds Superintendent	1.00	41,356			
Grounds Supervisor/Forem	4.00	29,530				Groundskeeper	27.00	17,776	Y		
Utilities Supervisor/Man	1.00	22,423				HVAC/Controls Technician	20.00	29,059	Y		
Utilities Operator/Maint	9.00	29,298	Y			Environmental/Safety	6.00	22,658			
Other	1.00	38,830									
1108 - UNIV OF ARKANSAS/FAYETTEVILLE											
Chief Facilities Officer	1.00	70,434				Assoc/Asst Chief	6.00	42,783			
Business/Budget Manager	1.00	30,392				Computer Programmer/Anal	1.00	29,285			
Secretarial/Clerical	8.00	14,791				Architect/Planner	4.00	34,345			
Planner/Estimator	3.00	19,571				Project Coordinator/Mana	5.00	28,998			
Shop Supervisor/Foreman	4.00	35,627				Carpenter	17.00	30,141			15.10
Electrician	20.00	29,772			15.10	Locksmith	3.00	34,771			15.10
Machinist/Welder	1.00	30,408			15.10	Mason	3.00	31,918			15.10
Painter	14.00	30,521			15.10	Plumber/Pipefitter	7.00	34,629			15.10
Roofer	3.00	30,553			15.10	Sheetmetal Worker	2.00	32,497			15.10
Chief/Superint. of Maint	3.00	35,407				General/Zone Maint. Work	16.00	13,503			6.31
Vehicle/Equip Mechanic/O	7.00	23,046			11.92	Storekeeper/Expediter	18.00	16,562			
Custodial Superintendent	1.00	25,272				Custodial Supervisor/For	11.00	20,288			10.22
Custodian/Housekeeper	88.00	11,975			8.43	Grounds Superintendent	1.00	26,044			
Grounds Supervisor/Forem	2.00	24,705			13.89	Groundskeeper	12.00	11,938			8.10
Utilities Supervisor/Man	5.00	34,417				HVAC/Controls Technician	29.00	31,312			15.10
Utilities Operator/Maint	9.00	33,595			15.10	Environmental/Safety	12.00	25,187			15.10
Other	2.00	19,351			9.61						

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
DOCTORAL INSTITUTIONS (cont):											
1321 - UNIV OF CALIFORNIA/SANTA CRUZ											
Chief Facilities Officer	1.00	72,000				Assoc/Asst Chief	4.00	52,000			
Business/Budget Manager	1.00	51,000				Secretarial/Clerical	1.00	28,000			
Architect/Planner	3.00	65,000			56.00	Facil. Planning/Construc	2.00	47,000			41.00
Project Coordinator/Mana	17.00	59,000			52.00	Shop Supervisor/Foreman	6.00	46,000			38.47
Carpenter	4.00	37,500			35.84	Electrician	7.00	37,500			35.84
Locksmith	3.00	37,500			35.84	Painter	3.00	37,500			35.84
Plumber/Pipefitter	3.00	37,500			35.84	Storekeeper/Expediter	3.00				
Custodial Superintendent	1.00	39,000				Custodial Supervisor/For	7.00	28,000			18.50
Custodian/Housekeeper	112.00	22,000			14.00	Grounds Superintendent	1.00	48,000			
Grounds Supervisor/Forem	2.00	31,000			32.00	Groundskeeper	22.00	26,000			23.65
Utilities Supervisor/Man	1.00	46,000			38.47	HVAC/Controls Technician	7.00	37,500			35.84
Utilities Operator/Maint	6.00	37,500			35.84						
1626 - UNIV OF IDAHO											
Chief Facilities Officer	1.00	70,011				Assoc/Asst Chief	1.00	50,175			
Business/Budget Manager	1.00	27,854				Computer/Telecom Special	1.00	22,008			
Secretarial/Clerical	7.00	21,924				Facil. Planning/Construc	1.00	38,273			
Planner/Estimator	3.00	27,812				Project Coordinator/Mana	1.00	31,842			
Shop Supervisor/Foreman	3.00	29,662				Carpenter	3.00	31,842			
Electrician	4.00	30,610				Locksmith		25,286			
Machinist/Welder	1.00	25,004				Painter	2.00	25,000			
Plumber/Pipefitter	4.00	29,900				Roofer	1.00	24,409			
Chief/Superint. of Maint	2.00	29,000				General/Zone Maint. Work	7.00	19,145			
Vehicle/Equip Mechanic/O	3.00	24,409				Laborer	2.00	17,400			
Custodial Superintendent	1.00	32,134				Custodial Supervisor/For	4.00	21,945			
Custodian/Housekeeper	83.00	15,827				Grounds Superintendent	1.00	31,738			
Grounds Supervisor/Forem	1.00	38,002				Groundskeeper	15.00	19,961			
Utilities Supervisor/Man	5.00	35,982				HVAC/Controls Technician	10.00	28,071			
Utilities Operator/Maint	14.00	23,260				Environmental/Safety	5.00	18,901			
2440 - UNIV OF MISSISSIPPI											
Chief Facilities Officer	1.00	61,685		Y		Assoc/Asst Chief	1.00	50,000			
Business/Budget Manager	1.00	41,280				Secretarial/Clerical	7.00	15,000			
Architect/Planner	6.00	40,000				Project Coordinator/Mana	1.00	28,000			
Shop Supervisor/Foreman	6.00	25,000				Carpenter	5.00	21,500			
Electrician	9.00	17,000				Locksmith	3.00	21,000			
Painter	6.00	16,500				Plumber/Pipefitter	7.00	17,000			
Roofer	1.00	19,500				Sheetmetal Worker	1.00	19,500			
Chief/Superint. of Maint	1.00	30,194				Vehicle/Equip Mechanic/O	1.00	23,000			
Storekeeper/Expediter	1.00	16,500				Laborer	6.00	11,000			
Custodial Superintendent	2.00	22,500				Custodial Supervisor/For	7.00	14,500			
Custodian/Housekeeper	85.00	10,300				Grounds Superintendent	2.00	37,500			
Grounds Supervisor/Forem	3.00	18,000				Groundskeeper	21.00	10,000			
Utilities Supervisor/Man	1.00	31,555				HVAC/Controls Technician		32,500			
Utilities Operator/Maint	3.00	19,000									

DOCTORAL INSTITUTIONS (cont):

2517 - UNIV OF MISSOURI/ROLLA

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
Chief Facilities Officer	1.00	66,300				Assoc/Asst Chief	3.00	46,774			
Business/Budget Manager	1.00	27,477				Secretarial/Clerical	7.00	17,585			
Planner/Estimator	2.00	24,216				Project Coordinator/Mana	1.00	44,261			
Shop Supervisor/Foreman	3.00	30,612				Carpenter	5.00	26,998	Y		20.10
Electrician	5.00	28,912	Y		20.10	Machinist/Welder	1.00	28,184	Y		20.10
Mason	1.00	26,437	Y		20.10	Painter	1.00	26,000	Y		20.10
Plumber/Pipefitter	4.00	28,912	Y		20.10	Chief/Superint. of Maint	1.00	43,391			
General/Zone Maint. Work	4.00	23,540	Y			Vehicle/Equip Mechanic/O	3.00	27,449	Y		20.10
Laborer	2.00	20,051	Y		20.10	Custodial Superintendent	1.00	38,528			
Custodial Supervisor/For	2.00	27,165				Custodian/Housekeeper	51.00	12,515	Y		
Grounds Supervisor/Forem	1.00	26,936				Groundskeeper	7.00	18,117	Y		
Utilities Supervisor/Man	1.00	38,111				HVAC/Controls Technician	3.00	28,912	Y		20.10
Utilities Operator/Maint	16.00	30,515	Y			Facil. Planning/Construc	1.00	22,901			

2536 - UNIV OF MONTANA

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
Chief Facilities Officer	1.00	54,900		Y		Assoc/Asst Chief	1.00	38,200		Y	
Business/Budget Manager	1.00	26,108				Computer Programmer/Anal	2.00	29,804	Y		31.50
Other Admin. Managers	1.00	32,208				Secretarial/Clerical	6.00	20,000	Y		
Architect/Planner	1.00	30,567				Facil. Planning/Construc	2.00	22,780	Y		
Shop Supervisor/Foreman	9.00	31,700	Y			Carpenter	5.00	27,600	Y		31.50
Electrician	5.00	28,400	Y		31.50	Locksmith	1.00	24,868	Y		31.50
Machinist/Welder	2.00	27,415	Y		31.50	Painter	5.00	26,800	Y		31.50
Plumber/Pipefitter	4.00	29,700	Y		31.50	Chief/Superint. of Maint	2.00	36,500			
Vehicle/Equip Mechanic/O	2.00	26,800	Y		33.35	Storekeeper/Expediter	6.00	19,000	Y		
Laborer	5.00	15,100	Y		20.25	Custodial Superintendent	1.00	35,000			
Custodial Supervisor/For	2.00	24,670	Y			Custodian/Housekeeper	46.00	16,300	Y		13.00
Grounds Supervisor/Forem	1.00	24,500				Groundskeeper	7.00	17,700	Y		15.50
Utilities Supervisor/Man	1.00	25,754	Y			HVAC/Controls Technician	5.00	30,000	Y		
Utilities Operator/Maint	5.00	25,000	Y			Security	8.00	24,300	Y		17.00
Environmental/Safety	2.00	27,800	Y	Y							

2568 - UNIV OF NEVADA/RENO

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
Chief Facilities Officer	1.00	77,034				Business/Budget Manager	1.00	36,193			
Secretarial/Clerical	3.00	69,113				Architect/Planner	1.00	61,609			
Project Coordinator/Mana	1.00	41,402				Shop Supervisor/Foreman	2.00	38,799			
Carpenter	7.00	31,850			25.00	Electrician	8.00	29,309			25.00
Locksmith	2.00	29,465			25.00	Machinist/Welder	1.00	32,224			25.00
Painter	8.00	28,833			25.00	Plumber/Pipefitter	6.00	32,668			25.00
Roofer	1.00	25,754			25.00	Custodial Superintendent	1.00	34,560			
Custodial Supervisor/For	4.00	26,666			20.00	Custodian/Housekeeper	77.00	20,039			20.00
Grounds Superintendent	1.00	43,088				Grounds Supervisor/Forem	3.00	32,569			20.00
Groundskeeper	29.00	23,659			20.00	Utilities Supervisor/Man	1.00	44,970			
HVAC/Controls Technician	18.00	32,731				Utilities Operator/Maint	8.00	33,493			

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
DOCTORAL INSTITUTIONS (cont):											
2589 - UNIV OF NEW HAMPSHIRE											
Chief Facilities Officer	1.00	66,070				Assoc/Asst Chief	7.00	49,394			
Business/Budget Manager	1.00	28,850				Training Officer	1.00	31,780			
Computer Programmer/Anal	1.00	35,310				Other Admin. Managers	5.00	33,356			
Secretarial/Clerical	14.00	21,339				Facil. Planning/Construc	3.00	35,871			27.02
Project Coordinator/Mana	7.00	30,727			27.02	Shop Supervisor/Foreman	7.00	32,072			
Carpenter	8.00	26,186			21.83	Electrician	8.00	26,700			21.83
Locksmith	3.00	28,314			21.83	Machinist/Welder	1.00	25,370			21.83
Painter	2.00	22,498			21.83	Plumber/Pipefitter	7.00	25,775			21.83
Roofer	4.00	25,014			21.83	Sheetmetal Worker	1.00	26,518			21.83
Chief/Superint. of Maint	3.00	38,533				General/Zone Maint. Work	3.00	27,541			21.83
Vehicle/Equip Mechanic/O	14.00	25,913			33.51	Storekeeper/Expediter	8.00	17,808			
Laborer	5.00	21,937			21.83	Custodial Superintendent	2.00	39,870			
Custodial Supervisor/For	9.00	22,915				Custodian/Housekeeper	113.00	17,301			14.24
Grounds Superintendent	1.00	35,030				Grounds Supervisor/Forem	4.00	26,293			
Groundskeeper	20.00	19,914			19.61	Utilities Supervisor/Man	3.00	39,415			
HVAC/Controls Technician	4.00	28,522			21.83	Utilities Operator/Maint	12.00	22,503			21.83
Environmental/Safety	4.00	31,687				Other	4.00	21,597			12.69
2976 - UNIV OF NORTH CAROLINA/GREENSBORO											
Chief Facilities Officer	1.00	69,535				Business/Budget Manager	2.00	31,565			
Training Officer	1.00	33,495				Computer Programmer/Anal	1.00	27,889			
Secretarial/Clerical	4.00	19,650				Architect/Planner	1.00	27,379			15.50
Facil. Planning/Construc	1.00	36,887				Planner/Estimator	1.00	31,132			
Project Coordinator/Mana	1.00	34,192				Shop Supervisor/Foreman	9.00	29,546			
Carpenter	5.00	21,848			12.20	Electrician	4.00	21,648			12.00
Locksmith	1.00	20,841			13.60	Machinist/Welder	1.00	23,608			13.20
Mason	1.00	22,880			12.80	Painter	5.00	21,375			12.00
Plumber/Pipefitter	4.00	23,691			13.20	Roofer	1.00	20,363			12.20
Chief/Superint. of Maint	2.00	41,572				General/Zone Maint. Work	5.00	22,513			13.00
Vehicle/Equip Mechanic/O	2.00	23,223			13.00	Storekeeper/Expediter	2.00	16,035			
Laborer	6.00	14,539			10.00	Custodial Superintendent	1.00	35,650			
Custodial Supervisor/For	11.00	17,135				Custodian/Housekeeper	75.00	15,164			8.60
Grounds Superintendent	1.00	32,365				Grounds Supervisor/Forem	4.00	21,942			10.00
Groundskeeper	15.00	17,905			10.00	Utilities Supervisor/Man	1.00	31,625			
HVAC/Controls Technician	6.00	28,402			16.00	Utilities Operator/Maint	7.00	19,146			12.00
Environmental/Safety	4.00	15,170				Other	1.00	20,418			
3005 - UNIV OF NORTH DAKOTA											
Chief Facilities Officer	1.00	62,328	Y			Assoc/Asst Chief	3.00	43,417	Y		
Business/Budget Manager	2.00	31,076	Y			Human Resources Manager	1.00	20,351	Y		
Computer/Telecom Special	7.00	17,589	Y			Computer Programmer/Anal	1.00	25,599	Y		
Other Admin. Managers	1.00	21,638	Y			Secretarial/Clerical	6.00	16,616	Y		
Architect/Planner	2.00	37,841	Y			Facil. Planning/Construc	2.00	26,448	Y		
Planner/Estimator	2.00	18,577	Y			Shop Supervisor/Foreman	9.00	25,572	Y		
Carpenter	10.00	20,982	Y			Electrician	12.00	23,621	Y		
Locksmith	2.00	16,538	Y			Machinist/Welder	2.00	19,083	Y		
Painter	13.00	17,625	Y			Plumber/Pipefitter	8.00	22,807	Y		
Roofer	2.00	23,021	Y			Chief/Superint. of Maint	7.00	27,365	Y		
General/Zone Maint. Work	18.00	19,772	Y			Storekeeper/Expediter	4.00	21,330	Y		
Laborer	15.00	18,255	Y			Custodial Superintendent	2.00	26,039	Y		
Custodial Supervisor/For	13.00	19,651	Y			Custodian/Housekeeper	138.00	14,064	Y		
Grounds Superintendent	1.00	33,473	Y			Grounds Supervisor/Forem	2.00	28,510	Y		
Groundskeeper	2.00	18,779	Y			Utilities Supervisor/Man	3.00	36,770	Y		
HVAC/Controls Technician	16.00	24,612	Y			Utilities Operator/Maint	20.00	21,772	Y		
Environmental/Safety	1.00	26,712	Y			Other	7.00	15,589	Y		

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
DOCTORAL INSTITUTIONS (cont):											
10300 - UNIV OF SOUTH DAKOTA											
Chief Facilities Officer	1.00	52,000			20.85	Assoc/Asst Chief	2.00	33,227			20.85
Business/Budget Manager	1.00	33,102			20.85	Human Resources Manager	1.00	33,102			20.85
Computer/Telecom Special	1.00	22,411			12.49	Secretarial/Clerical	2.00	15,012			12.49
Architect/Planner	2.00	29,789			20.85	Project Coordinator/Mana	1.00	30,844			17.52
Shop Supervisor/Foreman	1.00	23,528			15.86	Carpenter	6.00	19,173			14.32
Electrician	4.00	18,991			14.32	Locksmith	1.00	18,866			14.32
Painter	1.00	19,326			14.32	Plumber/Pipefitter	2.00	19,889			14.03
Vehicle/Equip Mechanic/O	1.00	17,460			11.92	Custodial Superintendent	3.00	20,926			14.28
Custodial Supervisor/For	6.00	13,742			9.35	Custodian/Housekeeper	38.00	13,683			9.35
Grounds Superintendent	1.00	19,885			13.85	Grounds Supervisor/Forem	2.00	16,897			10.05
Groundskeeper	7.00	14,686			10.05	Utilities Supervisor/Man	1.00	22,712			15.86
HVAC/Controls Technician	3.00	23,148			14.03	Utilities Operator/Maint	6.00	17,513			14.03
Security	8.00	17,482			11.27	Other	3.00	17,800			12.20
General/Zone Maint. Work	2.00	19,584			14.45						
3656 - UNIV OF TEXAS/ARLINGTON											
Chief Facilities Officer	1.00	67,000				Assoc/Asst Chief	1.00	52,900			
Business/Budget Manager	1.00	45,000				Computer Programmer/Anal	1.00	28,400			
Secretarial/Clerical	5.00	20,670				Architect/Planner	1.00	45,420			
Facil. Planning/Construc	2.00	30,420				Shop Supervisor/Foreman	6.00	32,369			8.33
Carpenter	9.00	23,555			10.00	Electrician	11.00	25,423			10.00
Locksmith	2.00	21,590			10.00	Painter	5.00	24,036			10.00
Plumber/Pipefitter	4.00	24,732			10.00	Chief/Superint. of Maint	1.00	47,700			
General/Zone Maint. Work	8.00	18,095			10.00	Vehicle/Equip Mechanic/O	5.00	24,120			11.60
Laborer	2.00	13,165				Custodial Superintendent	1.00	44,980			
Custodial Supervisor/For	1.00	29,412				Custodian/Housekeeper	80.00	13,400			6.33
Grounds Superintendent	1.00	41,685				Grounds Supervisor/Forem	1.00	26,600			
Groundskeeper	32.00	13,400			6.33	Utilities Supervisor/Man	2.00	35,350			
HVAC/Controls Technician	16.00	24,520			10.00	Utilities Operator/Maint	11.00	22,200			10.00
Environmental/Safety	1.00	26,600			15.00	Other	1.00	28,920			10.00
3131 - UNIV OF TOLEDO											
Chief Facilities Officer	1.00	73,000				Assoc/Asst Chief	3.00	55,872			
Business/Budget Manager	1.00	34,000				Secretarial/Clerical	2.00	19,356			
Project Coordinator/Mana	3.00	36,000	Y			Shop Supervisor/Foreman	2.00	40,000			25.00
Carpenter	4.00	28,000	Y		17.00	Electrician	5.00	28,000	Y		17.00
Locksmith	3.00	28,000	Y		17.00	Machinist/Welder	1.00	28,000	Y		17.00
Mason	2.00	30,000	Y		18.50	Painter	2.00	30,000	Y		18.50
Plumber/Pipefitter	2.00	29,000	Y		18.00	Sheetmetal Worker	1.00	32,000	Y		20.00
Chief/Superint. of Maint	1.00	40,000				General/Zone Maint. Work	12.00	26,000	Y		16.00
Storekeeper/Expediter	2.00	27,000	Y			Custodial Supervisor/For	6.00	24,254			12.00
Custodian/Housekeeper	83.00	20,500	Y		10.00	Grounds Superintendent	1.00	35,230			
Grounds Supervisor/Forem	1.00	29,370				Groundskeeper	21.00	23,260	Y		21.00
Utilities Supervisor/Man	2.00	47,000				HVAC/Controls Technician	14.00	28,000	Y		17.00
Utilities Operator/Maint	6.00	23,000	Y			Environmental/Safety	1.00	23,880			

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
DOCTORAL INSTITUTIONS (cont):											
3696 - UNIV OF VERMONT											
Chief Facilities Officer	1.00	68,500				Assoc/Asst Chief	3.00	52,492			
Business/Budget Manager	1.00	34,407				Human Resources Manager	1.00	24,428			
Computer/Telecom Special	1.00	38,110				Computer Programmer/Anal	2.00	25,444			
Other Admin. Managers	3.00	34,239				Secretarial/Clerical	12.00	19,358			
Planner/Estimator	2.00	32,414				Shop Supervisor/Foreman	1.00	39,353			
Carpenter	9.00	26,325				Electrician	11.00	24,486			
Locksmith	1.00	23,744				Painter	2.00	24,274			
Plumber/Pipefitter	7.00	25,444				Roofer	1.00	24,710			
Chief/Superint. of Maint	1.00	49,499				General/Zone Maint. Work	24.00	22,855			
Elevator Mechanic	1.00	26,915				Vehicle/Equip Mechanic/O	16.00	26,116			
Storekeeper/Expediter	3.00	23,441				Laborer	11.00	21,199			
Custodial Superintendent	1.00	43,607				Custodial Supervisor/For	8.00	26,586			
Custodian/Housekeeper	110.00	16,320				Grounds Superintendent	1.00	46,246			
Grounds Supervisor/Forem	2.00	30,649				Groundskeeper	9.00	19,022			
Utilities Supervisor/Man	1.00	44,298				HVAC/Controls Technician	10.00	32,568			
Utilities Operator/Maint	6.00	28,380				Facil. Planning/Construc	5.00	23,654			
3896 - UNIV OF WISCONSIN/MILWAUKEE											
Chief Facilities Officer	1.00	74,656				Assoc/Asst Chief	3.00	51,165			
Business/Budget Manager	4.00	35,251				Computer/Telecom Special	1.00	24,188	Y		
Other Admin. Managers	5.00	37,606				Secretarial/Clerical	11.00	23,291	Y		
Architect/Planner	3.00	42,308	Y		35.90	Facil. Planning/Construc	1.00	46,510			
Planner/Estimator	1.00	39,271	Y			Shop Supervisor/Foreman	3.00	46,878			
Carpenter	3.00	42,806	Y		28.90	Electrician	4.00	48,755	Y		31.50
Locksmith	2.00	26,637	Y		19.70	Mason	1.00	42,892	Y		28.90
Painter	2.00	38,726	Y		27.35	Plumber/Pipefitter	10.00	45,554	Y		30.95
Sheetmetal Worker				Y		Chief/Superint. of Maint	1.00	31,671			
General/Zone Maint. Work	16.00	23,971	Y		19.70	Elevator Mechanic	2.00	47,383	Y		31.50
Vehicle/Equip Mechanic/O	7.00	19,178	Y		12.58	Storekeeper/Expediter	11.00	20,318	Y		14.56
Laborer	10.00	13,935	Y		19.70	Custodial Superintendent	1.00	32,786			
Custodial Supervisor/For	14.00	24,990				Custodian/Housekeeper	148.00	17,986	Y		9.70
Grounds Superintendent	1.00	29,614				Grounds Supervisor/Forem	1.00	25,551			
Groundskeeper	7.00	21,563	Y		17.90	Utilities Supervisor/Man	2.00	35,890			
Utilities Operator/Maint	15.00	24,358	Y								
9168 - WRIGHT STATE UNIV											
Chief Facilities Officer	1.00					Assoc/Asst Chief	3.00	47,000			
Other Admin. Managers	1.00	40,000				Secretarial/Clerical	4.00				
Architect/Planner	2.00					Facil. Planning/Construc	5.00				
Planner/Estimator	1.00	21,500				Project Coordinator/Mana	1.00	35,500			
Shop Supervisor/Foreman	5.00	29,500			24.00	Carpenter	2.00	22,500	Y		24.00
Electrician	6.00	24,667	Y		16.00	Locksmith	2.00	23,500	Y		24.00
Mason	1.00	24,500	Y		24.00	Painter	5.00	22,500	Y		24.00
Plumber/Pipefitter	4.00	24,500	Y		24.00	Chief/Superint. of Maint	1.00				
General/Zone Maint. Work	16.00	21,500	Y		24.00	Vehicle/Equip Mechanic/O	7.63	22,131	Y		20.00
Storekeeper/Expediter	1.00	25,000	Y			Custodial Superintendent	1.00	45,000			30.00
Custodial Supervisor/For	8.00	20,800			14.00	Custodian/Housekeeper	87.40	12,000	Y		9.00
Grounds Superintendent	1.00	28,407				Groundskeeper	20.00	20,000	Y		24.00
Utilities Supervisor/Man	1.00					HVAC/Controls Technician	6.00	24,500			
Other	7.00	23,314									

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
MASTERS INSTITUTIONS:											
1544 - ALBANY STATE COLLEGE											
Chief Facilities Officer	1.00	55,000				Assoc/Asst Chief	2.00	32,500			
Computer/Telecom Special	1.00	18,000				Other Admin. Managers	4.00	14,000			
Secretarial/Clerical	2.00	13,500				Shop Supervisor/Foreman	6.00	25,000			
Carpenter	9.00	16,667				Electrician	3.00	21,667			
Locksmith	2.00	15,000				Painter	6.00	15,833			
Plumber/Pipefitter	1.00	15,000				Custodial Superintendent	1.00	23,000			
Custodial Supervisor/For	5.00	18,000				Custodian/Housekeeper	33.00	14,485			
Grounds Superintendent	1.00	24,000				Grounds Supervisor/Forem	2.00	18,000			
Groundskeeper	13.00	15,385									
2906 - APPALACHIAN STATE UNIV											
Chief Facilities Officer	1.00	68,952			33.15	Assoc/Asst Chief	2.00	44,356			21.32
Business/Budget Manager	1.00	35,440			17.03	Computer/Telecom Special	1.00	35,119			15.92
Computer Programmer/Anal	1.00	31,533			15.16	Secretarial/Clerical	8.00	18,833			9.05
Facil. Planning/Construc	1.00	45,313			21.79	Planner/Estimator	1.00	27,304			13.13
Shop Supervisor/Foreman	5.00	31,180			14.99	Carpenter	10.00	22,398			10.77
Electrician	13.00	24,442			11.86	Locksmith	2.00	27,624			13.28
Mason	3.00	26,241			12.62	Painter	6.00	22,458			10.80
Plumber/Pipefitter	3.00	24,814			11.93	Roofer	1.00	24,070			11.57
Chief/Superint. of Maint	2.00	31,128			14.97	General/Zone Maint. Work	1.00	24,551			11.80
Vehicle/Equip Mechanic/O	30.00	23,218			11.16	Storekeeper/Expediter	2.00	19,438			9.35
Custodial Superintendent	1.00	32,318			15.54	Custodial Supervisor/For	9.00	17,359			8.35
Custodian/Housekeeper	88.00	15,832			7.61	Grounds Superintendent	1.00	30,495			14.66
Grounds Supervisor/Forem	3.00	22,672			10.90	Groundskeeper	18.00	17,969			8.64
Utilities Supervisor/Man	2.00	33,838			16.26	HVAC/Controls Technician	2.00	27,126			13.04
Utilities Operator/Maint	11.00	20,855			10.03	Environmental/Safety	2.00	40,511			19.48
1552 - AUGUSTA COLLEGE											
Chief Facilities Officer	1.00	46,820			22.50	Assoc/Asst Chief	1.00	33,558			16.00
Business/Budget Manager	1.00	21,720			10.44	Other Admin. Managers	2.00	20,318			9.76
Secretarial/Clerical	2.00	19,985			9.60	Architect/Planner	1.00	20,446			9.82
Shop Supervisor/Foreman	2.00	27,576			13.25	Carpenter	2.00	17,430			8.37
Electrician	3.00	14,617			7.02	Locksmith	1.00	16,501			7.93
Painter	2.00	18,200			8.75	Plumber/Pipefitter	1.00	20,049			9.63
Roofer	1.00	17,490			8.40	General/Zone Maint. Work	2.00	22,833			10.97
Vehicle/Equip Mechanic/O	2.00	19,022			9.14	Custodial Superintendent	1.00	26,265			12.62
Custodial Supervisor/For	4.00	16,758			8.05	Custodian/Housekeeper	28.00	12,137			5.83
Grounds Superintendent	1.00	27,883			13.40	Grounds Supervisor/Forem	4.00	11,644			5.59
Groundskeeper	13.00	9,560			4.59	Utilities Supervisor/Man	1.00	30,919			14.86
HVAC/Controls Technician	2.00	19,889			9.56						
3459 - BLACK HILLS STATE UNIV											
Chief Facilities Officer	1.00	45,935				Assoc/Asst Chief	1.00	24,336			
Secretarial/Clerical	2.00	17,698				Carpenter	1.00	19,007			
Electrician	2.00	21,246				Painter	1.00	18,967			
Plumber/Pipefitter	1.00	24,446				Vehicle/Equip Mechanic/O	1.00	18,671			
Laborer	1.00	14,621				Custodial Superintendent	2.00	17,299			
Custodian/Housekeeper	20.00	12,564				Grounds Superintendent	1.00	19,113			
Groundskeeper	1.00	16,760				Security	2.00	18,708			

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
MASTERS INSTITUTIONS (cont):											
1616 - BOISE STATE UNIV											
Chief Facilities Officer		57,900				Business/Budget Manager	1.00	34,445			
Computer Programmer/Anal	1.00	24,461				Architect/Planner	1.00	56,961			
Facil. Planning/Construc	5.00					Shop Supervisor/Foreman	1.00	35,298			18.50
Carpenter		28,392			17.00	Electrician		28,590			18.50
Locksmith		20,488			12.50	Painter		20,682			14.50
Plumber/Pipefitter		26,957			18.00	Roofer		23,296			14.00
Vehicle/Equip Mechanic/O		16,598			17.00	Custodial Superintendent		29,016			
Custodial Supervisor/For		21,133				Custodian/Housekeeper		12,688			13.00
Grounds Superintendent		29,016				Groundskeeper		17,212			
Utilities Supervisor/Man		31,221				Utilities Operator/Maint		19,120			16.00
Security	1.00	18,000				Environmental/Safety		23,858			
General/Zone Maint. Work						Storekeeper/Expediter		18,050			12.50
1143 - CAL POLY STATE UNIV/SAN LUIS OBISPO											
Chief Facilities Officer	2.00	79,056			57.55	Assoc/Asst Chief	4.00	55,299			40.25
Computer/Telecom Special	1.00	49,248	Y		35.85	Other Admin. Managers	1.00	42,396	Y		30.86
Secretarial/Clerical	6.00	25,416	Y		18.50	Facil. Planning/Construc	3.00	51,348			42.79
Planner/Estimator	1.00	41,544	Y		29.67	Shop Supervisor/Foreman	3.00	43,632	Y		30.64
Carpenter	3.00	36,822	Y		26.80	Electrician	3.00	39,834	Y		29.00
Locksmith	2.00	36,990	Y		26.93	Machinist/Welder	1.00	38,568	Y		28.07
Painter	5.00	36,822	Y		26.80	Plumber/Pipefitter	4.00	39,840	Y		29.00
General/Zone Maint. Work	8.00	31,056	Y		22.61	Elevator Mechanic				Y	
Vehicle/Equip Mechanic/O	4.00	31,260	Y		22.75	Storekeeper/Expediter	1.00	25,968	Y		18.90
Laborer	1.00	24,072	Y		17.52	Custodial Supervisor/For	5.00	31,841			23.17
Custodian/Housekeeper	72.00	22,366	Y		16.27	Grounds Supervisor/Forem	3.00	29,592	Y		21.54
Groundskeeper	17.00	25,434	Y		18.51	HVAC/Controls Technician	9.00	39,642	Y		28.86
Utilities Operator/Maint	4.00	39,642	Y		28.86						
1137 - CALIFORNIA STATE UNIV/FULLERTON											
Chief Facilities Officer	1.00	85,104	Y			Assoc/Asst Chief	1.00	64,344	Y		
Business/Budget Manager	1.00	30,828				Computer Programmer/Anal	1.00	46,992			
Secretarial/Clerical	4.00	24,387				Planner/Estimator	2.00	38,690			
Carpenter	1.00	43,080			25.91	Electrician	4.00	41,733			25.91
Locksmith	2.00	39,414			25.91	Painter	4.00	39,012			25.91
Plumber/Pipefitter	3.00	41,733			25.91	Roofer	1.00	39,480			25.91
Chief/Superint. of Maint	1.00	54,000	Y			General/Zone Maint. Work	1.00	33,216			25.91
Vehicle/Equip Mechanic/O	3.00	38,040			25.91	Storekeeper/Expediter	2.00	26,694			16.91
Laborer	3.00	31,764			20.57	Custodial Superintendent	1.00	38,592	Y		
Custodial Supervisor/For	3.00	30,896	Y			Custodian/Housekeeper	56.00	23,904			16.91
Grounds Superintendent	1.00	50,184	Y			Groundskeeper	14.00	25,704			16.91
Utilities Supervisor/Man	1.00	57,168	Y			HVAC/Controls Technician	3.00	43,416			25.91
Utilities Operator/Maint	8.00	40,572			25.91						

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
MASTERS INSTITUTIONS (cont):											
1150 - CALIFORNIA STATE UNIV/SACRAMENTO											
Chief Facilities Officer	1.00	91,236				Assoc/Asst Chief	1.00	65,724			
Computer Programmer/Anal	1.00	44,868	Y			Other Admin. Managers	2.00	41,100	Y		
Secretarial/Clerical	7.00	21,595	Y			Architect/Planner	3.00	38,668	Y		
Facil. Planning/Construc	1.00	52,692				Planner/Estimator	1.00	42,792	Y		
Project Coordinator/Mana	1.00	47,328				Shop Supervisor/Foreman	4.00	43,686	Y		
Carpenter	2.00	34,465	Y		22.28	Electrician	4.00	40,370	Y		23.60
Locksmith	2.00	39,502	Y		22.25	Machinist/Welder	1.00	43,138	Y		24.31
Painter	2.00	37,726	Y		22.07	Plumber/Pipefitter	1.00	40,834	Y		23.74
Sheetmetal Worker	1.00	31,326	Y		24.31	Chief/Superint. of Maint	3.00	47,028			
General/Zone Maint. Work	3.00	31,964	Y			Elevator Mechanic				Y	
Vehicle/Equip Mechanic/O	6.00	33,954	Y		21.91	Storekeeper/Expediter	1.00	28,296	Y		
Laborer	5.00	31,834	Y			Custodial Superintendent	1.00	44,412			
Custodial Supervisor/For	5.00	30,312				Custodian/Housekeeper	69.00	23,904	Y		13.55
Grounds Superintendent	1.00	48,300				Groundskeeper	15.00	27,132	Y		16.28
Utilities Supervisor/Man	2.00	50,652				HVAC/Controls Technician	8.00	40,642	Y		22.90
Utilities Operator/Maint	3.00	38,712	Y			Environmental/Safety	4.00	52,356	Y		
1142 - CALIFORNIA STATE UNIV/SAN BERNARDINO											
Chief Facilities Officer	1.00	70,971			22.41	Business/Budget Manager	1.00	29,700	Y		12.92
Computer Programmer/Anal	1.00	38,628	Y		12.92	Other Admin. Managers	1.00	45,900			22.41
Secretarial/Clerical	5.00	26,225	Y		12.92	Planner/Estimator	1.00	38,628	Y		18.88
Shop Supervisor/Foreman	1.00	46,797			22.41	Carpenter	1.00	40,800	Y		19.03
Electrician	2.00	40,764	Y		20.09	Locksmith	1.00	39,480	Y		19.13
Painter	2.00	39,228	Y		19.03	Plumber/Pipefitter	1.00	40,764	Y		19.02
Chief/Superint. of Maint	1.00	43,464	Y		22.41	Vehicle/Equip Mechanic/O	4.00	39,696	Y		18.52
Custodial Superintendent	1.00	35,100			22.14	Custodian/Housekeeper	31.00	23,352	Y		12.03
Grounds Supervisor/Forem	1.00	45,417			22.41	Groundskeeper	17.00	29,559	Y		15.03
Utilities Supervisor/Man	1.00	51,246			22.41	HVAC/Controls Technician	10.00	46,866			18.93
General/Zone Maint. Work	7.00	30,550	Y		14.82						
3683 - CASTLETON STATE COLLEGE											
Chief Facilities Officer	1.00	38,578		Y		Assoc/Asst Chief	1.00	28,273		Y	
Other Admin. Managers	1.00	24,709		Y		Secretarial/Clerical	1.00	15,116	Y		
Facil. Planning/Construc	1.00	22,473		Y		Shop Supervisor/Foreman	1.00	22,473		Y	
Carpenter	2.00	15,316	Y		18.00	Electrician	2.00	17,193	Y		18.00
Locksmith	1.00	17,916	Y		18.00	Painter	1.00	15,115	Y		18.00
Plumber/Pipefitter	1.00	24,222	Y		18.00	Vehicle/Equip Mechanic/O	1.00	17,163	Y		18.00
Laborer	3.00	15,983	Y		18.00	Custodial Superintendent	1.00	18,779		Y	18.00
Custodian/Housekeeper	15.00	10,600	Y		18.00	Groundskeeper	2.00	17,744	Y		18.00
Utilities Operator/Maint	1.00	17,993	Y		18.00	Security	4.00	18,003	Y		
3771 - CENTRAL WASHINGTON UNIV											
Chief Facilities Officer	1.00	62,148				Assoc/Asst Chief	1.00	57,732			41.07
Business/Budget Manager	1.00	41,892			29.79	Other Admin. Managers	2.00	45,000			36.05
Secretarial/Clerical	6.00	26,142			20.08	Architect/Planner	8.00	47,480			38.67
Shop Supervisor/Foreman	4.00	48,108			28.08	Carpenter	5.00	30.396			23.19
Electrician	3.00	34,388			26.25	Locksmith	1.00	32,736			24.98
Machinist/Welder	1.00	33,516			25.60	Painter	3.00	31,176			23.78
Plumber/Pipefitter	4.00	34,170			26.09	Vehicle/Equip Mechanic/O	3.00	29,680			22.63
Storekeeper/Expediter	3.00	25,984			19.70	Custodial Superintendent	1.00	42,936			32.77
Custodial Supervisor/For	3.00	27,196			19.42	Custodian/Housekeeper	34.00	24,000			16.50
Grounds Supervisor/Forem	1.00	30,904			25.66	Groundskeeper	13.00	26,630			19.42
Utilities Supervisor/Man	1.00	51,060			39.47	HVAC/Controls Technician	2.00	34,824			26.58
Utilities Operator/Maint	5.00	31,920			24.36	Security	8.00	31,660			14.84

MASTERS INSTITUTIONS (cont):

Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate
			U	C					U	C	
2403 - DELTA STATE UNIV											
Chief Facilities Officer	1.00	50,125				Assoc/Asst Chief	1.00	32,000			
Other Admin. Managers	1.00	24,500			12.00	Secretarial/Clerical	2.00	14,150			
Shop Supervisor/Foreman	1.00	26,600			12.00	Carpenter	1.00	24,700			12.00
Electrician	4.00	16,060			12.00	Painter	2.00	11,650			9.00
Plumber/Pipefitter	2.00	20,630			12.00	Vehicle/Equip Mechanic/O	3.00	17,320			12.00
Storekeeper/Expediter	2.00	17,730				Laborer	2.00	11,180			6.00
Custodial Superintendent	1.00	24,200				Custodian/Housekeeper	29.00	9,670			6.00
Grounds Superintendent	1.00	29,250			12.00	Groundskeeper	11.00	10,090			6.00
HVAC/Controls Technician	4.00	25,070			12.00						
1674 - EASTERN ILLINOIS UNIV											
Chief Facilities Officer	1.00	72,000				Business/Budget Manager	1.00	38,800			
Computer/Telecom Special	1.00	26,000		Y		Other Admin. Managers	1.00	32,000			
Secretarial/Clerical	3.00	18,400	Y			Architect/Planner	4.00	42,595			
Project Coordinator/Mana	1.00	52,000				Shop Supervisor/Foreman	5.00	43,240	Y		
Carpenter	10.00	38,171	Y		23.60	Electrician	11.00	40,520	Y		25.05
Mason	1.00	37,075	Y		22.92	Painter	11.00	41,049	Y		25.37
Plumber/Pipefitter	4.00	45,218	Y		27.95	Roofer	2.00	38,484	Y		23.70
Elevator Mechanic				Y		Vehicle/Equip Mechanic/O	4.00	23,700			
Storekeeper/Expediter	3.00	17,100	Y			Laborer	3.00	28,153	Y		12.71
Custodial Superintendent	1.00	32,400				Custodial Supervisor/For	3.00	29,500			
Custodian/Housekeeper	59.00	22,360	Y			Grounds Superintendent	1.00	34,900			
Grounds Supervisor/Forem	1.00	29,300				Groundskeeper	13.00	23,850	Y		
Utilities Supervisor/Man	2.00	49,133				HVAC/Controls Technician	1.00	39,156			
Utilities Operator/Maint	32.00	45,218	Y		27.95	Other	1.00	39,796	Y		24.60
1963 - EASTERN KENTUCKY UNIV											
Chief Facilities Officer	1.00	62,000		Y		Assoc/Asst Chief	4.00	40,161		Y	
Computer/Telecom Special	4.00	19,000				Other Admin. Managers	10.00	21,120		Y	
Secretarial/Clerical	2.00	15,000				Architect/Planner	1.00			Y	
Shop Supervisor/Foreman	5.00	25,000				Carpenter	15.00	17,000			
Electrician	6.00	21,000				Locksmith	2.00	17,000			
Machinist/Welder	1.00	16,000				Mason	4.00	18,000			
Painter	7.00	15,000				Plumber/Pipefitter	16.00	19,000			
Vehicle/Equip Mechanic/O	2.00	19,000				Storekeeper/Expediter	1.00	17,000			
Laborer	8.00	12,000				Custodial Superintendent	2.00	25,000		Y	
Custodial Supervisor/For	9.00	20,000				Custodian/Housekeeper	181.00	14,500			
Grounds Supervisor/Forem	3.00	21,000				Groundskeeper	19.00	13,500			
Utilities Operator/Maint	13.00	19,000				Utilities Supervisor/Man	1.00	27,600		Y	
2259 - EASTERN MICHIGAN UNIV											
Chief Facilities Officer	1.00	86,580				Business/Budget Manager	1.00	51,180			
Secretarial/Clerical	5.00	29,943	Y			Architect/Planner	1.00	69,609			
Facil. Planning/Construc	2.00	42,453	Y			Project Coordinator/Mana	1.00	67,910			
Shop Supervisor/Foreman	5.00	58,495	Y			Carpenter	10.00	46,892	Y		26.31
Electrician	7.00	53,238	Y		30.28	Locksmith	1.00	46,892	Y		26.31
Painter	1.00	46,892	Y		25.67	Plumber/Pipefitter	14.00	45,556	Y		28.13
Chief/Superint. of Maint	1.00	68,142				Elevator Mechanic	1.00	49,116	Y		
Vehicle/Equip Mechanic/O	1.00	46,892	Y			Storekeeper/Expediter	2.00	41,142	Y		
Custodial Superintendent	3.00	46,427				Custodial Supervisor/For	5.00	38,144	Y		
Custodian/Housekeeper	65.00	30,449	Y			Grounds Supervisor/Forem	1.00	57,396	Y		
Groundskeeper	12.00	37,887	Y			Utilities Supervisor/Man	1.00	57,396	Y		
Utilities Operator/Maint	5.00	37,887	Y			Environmental/Safety	1.00	36,838			

Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate
			U	C					U	C	
MASTERS INSTITUTIONS (cont):											
1927 - EMPORIA STATE UNIV											
Chief Facilities Officer	1.00	45,000				Assoc/Asst Chief	3.00	36,000			
Computer/Telecom Special	1.00	24,000				Other Admin. Managers	1.00	35,000			
Secretarial/Clerical	2.00	21,000				Architect/Planner	1.00	40,000			
Shop Supervisor/Foreman	3.00	28,000				Carpenter	4.00	24,000			
Electrician	4.00	24,000				Locksmith	1.00	24,000			
Machinist/Welder	1.00	25,000				Mason	1.00	24,000			
Painter	3.00	24,000				Plumber/Pipefitter	2.00	24,000			
Sheetmetal Worker	1.00					Elevator Mechanic	1.00	26,000			
Vehicle/Equip Mechanic/O	3.00	24,667			20.00	Storekeeper/Expediter	2.00	24,000			
Laborer	2.00	14,000				Custodial Superintendent	1.00	27,000			
Custodial Supervisor/For	1.00	21,000				Custodian/Housekeeper	42.00	15,000			
Grounds Superintendent	1.00	28,000			25.00	Groundskeeper	6.00	16,500			15.00
Security	4.00	20,000			18.00						
9635 - FLORIDA INTERNATIONAL UNIV											
Chief Facilities Officer	1.00	55,000				Assoc/Asst Chief	4.00	45,000			
Secretarial/Clerical	15.00	16,821				Architect/Planner	6.00	28,080			
Facil. Planning/Construc	1.00	22,000				Planner/Estimator	2.00	21,298			
Project Coordinator/Mana	8.00	21,298				Shop Supervisor/Foreman	3.00	20,221			
Carpenter	18.00	18,370				Electrician	5.00	18,370			
Locksmith	5.00	18,370				Painter	6.00	17,531			
Plumber/Pipefitter	3.00	18,370				Chief/Superint. of Maint	3.00	22,416			
Vehicle/Equip Mechanic/O	6.00	13,265				Storekeeper/Expediter	3.00	16,821			
Laborer	2.00	11,984				Custodial Superintendent	2.00	18,211			
Custodial Supervisor/For	3.00	15,270				Custodian/Housekeeper	15.00	12,242			
Grounds Superintendent	2.00	22,877				Grounds Supervisor/Forem	3.00	17,535			
Groundskeeper	15.00	12,430				Utilities Supervisor/Man	3.00	25,059			
Utilities Operator/Maint	16.00	20,000				Other	1.00	29,761			
2072 - FROSTBURG STATE UNIV											
Chief Facilities Officer	1.00	49,600				Assoc/Asst Chief	2.00	35,759			
Secretarial/Clerical	2.00	25,627	Y			Architect/Planner	1.00	33,495			
Project Coordinator/Mana	1.00	30,450				Shop Supervisor/Foreman	5.00	28,312	Y		
Carpenter	3.00	25,308	Y		24.59	Electrician	4.00	26,201	Y		26.48
Locksmith	2.00	25,308	Y		24.59	Painter	4.00	25,308	Y		24.59
Plumber/Pipefitter	2.00	27,262	Y		26.48	Chief/Superint. of Maint	1.00	29,362	Y		
General/Zone Maint. Work	6.00	19,175	Y		19.10	Vehicle/Equip Mechanic/O	1.00	20,472	Y		19.89
Custodial Superintendent	2.00	22,417	Y			Custodial Supervisor/For	6.00	19,175	Y		
Custodian/Housekeeper	63.00	17,500	Y		17.00	Grounds Supervisor/Forem	1.00	19,175	Y		
Groundskeeper	8.00	17,500			17.00	Utilities Supervisor/Man	1.00	31,628	Y		
HVAC/Controls Technician	1.00	20,772	Y			Utilities Operator/Maint	12.00	25,308	Y		
1572 - GEORGIA SOUTHERN UNIV											
Chief Facilities Officer	1.00	60,000				Business/Budget Manager	1.00	36,000			
Computer Programmer/Anal	1.00	31,500				Other Admin. Managers	1.00	25,000			
Secretarial/Clerical	5.00	14,260				Architect/Planner	3.00	40,000			31.26
Planner/Estimator					31.26	Project Coordinator/Mana	5.00	30,000			31.26
Shop Supervisor/Foreman	9.00	28,000				Carpenter	7.00	22,000			17.41
Electrician	7.00	23,000			17.54	Locksmith	5.00	22,000			17.41
Mason	1.00	20,000			17.41	Painter	6.00	20,000			17.41
Plumber/Pipefitter	6.00	20,000			17.54	Chief/Superint. of Maint	2.00	39,500			
General/Zone Maint. Work	3.00	20,000			17.54	Elevator Mechanic				Y	
Vehicle/Equip Mechanic/O	4.00	20,000			17.54	Laborer	3.00	12,570			17.41
Custodial Superintendent	1.00	37,000				Custodial Supervisor/For	8.00	18,200			11.92
Custodian/Housekeeper	83.00	12,940			11.92	Grounds Superintendent	1.00	35,900			14.71
Grounds Supervisor/Forem	8.00	18,000			14.71	Groundskeeper	34.00	13,580			14.71
HVAC/Controls Technician	2.00	22,000			17.54	Utilities Operator/Maint	9.00	22,000			17.54
Other	2.00	22,000			17.41						

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
MASTERS INSTITUTIONS (cont):											
1573 - GEORGIA SOUTHWESTERN COLLEGE											
Chief Facilities Officer	1.00	55,804				Assoc/Asst Chief	1.00	37,500			
Secretarial/Clerical	1.00	15,136				Carpenter	2.00	20,290			12.58
Electrician	2.00	22,482			13.95	Locksmith	1.00	19,876			12.32
Painter	1.00	19,876			12.32	Plumber/Pipefitter	1.00	20,225			12.55
General/Zone Maint. Work	1.00	16,727			10.41	Vehicle/Equip Mechanic/O	1.00	25,397			15.76
Custodial Superintendent	1.00	30,000		Y		Custodial Supervisor/For	2.00	15,500		Y	9.65
Custodian/Housekeeper	3.00	9,229		Y	5.75	Grounds Superintendent	1.00	33,800			29.18
Groundskeeper	6.00	23,000	Y		19.78	Utilities Supervisor/Man	1.00	34,900			28.83
HVAC/Controls Technician	3.00	33,900	Y		29.64	Utilities Operator/Maint	6.00	27,600	Y		23.04
Shop Supervisor/Foreman	1.00	30,500			27.32						
1816 - INDIANA UNIV/SOUTH BEND											
Chief Facilities Officer	1.00	42,000				Assoc/Asst Chief	1.00	36,000			
Secretarial/Clerical		7,000		Y		Carpenter	1.00	28,434			
Electrician	1.00	28,434				Locksmith	1.00	28,434			
Painter	1.00	24,699				Chief/Superint. of Maint	1.00	30,265			
General/Zone Maint. Work	7.00	27,020				Custodial Supervisor/For	3.00	21,528			
Custodian/Housekeeper	23.00	18,575				Grounds Supervisor/Forem	1.00	19,823			
Groundskeeper	4.00	18,970				HVAC/Controls Technician	1.00	28,434			
Other	1.00	23,504				Laborer	4.00	18,970			
Storekeeper/Expediter	2.00	19,823									
3581 - LAMAR UNIV/BEAUMONT											
Chief Facilities Officer	1.00	60,500				Assoc/Asst Chief	1.00	42,500			
Business/Budget Manager	1.00	32,400				Computer Programmer/Anal	1.00	22,700			
Other Admin. Managers	1.00	35,000				Secretarial/Clerical	4.00	14,750			
Architect/Planner	1.00	44,850			22.50	Facil. Planning/Construc	1.00	33,950			17.00
Project Coordinator/Mana	1.00	29,542			15.00	Shop Supervisor/Foreman	2.00	25,000			
Carpenter	5.00	16,800			8.00	Electrician	5.00	21,100			10.00
Locksmith	1.00	20,500			9.85	Machinist/Welder	2.00	17,750			8.50
Painter	3.00	17,000			8.25	Plumber/Pipefitter	3.00	17,500			8.50
Chief/Superint. of Maint	1.00	29,800				General/Zone Maint. Work	4.00	16,800			8.00
Elevator Mechanic				Y		Vehicle/Equip Mechanic/O	2.00	15,800			7.60
Storekeeper/Expediter	8.00	14,000			6.50	Custodial Superintendent	1.00				
Custodial Supervisor/For	4.00	14,500			7.00	Custodian/Housekeeper	54.00	12,000			5.75
Grounds Superintendent	1.00	23,400				Grounds Supervisor/Forem	2.00	22,500			
Groundskeeper	17.00	12,700			6.25	Utilities Supervisor/Man	2.00	25,750			
HVAC/Controls Technician	2.00	19,500			9.50	Utilities Operator/Maint	10.00	19,500			9.50
Other	1.00	18,400			8.50	Environmental/Safety	4.00	22,500			10.75
3746 - MARY WASHINGTON COLLEGE											
Chief Facilities Officer	1.00	40,018			22.00	Assoc/Asst Chief	1.00	33,486			18.40
Secretarial/Clerical	3.00	20,976			11.50	Project Coordinator/Mana	1.00	41,841			23.00
Carpenter	8.00	20,942			11.50	Electrician	5.00	23,136			12.70
Painter	7.00	21,953			12.10	Plumber/Pipefitter	4.00	22,154			12.20
Chief/Superint. of Maint	1.00	36,607			20.10	Vehicle/Equip Mechanic/O	2.00	21,582			11.90
Laborer	2.00	13,140			7.20	Custodial Superintendent	1.00	27,403			15.00
Custodial Supervisor/For	3.00	18,412			10.10	Custodian/Housekeeper	46.00	12,588			6.90
Grounds Superintendent	1.00	32,027			17.60	Grounds Supervisor/Forem	2.00	23,747			13.00
Groundskeeper	16.00	14,755			8.10	Utilities Supervisor/Man	1.00	28,021			15.40
HVAC/Controls Technician	5.00	22,801			12.50	Utilities Operator/Maint	4.00	21,432			11.80
Environmental/Safety	1.00	26,209			14.40						

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
MASTERS INSTITUTIONS (cont):											
2292 - MICHIGAN TECHNOLOGICAL UNIV											
Chief Facilities Officer	1.00	70,000				Assoc/Asst Chief	2.00	55,000			
Business/Budget Manager	1.00	33,000				Secretarial/Clerical	1.00	19,000	Y		
Architect/Planner	3.00	45,000				Shop Supervisor/Foreman	1.00	35,000			
Carpenter	2.00	32,000	Y		25.00	Electrician	3.00	32,000	Y		25.00
Machinist/Welder	1.00	32,000	Y		25.00	Plumber/Pipefitter	1.00	32,000	Y		25.00
Sheetmetal Worker	1.00	32,000	Y		25.00	General/Zone Maint. Work	7.00	24,000	Y		
Vehicle/Equip Mechanic/O	1.00	32,000	Y		25.00	Custodial Superintendent	1.00	33,000			
Custodian/Housekeeper	28.00	21,000	Y			Grounds Superintendent	1.00	37,000			
Grounds Supervisor/Forem			Y			Groundskeeper	7.00	24,000	Y		
Utilities Supervisor/Man	1.00	50,000				HVAC/Controls Technician	1.00	34,000			
Utilities Operator/Maint	6.00	32,000				Security	6.00	25,000	Y		
3765 - NORFOLK STATE UNIV											
Chief Facilities Officer	2.00	50,000			24.00	Assoc/Asst Chief	1.00	35,000			16.82
Business/Budget Manager	1.00	35,000			16.82	Other Admin. Managers	2.00	20,000			9.61
Secretarial/Clerical	5.00	14,000			6.73	Architect/Planner	1.00	40,000			19.23
Facil. Planning/Construc	1.00	40,000			19.23	Shop Supervisor/Foreman	1.00	30,000			14.42
Carpenter	3.00	24,000			11.58	Electrician	3.00	27,000			13.08
Locksmith	2.00	24,000			11.91	Machinist/Welder	1.00	23,000			11.12
Mason	2.00	25,000			12.02	Painter	4.00	25,000			12.02
Plumber/Pipefitter	7.00	26,000			12.70	Chief/Superint. of Maint	1.00	30,000			14.42
Vehicle/Equip Mechanic/O	2.00	26,000			12.50	Storekeeper/Expediter	1.00	20,000			9.62
Laborer	2.00	18,000			8.65	Custodial Superintendent	1.00	30,000			14.42
Custodial Supervisor/For	1.00	27,000			12.98	Custodian/Housekeeper	69.00	15,000			7.21
Grounds Superintendent	1.00	46,500				Groundskeeper	3.00	19,400			
Utilities Supervisor/Man	1.00	45,600				HVAC/Controls Technician	7.00	36,062			33.00
Utilities Operator/Maint	1.00	42,300									
1693 - NORTHEASTERN ILLINOIS UNIV											
Chief Facilities Officer	1.00	68,196				Assoc/Asst Chief	1.00	55,752			
Business/Budget Manager	1.00	37,744				Other Admin. Managers	1.00	32,283			
Secretarial/Clerical	3.00	25,199	Y			Facil. Planning/Construc	4.00	21,150			
Project Coordinator/Mana	1.00	38,128				Shop Supervisor/Foreman	1.00	33,040			
Carpenter	2.00	47,233	Y			Electrician	3.00	47,561	Y		
Locksmith	1.00	25,905				Laborer	2.00	28,940			
Custodial Superintendent	1.00	35,968				Custodial Supervisor/For	5.00	24,482			
Custodian/Housekeeper	38.00	21,392	Y			Grounds Supervisor/Forem	1.00	32,560			
Groundskeeper	8.00	21,000				Utilities Supervisor/Man	2.00	55,739	Y		
Utilities Operator/Maint	17.00	48,000	Y			Environmental/Safety	1.00	27,600			
2301 - NORTHERN MICHIGAN UNIV											
Chief Facilities Officer	1.00	74,000				Secretarial/Clerical	1.00	28,000	Y		
Facil. Planning/Construc	3.00	40,000				Project Coordinator/Mana	1.00				
Shop Supervisor/Foreman	2.00	35,000				Carpenter	2.00	27,300	Y		
Electrician	3.00	34,000	Y			Locksmith	1.00	27,300	Y		
Machinist/Welder	1.00	33,200	Y			Mason	1.00	27,300	Y		
Painter	2.00	27,300	Y			Chief/Superint. of Maint	1.00	48,000			
General/Zone Maint. Work	4.00	25,500	Y			Vehicle/Equip Mechanic/O	2.00	31,400	Y		
Custodial Supervisor/For	2.00	31,000				Custodian/Housekeeper	43.00	21,400	Y		
Grounds Supervisor/Forem	1.00	33,000				Groundskeeper	11.00	28,500	Y		
Utilities Supervisor/Man	1.00	35,000				HVAC/Controls Technician	2.00	31,400	Y		
Utilities Operator/Maint	7.00	27,900	Y								

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
MASTERS INSTITUTIONS (cont):											
3466 - NORTHERN STATE UNIV											
Chief Facilities Officer	1.00	43,935				Assoc/Asst Chief	1.00	25,750			
Secretarial/Clerical	1.00	17,013				Carpenter	3.00	17,358			
Electrician	1.00	17,500				Painter	2.00	17,047			
Plumber/Pipefitter	2.00	18,020				Custodial Supervisor/For	1.00	16,185			
Custodian/Housekeeper	28.00	13,128				Grounds Superintendent	1.00				
Utilities Supervisor/Man	1.00					HVAC/Controls Technician	5.00				
Security	25.00					Environmental/Safety	1.00				
1926 - PITTSBURG STATE UNIV											
Chief Facilities Officer	1.00					Assoc/Asst Chief	2.00	34,164			
Computer Programmer/Anal	2.00	24,876				Secretarial/Clerical	3.00	20,448			
Shop Supervisor/Foreman	4.00	28,116				Carpenter	6.00	23,124			
Electrician	5.00	23,124				Machinist/Welder	1.00	22,020			
Painter	6.00	20,988				Plumber/Pipefitter	5.00	23,124			
General/Zone Maint. Work	1.00	17,256				Elevator Mechanic	1.00			Y	
Vehicle/Equip Mechanic/O	2.00	20,988				Storekeeper/Expediter	3.00	17,256			
Laborer	2.00	17,000		Y		Custodial Superintendent	1.00	23,124			
Custodial Supervisor/For	1.00	20,988				Custodian/Housekeeper	35.00	15,264			
Grounds Supervisor/Forem	1.00	33,000			15.94	Groundskeeper	5.00	22,000			11.00
Utilities Supervisor/Man	1.00	45,300				HVAC/Controls Technician	3.00	33,000			15.94
Utilities Operator/Maint	4.00	33,000									
2609 - ROWAN COLLEGE OF NEW JERSEY											
Chief Facilities Officer	1.00	70,000				Assoc/Asst Chief	1.00	51,000			
Computer/Telecom Special	1.00	44,400				Other Admin. Managers	1.00	44,400			
Secretarial/Clerical	4.00	23,451				Architect/Planner	1.00	30,000			
Planner/Estimator	1.00	39,900				Project Coordinator/Mana	1.00	60,000			
Shop Supervisor/Foreman	6.00	39,554	Y		19.00	Carpenter	2.00	34,162	Y		16.50
Electrician	4.00	32,902	Y		15.80	Locksmith	2.00	31,270	Y		15.00
Mason	1.00	35,037	Y		16.84	Painter	1.00	31,194	Y		15.00
Plumber/Pipefitter	3.00	31,480	Y		15.14	Chief/Superint. of Maint	1.00	44,153	Y		21.22
General/Zone Maint. Work	10.00	26,712	Y		12.84	Vehicle/Equip Mechanic/O	1.00	33,047	Y		15.89
Storekeeper/Expediter	3.00	34,550	Y			Custodial Superintendent	1.00	28,100		Y	
Custodial Supervisor/For	3.00	24,000	Y	Y	11.53	Custodian/Housekeeper	73.00	17,250	Y	Y	8.29
Grounds Superintendent	1.00	41,256	Y		19.83	Groundskeeper	14.00	23,581	Y		11.30
Utilities Supervisor/Man	1.00	47,436	Y		22.80	HVAC/Controls Technician	3.00	38,573	Y		18.54
Utilities Operator/Maint	5.00	37,635	Y		18.09						
3606 - SAM HOUSTON STATE UNIV											
Chief Facilities Officer	1.00	56,556				Assoc/Asst Chief	1.00	45,000			
Business/Budget Manager	1.00	19,728				Other Admin. Managers	1.00	23,220			
Secretarial/Clerical	4.00	17,526				Facil. Planning/Construc	1.00	38,952			
Planner/Estimator	2.00	33,432				Shop Supervisor/Foreman	9.00	27,345			14.90
Carpenter	7.00	23,079			14.90	Electrician	5.00	22,912			14.90
Locksmith	1.00	22,668			14.90	Machinist/Welder	1.00	25,584			14.90
Painter	4.00	20,676			14.90	Plumber/Pipefitter	5.00	21,895			14.90
Roofer	1.00	23,460			14.90	Chief/Superint. of Maint	2.00	34,236			
General/Zone Maint. Work	3.00	21,700			14.90	Vehicle/Equip Mechanic/O	2.00	22,740			14.90
Laborer	4.00	18,207			14.90	Custodial Superintendent	1.00	25,392			
Custodial Supervisor/For	3.00	18,642				Custodian/Housekeeper	49.00	15,413			
Grounds Superintendent	1.00	38,844				Grounds Supervisor/Forem	1.00	25,104			
Groundskeeper	19.00	15,426				Utilities Supervisor/Man	1.00	31,740			
HVAC/Controls Technician	10.00	21,966			14.90	Utilities Operator/Maint	5.00	21,530			14.90
Environmental/Safety	4.00	15,801									

MASTERS INSTITUTIONS (cont):

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
9333 - SANGAMON STATE UNIV											
Chief Facilities Officer	1.00	68,452				Secretarial/Clerical	4.00	30,373			
Architect/Planner	2.00	30,003				Carpenter	2.00	38,408	Y		18.52
Electrician	3.00	40,755	Y		20.82	Painter	1.00	37,636	Y		19.15
Plumber/Pipefitter				Y		Roofer				Y	
Elevator Mechanic				Y		Vehicle/Equip Mechanic/O	1.00	28,135	Y		
Storekeeper/Expediter	1.00	25,842				Custodial Superintendent	1.00	35,325			
Custodial Supervisor/For	1.00	27,869				Custodian/Housekeeper	27.00	19,025	Y		
Grounds Superintendent	1.00	34,029				Grounds Supervisor/Forem	1.00	31,334			
Groundskeeper	7.00	24,029	Y			Environmental/Safety	1.00	26,421			
Other	3.00	38,864	Y			General/Zone Maint. Work	2.00	24,301	Y		
1590 - SAVANNAH STATE COLLEGE											
Chief Facilities Officer	1.00					Business/Budget Manager	1.00				
Secretarial/Clerical	3.00					Project Coordinator/Mana	1.00				
Carpenter	3.00					Electrician	2.00				
Locksmith	1.00					Painter	4.00				
Plumber/Pipefitter	2.00					Chief/Superint. of Maint	1.00				
Vehicle/Equip Mechanic/O	2.00					Laborer	3.00				
Custodial Superintendent	1.00					Grounds Superintendent	1.00	34,000			
Groundskeeper	6.00		Y		12.22	HVAC/Controls Technician	1.00		Y		15.09
Utilities Operator/Maint	4.00		Y		14.51	Storekeeper/Expediter	1.00				7.00
3471 - SOUTH DAKOTA STATE UNIV											
Chief Facilities Officer	1.00	48,000				Business/Budget Manager	1.00	26,500			
Computer Programmer/Anal	1.00	24,024				Other Admin. Managers	1.00	15,101			
Secretarial/Clerical	8.00	13,000				Architect/Planner	1.00	29,458			22.00
Facil. Planning/Construc	3.00	24,024			28.00	Planner/Estimator	1.00	16,412			22.00
Shop Supervisor/Foreman	7.00	18,658			17.50	Carpenter	8.00	15,765			17.50
Electrician	6.00	15,765			17.50	Locksmith	1.00	15,765			17.50
Machinist/Welder	3.00	15,765			17.50	Painter	6.00	15,765			17.50
Plumber/Pipefitter	4.00	15,765			17.50	Chief/Superint. of Maint	1.00	39,830			
General/Zone Maint. Work	3.00	12,445			17.50	Custodial Superintendent	1.00	16,412			13.25
Custodial Supervisor/For	15.00	13,957			13.25	Custodian/Housekeeper	39.00	10,608			13.25
Grounds Superintendent	1.00	17,847			13.25	Groundskeeper	6.00	13,000			13.25
Utilities Supervisor/Man	2.00	19,469			20.00	HVAC/Controls Technician	3.00	19,469			20.00
Utilities Operator/Maint	7.00	15,101				Security	6.00	13,957			17.50
Environmental/Safety	1.00	33,934				Storekeeper/Expediter	5.00	11,336			13.25
2501 - SOUTHEAST MISSOURI STATE UNIV											
Chief Facilities Officer	1.00	73,899				Other Admin. Managers	1.00	68,498			
Secretarial/Clerical	3.00	21,121				Architect/Planner	1.00	54,953			
Planner/Estimator	1.00	35,999	B	T		Project Coordinator/Mana	7.00	49,192	B	B	
Shop Supervisor/Foreman	6.00	33,966	Y		16.60	Carpenter	6.00	31,262	Y		15.03
Electrician	4.00	31,636	Y		15.26	Locksmith	1.00	30,969	Y		14.89
Painter	1.00	31,126	Y		14.96	Plumber/Pipefitter	3.00	31,848	Y		15.31
Chief/Superint. of Maint	1.00	47,170				General/Zone Maint. Work	8.00	30,969	Y		14.89
Vehicle/Equip Mechanic/O	3.00	31,252	Y		15.03	Storekeeper/Expediter	1.00	19,941			
Custodial Superintendent	4.00			Y		Custodial Supervisor/For	2.00	23,204			
Custodian/Housekeeper	41.00	21,010	Y			Grounds Supervisor/Forem	1.00	42,335	Y		
Groundskeeper	10.00	28,805	Y			HVAC/Controls Technician	4.00	31,848	Y		15.31
Utilities Operator/Maint	14.00	38,318	Y			Other	18.00	23,183	Y		

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
MASTERS INSTITUTIONS (cont):											
1759 - SOUTHERN ILLINOIS UNIV/EDWARDSVILLE											
Chief Facilities Officer	1.00	58,716				Business/Budget Manager	1.00	33,552			
Computer/Telecom Special	1.00	22,680				Secretarial/Clerical	8.00	20,156	Y		
Architect/Planner	2.00	46,200			50.00	Facil. Planning/Construc	1.00	49,800			50.00
Project Coordinator/Mana	2.00	52,400			50.00	Shop Supervisor/Foreman	6.00	44,620	Y		21.50
Carpenter	2.00	42,625	Y		21.00	Electrician	5.00	47,400	Y		23.00
Painter	2.00	38,900	Y		19.00	Plumber/Pipefitter	5.00	50,115	Y		24.50
Laborer	1.00	39,400	Y		19.00	Custodial Superintendent	1.00	49,650			
Custodial Supervisor/For	4.00	28,130			14.50	Custodian/Housekeeper	36.00	19,966	Y		10.50
Grounds Superintendent	1.00	36,000				Groundskeeper	12.00	30,160	Y		14.50
Utilities Supervisor/Man	1.00	43,500				Utilities Operator/Maint	18.00	43,000	Y		21.00
Other Admin. Managers	1.00	31,054			15.50						
3219 - SOUTHERN OREGON STATE COLLEGE											
Chief Facilities Officer	1.00	53,000		Y		Assoc/Asst Chief					
Business/Budget Manager	1.00	29,000				Secretarial/Clerical	3.00	21,000	Y		
Planner/Estimator	1.00	25,000	Y			Project Coordinator/Mana	1.00	33,000	Y		
Carpenter	1.00	25,000	Y			Electrician	1.00	31,000	Y		
Locksmith	2.00	26,000	Y			Chief/Superint. of Maint	1.00	35,000			
General/Zone Maint. Work	2.00	23,000	Y			Vehicle/Equip Mechanic/O	2.00	24,000	Y		
Storekeeper/Expediter	1.00	24,000	Y			Laborer	1.00	21,000	Y		
Custodial Superintendent	1.00	29,000				Custodial Supervisor/For	4.00	22,000	Y		
Custodian/Housekeeper	16.00	16,500	Y			Grounds Supervisor/Forem	1.00	25,746			
Groundskeeper	4.00	150,960				Utilities Supervisor/Man	1.00	49,721			
HVAC/Controls Technician	2.00	53,742				Utilities Operator/Maint	1.00	44,646			
Security	1.00	30,870									
3678 - SOUTHERN UTAH UNIV											
Chief Facilities Officer	1.00	49,000				Secretarial/Clerical	1.00	18,000			
Project Coordinator/Mana	1.00	34,000				Shop Supervisor/Foreman	1.00	34,000			
Carpenter	3.00	22,000				Electrician	4.00	22,000			
Locksmith	1.00	24,000				Painter	1.00	24,000			
Plumber/Pipefitter	1.00	25,000				Chief/Superint. of Maint	1.00	35,000			
General/Zone Maint. Work	2.00	20,000				Custodial Superintendent	1.00	32,000			
Custodial Supervisor/For	2.00	24,000				Custodian/Housekeeper	10.00	16,000			
Grounds Superintendent	1.00	30,000				Grounds Supervisor/Forem	1.00	20,000			
Groundskeeper	5.00	17,000				Utilities Supervisor/Man	1.00	34,000			
HVAC/Controls Technician	1.00	32,000				Utilities Operator/Maint	3.00	19,000			
Security	4.00	22,000				Environmental/Safety	1.00	29,000			
2503 - SOUTHWEST MISSOURI STATE UNIV											
Chief Facilities Officer	1.00	55,000				Secretarial/Clerical	2.00	16,840			
Architect/Planner	1.00	45,000				Project Coordinator/Mana	5.00	35,000			
Shop Supervisor/Foreman	4.00	28,802			14.00	Carpenter	6.00	21,663			10.41
Electrician	3.00	19,316			9.28	Locksmith	1.00	25,908			
Painter	2.00	23,074			11.09	Plumber/Pipefitter	1.00	25,896			12.45
Chief/Superint. of Maint	1.00	42,000			20.39	General/Zone Maint. Work	16.00	19,870			9.55
Storekeeper/Expediter	2.00	18,300	Y		11.44	Laborer	6.00	16,480			7.92
Custodial Superintendent	1.00	37,000				Custodial Supervisor/For	1.00	21,732			
Custodian/Housekeeper	111.00	17,448			10.45	Groundskeeper	2.00	27,854	Y		20.00
HVAC/Controls Technician	1.00	25,859	Y		16.38	Utilities Operator/Maint	3.00	20,895	Y		14.90
Security	23.00	15,088	Y		10.88	Environmental/Safety	1.00	20,880	Y		14.90

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
MASTERS INSTITUTIONS (cont):											
2842 - STATE UNIV COLLEGE/BUFFALO											
Chief Facilities Officer	1.00	78,457		Y		Other Admin. Managers	4.00	39,683	Y		
Secretarial/Clerical	3.00	22,941	Y			Architect/Planner	2.00	51,321	Y		
Facil. Planning/Construc	5.00	23,765	Y			Planner/Estimator	4.00	31,114	Y		
Project Coordinator/Mana	1.00	21,834	Y			Shop Supervisor/Foreman	5.00	34,586	Y		
Carpenter	3.00	26,641	Y			Electrician	5.00	28,559	Y		
Locksmith	2.00	31,633	Y			Machinist/Welder	1.00	32,389	Y		
Mason	3.00	29,267	Y			Painter	4.00	31,128	Y		
Plumber/Pipefitter	5.00	29,462	Y			Roofer	1.00	32,451	Y		
Chief/Superint. of Maint	1.00	52,808	Y			General/Zone Maint. Work	4.00	26,605	Y		
Vehicle/Equip Mechanic/O	3.00	28,055	Y			Storekeeper/Expediter	2.00	24,010	Y		
Custodial Supervisor/For	5.00	27,961	Y			Custodian/Housekeeper	88.00	18,278	Y		
Grounds Supervisor/Forem	1.00	31,630	Y			Groundskeeper	10.00	22,135	Y		
Utilities Supervisor/Man	1.00	35,794	Y			HVAC/Controls Technician	6.00	31,909	Y		
Environmental/Safety	3.00	40,145	Y			Other	5.00	23,330	Y		
2841 - STATE UNIV OF NEW YORK/BROCKPORT											
Chief Facilities Officer	1.00	78,000				Assoc/Asst Chief	2.00	52,000	Y		
Business/Budget Manager	1.00	33,000	Y			Computer Programmer/Anal	1.00	33,000	Y		
Secretarial/Clerical	4.00	23,000	Y			Planner/Estimator	1.00	34,000	Y		
Project Coordinator/Mana	1.00	35,000	Y			Shop Supervisor/Foreman	3.00	34,000	Y		
Carpenter	5.00	30,500	Y			Electrician	4.00	31,000	Y		
Locksmith	1.00	31,200	Y			Mason	2.00	31,600	Y		
Painter	1.00	31,500	Y			Plumber/Pipefitter	3.00	27,700	Y		
General/Zone Maint. Work	16.00	24,800	Y			Vehicle/Equip Mechanic/O	2.00	23,300	Y		
Storekeeper/Expediter	10.00	24,880	Y			Laborer	9.00	21,400	Y		
Custodial Superintendent	2.00	36,500	Y			Custodial Supervisor/For	6.00	27,800	Y		
Custodian/Housekeeper	77.00	20,800	Y			Grounds Superintendent	1.00	32,000	Y		
Grounds Supervisor/Forem	1.00	28,200	Y			Groundskeeper	9.00	21,700	Y		
Utilities Supervisor/Man	1.00	38,100	Y			HVAC/Controls Technician	9.00	30,600	Y		
Utilities Operator/Maint	9.00	26,100	Y			Environmental/Safety	1.00	30,800	Y		
Other	3.00	28,900	Y								
2842 - STATE UNIV OF NEW YORK/BUFFALO											
Chief Facilities Officer	1.00	101,000				Assoc/Asst Chief	1.00	83,000			
Business/Budget Manager	1.00	60,970	Y			Human Resources Manager	1.00	51,426	Y		
Computer/Telecom Special	1.00	24,624	Y			Computer Programmer/Anal	2.00	36,678	Y		
Other Admin. Managers	6.00	58,997	Y			Secretarial/Clerical	41.00	24,439	Y		19.59
Architect/Planner	6.00	46,838	Y			Facil. Planning/Construc	13.00	48,432	Y		
Shop Supervisor/Foreman	12.00	34,405	Y		28.66	Carpenter	8.00	30,174	Y		25.59
Electrician	18.00	30,668	Y		25.59	Locksmith	2.00	31,632	Y		25.59
Machinist/Welder	2.00	31,189	Y		25.59	Mason	3.00	30,672	Y		25.59
Painter	4.00	30,846	Y		25.59	Plumber/Pipefitter	14.00	29,955	Y		25.59
Roofer	3.00	32,263	Y		25.59	Sheetmetal Worker	3.00	29,136	Y		25.59
Chief/Superint. of Maint	5.00	41,242	Y		33.84	General/Zone Maint. Work	67.00	26,505	Y		21.64
Vehicle/Equip Mechanic/O	38.00	26,065	Y		19.40	Storekeeper/Expediter	14.00	24,862	Y		18.36
Laborer	13.00	22,663	Y		18.36	Custodial Superintendent	2.00	41,186	Y		30.98
Custodial Supervisor/For	17.00	30,094	Y		24.23	Custodian/Housekeeper	221.00	21,339	Y		17.39
Grounds Superintendent	2.00	34,323	Y		28.66	Grounds Supervisor/Forem	6.00	29,327	Y		21.64
Groundskeeper	10.00	22,943	Y		18.36	Utilities Supervisor/Man	10.00	40,341	Y		32.01
HVAC/Controls Technician	11.00	29,000	Y		25.59	Utilities Operator/Maint	34.00	29,566	Y		28.66
Environmental/Safety	18.00	36,538									

MASTERS INSTITUTIONS (cont):

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
2844 - STATE UNIV OF NEW YORK/FREDONIA											
Chief Facilities Officer	1.00	65,000		Y		Assoc/Asst Chief	1.00	45,000	Y		
Secretarial/Clerical	3.00	76,206	Y			Facil. Planning/Construc	1.00	45,000	Y		
Shop Supervisor/Foreman	3.00	34,253	Y			Carpenter	2.00	28,361	Y		
Electrician	3.00	29,269	Y			Locksmith	1.00	29,726	Y		
Machinist/Welder	1.00	31,600	Y			Mason	1.00	25,123	Y		
Painter	2.00	31,082	Y			Plumber/Pipefitter	2.00	28,992	Y		
Roofer	1.00	25,123	Y			General/Zone Maint. Work	10.00	27,777	Y		
Vehicle/Equip Mechanic/O	3.00	27,834	Y			Storekeeper/Expediter	3.00	25,119	Y		
Custodial Superintendent	1.00	32,343	Y			Custodial Supervisor/For	4.00	28,844	Y		
Custodian/Housekeeper	83.00	23,185	Y			Grounds Superintendent	1.00	28,945	Y		
Grounds Supervisor/Forem	2.00	26,731	Y			Groundskeeper	5.00	23,902	Y		
Utilities Supervisor/Man	1.00	30,000	Y			HVAC/Controls Technician	2.00	30,588	Y		
Utilities Operator/Maint	12.00	29,538	Y								
2848 - STATE UNIV OF NEW YORK/OSWEGO											
Chief Facilities Officer	1.00	72,500				Assoc/Asst Chief	1.00	53,000	Y		
Training Officer			Y			Computer Programmer/Anal	1.00	24,000	Y		
Other Admin. Managers			Y			Secretarial/Clerical	2.00	26,000	Y		
Shop Supervisor/Foreman	5.00	35,000	Y			Carpenter	3.00	30,000	Y		
Electrician	5.00	30,000	Y			Locksmith	1.00	30,000	Y		
Machinist/Welder	2.00	30,000	Y			Mason	4.00	30,000	Y		
Painter	3.00	24,000	Y			Plumber/Pipefitter	4.00	30,000	Y		
Chief/Superint. of Maint	1.00	40,000	Y			General/Zone Maint. Work	6.00	30,000	Y		
Elevator Mechanic	1.00	30,000		Y		Vehicle/Equip Mechanic/O	4.00	30,000	Y		
Storekeeper/Expediter	1.00	18,000	Y			Laborer	3.00	22,000	Y		
Custodial Superintendent	1.00	32,000	Y			Custodial Supervisor/For	3.00	28,000	Y		
Custodian/Housekeeper	62.00	20,000	Y			Grounds Superintendent	1.00	35,000	Y		
Grounds Supervisor/Forem	2.00	30,000	Y			Groundskeeper	19.00	22,000	Y		
Utilities Supervisor/Man	1.00	43,000	Y			Utilities Operator/Maint	14.00	29,000	Y		
Environmental/Safety	2.00	35,000	Y								
2849 - STATE UNIV OF NEW YORK/PLATTSBURGH											
Chief Facilities Officer	1.00	41,326			20.66	Computer/Telecom Special	1.00	17,559	Y		9.00
Other Admin. Managers	2.00	27,565	Y		13.85	Secretarial/Clerical	1.00	36,345	Y		18.17
Architect/Planner	1.00	20,663			10.33	Facil. Planning/Construc	1.00	20,663			10.33
Planner/Estimator	1.00	40,020	Y		20.00	Shop Supervisor/Foreman	1.00	34,426	Y		17.21
Carpenter	3.00	31,359	Y		15.67	Electrician	2.00	32,420	Y		16.20
Mason	1.00	25,123	Y		12.56	Painter	1.00	30,492	Y		15.24
Plumber/Pipefitter	1.00	30,814	Y		15.40	Chief/Superint. of Maint	1.00	47,407	Y		23.69
General/Zone Maint. Work	5.00	26,150	Y		13.07	Vehicle/Equip Mechanic/O	4.00	28,750	Y		14.08
Storekeeper/Expediter	4.00	23,547	Y		11.77	Laborer	4.00	24,982	Y		12.48
Custodial Superintendent	1.00	34,082	Y		17.04	Custodial Supervisor/For	4.00	30,178	Y		15.08
Custodian/Housekeeper	81.00	22,258	Y		9.20	Grounds Superintendent	1.00	29,273	Y		14.86
Groundskeeper	7.00	18,503	Y		11.26	Utilities Supervisor/Man	1.00	44,691	Y		22.34
HVAC/Controls Technician	11.00	33,698	Y		16.50	Utilities Operator/Maint	10.00	25,336	Y		13.50
Environmental/Safety	1.00	43,738			21.86	Other	1.00	29,835	Y		14.91

MASTERS INSTITUTIONS (cont):

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
3631 - TARLETON STATE UNIV											
Chief Facilities Officer	1.00	58,350				Assoc/Asst Chief	1.00	36,071			
Secretarial/Clerical	7.00	14,372			8.52	Planner/Estimator	1.00	35,088			
Shop Supervisor/Foreman	9.00	26,062			8.52	Carpenter	4.00	17,332			10.32
Electrician	2.00	18,892			10.20	Locksmith	1.00	19,252			
Painter	3.00	17,330			9.44	Plumber/Pipefitter	3.00	20,323			9.44
Roofer	2.00	14,640			9.44	Chief/Superint. of Maint	1.00	31,000			8.52
Vehicle/Equip Mechanic/O	1.00	15,715			8.82	Storekeeper/Expediter	2.00	17,388			
Laborer	2.00	11,483			7.25	Custodial Superintendent	1.00	30,000			
Custodial Supervisor/For	2.00	14,541				Custodian/Housekeeper	29.00	12,315			
Grounds Supervisor/Forem	1.00	16,317			8.17	Groundskeeper	3.00	13,558			8.17
Utilities Supervisor/Man	1.00	32,000				HVAC/Controls Technician	1.00	17,260			9.30
Environmental/Safety	1.00	20,000									
3639 - TEXAS A&M UNIV/KINGSVILLE											
Chief Facilities Officer	1.00	56,436				Assoc/Asst Chief	1.00	38,000			
Shop Supervisor/Foreman	7.00	21,665			10.42	Carpenter	4.00	15,825			7.61
Electrician	3.00	18,617			8.95	Locksmith	1.00	18,272			8.78
Painter	4.00	16,422			7.90	Plumber/Pipefitter	3.00	15,833			7.61
General/Zone Maint. Work	5.00	15,481			7.44	Vehicle/Equip Mechanic/O	3.00	15,424			7.42
Custodial Superintendent	1.00	27,619				Custodial Supervisor/For	3.00	17,420			8.38
Custodian/Housekeeper	51.00	13,313			6.40	Grounds Supervisor/Forem	1.00	17,268			8.30
Groundskeeper	20.00	13,047			6.27	Utilities Supervisor/Man	1.00	34,000			
HVAC/Controls Technician	2.00	16,587			7.97	Utilities Operator/Maint	5.00	15,295			7.35
2099 - TOWSON STATE UNIV											
Chief Facilities Officer	1.00	65,910				Assoc/Asst Chief	2.00	52,001			
Business/Budget Manager	1.00	47,067				Other Admin. Managers	8.00	36,620			
Secretarial/Clerical	9.00	22,692				Architect/Planner	1.00	52,060			
Facil. Planning/Construc	1.00	37,595				Project Coordinator/Mana	4.00	37,346			
Shop Supervisor/Foreman	12.00	36,209				Carpenter	4.00	26,108			17.30
Electrician	5.00	29,161			20.03	Locksmith	3.00	26,108			17.30
Mason	1.00	28,080			18.60	Painter	2.00	26,108			17.30
Plumber/Pipefitter	5.00	28,080			18.60	Chief/Superint. of Maint	4.00	40,731			
General/Zone Maint. Work	31.00	21,272			14.10	Vehicle/Equip Mechanic/O	11.00	22,692			14.59
Custodial Superintendent	1.00			Y		Custodial Supervisor/For	12.00		Y	Y	
Custodian/Housekeeper	132.00		Y	Y		Grounds Superintendent	1.00	35,098			
Grounds Supervisor/Forem	2.00	28,080			18.60	Groundskeeper	14.00	18,705			12.03
Utilities Supervisor/Man	1.00	40,966				HVAC/Controls Technician	3.00				
Utilities Operator/Maint				Y		Security	36.00	40,731			26.34
2102 - UNIV OF BALTIMORE											
Chief Facilities Officer	1.00	60,000			30.00	Assoc/Asst Chief	1.00	36,000			17.00
Business/Budget Manager	1.00	24,000			11.00	Human Resources Manager	1.00	28,000			13.50
Secretarial/Clerical	1.00	20,000			17.00	Facil. Planning/Construc	1.00	39,000			18.80
Shop Supervisor/Foreman	3.00	27,900			13.40	Carpenter	2.00	21,000			10.20
Electrician	2.00	25,500			12.20	Locksmith	1.00	30,000			14.00
Painter	1.00	26,000			12.50	Plumber/Pipefitter	1.00	21,000			10.20
Chief/Superint. of Maint	1.00	35,000			16.80	General/Zone Maint. Work	1.00	24,300			11.60
Vehicle/Equip Mechanic/O	1.00	19,200			9.20	Custodial Supervisor/For	4.00	21,300	Y		10.20
Custodian/Housekeeper	30.00	13,200		Y	6.32	Grounds Supervisor/Forem	1.00	30,000			14.00
Groundskeeper	2.00	17,800			8.50	HVAC/Controls Technician	2.00	18,500			8.90
Planner/Estimator	1.00	30,000			14.50						

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
MASTERS INSTITUTIONS (cont):											
1092 - UNIV OF CENTRAL ARKANSAS											
Chief Facilities Officer	1.00	60,000				Assoc/Asst Chief	3.00	28,825			
Business/Budget Manager	1.00	21,132				Secretarial/Clerical	3.00	15,141			
Project Coordinator/Mana	1.00	20,598				Shop Supervisor/Foreman	3.00	25,399			
Carpenter	3.00	20,040			14.00	Electrician	4.00	19,625			14.00
Locksmith	1.00	22,197			14.00	Painter	1.00	14,146			14.00
Plumber/Pipefitter	1.00	18,505			14.00	General/Zone Maint. Work	7.00	19,344			14.00
Vehicle/Equip Mechanic/O	2.00	16,235			10.60	Storekeeper/Expediter	2.00	20,228			
Custodial Supervisor/For	6.00	16,419			10.00	Custodian/Housekeeper	46.00	12,062			10.00
Grounds Supervisor/Forem	2.00	20,806			10.00	Groundskeeper	14.00	13,542			10.00
Utilities Supervisor/Man	1.00	21,003									
3954 - UNIV OF CENTRAL FLORIDA											
Chief Facilities Officer	1.00	56,400		Y	27.01	Assoc/Asst Chief	3.00	40,133		Y	19.22
Other Admin. Managers	1.00	21,730	Y		10.40	Secretarial/Clerical	9.00	15,947	Y		7.64
Architect/Planner	1.00	29,870	Y		14.31	Project Coordinator/Mana	5.00	25,640	Y		12.28
Shop Supervisor/Foreman	2.00	21,181	Y		10.14	Carpenter	11.00	17,393	Y		8.33
Electrician	8.00	18,172	Y		8.70	Locksmith	2.00	20,390	Y		9.77
Painter	2.00	19,498	Y		9.37	Plumber/Pipefitter	2.00	21,646	Y		10.37
Sheetmetal Worker	1.00	22,079	Y		10.57	Chief/Superint. of Maint	1.00	28,049	Y		13.43
Vehicle/Equip Mechanic/O	5.00	17,926	Y		8.59	Storekeeper/Expediter	9.00	14,318	Y		6.86
Custodial Superintendent	1.00	25,708	Y		12.31	Custodial Supervisor/For	13.00	15,999	Y		7.66
Custodian/Housekeeper	37.00	14,087	Y		6.75	Grounds Superintendent	1.00	24,135	Y		11.56
Grounds Supervisor/Forem	3.00	17,965	Y		8.60	Groundskeeper	22.00	14,407	Y		6.90
Utilities Supervisor/Man	5.00	25,717	Y		12.32	HVAC/Controls Technician	8.00	18,271	Y		8.75
Utilities Operator/Maint	15.00	21,215	Y		10.16	Environmental/Safety	1.00	17,669	Y		8.46
Other	8.00	14,082	Y		6.74						
11711 - UNIV OF HOUSTON/CLEAR LAKE											
Chief Facilities Officer	1.00	59,335			28.42	Assoc/Asst Chief	1.00	42,445			20.33
Business/Budget Manager	1.00	25,600			12.26	Computer Programmer/Anal	1.00	30,197			14.46
Secretarial/Clerical	1.00	18,500			8.86	Shop Supervisor/Foreman	1.00	27,332			13.09
Carpenter	1.00	23,908			11.45	Electrician	1.00	29,441			14.10
Machinist/Welder	1.00	20,379			9.76	Painter	1.00	21,778			10.43
Plumber/Pipefitter	1.00	26,247			12.57	Chief/Superint. of Maint	1.00	30,736			14.72
General/Zone Maint. Work	5.00	18,358			8.79	Vehicle/Equip Mechanic/O	1.00	28,001			13.41
Storekeeper/Expediter	1.00	15,222			7.29	Custodial Superintendent	1.00	27,604			13.22
Custodial Supervisor/For	2.00	18,772			8.99	Custodian/Housekeeper	25.00	13,827			6.62
Grounds Superintendent	1.00	33,564			16.07	Groundskeeper	11.00	16,305			7.81
Utilities Supervisor/Man	1.00	34,056			16.31	HVAC/Controls Technician	1.00	28,063			13.44
Utilities Operator/Maint	8.00	20,345			9.74	Security	11.00	23,854			11.42
Environmental/Safety	1.00	35,500			17.00						
2326 - UNIV OF MICHIGAN/DEARBORN											
Chief Facilities Officer	1.00	62,550				Business/Budget Manager	2.00	36,061			
Other Admin. Managers	1.00	16,413				Secretarial/Clerical	3.00	25,355			
Project Coordinator/Mana	1.00	23,352				Shop Supervisor/Foreman	1.00	51,917			
Electrician	2.00	38,542	Y		13.97	Plumber/Pipefitter	1.00	38,542	Y		13.97
Chief/Superint. of Maint	1.00	23,352				General/Zone Maint. Work	3.00	26,291	Y		9.93
Vehicle/Equip Mechanic/O	1.00	28,621	Y		8.45	Custodial Supervisor/For	2.00	32,346			
Custodian/Housekeeper	45.00	21,877	Y	Y	7.47	Grounds Supervisor/Forem	1.00	40,921			
Groundskeeper	10.00	23,629	Y		8.45	HVAC/Controls Technician	3.00	38,542	Y		13.97
Utilities Operator/Maint	5.00	32,282	Y		13.97						

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
MASTERS INSTITUTIONS (cont):											
2327 - UNIV OF MICHIGAN/FLINT											
Chief Facilities Officer	1.00	51,165				Business/Budget Manager	1.00	44,507			
Other Admin. Managers	2.00	28,117	Y			Secretarial/Clerical	3.00	19,898			
Architect/Planner	3.00	41,680				Electrician	1.00	41,725	Y		
Chief/Superint. of Maint	1.00	41,513				General/Zone Maint. Work	3.00	28,434	Y		
Vehicle/Equip Mechanic/O	1.00	30,950	Y			Laborer	1.00	19,944			
Custodial Superintendent	1.00	40,389				Custodial Supervisor/For	8.00	20,110			
Custodian/Housekeeper	34.00	9,825				Groundskeeper	5.00	25,542	Y		
Utilities Supervisor/Man	1.00	42,328	Y			HVAC/Controls Technician	2.00	41,184	Y		
Utilities Operator/Maint	3.00	35,478				Environmental/Safety	1.00	20,953			
Other	1.00	28,811									
2388 - UNIV OF MINNESOTA/DULUTH											
Chief Facilities Officer	1.00	73,400				Business/Budget Manager	1.00	51,516			
Human Resources Manager	1.00	35,328				Computer Programmer/Anal	1.00	35,000		Y	
Other Admin. Managers	2.00	55,476				Secretarial/Clerical	7.00	25,913	Y		
Shop Supervisor/Foreman	1.00	39,384			24.48	Carpenter	9.00	34,488	Y	Y	21.44
Electrician	8.00	43,910	Y		31.46	Locksmith	1.00	34,488	Y		21.44
Painter	4.00	29,320	Y	Y	21.44	Plumber/Pipefitter	3.00	42,912	Y		35.69
General/Zone Maint. Work	7.00	32,678	Y		19.45	Vehicle/Equip Mechanic/O	4.00	32,784	Y		20.83
Storekeeper/Expediter	5.00	28,426	Y		11.05	Custodial Supervisor/For	3.00	32,576			
Custodian/Housekeeper	38.00	26,030	Y		17.45	Grounds Superintendent	1.00	39,384			
Grounds Supervisor/Forem	1.00	37,380				Groundskeeper	5.00	26,484	Y		17.45
Utilities Supervisor/Man	4.00	46,218				HVAC/Controls Technician	3.00	36,548	Y		
Utilities Operator/Maint	9.00	33,692	Y			Other	5.00	32,223			
Laborer	27.00	13,134			6.92						
1016 - UNIV OF NORTH ALABAMA											
Chief Facilities Officer	1.00	57,860			27.82	Secretarial/Clerical	2.00	18,439			8.86
Carpenter	3.00	24,496			11.78	Electrician	3.00	27,144			13.05
Locksmith	2.00	20,698			9.95	Painter	3.00	22,880			11.00
Plumber/Pipefitter	2.00	23,462			11.28	Chief/Superint. of Maint	1.00	32,986			15.86
General/Zone Maint. Work	1.00	25,195			12.11	Vehicle/Equip Mechanic/O	1.00	19,712			9.48
Storekeeper/Expediter	1.00	18,774			9.03	Laborer	2.00	15,839			7.62
Custodial Superintendent	1.00	32,191			15.48	Custodial Supervisor/For	1.00	23,980			11.53
Custodian/Housekeeper	50.00	15,496			7.45	Grounds Superintendent	1.00	32,191			15.48
Groundskeeper	10.00	16,243			7.81	HVAC/Controls Technician	4.00	27,352			13.15
Utilities Operator/Maint	3.00	19,219			9.24						
2975 - UNIV OF NORTH CAROLINA/CHARLOTTE											
Chief Facilities Officer	1.00	72,650				Assoc/Asst Chief	2.00	48,555			
Business/Budget Manager	1.00	33,015				Computer/Telecom Special	1.00	47,940			
Computer Programmer/Anal	1.00	32,000				Secretarial/Clerical	9.00	18,148			
Architect/Planner	1.00	51,000				Facil. Planning/Construc	6.00	32,324			
Shop Supervisor/Foreman	2.00	26,723				Carpenter	3.00	21,063			15.20
Electrician	14.00	21,374			14.10	Plumber/Pipefitter	2.00	22,011			13.30
Chief/Superint. of Maint	4.00	36,287				General/Zone Maint. Work	16.00	20,333			15.20
Vehicle/Equip Mechanic/O	6.00	19,514			13.30	Custodial Superintendent	1.00	34,676			
Custodial Supervisor/For	7.00	19,119				Custodian/Housekeeper	58.00	14,965			9.90
Grounds Superintendent	1.00	40,325				Grounds Supervisor/Forem	1.00	26,168			
Groundskeeper	13.00	15,987			15.15	Utilities Supervisor/Man	2.00	33,684			
HVAC/Controls Technician	10.00	25,508			13.30	Utilities Operator/Maint	5.00	18,824			13.30
Other	1.00	20,022			13.45	Environmental/Safety	2.00	21,782			

MASTERS INSTITUTIONS (cont):

2984 - UNIV OF NORTH CAROLINA/WILMINGTTON

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
Chief Facilities Officer	1.00	53,095				Business/Budget Manager	1.00	24,514			
Computer/Telecom Special	1.00	21,770				Other Admin. Managers	2.00	15,377			
Secretarial/Clerical	4.00	16,621				Facil. Planning/Construc	4.00	22,912			
Project Coordinator/Mana	1.00	24,706				Shop Supervisor/Foreman	5.00	26,479			6.50
Carpenter	1.00	24,214			6.50	Electrician	6.00	19,478			6.50
Locksmith	2.00	19,913			6.50	Painter	2.00	19,227			6.50
Plumber/Pipefitter	3.00	21,548			6.50	Chief/Superint. of Maint	1.00	29,038			
Vehicle/Equip Mechanic/O	3.00	20,485			6.50	Custodial Superintendent	1.00	23,724			
Custodial Supervisor/For	8.00	17,389				Custodian/Housekeeper	38.00	14,572			
Grounds Superintendent	1.00	26,721				Grounds Supervisor/Forem	3.00	21,544			
Groundskeeper	13.00	15,096				HVAC/Controls Technician	4.00	24,133			6.50
Utilities Operator/Maint	5.00	22,787			6.50						

1890 - UNIV OF NORTHERN IOWA

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
Chief Facilities Officer	1.00	73,600				Business/Budget Manager	1.00	35,700			
Other Admin. Managers	1.00	43,750				Secretarial/Clerical	8.00	24,800	Y		
Shop Supervisor/Foreman	3.00	38,100				Carpenter	8.00	24,509	Y		16.08
Electrician	7.00	26,806	Y		17.59	Locksmith	2.00	25,293	Y		16.60
Mason	3.00	25,293	Y		16.60	Painter	5.00	24,174	Y		15.86
Plumber/Pipefitter	7.00	25,921	Y		17.01	Sheetmetal Worker	1.00	26,396	Y		17.32
Chief/Superint. of Maint	3.00	35,350				General/Zone Maint. Work	10.00	24,882	Y		16.33
Elevator Mechanic	2.00	29,620	Y		19.44	Vehicle/Equip Mechanic/O	6.00	24,567	Y		16.24
Custodial Superintendent	1.00	42,300				Custodial Supervisor/For	4.00	26,725			
Custodian/Housekeeper	48.00	16,365	Y		10.74	Grounds Superintendent	2.00	32,400			
Groundskeeper	18.00	22,870	Y		15.01	Utilities Supervisor/Man	4.00	43,200			
HVAC/Controls Technician	4.00	27,500	Y		18.07	Utilities Operator/Maint	25.00	25,800	Y		16.94
Environmental/Safety	3.00	27,500	Y		18.07	Facil. Planning/Construc	1.00	23,400	Y		15.37
Storekeeper/Expediter	7.00	21,500	Y		14.09						

6951 - UNIV OF SOUTH CAROLINA/SPARTANBURG

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
Chief Facilities Officer	1.00	45,000				Assoc/Asst Chief	1.00	25,000			
Secretarial/Clerical	1.00	18,000				Carpenter	1.00	26,000			
Electrician	2.00	22,000				Painter	1.00	24,000			
Plumber/Pipefitter	1.00	22,000				Chief/Superint. of Maint	1.00	32,000			
General/Zone Maint. Work	2.00	17,000				Custodial Superintendent	1.00	17,000			
Custodial Supervisor/For	2.00	16,000				Custodian/Housekeeper	13.00	11,000			
Grounds Superintendent	1.00	21,000				Groundskeeper	1.00	14,000			
HVAC/Controls Technician	2.00	25,000									

9762 - UNIV OF SOUTHERN MAINE

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
Chief Facilities Officer	1.00	52,890				Assoc/Asst Chief	1.00	41,440			
Business/Budget Manager	1.00	27,916	Y			Other Admin. Managers	1.00	28,400	Y		
Secretarial/Clerical	3.00	19,184	Y			Architect/Planner	2.00	35,478	Y		
Facil. Planning/Construc	1.00	27,000	Y			Shop Supervisor/Foreman	2.00	29,354	Y		
Carpenter	2.00	22,770	Y		17.00	Electrician	2.00	26,000	Y		17.00
Locksmith	1.00	20,200	Y		17.00	Plumber/Pipefitter	2.00	22,430	Y		17.00
General/Zone Maint. Work	1.00	19,000	Y		17.00	Elevator Mechanic				Y	
Vehicle/Equip Mechanic/O	1.00	27,700	Y		17.00	Storekeeper/Expediter	1.00	29,500	Y		17.00
Custodial Superintendent	2.00	27,370	Y		15.00	Custodial Supervisor/For	6.00	24,120	Y		15.00
Custodian/Housekeeper	58.00	15,059	Y		15.00	Grounds Superintendent	1.00	26,680	Y		17.00
Grounds Supervisor/Forem	1.00	25,001	Y		17.00	Groundskeeper	8.00	18,602	Y		17.00
Utilities Supervisor/Man	2.00	25,334	Y		17.00	HVAC/Controls Technician	2.00	24,535	Y		17.00
Environmental/Safety	2.00	17,513	Y								

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
MASTERS INSTITUTIONS (cont):											
3599 - UNIV OF TEXAS/PAN AMERICAN											
Chief Facilities Officer	2.00	35,754				Business/Budget Manager	1.00	30,264			
Computer Programmer/Anal	1.00	22,500				Other Admin. Managers	1.00	26,148			
Secretarial/Clerical	11.00	15,246				Architect/Planner	2.00	32,790			
Facil. Planning/Construc	2.00	23,130			11.00	Shop Supervisor/Foreman	7.00	22,954			
Carpenter	4.00	17,349			11.00	Electrician	5.00	18,838			10.00
Locksmith	1.00	24,456			11.95	Machinist/Welder	1.00	17,904			8.75
Mason	2.00	16,392			9.00	Painter	3.00	15,632			7.00
Plumber/Pipefitter	3.00	18,104			11.00	Chief/Superint. of Maint	1.00	27,972			
General/Zone Maint. Work	4.00	9,864				Vehicle/Equip Mechanic/O	5.00	18,035			10.00
Storekeeper/Expediter	1.00	20,004				Laborer	4.00	15,534			9.00
Custodial Superintendent	1.00	28,428				Custodial Supervisor/For	8.00	17,118			10.00
Custodian/Housekeeper	17.00	13,287			7.00	Grounds Supervisor/Forem	3.00	20,440			10.82
Groundskeeper	9.00	13,587			7.00	Utilities Supervisor/Man	1.00	34,740			
HVAC/Controls Technician	6.00	20,762				Utilities Operator/Maint	6.00	18,954			10.00
Environmental/Safety	1.00	18,408									
3659 - UNIV OF TEXAS/SAN ANTONIO											
Chief Facilities Officer	1.00	79,200			53.69	Assoc/Asst Chief	1.00	51,420			34.86
Training Officer	0.50	22,584			7.66	Other Admin. Managers	1.00	30,804			20.88
Secretarial/Clerical	2.00	16,371			11.10	Architect/Planner	3.00	29,517			20.01
Facil. Planning/Construc	1.00	35,640			24.15	Planner/Estimator	1.00	14,518			9.84
Project Coordinator/Mana	2.00	27,360			18.54	Shop Supervisor/Foreman	7.00	24,626			16.69
Carpenter	6.00	22,727			15.41	Electrician	5.00	20,394			13.82
Locksmith	3.00	17,141			11.62	Painter	3.00	21,748			14.75
Plumber/Pipefitter	3.00	16,000			10.84	Chief/Superint. of Maint	1.00	39,000			26.44
General/Zone Maint. Work	13.00	15,801			10.72	Vehicle/Equip Mechanic/O	3.00	16,565		Y	11.22
Storekeeper/Expediter	1.00	14,700			9.97	Laborer	5.00	11,169			7.57
Custodial Superintendent	1.00	40,104			27.18	Custodial Supervisor/For	8.00	16,649			11.28
Custodian/Housekeeper	57.00	11,580			7.85	Grounds Superintendent	1.00	36,380			24.66
Grounds Supervisor/Forem	1.00	26,732			18.12	Groundskeeper	17.00	13,271			9.00
Utilities Supervisor/Man	3.00	32,133			21.78	HVAC/Controls Technician	3.00	21,564			14.62
Utilities Operator/Maint	6.00	22,529		Y	15.27	Other	2.00	16,764			11.36
3917 - UNIV OF WISCONSIN/EAU CLAIRE											
Chief Facilities Officer	1.50	74,839				Business/Budget Manager	1.00	31,602	Y		
Computer/Telecom Special	1.00	31,038	Y			Other Admin. Managers	1.00	44,449	Y		
Secretarial/Clerical	1.00	21,522	Y			Facil. Planning/Construc	2.50	28,692	Y		
Project Coordinator/Mana	2.00	38,358	Y			Shop Supervisor/Foreman	3.00	37,898			
Carpenter	4.00	30,171	Y		23.80	Electrician	4.00	38,844	Y		30.03
Locksmith	2.00	26,324	Y		24.20	Machinist/Welder	1.00	28,970	Y		26.50
Mason	1.00	22,302	Y		20.40	Painter	3.00	33,278	Y		24.20
Plumber/Pipefitter	2.00	35,451	Y		28.80	Roofer	1.00	20,780	Y		20.40
Sheetmetal Worker	1.00	27,969	Y		26.50	Chief/Superint. of Maint	1.00	47,410	Y		
General/Zone Maint. Work	1.00	21,216	Y			Vehicle/Equip Mechanic/O	2.00	23,366	Y		
Storekeeper/Expediter	2.00	26,614	Y			Laborer	1.00	20,500	Y		
Custodial Superintendent	1.00	30,806				Custodial Supervisor/For	2.00	26,733			
Custodian/Housekeeper	52.65	19,626	Y		18.10	Grounds Superintendent	1.00	48,039			
Grounds Supervisor/Forem	3.00	22,606				Groundskeeper	27.00	14,299			
Utilities Supervisor/Man	1.00	42,018				HVAC/Controls Technician	15.00	19,077			
Utilities Operator/Maint	8.00	15,488				Other	2.00	19,855			

MASTERS INSTITUTIONS (cont):

3919 - UNIV OF WISCONSIN/LA CROSSE

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
Chief Facilities Officer	1.00	68,277				Assoc/Asst Chief	1.00	53,654			
Business/Budget Manager	1.00	32,042	Y			Secretarial/Clerical	1.00	24,702	Y		
Planner/Estimator	1.00	35,229	Y			Shop Supervisor/Foreman	1.00	44,171	Y		
Carpenter	2.00	37,072	Y		24.68	Electrician	2.00	42,496	Y		28.32
Locksmith	1.00	26,161	Y		21.64	Machinist/Welder	1.00	30,715	Y		23.16
Mason	1.00	38,950	Y		25.92	Painter	1.00	33,246	Y		22.28
Plumber/Pipefitter	2.00	42,397	Y		27.80	Chief/Superint. of Maint	1.00	41,816			
General/Zone Maint. Work	10.00	26,869	Y		22.20	Vehicle/Equip Mechanic/O	1.00	30,996	Y		26.12
Storekeeper/Expediter	1.00	25,191	Y			Custodial Supervisor/For	3.00	28,592			
Custodian/Housekeeper	44.00	19,445	Y		16.36	Grounds Superintendent	1.00	43,572			
Grounds Supervisor/Forem	1.00	22,976	Y		19.64	Groundskeeper	6.00	23,645	Y		19.64
Utilities Supervisor/Man	2.00	37,095				HVAC/Controls Technician	3.00	35,230	Y		29.72
Utilities Operator/Maint	5.00	29,894	Y			Security	8.00	36,419	Y		
Environmental/Safety	1.00	23,797									

3924 - UNIV OF WISCONSIN/STEVENS POINT

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
Chief Facilities Officer	1.00	67,600			54.54	Assoc/Asst Chief	1.00	57,500			47.40
Business/Budget Manager	1.00	33,900	Y		29.72	Other Admin. Managers	1.00	28,800	Y		24.73
Secretarial/Clerical	1.00	22,700	Y		18.80	Facil. Planning/Construc	1.00	35,900			30.24
Shop Supervisor/Foreman	1.00	45,100	Y		45.81	Carpenter	2.00	37,800	Y		27.89
Electrician	3.00	43,200	Y		33.15	Locksmith	2.00	26,200	Y		24.34
Machinist/Welder	1.00	28,800	Y		25.08	Mason	1.00	38,350	Y		28.97
Painter	1.00	38,600	Y		24.47	Plumber/Pipefitter	1.00	44,100	Y		32.99
General/Zone Maint. Work	6.00	22,900	Y		20.41	Elevator Mechanic	1.00	30,100	Y		26.42
Vehicle/Equip Mechanic/O	7.00	27,503	Y		25.46	Custodial Supervisor/For	3.00	25,100			21.72
Custodian/Housekeeper	41.00	20,600	Y		19.78	Grounds Superintendent	1.00	33,225			
Grounds Supervisor/Forem	9.00	18,266				Groundskeeper	68.00	13,820	Y		
Utilities Supervisor/Man	1.00	35,250				HVAC/Controls Technician	15.00	20,458	Y		
Utilities Operator/Maint	18.00	21,025	Y								

3925 - UNIV OF WISCONSIN/SUPERIOR

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
Chief Facilities Officer	1.00	59,830		Y		Assoc/Asst Chief	1.00	35,743		Y	
Other Admin. Managers	1.00	39,088		Y		Secretarial/Clerical	2.00	23,400	Y		
Carpenter	1.00	39,511	Y		21.76	Electrician	1.00	47,887	Y		30.61
Locksmith	1.00	29,631	Y		18.09	Painter	1.00	39,266	Y		24.89
Plumber/Pipefitter	1.00	46,381	Y		30.56	General/Zone Maint. Work	4.00	26,210	Y		17.01
Vehicle/Equip Mechanic/O	2.00	23,674	Y		18.09	Storekeeper/Expediter	1.00	26,667	Y		17.23
Custodial Supervisor/For	1.00	32,136		Y		Custodian/Housekeeper	15.00	20,800	Y		15.77
Grounds Supervisor/Forem	1.00	33,410	Y			Groundskeeper	3.00	27,563	Y		16.28
Utilities Supervisor/Man	1.00	35,228		Y		HVAC/Controls Technician	1.00	29,562	Y		22.00
Utilities Operator/Maint	6.00	29,625	Y			Security	4.00	29,501	Y		21.00
Other	3.00	28,108	Y		14.51						

3764 - VIRGINIA STATE UNIV

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
Chief Facilities Officer	1.00	55,251				Assoc/Asst Chief	1.00	44,733			
Business/Budget Manager	1.00	34,241				Secretarial/Clerical	5.00	18,258			
Architect/Planner	1.00	52,000				Facil. Planning/Construc	2.00	35,661			
Project Coordinator/Mana	3.00	25,351				Shop Supervisor/Foreman	2.00	25,791			
Carpenter	3.00	21,000				Electrician	3.00	24,720			
Locksmith	1.00	21,932				Mason	2.00	22,245			
Painter	1.00	26,339				Plumber/Pipefitter	7.00	20,504			
Chief/Superint. of Maint	1.00	26,800				Vehicle/Equip Mechanic/O	3.00	18,114			
Custodial Superintendent	1.00	28,652				Custodial Supervisor/For	3.00	14,287			
Custodian/Housekeeper	18.00	10,183				Grounds Superintendent	1.00	28,652			
Grounds Supervisor/Forem	3.00	15,681				Groundskeeper	10.00	13,500			
HVAC/Controls Technician	2.00	22,464				Environmental/Safety	1.00	24,093			
Other	12.00					Laborer	22.00	12,000			
Utilities Operator/Maint	1.00	34,409									

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
MASTERS INSTITUTIONS (cont):											
1949 - WASHBURN UNIV OF TOPEKA											
Chief Facilities Officer	1.00					Assoc/Asst Chief	1.00				
Other Admin. Managers	3.00					Secretarial/Clerical	4.00				
Architect/Planner	2.00					Carpenter	2.00				
Electrician	2.00					Painter	2.00				
Plumber/Pipefitter	2.00					Vehicle/Equip Mechanic/O	2.00				
Storekeeper/Expediter	2.00					Laborer	4.00				
Custodial Supervisor/For	5.00					Custodian/Housekeeper	27.00				
Grounds Superintendent	1.00					Groundskeeper	7.00				
HVAC/Controls Technician	2.00					Utilities Operator/Maint	5.00				
3680 - WEBER STATE UNIV											
Chief Facilities Officer	1.00					Assoc/Asst Chief	1.00				
Secretarial/Clerical	2.00	15,800				Shop Supervisor/Foreman	7.00	32,712			
Carpenter	6.00	22,539				Electrician	3.00	21,791			
Machinist/Welder	1.00					Painter	2.00	24,789			
Plumber/Pipefitter	5.00	25,237				Vehicle/Equip Mechanic/O	2.00	21,509			
Custodial Superintendent	1.00					Custodial Supervisor/For	1.00				
Custodian/Housekeeper	52.00	15,184				Grounds Superintendent	1.00				
Grounds Supervisor/Forem	7.00	19,817				Groundskeeper	11.00	13,315			
HVAC/Controls Technician	3.00	24,646				Utilities Operator/Maint	8.00	19,750			
2981 - WESTERN CAROLINA UNIV											
Chief Facilities Officer	1.00	57,463				Assoc/Asst Chief	1.00	47,000			
Business/Budget Manager	1.00	46,548				Secretarial/Clerical	2.00	19,865			
Architect/Planner	1.00	36,040				Facil. Planning/Construc	3.00	21,111			
Planner/Estimator	4.00	19,362				Shop Supervisor/Foreman	4.00	25,774			
Carpenter	6.00	19,761			10.07	Electrician	6.00	23,580			11.82
Locksmith	1.00	24,439			10.07	Machinist/Welder	1.00	20,849			10.76
Painter	6.00	18,202			9.86	Plumber/Pipefitter	7.00	20,918			10.76
Roofer	1.00	19,258			10.07	Chief/Superint. of Maint	1.00	42,015			
General/Zone Maint. Work	1.00	25,082			10.76	Vehicle/Equip Mechanic/O	4.00	22,783			10.94
Storekeeper/Expediter	3.00	19,123				Custodial Superintendent	1.00	35,418			
Custodial Supervisor/For	6.00	16,685			7.28	Custodian/Housekeeper	47.00	15,043			7.28
Grounds Superintendent	1.00	27,889				Grounds Supervisor/Forem	3.00	20,613			8.10
Groundskeeper	22.00	15,073			8.10	Utilities Supervisor/Man	2.00	24,509			
HVAC/Controls Technician	5.00	22,800			10.76	Utilities Operator/Maint	11.00	21,234			11.44
Security	2.00	31,867				Environmental/Safety	1.00	26,747			
1780 - WESTERN ILLINOIS UNIV											
Chief Facilities Officer	1.00	70,020				Assoc/Asst Chief	1.00	54,720			
Business/Budget Manager	1.00	34,284				Human Resources Manager	1.00	25,752			
Secretarial/Clerical	7.00	16,657				Architect/Planner	2.00	45,000			
Facil. Planning/Construc	4.00	24,553				Project Coordinator/Mana	2.00	33,840			
Shop Supervisor/Foreman	6.00	41,966				Carpenter	9.00	37,343	Y		19.15
Electrician	10.00	38,025			19.50	Locksmith	3.00	32,739			
Painter	4.00	42,764			21.93	Plumber/Pipefitter	11.00	41,886	Y		21.48
Chief/Superint. of Maint	2.00	42,990				Elevator Mechanic	3.00	39,390			
Storekeeper/Expediter	4.00	23,272				Custodial Superintendent	1.00	19,440			
Custodial Supervisor/For	13.00	25,720				Custodian/Housekeeper	131.00	22,563			
Grounds Superintendent	1.00	30,182				Grounds Supervisor/Forem	2.00	28,237			
Groundskeeper	18.00	20,715				Utilities Supervisor/Man	1.00	43,452			
HVAC/Controls Technician	19.00	37,336	Y		17.95	Utilities Operator/Maint	13.00	31,117	Y		
Environmental/Safety	2.00	28,538	Y		13.72	Other Admin. Managers	2.00	22,178			

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
MASTERS INSTITUTIONS (cont):											
3209 - WESTERN OREGON STATE COLLEGE											
Chief Facilities Officer	1.00	66,679			19.30	Business/Budget Manager	1.00	40,513			19.30
Computer Programmer/Anal	1.00	36,240			19.30	Secretarial/Clerical	2.00	27,928			19.30
Facil. Planning/Construc	1.00	54,757			19.30	Project Coordinator/Mana	1.00	35,184			19.30
Carpenter	2.00	42,460			19.30	Electrician	1.00	44,492			19.30
Locksmith	1.00	38,617			19.30	Painter	2.00	39,565			19.30
Chief/Superint. of Maint	1.00	50,624			19.30	General/Zone Maint. Work	6.00	37,501			19.30
Vehicle/Equip Mechanic/O	1.00	36,892			19.30	Storekeeper/Expediter	4.00	35,410			19.30
Custodial Superintendent	1.00	44,971			19.30	Grounds Superintendent	1.00	42,887			19.30
Groundskeeper	5.00	29,899			19.30	HVAC/Controls Technician	2.00	42,460			19.30
3802 - WESTERN WASHINGTON UNIV											
Chief Facilities Officer	1.00	67,700				Business/Budget Manager	1.00	41,200			
Training Officer	1.00	32,700				Computer Programmer/Anal	1.00	34,400			
Other Admin. Managers	3.00	45,000				Secretarial/Clerical	6.00	28,500			
Architect/Planner	6.00	47,400			38.00	Facil. Planning/Construc	1.00	47,400			
Planner/Estimator	1.00	40,000				Project Coordinator/Mana	1.00	45,000			
Shop Supervisor/Foreman	8.00	39,900	Y			Carpenter	7.00	30,400	Y		29.75
Electrician	5.00	33,500	Y		32.00	Painter	7.00	30,400	Y		30.25
Plumber/Pipefitter	5.00	33,500	Y		32.00	Roofer	1.00	30,400	Y		29.75
Sheetmetal Worker	2.00	33,500	Y		32.00	Chief/Superint. of Maint	1.00	48,000			
Elevator Mechanic				Y		Vehicle/Equip Mechanic/O	16.00	32,938	Y		31.47
Storekeeper/Expediter	1.00	27,600	Y			Laborer	5.00	25,700	Y		26.25
Custodial Superintendent	1.00	34,400				Custodial Supervisor/For	1.00	25,700	Y		
Custodian/Housekeeper	43.00	22,400	Y		15.00	Grounds Supervisor/Forem	1.00	40,900	Y		
Groundskeeper	7.00	24,000	Y		23.25	HVAC/Controls Technician	7.00	33,500	Y		32.00
Utilities Operator/Maint	1.00	33,500	Y		32.00						
1950 - WICHITA STATE UNIV											
Chief Facilities Officer	1.00	70,000				Assoc/Asst Chief	2.00	48,100			
Business/Budget Manager	1.00	30,272				Computer Programmer/Anal	2.00	34,301			
Other Admin. Managers	1.00	30,144				Secretarial/Clerical	6.00	18,194			
Architect/Planner	5.00	35,571				Facil. Planning/Construc	2.00	65,820			
Shop Supervisor/Foreman	8.00	26,437			15.51	Carpenter	7.00	22,490			13.19
Electrician	9.00	22,348			13.11	Locksmith	3.00	22,697			13.31
Machinist/Welder	1.00	25,416			14.91	Painter	8.00	21,481			12.60
Plumber/Pipefitter	11.00	23,483			13.77	Sheetmetal Worker	1.00	23,058			13.52
Chief/Superint. of Maint	1.00	34,890				General/Zone Maint. Work	11.00	19,406			11.38
Vehicle/Equip Mechanic/O	5.00	23,293			13.66	Storekeeper/Expediter	7.00	16,943			
Laborer	15.00	10,079				Custodial Superintendent	1.00	32,698			
Custodial Supervisor/For	8.00	19,207				Custodian/Housekeeper	82.00	14,865			
Grounds Superintendent	2.00	26,300				Grounds Supervisor/Forem	3.00	20,078			
Groundskeeper	11.00	18,013				Utilities Supervisor/Man	1.00	26,694			
HVAC/Controls Technician	9.00	23,197			13.61	Utilities Operator/Maint	7.00	22,370			

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
BACCALAUREATE INSTITUTIONS:											
3463 - DAKOTA STATE UNIV											
Chief Facilities Officer	1.00	37,070				Secretarial/Clerical	1.00	17,140			
Architect/Planner				Y		Carpenter	2.00	19,741			13.00
Electrician	1.00	19,427			13.00	Plumber/Pipefitter	2.00	21,189			13.00
Elevator Mechanic				Y		Vehicle/Equip Mechanic/O				Y	
Custodial Supervisor/For	1.00	17,452				Custodian/Housekeeper	12.00	13,293			8.00
Groundskeeper	3.00	13,672			8.00	Security	2.00	15,409			
8155 - EVERGREEN STATE COLLEGE											
Chief Facilities Officer	1.00	57,600				Assoc/Asst Chief	1.00	37,000	Y		
Business/Budget Manager	2.00	24,500	Y			Architect/Planner	1.00	50,000			
Project Coordinator/Mana	1.00	43,000	Y			Shop Supervisor/Foreman	1.00	40,000			
Carpenter	3.00	27,000	Y		27.00	Electrician	1.00	33,500	Y		28.00
Locksmith	1.00	30,400	Y			Painter	2.00	24,600	Y		27.00
Plumber/Pipefitter	4.00	33,500	Y		29.00	Chief/Superint. of Maint	1.00	43,000			
General/Zone Maint. Work	7.00	33,500	Y			Vehicle/Equip Mechanic/O	2.00	25,600	Y		21.00
Storekeeper/Expediter	1.00	22,900	Y			Custodial Superintendent	1.00	37,000			
Custodial Supervisor/For	1.00	25,700	Y			Custodian/Housekeeper	23.00	22,300	Y		20.00
Grounds Supervisor/Forem	1.00	34,400	Y			Groundskeeper	4.00	27,100	Y		22.00
HVAC/Controls Technician	1.00	38,900	Y			Other	1.00	55,000			
Environmental/Safety	1.00	29,600	Y		24.00						
1098 - HENDERSON STATE UNIVERSTY											
Chief Facilities Officer	1.00	37,000				Secretarial/Clerical	1.00	18,000			
Carpenter	2.00	22,000				Electrician	1.00	17,742			
Painter	2.00	19,000				Plumber/Pipefitter	1.00	23,254			
Chief/Superint. of Maint	1.00	26,000				General/Zone Maint. Work	2.00	16,000			
Vehicle/Equip Mechanic/O	1.00	25,854				Storekeeper/Expediter	1.00	20,841			
Custodial Superintendent	1.00	26,000				Custodial Supervisor/For	2.00	14,500			
Custodian/Housekeeper	39.00	12,480				Grounds Superintendent	1.00	19,240			
Grounds Supervisor/Forem	2.00	14,000				Groundskeeper	7.00	11,128			
HVAC/Controls Technician	2.00	18,500									
2790 - NYACK COLLEGE											
Chief Facilities Officer	1.00	45,000			45.00	Other Admin. Managers	2.00	25,000			
Carpenter	2.00	28,000			25.00	Electrician	1.00	28,000			25.00
Painter	2.00	23,000			20.00	Plumber/Pipefitter	1.00	28,000			25.00
Laborer	2.00	16,500			15.00	Custodial Superintendent	1.00	35,000			
Custodian/Housekeeper	15.00	16,500			15.00						
3181 - SOUTHWESTERN OKLAHOMA STATE UNIV											
Chief Facilities Officer	1.00	49,000				Assoc/Asst Chief	1.00	30,600			
Secretarial/Clerical	2.00	13,000				Shop Supervisor/Foreman	3.00	28,000			
Carpenter	4.00	20,000				Electrician	2.00	24,000			
Locksmith	1.00	14,000				Painter	2.00	18,000			
Plumber/Pipefitter	2.00	24,000				Vehicle/Equip Mechanic/O	1.00	17,000			
Storekeeper/Expediter	1.00	18,000				Custodial Superintendent	1.00	26,000			
Custodian/Housekeeper	17.00	13,500				Grounds Superintendent	1.00	23,000			
Groundskeeper	7.00	14,000				HVAC/Controls Technician	2.00	19,000			
Utilities Operator/Maint	2.00	18,000									

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
BACCALAUREATE INSTITUTIONS (cont):											
2377 - ST. CLOUD STATE UNIV											
Chief Facilities Officer	1.00	63,000				Assoc/Asst Chief	2.00	34,000	Y		
Business/Budget Manager	1.00	34,000	Y			Training Officer	1.00	34,000	Y		
Secretarial/Clerical	3.00	28,000	Y			Shop Supervisor/Foreman	1.00	37,000	Y		
Carpenter	5.00	33,000	Y			Electrician	4.00	33,000	Y		
Locksmith	2.00	30,000	Y			Machinist/Welder	1.00	33,000	Y		
Mason	1.00	33,000	Y			Painter	3.00	33,000	Y		
Plumber/Pipefitter	3.00	36,000	Y			Sheetmetal Worker	1.00	33,000	Y		
Chief/Superint. of Maint	2.00	42,000	Y			General/Zone Maint. Work	11.00	25,000	Y		
Vehicle/Equip Mechanic/O	1.00	35,000	Y			Storekeeper/Expediter	2.00	30,000	Y		
Laborer	12.00	24,000	Y			Custodial Superintendent	1.00	35,000	Y		
Custodial Supervisor/For	5.00	27,000	Y			Custodian/Housekeeper	60.00	25,000	Y		
Grounds Superintendent	1.00	34,000	Y			Grounds Supervisor/Forem	1.00	26,000	Y		
Groundskeeper	2.00	24,000	Y			Utilities Supervisor/Man	1.00	34,000	Y		
HVAC/Controls Technician	2.00	33,000	Y			Utilities Operator/Maint	12.00	31,000	Y		
3594 - UNIV OF NORTH TEXAS											
Chief Facilities Officer	1.00	71,828				Assoc/Asst Chief	1.00	52,249			
Business/Budget Manager	1.00	52,000				Computer/Telecom Special	1.00	44,664			
Computer Programmer/Anal	1.00	33,288				Other Admin. Managers	2.00	24,552			
Secretarial/Clerical	12.00	17,332				Architect/Planner	1.00	52,794			
Facil. Planning/Construc	5.00	36,148				Project Coordinator/Mana	1.00	29,172			
Shop Supervisor/Foreman	4.00	31,668				Carpenter	8.00	21,531			13.86
Electrician	7.00	22,133			14.30	Locksmith	3.00	21,704			13.86
Machinist/Welder	1.00	21,648			13.86	Mason	2.00	22,002			13.86
Painter	6.00	21,300			13.86	Plumber/Pipefitter	8.00	20,755			13.86
Roofer	2.00	22,745			13.86	Vehicle/Equip Mechanic/O	6.00	20,754			13.02
Storekeeper/Expediter	4.00	18,074			11.84	Custodial Superintendent	1.00	32,196			
Custodial Supervisor/For	8.00	18,797			8.79	Custodian/Housekeeper	75.00	13,108			8.79
Grounds Superintendent	1.00	34,967				Grounds Supervisor/Forem	3.00	23,040			10.40
Groundskeeper	20.00	16,072			10.40	HVAC/Controls Technician	2.00	25,896			14.05
Utilities Operator/Maint	18.00	22,047			14.05	Laborer	7.00	15,925			9.40
3008 - VALLEY CITY STATE UNIV											
Chief Facilities Officer	1.00	40,000			19.00	Secretarial/Clerical	1.00	8,000			7.70
Architect/Planner				Y		Carpenter	1.00	18,000			8.70
Electrician				Y		Locksmith	1.00	18,000			8.70
Machinist/Welder				Y		Mason				Y	
Painter				Y		Plumber/Pipefitter				Y	
Roofer				Y		General/Zone Maint. Work	3.00	17,500			8.50
Elevator Mechanic				Y		Vehicle/Equip Mechanic/O	1.00	18,000			8.70
Custodial Superintendent	1.00	22,000			10.60	Custodial Supervisor/For	1.00	17,000			8.20
Custodian/Housekeeper	9.00	16,000			7.70	Grounds Supervisor/Forem	1.00	17,000			8.20
Utilities Supervisor/Man	1.00	23,000			11.10	HVAC/Controls Technician	3.00	19,000			9.10
Utilities Operator/Maint	3.00	17,000			8.20	Security	1.00	17,000			8.20

ASSOCIATE OF ARTS INSTITUTIONS:

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
7582 - AIMS COMM COLLEGE											
Chief Facilities Officer	1.00	42,800				Other Admin. Managers	1.00	28,222			
Secretarial/Clerical	1.00	16,292				General/Zone Maint. Work	4.00	22,000			
Vehicle/Equip Mechanic/O	1.00	24,000				Grounds Superintendent	1.00	37,000			
Groundskeeper	4.00	23,000				HVAC/Controls Technician	1.00	28,000			
3607 - ALAMO COMM COLLEGE DISTRICT											
Chief Facilities Officer	1.00	66,141				Assoc/Asst Chief	3.00	53,664			
Business/Budget Manager	1.00	24,000				Secretarial/Clerical	3.00	19,543			
Project Coordinator/Mana	4.00	39,642				Shop Supervisor/Foreman	2.00	24,388			
Carpenter	5.00	20,733				Electrician	6.00	28,341			
Locksmith	2.00	21,771				Painter	2.00	22,266			
Plumber/Pipefitter	3.00	25,712				Chief/Superint. of Maint	3.00	35,348			
General/Zone Maint. Work	9.00	19,169				Vehicle/Equip Mechanic/O	8.00	22,862			
Storekeeper/Expediter	1.00	29,327				Custodial Supervisor/For	1.00	15,576			
Custodian/Housekeeper	85.00	15,102				Grounds Supervisor/Forem	2.00	17,257			
Groundskeeper	13.00	14,170				Utilities Supervisor/Man	2.00	31,141			
HVAC/Controls Technician	7.00	24,896									
3539 - ALVIN COMM COLLEGE											
Chief Facilities Officer	1.00	66,260				Secretarial/Clerical	1.00	19,837			
Architect/Planner	1.00	53,082				Shop Supervisor/Foreman	1.00	33,947			
Carpenter	3.00	32,589				Electrician	5.00	32,628			
Painter	1.00	22,404				Chief/Superint. of Maint	1.00	53,082			
Vehicle/Equip Mechanic/O	1.00	34,626				Laborer	7.00	23,859		Y	6.33
Custodial Superintendent	1.00	27,935				Custodial Supervisor/For	1.00	16,867			
Custodian/Housekeeper	14.00	20,450				Grounds Superintendent	1.00	30,800			
Grounds Supervisor/Forem	1.00	16,727			10.37	Groundskeeper	4.00	14,613			9.06
HVAC/Controls Technician	3.00	24,812			15.39						
12165 - ATLANTA METROPOLITAN COLLEGE											
Chief Facilities Officer	1.00	42,100				General/Zone Maint. Work	4.00	26,174			
Custodial Supervisor/For	1.00	18,617				Custodian/Housekeeper	6.00	9,880		Y	
Grounds Supervisor/Forem	1.00	20,000				Groundskeeper	3.00	13,048			
Security	7.00	12,000		Y							
2596 - ATLANTIC COMM COLLEGE											
Chief Facilities Officer	1.00	55,832				Other Admin. Managers	1.00	28,910	Y		
Secretarial/Clerical	1.00	20,458	Y			Shop Supervisor/Foreman	1.00	32,961			15.00
Electrician	1.00	26,689	Y		15.00	Plumber/Pipefitter	1.00	28,540	Y		15.00
General/Zone Maint. Work	2.00	27,306	Y		15.00	Vehicle/Equip Mechanic/O	1.00	26,019	Y		15.00
Custodial Supervisor/For	1.00	30,866			10.00	Custodian/Housekeeper	22.00	22,541	Y		10.00
Groundskeeper	3.00	25,566	Y		12.00	Utilities Operator/Maint	1.00	32,240	Y		15.00
Security	17.00	22,656	Y		11.29	Facil. Planning/Construc	1.00	41,412	Y		

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
ASSOCIATE OF ARTS INSTITUTIONS (cont):											
9542 - AURARIA HIGHER EDUCATION CENTER											
Chief Facilities Officer	1.00	68,150				Business/Budget Manager	1.00	42,550			
Human Resources Manager	1.00	41,556				Secretarial/Clerical	5.00	24,619			
Architect/Planner	3.75	46,451				Planner/Estimator	1.00	47,735			
Project Coordinator/Mana	1.00	61,900				Shop Supervisor/Foreman	4.00	41,174			
Carpenter	3.00	27,740				Electrician	1.00	37,692			
Locksmith	1.00	32,556				Machinist/Welder	1.00	29,298			
Painter	3.00	27,052				Plumber/Pipefitter	1.00	30,348			
Roofer	1.00	26,896				Sheetmetal Worker	1.00	30,726			
Chief/Superint. of Maint	1.00	53,028				General/Zone Maint. Work	11.00	24,532			
Elevator Mechanic	1.00	32,556				Vehicle/Equip Mechanic/O	2.00	28,896			
Custodial Superintendent	1.00	32,658				Custodial Supervisor/For	6.00	24,370			
Custodian/Housekeeper	55.00	16,952				Grounds Superintendent	1.00	42,248			
Grounds Supervisor/Forem	2.00	32,910				Groundskeeper	8.00	20,703			
Utilities Supervisor/Man	1.00	48,108				HVAC/Controls Technician	5.00	39,871			
Utilities Operator/Maint	7.00	26,848				Security	1.00	33,595			
Other Admin. Managers	1.00	39,262									
4608 - BARTON COUNTY COMM COLLEGE											
Chief Facilities Officer	1.00	30,000				Assoc/Asst Chief	1.00	20,000			
Secretarial/Clerical	1.00	12,000				Carpenter	2.00	20,000			
Electrician	2.00	20,000				Plumber/Pipefitter	3.00	20,000			
Vehicle/Equip Mechanic/O	2.00	25,000				Custodian/Housekeeper	15.00	12,000			
Grounds Superintendent	1.00	18,000				Groundskeeper	2.00	15,000			
Security	5.00	15,000									
1636 - BELLEVILLE AREA COLLEGE											
Chief Facilities Officer	1.00	49,000		Y	23.55	Assoc/Asst Chief	1.00	39,000		Y	18.75
Other Admin. Managers	1.00	34,000		Y	16.34	Secretarial/Clerical	3.00	17,000	Y		8.17
General/Zone Maint. Work	5.00	34,000	Y		16.35	Laborer	6.00	12,480			6.00
Custodian/Housekeeper	40.00	29,918	Y		13.90	Groundskeeper	4.00	29,918	Y		13.90
Security	1.00	37,000		Y	17.79	Environmental/Safety	25.00	17,680		Y	8.50
5390 - BLACKHAWK TECHNICAL COLLEGE											
Chief Facilities Officer	1.00	39,000				Laborer	3.00	23,000	Y		
Custodian/Housekeeper	8.00	23,000	Y			Groundskeeper	1.00	23,000	Y		
3549 - BLINN COLLEGE											
Chief Facilities Officer	1.00	27,910				Secretarial/Clerical	1.00	12,825			
Shop Supervisor/Foreman	1.00	21,442				Carpenter	2.00	20,000		Y	
Electrician	1.00	19,555				Painter	2.00	18,000			
Plumber/Pipefitter	1.00	23,000				Custodial Supervisor/For	1.00	13,490			
Custodian/Housekeeper	26.00	10,500				Grounds Superintendent	1.00	21,600			
Grounds Supervisor/Forem	1.00	16,000				Groundskeeper	2.00	13,400			
Utilities Supervisor/Man	1.00	32,900				HVAC/Controls Technician	1.00	18,000			
Utilities Operator/Maint	1.00	14,000									
6819 - BLUE RIDGE COMM COLLEGE											
Carpenter	1.00	18,352				Chief/Superint. of Maint	1.00	38,274			
Custodian/Housekeeper	1.00	15,703				HVAC/Controls Technician	1.00	28,652			
7857 - BRAZOSPORT COLLEGE											
Chief Facilities Officer	1.00	45,000				Secretarial/Clerical	1.00	18,000			
Electrician	1.00	20,000				Locksmith	1.00	20,000			
General/Zone Maint. Work	1.00	18,000				Custodial Superintendent	1.00	29,000		Y	
Custodial Supervisor/For	1.00	15,000		Y		Custodian/Housekeeper	12.00	9,000		Y	
Groundskeeper	3.00	12,000				HVAC/Controls Technician	2.00	28,000			
Security	4.00	18,000				Painter	1.00	25,000			

ASSOCIATE OF ARTS INSTITUTIONS (cont):

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
2176 - BRISTOL COMM COLLEGE											
Chief Facilities Officer	1.00	55,000				Assoc/Asst Chief	1.00	36,137			
Secretarial/Clerical	1.00	24,440				Carpenter	1.00	27,019	Y		
Electrician	1.00	28,901	Y			Painter	0.50	21,522			
Plumber/Pipefitter	1.00	28,901	Y			Chief/Superint. of Maint	1.00	34,342			
Vehicle/Equip Mechanic/O	0.75	27,019	Y			Laborer	2.00	23,353	Y		
Custodial Supervisor/For	1.25	27,019				Custodian/Housekeeper	14.75	21,286	Y		
Grounds Supervisor/Forem	1.00	28,901	Y			Groundskeeper	3.25	23,353	Y		
HVAC/Controls Technician	1.00	24,271	Y								
8404 - BROOKDALE COMM COLLEGE											
Chief Facilities Officer	1.00	85,615		Y		Assoc/Asst Chief	2.00	62,615		Y	
Secretarial/Clerical	3.00	22,430	Y			Shop Supervisor/Foreman	1.00	41,360		Y	
Carpenter	2.00	26,650	Y			Electrician	2.00	26,230	Y		
Locksmith	1.00	37,500	Y			Mason	1.00	32,405	Y		
Plumber/Pipefitter	1.00	28,380	Y			Chief/Superint. of Maint	1.00	41,175		Y	
General/Zone Maint. Work	2.00	22,270	Y			Custodial Superintendent	1.00	40,075	Y		
Custodial Supervisor/For	4.00	28,740	Y			Custodian/Housekeeper	39.00	18,570	Y		
Grounds Superintendent	1.00	37,225	Y			Groundskeeper	7.00	21,710	Y		
Utilities Supervisor/Man	1.00	35,540		Y		HVAC/Controls Technician	2.00	28,080	Y		
Utilities Operator/Maint	5.00	31,170	Y								
21002 - BROOKHAVEN COLLEGE											
Chief Facilities Officer	1.00	46,290				Assoc/Asst Chief	1.00	30,168			
Secretarial/Clerical	1.00	22,152				Electrician	1.00	23,376			
Painter	1.00	27,084				Plumber/Pipefitter	1.00	19,032			
Custodial Supervisor/For	1.00	29,796				Grounds Supervisor/Forem	1.00	18,552			
Groundskeeper	3.00	19,436				Utilities Supervisor/Man	1.00	26,304			
HVAC/Controls Technician	4.00	21,051				Other	1.00	15,720			
Storekeeper/Expediter	1.00	22,812				Vehicle/Equip Mechanic/O	2.00	24,132			
2862 - BROOME COMM COLLEGE											
Chief Facilities Officer	1.00	58,991	Y			Training Officer	1.00	45,895	Y		
Secretarial/Clerical	2.00	18,934	Y			Facil. Planning/Construc	1.00	26,230	Y		
Project Coordinator/Mana	1.00	72,000		Y		Shop Supervisor/Foreman	1.00	29,319	Y		
Carpenter	1.00	19,204	Y			Electrician	1.00	22,556	Y		
Painter	1.00	20,623	Y			Plumber/Pipefitter	2.00	22,647	Y		
Chief/Superint. of Maint	1.00	57,870	Y			General/Zone Maint. Work	5.00	20,202	Y		
Custodial Supervisor/For	1.00	21,040	Y			Custodian/Housekeeper	26.00	17,983	Y		
Security	6.00	16,000	Y								
7730 - BURLINGTON COUNTY COLLEGE											
Chief Facilities Officer	1.00	55,418		Y	39.96	Other Admin. Managers	1.00	18,136	Y		13.07
Secretarial/Clerical	1.00	13,959	Y		11.50	Shop Supervisor/Foreman	1.00	34,688	Y		25.01
Carpenter	1.00	24,541	Y		17.69	Electrician	1.00	29,900	Y		21.56
Locksmith	1.00	32,148	Y		23.18	Plumber/Pipefitter	1.00	20,707	Y		14.93
Vehicle/Equip Mechanic/O	1.00	26,296	Y		18.96	Laborer	5.00	18,572	Y		16.00
Custodial Supervisor/For	1.00	26,296	Y		18.96	Custodian/Housekeeper	16.00	18,082	Y		14.00
Groundskeeper	2.00	18,392	Y			Security	10.00	19,200		Y	
Environmental/Safety	1.00	37,500		Y							

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
ASSOCIATE OF ARTS INSTITUTIONS (cont):											
1906 - BUTLER COUNTY COMM COLLEGE											
Chief Facilities Officer	1.00	46,000				Secretarial/Clerical	1.00	16,411			
Shop Supervisor/Foreman	1.00	24,918				Carpenter	2.00	19,469			
Locksmith	1.00	9,656				Chief/Superint. of Maint	1.00	30,655			
Vehicle/Equip Mechanic/O	1.00	24,939				Custodial Superintendent	1.00	31,973			
Custodial Supervisor/For	4.00	20,071				Custodian/Housekeeper	5.00	15,820			
Grounds Superintendent	1.00	27,769				Grounds Supervisor/Forem	1.00	20,384			
Groundskeeper	2.00	16,370				Utilities Supervisor/Man	1.00	37,086			
HVAC/Controls Technician	1.00	28,683				Utilities Operator/Maint	1.00	19,843			
Security	1.00	25,945									
6865 - CAMDEN COUNTY COLLEGE											
Chief Facilities Officer	1.00	63,400				Assoc/Asst Chief	1.00	50,300			
Other Admin. Managers	1.00	33,000				Secretarial/Clerical	2.00	26,600			
Painter	1.00	34,815				Chief/Superint. of Maint	1.00	48,000			
Vehicle/Equip Mechanic/O	7.00	34,815				Custodial Superintendent	1.00	41,400			
Custodial Supervisor/For	1.00	35,500				Custodian/Housekeeper	42.00	30,997			
3928 - CASPER COMM COLLEGE											
Chief Facilities Officer	1.00	59,000				Secretarial/Clerical	1.00	22,000			
Facil. Planning/Construc	1.00	25,000				Shop Supervisor/Foreman	3.00	31,000			
Carpenter	1.00	28,000				Electrician	1.00	31,000			
Painter	1.00	19,000				Plumber/Pipefitter	1.00	18,000			
Chief/Superint. of Maint	1.00	42,000				Custodial Superintendent	1.00	25,000			
Custodial Supervisor/For	1.00	23,000				Custodian/Housekeeper	24.00	19,000			
Grounds Superintendent	1.00	34,000				Grounds Supervisor/Forem	2.00	25,000			
Groundskeeper	8.00	23,000				Vehicle/Equip Mechanic/O	3.00	22,333			
2063 - CATONSVILLE COMM COLLEGE											
Chief Facilities Officer	1.00	57,000				Assoc/Asst Chief	1.00	33,500			
Secretarial/Clerical	3.00	22,000				Shop Supervisor/Foreman	1.00	24,000	Y		
Chief/Superint. of Maint	1.00	32,000				General/Zone Maint. Work	12.00	22,000	Y		
Vehicle/Equip Mechanic/O	1.00	24,000	Y			Storekeeper/Expediter	8.00	20,000	Y		
Custodial Superintendent	1.00	24,000	Y			Custodial Supervisor/For	2.00	21,000	Y		
Custodian/Housekeeper	35.00	17,000	Y			Grounds Supervisor/Forem	1.00	24,000	Y		
Groundskeeper	5.00	18,000	Y			Utilities Supervisor/Man	1.00	33,500			
HVAC/Controls Technician	3.00	30,000	Y			Utilities Operator/Maint	6.00	24,000	Y		
Security	11.00	22,000	Y								
5620 - CHATTAHOOCHEE TECHNICAL INST											
Chief Facilities Officer	1.00	62,500				Chief/Superint. of Maint	1.00	28,500			
General/Zone Maint. Work	3.00	21,200				Custodian/Housekeeper	4.00	18,900			
Security	2.00	31,200									
6787 - CLINTON COMM COLLEGE											
Chief Facilities Officer	1.00	32,000		Y		Assoc/Asst Chief	1.00	31,000	Y		
Chief/Superint. of Maint	1.00	31,000	Y			Custodial Superintendent	1.00	25,000	Y		
Custodian/Housekeeper	6.00	20,000	Y			Groundskeeper	1.00	20,000	Y		
Utilities Operator/Maint	1.00	23,000	Y								
4743 - CLOVIS COMM COLLEGE											
Business/Budget Manager	1.00	70,000				Human Resources Manager	1.00	27,444			
Computer Programmer/Anal	1.00	24,786				Secretarial/Clerical	5.00	17,754			
Carpenter	2.00	19,012				Electrician	3.00	17,595			
Chief/Superint. of Maint	1.00	24,659				Custodial Supervisor/For	1.00	18,959			
Custodian/Housekeeper	11.00	13,071				Grounds Supervisor/Forem	1.00	16,140			
Groundskeeper	2.00	12,883				HVAC/Controls Technician	1.00	14,157			
Security	2.00	15,013									

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
ASSOCIATE OF ARTS INSTITUTIONS (cont):											
8084 - COASTAL CAROLINA COMM COLLEGE											
Business/Budget Manager	1.00	62,832				Computer Programmer/Anal	2.00	27,708			
Other Admin. Managers	6.00	25,000				Secretarial/Clerical	40.00	16,674			
Project Coordinator/Mana	1.00					Chief/Superint. of Maint	1.00	29,820			
Laborer	3.00	17,404				Custodial Supervisor/For	1.00	21,360			
Custodian/Housekeeper	8.00	15,007									
6656 - COLLEGE OF DUPAGE											
Chief Facilities Officer	1.00	50,000		Y		Other Admin. Managers	1.00	50,000			
Secretarial/Clerical	4.00	24,000				Project Coordinator/Mana	1.00	46,000		Y	
Shop Supervisor/Foreman	1.00	38,000				Carpenter	4.00	28,000			
Electrician	2.00	30,000				Painter	2.00	26,000			
Chief/Superint. of Maint	2.00	48,000		Y		General/Zone Maint. Work	17.00	33,750	Y		
Vehicle/Equip Mechanic/O	2.00	33,000				Custodial Superintendent	1.00	38,000		Y	
Custodial Supervisor/For	8.00	30,000				Custodian/Housekeeper	50.00	22,000			
Grounds Supervisor/Forem	1.00	37,000				Groundskeeper	9.00	26,000			
4051 - COMM COLL OF ALLEGHENY CNTY/MONROEVILLE											
Chief Facilities Officer	1.00	57,708				Business/Budget Manager	1.00	86,183			
Carpenter	2.00	30,212	Y			Electrician	1.00	37,256	Y		
Plumber/Pipefitter	1.00	30,212	Y			Custodial Supervisor/For	1.00	38,768	Y		
Custodian/Housekeeper	8.00	26,054	Y			Groundskeeper	1.00	30,212	Y		
4051 - COMM COLL OF ALLEGHENY CNTY/PITTSBURGH											
Chief Facilities Officer	1.00	51,349				Business/Budget Manager	1.00	87,668			
Secretarial/Clerical	1.00	29,419	Y			Shop Supervisor/Foreman	1.00	49,255			
General/Zone Maint. Work	3.00	27,252	Y			Custodial Supervisor/For	1.00	31,018	Y		
Custodian/Housekeeper	8.00	19,448	Y			Groundskeeper	1.00	30,409	Y		
HVAC/Controls Technician	1.00	33,437	Y			Chief Facilities Officer	1.00	66,796			
Business/Budget Manager	1.00	82,724				Secretarial/Clerical	2.00	28,359	Y		
Shop Supervisor/Foreman	1.00	42,467				Electrician	1.00	37,257	Y		
General/Zone Maint. Work	10.00	32,567	Y			Storekeeper/Expediter	1.00	27,581	Y		
Custodial Superintendent	1.00	38,673				Custodial Supervisor/For	3.00	30,309	Y		
Custodian/Housekeeper	23.00	25,920	Y			Groundskeeper	1.00	30,212	Y		
HVAC/Controls Technician	2.00	31,174	Y			Security	2.00	41,687			
Chief Facilities Officer	1.00	83,444				Assoc/Asst Chief	1.00	69,342			
Business/Budget Manager	1.00	52,750				Computer/Telecom Special	1.00	59,063			
Secretarial/Clerical	2.00	20,014				Chief/Superint. of Maint	1.00	43,645			
General/Zone Maint. Work	1.00	15,303	Y			Custodian/Housekeeper	3.00	26,101	Y		
4051 - COMM COLL OF ALLEGHENY CNTY/WEST MIFFLIN											
Chief Facilities Officer	1.00	45,636				Business/Budget Manager	1.00	96,335			
Secretarial/Clerical	1.00	27,581	Y			Carpenter	1.00	33,155	Y		
Electrician	1.00	33,155	Y			Painter	1.00	30,212	Y		
Custodial Supervisor/For	1.00	38,769	Y			Custodian/Housekeeper	8.00	26,196	Y		
Grounds Supervisor/Forem	1.00	42,681	Y			Groundskeeper	8.00	30,212	Y		
HVAC/Controls Technician	1.00	32,730	Y								
3758 - DANVILLE COMM COLLEGE											
Chief Facilities Officer	1.00	31,733			15.26	Carpenter	1.00	28,389			13.65
Storekeeper/Expediter	1.00	23,232			11.17	Custodian/Housekeeper	5.00	14,760			7.10
Grounds Supervisor/Forem	1.00	25,397			12.21	Groundskeeper	2.00	17,782			8.55
Security				Y							

Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate
			U	C					U	C	
ASSOCIATE OF ARTS INSTITUTIONS (cont):											
1543 - DARTON COLLEGE											
Chief Facilities Officer	1.00	46,819				Secretarial/Clerical	1.00	17,344			
Carpenter	1.00	28,880				Vehicle/Equip Mechanic/O	1.00	22,681			
Custodial Supervisor/For	1.00	21,200				Custodian/Housekeeper	14.00	13,169			
Grounds Supervisor/Forem	1.00	25,111				Groundskeeper	2.00	12,586			
HVAC/Controls Technician	2.00	25,471									
1475 - DAYTONA BEACH COMM COLLEGE											
Chief Facilities Officer	1.00	60,000				Assoc/Asst Chief	1.00	40,000			
Secretarial/Clerical	3.00	15,000				Shop Supervisor/Foreman	2.00	27,500			
Carpenter	2.00	17,500				Electrician	3.00	20,000			
Locksmith	1.00	19,000				Painter	4.00	15,000			
Plumber/Pipefitter	1.00	35,000				Chief/Superint. of Maint	1.00	40,000			
Elevator Mechanic				Y		Vehicle/Equip Mechanic/O	2.00	25,000			
Custodial Superintendent	1.00	25,000				Custodial Supervisor/For	4.00	20,000			
Custodian/Housekeeper	60.00	15,000				Grounds Superintendent	1.00	25,000			
Grounds Supervisor/Forem	4.00	22,500				Groundskeeper	10.00	20,000			
HVAC/Controls Technician	6.00	66,667									
8735 - DES MOINES AREA COMM COLLEGE											
Chief Facilities Officer	1.00	45,803				Assoc/Asst Chief	1.00	40,084			
Secretarial/Clerical	3.00	15,256	Y		12.00	Shop Supervisor/Foreman	1.00	37,902			
Electrician	8.00	24,200	Y		12.00	Locksmith	1.00	17,393	Y		12.00
Vehicle/Equip Mechanic/O	1.00	19,314			12.00	Storekeeper/Expediter	3.00	14,419	Y		12.00
Laborer	1.00	17,393	Y		12.00	Custodial Superintendent	1.00	19,314			12.00
Custodian/Housekeeper	13.00	12,865	Y		12.00	Groundskeeper	1.00	17,393	Y		12.00
HVAC/Controls Technician	1.00	24,200	Y		12.00						
2864 - DUTCHESS COMM COLLEGE											
Chief Facilities Officer	1.00	50,000				Secretarial/Clerical	2.00	53,000	Y	Y	
Architect/Planner	1.00	55,000	Y	Y		Shop Supervisor/Foreman	2.00	41,080	Y		20.10
Carpenter	2.00	34,611	Y		16.64	Electrician	2.00	33,040	Y		15.00
Locksmith	1.00	25,000	Y		12.07	Painter	1.00	29,300	Y		14.12
Plumber/Pipefitter	2.00	29,500	Y		14.13	Vehicle/Equip Mechanic/O	1.00	33,800	Y		16.25
Custodial Superintendent	1.00	33,570	Y		16.14	Custodial Supervisor/For	1.00	33,600	Y		16.16
Custodian/Housekeeper	35.00	20,800	Y		10.00	Grounds Superintendent	1.00	34,881	Y		16.77
Groundskeeper	6.00	20,800	Y		10.00	HVAC/Controls Technician	1.00	36,700	Y		17.66
Security	5.00	32,344	Y		15.55						
6835 - DYERSBURG STATE COMM COLLEGE											
Chief Facilities Officer	1.00	38,500				Electrician	1.00	27,000			
Machinist/Welder	1.00	21,000				Painter				Y	
Laborer	2.00	12,000				Custodial Superintendent	1.00	14,000			
Custodian/Housekeeper	7.00	12,500				Grounds Supervisor/Forem	1.00	16,000			
Groundskeeper	1.00	12,500				Security				Y	
2661 - EASTERN NEW MEXICO UNIV/ROSWELL											
Chief Facilities Officer	1.00	45,000			21.63	Shop Supervisor/Foreman	1.00	22,276			10.71
Carpenter	2.00	17,170			8.26	Electrician	1.00	21,362			10.27
Plumber/Pipefitter	1.00	14,040			6.75	General/Zone Maint. Work	1.00	13,229			6.36
Storekeeper/Expediter	1.00	20,550			9.88	Custodial Superintendent	1.00	20,696		Y	9.95
Custodian/Housekeeper	9.00	12,355			5.94	Grounds Supervisor/Forem	1.00	15,600			7.50
Groundskeeper	1.00	12,581			6.03						
12270 - EDISON STATE COMM COLLEGE											
Custodial Superintendent	1.00	29,200				Custodian/Housekeeper	4.00	17,700			
Groundskeeper	2.00	17,700									

ASSOCIATE OF ARTS INSTITUTIONS (cont):

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
10387 - EL PASO COUNTY COMM COLLEGE											
Chief Facilities Officer	1.00	58,044				Assoc/Asst Chief	1.00	50,067			
Secretarial/Clerical	2.00	21,131				Facil. Planning/Construc	1.00	38,000			
Project Coordinator/Mana	1.00	26,855				Shop Supervisor/Foreman	1.00	22,000			10.58
Carpenter	2.00	20,208			9.72	Electrician	1.00	26,104			12.55
Painter	2.00	20,208			9.72	Plumber/Pipefitter	1.00	22,632			10.88
Sheetmetal Worker	1.00	22,632			10.88	Chief/Superint. of Maint	1.00	30,000			
General/Zone Maint. Work	5.00	18,301			8.78	Vehicle/Equip Mechanic/O	2.00	22,632			10.88
Laborer	2.00	16,000			7.69	Custodial Superintendent	1.00			Y	
Custodial Supervisor/For	3.00			Y		Custodian/Housekeeper	26.00			Y	
Grounds Superintendent	1.00	30,017				Grounds Supervisor/Forem	1.00	19,714			
Groundskeeper	14.00	16,000				Utilities Supervisor/Man	1.00	36,334			
HVAC/Controls Technician	3.00	23,766				Security	23.00	27,546			
Environmental/Safety	1.00	28,700									
29207 - ELIZABETHTOWN COMM COLLEGE											
Chief/Superint. of Maint	1.00	25,995			12.50	General/Zone Maint. Work	2.00	13,855			7.11
Custodial Supervisor/For	1.00	18,116			9.29	Custodian/Housekeeper	7.00	11,958			6.13
1015 - ENTERPRISE STATE JUNIOR COLLEGE											
Chief Facilities Officer	1.00	70,627				Business/Budget Manager	1.00	46,106			
Human Resources Manager	1.00	20,713				Computer/Telecom Special	1.00	57,385			
Computer Programmer/Anal	1.00	27,533				Other Admin. Managers	2.00	28,773			
Secretarial/Clerical	2.00	22,573				Chief/Superint. of Maint	1.00	49,931			
General/Zone Maint. Work	1.00	28,773				Custodian/Housekeeper	6.00	20,300			
Groundskeeper	2.00	24,743				Security	3.00	19,368			
12427 - ERIE COMM COLLEGE/SOUTH CAMPUS											
Secretarial/Clerical	1.00	9,000				Architect/Planner				Y	
Shop Supervisor/Foreman	1.00	30,000	Y		15.00	Carpenter	1.00	30,000	Y		18.00
Electrician	1.00	30,000	Y		18.00	Painter	1.00	28,000	Y		12.00
Plumber/Pipefitter	1.00	30,000	Y		18.00	Roofer				Y	
Chief/Superint. of Maint	1.00	38,000	Y		21.00	Elevator Mechanic				Y	
Vehicle/Equip Mechanic/O		19,500		Y		Laborer	17.00	18,000	Y		12.00
Custodial Superintendent	1.00	28,000	Y			Groundskeeper	3.00	20,000	Y		
HVAC/Controls Technician	1.00	29,000	Y			Security	10.00	20,000	Y		
7640 - FAYETTEVILLE TECH COMM COLLEGE											
Chief Facilities Officer	1.00	74,904				Assoc/Asst Chief	1.00	36,180			
Computer/Telecom Special	1.00	19,044				Secretarial/Clerical	1.00	23,064			
Carpenter	2.00	20,124				Electrician	2.00	20,124			
Painter	1.00	19,524				Plumber/Pipefitter	1.00	20,124			
Chief/Superint. of Maint	1.00	28,980				Vehicle/Equip Mechanic/O	1.00	19,524			
Laborer	2.00	13,396				Custodial Supervisor/For	2.00	26,328			
Custodian/Housekeeper	50.00	10,969				Grounds Superintendent	1.00	27,588			
Groundskeeper	9.00	16,314				Utilities Operator/Maint	2.00	20,124			
Security	18.00	14,371									
8597 - FEATHER RIVER COMM COLLEGE DISTRICT											
Chief Facilities Officer	1.00	49,000			22.19	Secretarial/Clerical	1.00	7,000	Y		8.03
General/Zone Maint. Work	2.00	31,553	Y		15.17	Vehicle/Equip Mechanic/O	1.00	27,185	Y		13.07
Custodian/Housekeeper	2.00	24,660	Y		13.07						

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
ASSOCIATE OF ARTS INSTITUTIONS (cont):											
7532 - FINGER LAKES COMM COLLEGE											
Chief Facilities Officer	1.00	50,000				Secretarial/Clerical	1.00	23,000			
Shop Supervisor/Foreman	1.00	33,800				Carpenter	1.00	28,400			
Electrician	1.00	39,000				Machinist/Welder	3.00	23,000			
Painter	1.00	23,000				Plumber/Pipefitter	1.00	28,000			
Chief/Superint. of Maint	1.00	38,000				Laborer	3.00	23,000			
Custodial Supervisor/For	1.00	21,700				Custodian/Housekeeper	12.00	19,790			
Groundskeeper	3.00	23,700				HVAC/Controls Technician	1.00	23,500			
Security	10.00	25,000									
6777 - FLATHEAD VALLEY COMM COLLEGE											
Chief/Superint. of Maint	1.00	22,192	Y			General/Zone Maint. Work	1.00	19,558	Y		
Custodian/Housekeeper	4.00	17,564	Y								
3990 - FLORENCE-DARLINGTON TECHNICAL COLLEGE											
Chief Facilities Officer	1.00	35,700				Carpenter	1.00	27,033			12.99
Electrician	1.00	25,500			12.25	Chief/Superint. of Maint	1.00	29,084			
Laborer	2.00	41,143			9.89	Grounds Superintendent	1.00	27,000			18.00
Grounds Supervisor/Forem	2.00	16,500			8.50	Groundskeeper	3.00	13,000			7.00
1307 - FRESNO CITY COLLEGE											
Chief Facilities Officer	1.00	29,976			28.82	Secretarial/Clerical	2.00	24,498			23.55
Project Coordinator/Mana	1.00	29,976			28.82	Carpenter	1.00	37,368			17.96
Electrician	1.00	41,172			19.79	Locksmith					16.87
Painter	1.00	37,368			17.96	Plumber/Pipefitter	1.00	15,540			14.94
Chief/Superint. of Maint	1.00	43,680			21.00	General/Zone Maint. Work	7.00	28,781			96.85
Custodial Superintendent	1.00	37,968			18.25	Custodial Supervisor/For	2.00	25,652			24.65
Custodian/Housekeeper	25.00	21,935			263.62	Grounds Superintendent	1.00	37,968			18.25
Groundskeeper	7.00	23,525			79.17	HVAC/Controls Technician	1.00	37,368			17.96
Utilities Operator/Maint	1.00	15,540			14.94						
7933 - FRONT RANGE COMM COLLEGE											
Chief Facilities Officer	1.00	49,237			25.00	Secretarial/Clerical	1.00	25,603			12.80
Shop Supervisor/Foreman	1.00	54,512			27.00	Electrician	1.00	44,226			22.00
General/Zone Maint. Work	2.00	18,956			9.50	Custodial Superintendent	1.00	26,924			13.50
Custodial Supervisor/For	2.00	23,070			11.50	Custodian/Housekeeper	9.75	20,273			10.00
Grounds Supervisor/Forem	1.00	29,849			15.00	HVAC/Controls Technician	1.00	44,292			22.00
Security	5.50	28,457			14.00	Storekeeper/Expediter	1.00	20,241			10.00
1017 - GADSDEN STATE COMM COLLEGE											
Chief Facilities Officer	1.00	65,090			31.55	Secretarial/Clerical	2.00	26,759			12.62
Carpenter	1.00	17,373			8.43	Electrician	1.00	19,086			9.26
Painter	1.00	17,944			8.71	Plumber/Pipefitter	1.00	20,799			10.09
Chief/Superint. of Maint	1.00	48,292			23.44	Custodian/Housekeeper	23.00	18,670			9.06
Groundskeeper	4.00	11,321			5.49	HVAC/Controls Technician	1.00	24,796			12.03
Security	10.00	14,712			15.00						
1567 - GAINESVILLE COLLEGE											
Chief Facilities Officer	1.00	49,000				Secretarial/Clerical	1.00	17,250			
Carpenter	2.00	29,600				Electrician	2.00	30,500			
Painter	1.00	21,650				Vehicle/Equip Mechanic/O	1.00	18,800			
Storekeeper/Expediter	1.00	21,300				Custodial Superintendent	1.00	25,480			
Custodial Supervisor/For	7.00	14,574				Grounds Superintendent	1.00	19,000			
Groundskeeper	3.00	15,700				Security	1.00	21,000			
Environmental/Safety	5.00	16,950									

Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate
			U	C					U	C	
ASSOCIATE OF ARTS INSTITUTIONS (cont):											
8037 - GATEWAY COMM-TECH COLLEGE											
Chief Facilities Officer	1.00	75,000		Y		Assoc/Asst Chief	1.00	45,000	Y		
Business/Budget Manager	1.00	50,000	Y			Secretarial/Clerical	1.00	30,000	Y		
Shop Supervisor/Foreman	1.00	30,000	Y			Electrician	2.00			Y	35.00
Plumber/Pipefitter	2.00			Y	30.00	Chief/Superint. of Maint	1.00	45,000	Y		
Grounds Superintendent				Y	15.00	HVAC/Controls Technician				Y	25.00
Security	12.00			Y	8.50						
6782 - GENESEE COMM COLLEGE											
Chief Facilities Officer	1.00	46,000				Assoc/Asst Chief	1.00	37,000	Y		
Secretarial/Clerical	1.00	7,500				Chief/Superint. of Maint	1.00	22,000	Y		
General/Zone Maint. Work	5.00	20,000	Y			Vehicle/Equip Mechanic/O	1.00	18,000	Y		
Custodial Supervisor/For	1.00	20,000				Custodian/Housekeeper	13.00	14,000			
Grounds Supervisor/Forem	1.00	21,000				Groundskeeper	2.00	19,500			
Security	6.00	18,000				Environmental/Safety	1.00	20,000			
1076 - GLENDALE COMM COLLEGE											
Chief Facilities Officer	1.00	72,000				Assoc/Asst Chief	1.00	45,000			
Other Admin. Managers	2.00	35,000				Secretarial/Clerical	3.00	10,000	Y		
Shop Supervisor/Foreman	2.00	35,000	Y			Carpenter	1.00	35,000	Y		
Electrician	1.00	46,000	Y			Locksmith	1.00	36,000	Y		
Plumber/Pipefitter	1.00	42,000	Y			General/Zone Maint. Work	6.00	25,000	Y		
Storekeeper/Expediter	1.00	35,000	Y			Laborer	2.00	16,000	Y		
Custodial Superintendent	1.00	36,000				Custodial Supervisor/For	3.00	25,000	Y		
Custodian/Housekeeper	26.00	25,154				Grounds Superintendent	1.00	36,000			
Grounds Supervisor/Forem	1.00	25,000	Y			Groundskeeper	2.00	26,000	Y		
HVAC/Controls Technician	1.00	37,000	Y								
2264 - GOGEBIC COMM COLLEGE											
Chief Facilities Officer	1.00	31,000				General/Zone Maint. Work	3.00	28,700	Y		17.59
Custodian/Housekeeper	4.00	19,300	Y		17.59						
3779 - GRAYS HARBOR COLLEGE											
Chief Facilities Officer	1.00	46,600				Shop Supervisor/Foreman	1.00	36,132			
Carpenter	1.00	33,516				Painter	1.00	28,944			
General/Zone Maint. Work	2.00	23,400				Custodial Supervisor/For	1.00	26,760			
Custodian/Housekeeper	7.00	23,500				Grounds Supervisor/Forem	1.00	26,323			
2075 - HARFORD COMM COLLEGE											
Chief Facilities Officer	1.00	61,000				Secretarial/Clerical	1.00	27,000			
Project Coordinator/Mana	1.00	30,000				Electrician	1.00	29,000			
Locksmith				Y		Painter				Y	
Plumber/Pipefitter	1.00	29,000				Roofer				Y	
Chief/Superint. of Maint	1.00	29,000				General/Zone Maint. Work	5.00	26,000			
Elevator Mechanic				Y		Vehicle/Equip Mechanic/O				Y	
Custodial Superintendent	1.00	28,000				Custodial Supervisor/For	2.00	24,000			
Custodian/Housekeeper	16.00	18,000				Grounds Supervisor/Forem	2.00	20,000			
Groundskeeper	7.00	16,000				Security	7.00	21,000			
Other Admin. Managers	1.00	25,000				Storekeeper/Expediter	4.00	21,000			
3273 - HARRISBURG AREA COMM COLLEGE											
Chief Facilities Officer	1.00	52,000				Assoc/Asst Chief	1.00	28,340			
Computer Programmer/Anal	1.00	19,417				Secretarial/Clerical	1.00	23,216			
Shop Supervisor/Foreman	1.00	28,245				Electrician	1.00	22,186			
Machinist/Welder	1.00	20,843				Painter	1.00	17,000			
General/Zone Maint. Work	2.00	15,363				Vehicle/Equip Mechanic/O	1.00	20,634			
Custodial Superintendent	1.00	20,400				Custodial Supervisor/For	1.00	15,750			
Custodian/Housekeeper	27.00	15,349				Grounds Superintendent	1.00	27,771			
Grounds Supervisor/Forem	1.00	22,946				HVAC/Controls Technician	2.00	20,497			

Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate
			U	C					U	C	
ASSOCIATE OF ARTS INSTITUTIONS (cont):											
29219 - HAZARD COMM COLLEGE											
7598 - HOCKING TECHNICAL COLLEGE											
Chief Facilities Officer	1.00	70,850				Assoc/Asst Chief	1.00	33,700			
Secretarial/Clerical	1.00	28,000				General/Zone Maint. Work	2.00	21,400	Y		
Custodial Supervisor/For	1.00	25,500				Custodian/Housekeeper	9.00	17,692	Y		
Grounds Supervisor/Forem	1.00	22,825				Groundskeeper	1.00	16,827	Y		
Utilities Operator/Maint	2.00	26,109									
6753 - ILLINOIS CENTRAL COLLEGE											
Chief Facilities Officer	1.00	65,695				Assoc/Asst Chief	1.00	56,605			
Secretarial/Clerical	4.00	22,000				Planner/Estimator	1.00	39,516			
Shop Supervisor/Foreman	1.00	39,228				Carpenter	1.00	36,525	Y		
Electrician	4.00	36,525	Y			Painter	1.00	36,525	Y		
Plumber/Pipefitter	1.00	36,525	Y			Chief/Superint. of Maint	1.00	50,140			
General/Zone Maint. Work	4.00	32,354	Y			Vehicle/Equip Mechanic/O	1.00	33,738	Y		
Custodial Superintendent	1.00	43,015				Custodial Supervisor/For	2.00	37,480			
Custodian/Housekeeper	29.00	22,766	Y			Groundskeeper	4.00	26,884	Y		
HVAC/Controls Technician	2.00	39,291	Y			Security	24.00	30,300			
Laborer	2.00	26,353	Y			Storekeeper/Expediter	6.00	27,976	Y		
1705 - ILLINOIS VALLEY COMM COLLEGE											
Chief Facilities Officer	1.00	45,000				Secretarial/Clerical	1.00	14,000			
Carpenter	2.00	28,746				Electrician	1.00	28,746			
Plumber/Pipefitter	1.00	28,746				Custodian/Housekeeper	10.00	23,000			
5700 - INGRAM STATE COMM COLLEGE											
Chief Facilities Officer	1.00	90,000				Business/Budget Manager	1.00	66,000		Y	
Human Resources Manager	1.00	63,000		Y		Computer Programmer/Anal	1.00	35,000		Y	
Other Admin. Managers	14.00	50,000		Y		Secretarial/Clerical	6.00	30,600		Y	
Custodial Supervisor/For	1.00	30,600		Y		Custodian/Housekeeper	1.00	30,600		Y	
666660 - IOWA VALLEY COMM COLLEGE DISTRICT											
Chief Facilities Officer	1.00	36,000				Secretarial/Clerical	1.00	18,000			
Shop Supervisor/Foreman	1.00	24,552				General/Zone Maint. Work	4.00	18,720	Y		
Custodian/Housekeeper	22.00	15,787	Y			Grounds Supervisor/Forem	1.00	52,200		Y	25.00
Groundskeeper	4.00	27,590		Y	13.21	Security	14.00	21,934		Y	10.51
Other	5.00	17,260			11.00	Storekeeper/Expediter	1.00	16,400			10.45
2274 - JACKSON COMM COLLEGE											
Chief Facilities Officer	1.00	60,000				Secretarial/Clerical	1.00	28,000	Y		
Chief/Superint. of Maint	1.00	33,000	Y			General/Zone Maint. Work	5.00	28,000	Y		
Custodial Supervisor/For	1.00	28,000	Y			Custodian/Housekeeper	13.00	25,000	Y		
Grounds Supervisor/Forem	1.00	28,000	Y			Groundskeeper	2.00	25,000	Y		
Environmental/Safety	1.00	28,000	Y								
2869 - JAMESTOWN COMM COLLEGE											
Chief Facilities Officer	1.00	38,500				Assoc/Asst Chief	1.00	34,500			
Secretarial/Clerical	1.00	27,300	Y			General/Zone Maint. Work	7.00	28,500	Y		
Custodian/Housekeeper	16.00	22,500	Y								

ASSOCIATE OF ARTS INSTITUTIONS (cont):

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
7102 - JEFFERSON COLLEGE											
Chief Facilities Officer	1.00	66,174				Assoc/Asst Chief	1.00	43,395			
Business/Budget Manager	1.00	39,885				Human Resources Manager	1.00	38,311			
Computer/Telecom Special	1.00	42,137				Computer Programmer/Anal	2.00	25,259			
Other Admin. Managers	1.00	30,138				Secretarial/Clerical	3.00	20,578			
Carpenter	1.00	22,108				Mason					
Painter	1.00					General/Zone Maint. Work	4.00	20,324			
Vehicle/Equip Mechanic/O	1.00	21,177				Laborer	1.00	12,221			
Custodial Superintendent	1.00	30,678				Custodial Supervisor/For	1.00	21,023			
Custodian/Housekeeper	16.00	16,728				Groundskeeper	1.00	19,445			
HVAC/Controls Technician	2.00	25,136				Security	2.00	22,164			
2870 - JEFFERSON COMM COLLEGE											
Chief Facilities Officer	1.00	42,500				Assoc/Asst Chief	1.00	30,311			
Secretarial/Clerical	1.00	15,528				Chief/Superint. of Maint	1.00	28,501			
General/Zone Maint. Work	5.00	16,495				Custodial Supervisor/For	1.00	16,463			
Custodian/Housekeeper	11.00	14,765				Groundskeeper	1.00	19,325			
4004 - JOHN TYLER COMM COLLEGE											
Chief Facilities Officer	1.00	39,500				Secretarial/Clerical	2.00	23,000			
Architect/Planner	1.00	42,000				Custodial Supervisor/For	1.00	21,000			
Custodian/Housekeeper	8.00	15,300				Groundskeeper	4.00	15,700			
HVAC/Controls Technician	1.00	26,000				Utilities Operator/Maint	2.00	18,300			
Laborer	14.00	12,000				Storekeeper/Expediter	1.00	15,700			
8244 - JOHNSON COUNTY COMM COLLEGE											
Chief Facilities Officer	1.00	74,000				Assoc/Asst Chief	1.00	59,000			
Other Admin. Managers	2.00	50,000				Secretarial/Clerical	4.00	22,000			
Shop Supervisor/Foreman	3.00	46,152				Carpenter	3.00	33,526			
Electrician	4.00	35,428				Painter	2.00	33,690			
Chief/Superint. of Maint	1.00	44,182				General/Zone Maint. Work	2.00	27,447			
Custodial Superintendent	1.00	50,800				Custodial Supervisor/For	7.00	24,680			
Custodian/Housekeeper	48.00	20,552				Grounds Supervisor/Forem	1.00	42,512			
Groundskeeper	3.00	25,091									
7690 - KANKAKEE COMM COLLEGE											
Chief Facilities Officer	1.00	53,800				Assoc/Asst Chief	1.00	34,200			
Secretarial/Clerical	1.00	21,600				Chief/Superint. of Maint	1.00	38,000			
General/Zone Maint. Work	2.00	28,300				Custodial Supervisor/For	2.00	23,800			
Custodian/Housekeeper	9.00	17,200				Groundskeeper	2.00	27,900			
6804 - LAKELAND COMM COLLEGE											
Chief Facilities Officer	1.00	63,815				Other Admin. Managers	1.00	47,780			
Secretarial/Clerical	2.00	29,600				Project Coordinator/Mana	1.00	41,676			
Chief/Superint. of Maint	1.00	41,400				General/Zone Maint. Work	8.00	30,000			
Custodial Superintendent	1.00	37,400				Custodial Supervisor/For	1.00	29,278			
Custodian/Housekeeper	23.00	26,400				Grounds Supervisor/Forem	1.00	24,765			
3196 - LANE COMM COLLEGE											
Chief Facilities Officer	1.00	58,985				Computer/Telecom Special	1.00	29,348	Y		
Secretarial/Clerical	2.00	17,318	Y			Architect/Planner	1.00	27,541	Y		
Project Coordinator/Mana	1.00	23,533	Y			Shop Supervisor/Foreman	4.00	35,715	Y		
Carpenter	2.00	33,431	Y			Electrician	2.00	35,681	Y		
Locksmith	1.00	31,310	Y			Painter	2.00	31,310	Y		
Plumber/Pipefitter	1.00	31,310	Y			Vehicle/Equip Mechanic/O	1.00	31,310	Y		
Custodial Supervisor/For	2.00	32,637				Custodian/Housekeeper	18.00	18,849	Y		
Grounds Supervisor/Forem	1.00	24,556	Y			Groundskeeper	3.00	21,442	Y		
Utilities Operator/Maint	1.00	27,696	Y			Security	6.00	24,125	Y		

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
ASSOCIATE OF ARTS INSTITUTIONS (cont):											
9259 - LARAMIE COUNTY COMM COLLEGE											
Chief Facilities Officer	1.00	48,000				Secretarial/Clerical	1.00	17,044			
Carpenter	3.00	22,157				Electrician	3.00	24,570			
Painter	1.00	24,817				Plumber/Pipefitter	2.00	27,747			
Chief/Superint. of Maint	1.00	38,475				General/Zone Maint. Work	1.00	26,448			
Vehicle/Equip Mechanic/O	1.00	22,577				Custodial Supervisor/For	2.00	18,298			
Custodian/Housekeeper	17.00	14,741				Grounds Superintendent	1.00	27,089			
Groundskeeper	2.00	17,490				HVAC/Controls Technician	1.00	22,577			
Other	2.00	14,873				Storekeeper/Expediter	2.00	20,356			
3582 - LAREDO COMM COLLEGE											
Chief Facilities Officer	1.00	51,740		Y		Assoc/Asst Chief	1.00	37,036			
Secretarial/Clerical	2.00	29,500				Shop Supervisor/Foreman	1.00	23,078			
Carpenter	1.00	17,395				Electrician	1.00	17,452			
Painter	1.00	15,782				Plumber/Pipefitter	1.00	16,780			
General/Zone Maint. Work	5.00	13,545				Vehicle/Equip Mechanic/O	1.00	15,744			
Storekeeper/Expediter	1.00	14,169				Custodial Supervisor/For	1.00	26,400		Y	
Custodian/Housekeeper	28.00	12,096				Grounds Supervisor/Forem	1.00	15,571			
Groundskeeper	4.00	10,368				HVAC/Controls Technician	5.00	19,712			
1059 - LAWSON STATE COMM COLLEGE											
6810 - LEHIGH CARBON COMM COLLEGE											
Chief Facilities Officer	1.00	44,391				Secretarial/Clerical	1.00	18,763	Y		
Carpenter	1.00	27,603	Y			Electrician	1.00	27,603	Y		
Plumber/Pipefitter	1.00	26,852	Y			Vehicle/Equip Mechanic/O	1.00	26,852	Y		
Laborer	1.00	23,386	Y			Custodial Superintendent	1.00	28,945			
Custodian/Housekeeper	9.00	23,605	Y			Groundskeeper	1.00	23,386	Y		
Security	3.00	27,554				Storekeeper/Expediter	1.00	22,655	Y		
3782 - LOWER COLUMBIA COLLEGE											
Custodial Supervisor/For	1.00	28,656				Custodian/Housekeeper	9.00	24,086			
Grounds Supervisor/Forem	1.00	25,437				Groundskeeper	1.00	13,600			
HVAC/Controls Technician	1.00	35,964				Security	1.00	35,050			
Environmental/Safety	1.00	25,140									
6811 - LUZERNE COUNTY COMM COLLEGE											
Chief Facilities Officer	1.00	57,000				Assoc/Asst Chief	1.00	41,000			
Business/Budget Manager	1.00	61,000				Human Resources Manager	1.00	56,000			
Secretarial/Clerical	1.00	32,744				Chief/Superint. of Maint	1.00	29,164			
Laborer	6.00	13,459				Custodial Supervisor/For	1.00	22,140			
Custodian/Housekeeper	25.00	13,486				Grounds Supervisor/Forem	1.00	16,285			
Groundskeeper	5.00	13,438				Security	7.00	16,262			
4007 - MADISON AREA TECHNICAL COLLEGE											
Chief Facilities Officer	1.00	50,000			40.00	Secretarial/Clerical	2.00	35,000			20.00
Architect/Planner	2.00	62,000			35.00	Electrician	1.00	45,000	Y	Y	28.00
Chief/Superint. of Maint	1.00	43,000			35.00	General/Zone Maint. Work	10.00	32,000	Y		25.00
Custodial Superintendent	1.00	34,000			35.00	Custodial Supervisor/For	4.00	28,000	Y		24.00
Custodian/Housekeeper	33.00	25,000	Y		24.00	HVAC/Controls Technician	1.00		Y		
Security	5.00	32,000	Y	Y	25.00	Environmental/Safety	1.00	40,000	Y		30.00
Other	2.00	32,000	Y	Y	25.00	Other Admin. Managers	1.00	33,000	Y		24.00

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
ASSOCIATE OF ARTS INSTITUTIONS (cont):											
7691 - MCHENRY COUNTY COLLEGE											
Chief Facilities Officer	1.00	48,216				Chief/Superint. of Maint	1.00	28,450	Y		
General/Zone Maint. Work	1.00	20,741	Y			Vehicle/Equip Mechanic/O	1.00	17,424	Y		
Custodial Superintendent	1.00	25,310				Custodial Supervisor/For	1.00	25,428	Y		
Custodian/Housekeeper	14.00	21,318	Y			Grounds Superintendent	1.00	30,734	Y		
Groundskeeper	2.00	25,464	Y			Security	5.00	20,871			
2557 - MID-PLAINS COMM COLLEGE AREA											
Chief Facilities Officer	2.00	32,712	Y			Computer/Telecom Special	1.00	14,950	Y		
Secretarial/Clerical	1.00	13,436	Y			Carpenter	1.00	17,147	Y		8.00
Electrician	1.00	17,622	Y		8.00	Chief/Superint. of Maint	1.00	28,930	Y		12.00
General/Zone Maint. Work	1.00	13,440	Y			Vehicle/Equip Mechanic/O	2.00	20,606	Y		10.00
Laborer	3.00	12,000	Y		6.00	Custodial Superintendent	1.00	17,000	Y		
Custodial Supervisor/For	4.00	16,171	Y		8.00	Custodian/Housekeeper	8.00	13,445	Y		6.00
Grounds Supervisor/Forem	1.00	17,746	Y		8.00	Groundskeeper	1.00	15,000	Y		
HVAC/Controls Technician	1.00	17,622	Y		8.00	Security	3.00	11,846	Y		8.00
9797 - MIDLAND COLLEGE											
Business/Budget Manager	1.00	42,500				Human Resources Manager	1.00	43,300			
Computer/Telecom Special	1.00	46,000				Computer Programmer/Anal	1.00	21,000			
Secretarial/Clerical	5.00	19,000				Chief/Superint. of Maint	1.00	50,000			
General/Zone Maint. Work	4.00	18,368				Custodian/Housekeeper	13.00	17,576			
Grounds Supervisor/Forem	1.00	37,000				Groundskeeper	7.00	17,575			
3993 - MIDLANDS TECHNICAL COLLEGE											
Chief Facilities Officer	1.00	49,000				Assoc/Asst Chief	2.00	32,800			
Secretarial/Clerical	3.00	17,106				Chief/Superint. of Maint	2.00	23,510			
General/Zone Maint. Work	8.00	21,717				Laborer	2.00	10,000		Y	
Custodial Superintendent	2.00	23,149				Custodial Supervisor/For	2.00	16,443			
Custodian/Housekeeper	31.00	9,000		Y		Grounds Superintendent	2.00	19,032			
Groundskeeper	7.00	12,215				Security	26.00	12,254		Y	
2528 - MILES COMM COLLEGE											
Laborer	2.00	16,652				Custodian/Housekeeper	2.00	13,032			
Groundskeeper	1.00	14,475									
2486 - MINERAL AREA COLLEGE											
Chief Facilities Officer	0.50	56,000				Business/Budget Manager	0.25	60,000			
Computer/Telecom Special	0.25	24,000				Secretarial/Clerical	0.50	18,000			
Chief/Superint. of Maint	1.00	20,115				Custodial Supervisor/For	0.50	33,452			
Custodian/Housekeeper	10.00	22,286				Grounds Supervisor/Forem	0.50	30,000			
Groundskeeper	5.00	22,286				Security	1.00	20,000			
2362 - MINNEAPOLIS COMM COLLEGE											
Chief Facilities Officer	0.25	70,000				Assoc/Asst Chief	0.05	65,340			
Business/Budget Manager	0.05	35,750	Y			Human Resources Manager	0.05	30,255	Y		
Computer/Telecom Special	0.05	31,170	Y			Chief/Superint. of Maint	0.30	30,787	Y		
Custodial Superintendent	0.50	30,787	Y			Custodian/Housekeeper	12.00	22,500	Y		
Utilities Supervisor/Man	0.20	30,787	Y			HVAC/Controls Technician	1.00	32,322	Y		
Utilities Operator/Maint	1.00	27,308	Y			Security	3.50	24,998	Y		
11864 - MOHAVE COMM COLLEGE											
Chief Facilities Officer	1.00	34,464				Secretarial/Clerical	1.00	9,176			
Carpenter	1.00	23,653				Chief/Superint. of Maint	3.00	22,187			
General/Zone Maint. Work	2.00	23,000				Custodian/Housekeeper	7.00	16,600			
2295 - MONTCALM COMM COLLEGE											
Chief Facilities Officer	1.00	35,000	Y			General/Zone Maint. Work	2.00	23,000	Y		
Custodian/Housekeeper	6.00	18,000	Y								

ASSOCIATE OF ARTS INSTITUTIONS (cont):

Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate
			U	C					U	C	
1242 - MONTEREY PENINSULA COLLEGE											
Chief Facilities Officer	1.00	46,000				Secretarial/Clerical	1.00	33,500	Y		
Carpenter	1.00	39,000	Y			Electrician	1.00	39,000	Y		
Locksmith	1.00	31,000	Y			Machinist/Welder	1.00	39,000	Y		
Plumber/Pipefitter	1.00	39,000	Y			Chief/Superint. of Maint	1.00	42,000			
Storekeeper/Expediter	1.00		Y			Custodial Supervisor/For	1.00	36,000	Y		
Custodian/Housekeeper	12.00	28,500	Y			Grounds Supervisor/Forem	1.00	39,000	Y		
Groundskeeper	5.00	31,000	Y			HVAC/Controls Technician	1.00	36,000	Y		
Utilities Operator/Maint	2.00	31,000	Y								
2082 - MONTGOMERY COLLEGE											
Chief Facilities Officer	1.00	56,347				Assoc/Asst Chief	4.00	48,139			
Business/Budget Manager	1.00	39,832				Secretarial/Clerical	18.00	21,858			
Project Coordinator/Mana	2.00	29,390				Shop Supervisor/Foreman	6.00	34,204			
Carpenter	8.00	25,390				Electrician	4.00	26,707			
Locksmith	2.00	24,731				Painter	4.00	24,877			
Plumber/Pipefitter	2.00	26,707				Sheetmetal Worker	1.00	26,707			
General/Zone Maint. Work	16.00	25,865				Vehicle/Equip Mechanic/O	1.00	23,338			
Storekeeper/Expediter	2.00	24,034				Laborer	3.00	19,240			
Custodial Superintendent	3.00	29,390				Custodial Supervisor/For	5.00	24,731			
Custodian/Housekeeper	62.00	17,775				Grounds Supervisor/Forem	1.00	24,731			
Groundskeeper	19.00	21,753				HVAC/Controls Technician	2.00	25,719			
Security	33.00	23,256				Environmental/Safety	1.00	36,234			
Architect/Planner	1.00	26,707									
4452 - MONTGOMERY COUNTY COMM COLLEGE											
Chief Facilities Officer	1.00	58,000		Y		Secretarial/Clerical	2.00	25,000		Y	
Carpenter	1.00	25,000	Y			Electrician	1.00	27,000	Y		
Chief/Superint. of Maint	1.00	36,000		Y		General/Zone Maint. Work	3.00	22,000	Y		
Custodial Superintendent	1.00	43,000		Y		Custodial Supervisor/For	5.00	25,000	Y		
Custodian/Housekeeper	18.00	22,000	Y			Groundskeeper	2.00	22,000	Y		
Utilities Supervisor/Man	1.00	43,000		Y		HVAC/Controls Technician	5.00	25,000	Y		
Security	9.00	25,000		Y		Environmental/Safety	1.00	30,000		Y	
2297 - MUSKEGON COMM COLLEGE											
Chief Facilities Officer	1.00	38,000				Other Admin. Managers	2.00	30,000			
Carpenter	1.00	26,270				Electrician	1.00	26,270			
Plumber/Pipefitter	1.00	26,270				Custodial Supervisor/For	1.00	29,000			
Custodian/Housekeeper	17.00	21,000				Grounds Supervisor/Forem	1.00	17,000			
Groundskeeper	4.00	14,000				Utilities Supervisor/Man	1.00	19,395			
HVAC/Controls Technician	4.00	15,711				Security	1.00	25,430			
8145 - NASHVILLE STATE TECHNICAL INST											
Chief Facilities Officer	1.00	43,000				Secretarial/Clerical	1.00	18,800			
Chief/Superint. of Maint	1.00	30,800				General/Zone Maint. Work	2.00	24,600			
Custodial Superintendent	1.00	21,800				Custodial Supervisor/For	1.00	16,400			
Custodian/Housekeeper	9.00	14,700				Groundskeeper	1.00	19,200			
HVAC/Controls Technician	1.00	31,000									
2514 - NORTH CENTRAL MISSOURI COLLEGE											
Business/Budget Manager	1.00	41,000				Chief/Superint. of Maint	1.00	19,400			
General/Zone Maint. Work	1.00	10,700				Custodial Superintendent	1.00	12,000			
Custodian/Housekeeper	2.00	10,000									

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
ASSOCIATE OF ARTS INSTITUTIONS (cont):											
1623 - NORTH IDAHO COLLEGE											
Chief Facilities Officer	1.00	49,929	Y		26.00	Assoc/Asst Chief	1.00	39,888	Y		
Secretarial/Clerical	3.00	20,082	Y			Shop Supervisor/Foreman	1.00	42,017	Y		26.00
Carpenter	1.00	37,705	Y		26.00	Electrician	1.00	37,404	Y		26.00
Plumber/Pipefitter	1.00	37,404	Y		26.00	Vehicle/Equip Mechanic/O	1.00	37,705	Y		
Laborer	1.00	18,846	Y		26.00	Custodial Superintendent	1.00	26,552	Y		
Custodial Supervisor/For	2.00	18,655	Y			Custodian/Housekeeper	16.00	17,328	Y		14.00
Grounds Supervisor/Forem	1.00	23,424	Y		14.00	Groundskeeper	3.00	20,122	Y		14.00
HVAC/Controls Technician	2.00	32,848	Y		26.00	Other	2.00	15,000	Y		
7191 - NORTHAMPTON COMM COLLEGE											
Chief Facilities Officer	1.00	59,316		Y		Assoc/Asst Chief	3.00	35,120		Y	
Other Admin. Managers	1.00	21,590		Y		Shop Supervisor/Foreman	2.00	31,947	Y		20.34
Electrician	2.00	28,501	Y		17.74	General/Zone Maint. Work	3.00	27,040	Y		16.83
Custodial Supervisor/For	2.00	24,960	Y			Custodian/Housekeeper	28.00	17,203	Y		14.80
Grounds Supervisor/Forem	1.00	27,040	Y		19.43	Groundskeeper	3.00	12,896	Y		
Security	6.00	17,158	Y								
29260 - NORTHEAST STATE TECHNICAL COMM COLLEGE											
1361 - NORTHEASTERN JUNIOR COLLEGE											
Chief Facilities Officer	1.00	48,000				Secretarial/Clerical	1.00	13,280			
Carpenter	1.00					Electrician	1.00				
Locksmith	1.00					Plumber/Pipefitter	1.00				
Vehicle/Equip Mechanic/O	1.00					Storekeeper/Expediter	1.00				
Laborer	1.00					Custodian/Housekeeper	13.00				
Grounds Superintendent	1.00	32,628				Grounds Supervisor/Forem	1.00	25,632			
Groundskeeper	4.00	23,528				Utilities Supervisor/Man	1.00	53,082			
HVAC/Controls Technician	1.00	32,628				Utilities Operator/Maint	3.00	22,404			
Chief Facilities Officer	1.00	47,029				Secretarial/Clerical	1.00	13,280			
Carpenter	1.00	22,113			14.83	Electrician	1.00	29,086			19.50
Painter	1.00	18,896			12.67	Plumber/Pipefitter	2.00	19,472			13.06
Vehicle/Equip Mechanic/O	1.00	19,648			13.17	Custodian/Housekeeper	12.00	14,877			9.98
Grounds Supervisor/Forem	1.00	14,783			9.91	Groundskeeper	1.00	12,757			8.55
HVAC/Controls Technician	1.00	22,113			14.83	Security	1.00	18,896			12.67
3930 - NORTHERN WYOMING COMM COLLEGE DISTR											
Chief Facilities Officer	1.00	38,300				Business/Budget Manager	1.00	37,012			
Computer/Telecom Special	1.00	40,000				Computer Programmer/Anal	1.00	27,000			
Other Admin. Managers	22.00	35,000				Secretarial/Clerical	25.00	14,500			
Shop Supervisor/Foreman	1.00	15,461				Chief/Superint. of Maint	1.00	15,500			
General/Zone Maint. Work	5.00	14,000				Custodial Superintendent	1.00	24,142			
Custodian/Housekeeper	12.00	15,000				Grounds Superintendent	1.00	16,886			
Groundskeeper	1.00	14,325				Security	2.00	18,000			
2302 - NORTHWESTERN MICHIGAN COLLEGE											
Chief Facilities Officer	1.00	45,000		Y		Assoc/Asst Chief	1.00	30,000		Y	
Secretarial/Clerical	2.00	25,000	Y			Carpenter	1.00	25,000	Y		
Painter	1.00	24,000	Y			General/Zone Maint. Work	4.00	24,000	Y		
Custodial Supervisor/For	2.00	24,000	Y			Custodian/Housekeeper	19.00	19,800	Y		
Groundskeeper	3.00	21,200	Y								

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
21661 - NUNEZ COMM COLLEGE											
Chief Facilities Officer	1.00	59,500				Secretarial/Clerical	1.00	18,383			
Facil. Planning/Construc	1.00					Project Coordinator/Mana		7,000			
Shop Supervisor/Foreman	1.00	9,300				Carpenter	2.00	12,400			
Electrician	1.00	8,000				Chief/Superint. of Maint	1.00	18,782			
General/Zone Maint. Work	3.00	16,136				Vehicle/Equip Mechanic/O		18,082			
Custodian/Housekeeper	4.00	10,864				Security	4.00	13,818			
2624 - OCEAN COUNTY COLLEGE											
Chief Facilities Officer	1.00	59,000	Y			Assoc/Asst Chief	2.00	54,000	Y		
Secretarial/Clerical	3.00	14,000	Y			Planner/Estimator	1.00	36,000			
Project Coordinator/Mana	1.00	40,000				Carpenter	1.00	17,000	Y		
Electrician	1.00	21,000	Y			Locksmith				Y	
Painter	1.00	17,000	Y			Plumber/Pipefitter	1.00	26,000	Y		
Roofer				Y		Elevator Mechanic				Y	
Vehicle/Equip Mechanic/O	1.00	21,000	Y			Laborer	2.00	21,000	Y		
Custodial Supervisor/For	1.00	24,000				Custodian/Housekeeper	18.00	15,734	Y		
Grounds Supervisor/Forem	1.00	33,000				Groundskeeper	4.00	15,500	Y		
Utilities Supervisor/Man	1.00	39,000				Security	11.00	19,000	Y		
Environmental/Safety	1.00	27,000	Y								
10391 - OKLAHOMA CITY COMM COLLEGE											
Chief Facilities Officer	1.00	46,000			29.30	Secretarial/Clerical	1.00	21,200			13.50
Facil. Planning/Construc	1.00	39,841			19.08	Planner/Estimator	1.00	18,374			8.80
Project Coordinator/Mana	1.00	24,000			11.49	Chief/Superint. of Maint	1.00	32,500			20.70
General/Zone Maint. Work	7.00	22,800			14.52	Storekeeper/Expediter	3.00	15,200			9.68
Custodial Supervisor/For	1.00	10,962		Y	5.25	Custodian/Housekeeper	9.00	10,308		Y	4.94
Grounds Superintendent	1.00	33,700			30.00	Grounds Supervisor/Forem	1.00	28,000	Y		0.30
Groundskeeper	2.00	25,000	Y		0.20	Utilities Supervisor/Man	1.00	32,800			0.30
Utilities Operator/Maint	6.00	23,000	Y		0.26	Environmental/Safety	1.00	36,000			0.35
1362 - OTERO JUNIOR COLLEGE											
Chief Facilities Officer	1.00	47,500				Carpenter	1.00	28,000			
Electrician	1.00	37,692				Painter	1.00	32,556			
Vehicle/Equip Mechanic/O	1.00	29,268				Custodial Supervisor/For	1.00	33,456			
Custodian/Housekeeper	6.00	20,000				Groundskeeper	2.00	22,200			
12842 - OXNARD COLLEGE											
Chief Facilities Officer	1.00	61,320			29.48	Secretarial/Clerical	1.00	30,552			22.04
Locksmith	1.00	34,020			24.54	Painter	1.00	35,844			25.85
Chief/Superint. of Maint	1.00	42,336			30.53	Laborer	1.00	32,196			23.22
Custodian/Housekeeper	7.00	29,724			21.44	Grounds Supervisor/Forem	1.00	31,344			22.61
Groundskeeper	4.00	30,552			22.04	HVAC/Controls Technician	1.00	30,552			22.04
Storekeeper/Expediter	1.00	31,368			22.62						
30830 - OZARKS TECH COMM COLLEGE											
Chief/Superint. of Maint	1.00	34,856				Custodial Supervisor/For	1.00	23,400			
Custodian/Housekeeper	6.00	17,118				Security	2.00	24,314			
9994 - PASSAIC COUNTY COMM COLLEGE											
Chief Facilities Officer	1.00	51,681	Y			Chief/Superint. of Maint	1.00	33,215	Y		
General/Zone Maint. Work	5.00	22,127	Y			Custodial Superintendent	1.00	41,382	Y		
Custodian/Housekeeper	7.00	18,392	Y			Groundskeeper	4.00	18,000	Y		
HVAC/Controls Technician	2.00	24,000	Y			Security	5.00	10,000		Y	

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
1078 - PHOENIX COLLEGE											
Chief Facilities Officer	1.00	53,015				Secretarial/Clerical	1.00	27,730			
Carpenter	1.00	36,320				Electrician	1.00	31,582			
Painter	1.00	30,212				Plumber/Pipefitter	1.00	34,741			
Custodial Supervisor/For	1.00	27,330				Custodian/Housekeeper	17.00	21,139			
Grounds Supervisor/Forem	1.00	27,585				Groundskeeper	7.00	24,426			
HVAC/Controls Technician	2.00	33,165				Utilities Operator/Maint	1.00	27,730			
9928 - PIEDMONT VIRGINIA COMM COLLEGE											
Business/Budget Manager	1.00	44,732				Human Resources Manager	1.00	23,975			
Carpenter	1.00	20,976				Electrician	1.00	19,188			
Machinist/Welder	1.00	19,188				Storekeeper/Expediter	1.00	14,048			
Custodial Superintendent	1.00	37,431				Custodian/Housekeeper	3.00	12,764			
Groundskeeper	1.00	18,352				Security	2.00	19,823			
7266 - PIMA COUNTY COMM COLLEGE DISTRICT											
Chief Facilities Officer	1.00	62,860				Assoc/Asst Chief	1.00	63,183			
Business/Budget Manager	1.00	36,907				Computer/Telecom Special	1.00	35,312			
Other Admin. Managers	10.00	36,006				Secretarial/Clerical	12.00	21,662			
Architect/Planner	1.00	46,316				Facil. Planning/Construc	1.00	32,147			18.55
Planner/Estimator	2.00	31,597			16.40	Project Coordinator/Mana	1.00	27,178			16.06
Shop Supervisor/Foreman	8.00	30,021			16.89	Carpenter	6.00	23,894			15.18
Electrician	7.00	27,331			18.13	Locksmith	2.00	27,058			13.74
Painter	4.00	26,125			15.48	Plumber/Pipefitter	2.00	19,366			14.56
Roofer	2.00	21,389			12.48	Chief/Superint. of Maint	4.00	32,355			17.23
General/Zone Maint. Work	2.00	21,071			12.70	Vehicle/Equip Mechanic/O	3.00	25,609			16.33
Storekeeper/Expediter	5.00	18,128				Laborer	8.00	17,668			12.70
Custodial Supervisor/For	4.00	27,261			13.06	Custodian/Housekeeper	9.00	19,381			12.43
Grounds Supervisor/Forem	1.00	34,426				Groundskeeper	11.00	18,824			15.40
HVAC/Controls Technician	3.00	24,207			15.12	Utilities Operator/Maint	7.00	25,688			16.40
Security	29.00	21,903			13.96	Environmental/Safety	1.00	21,129			11.90
1268 - PORTERVILLE COLLEGE											
Chief Facilities Officer	1.00	50,547				Business/Budget Manager	1.00	64,073			
Human Resources Manager	1.00	51,108				Shop Supervisor/Foreman	1.00	25,466			
Carpenter	1.00	20,930				Electrician	1.00	27,410			
Chief/Superint. of Maint	1.00	44,673				Vehicle/Equip Mechanic/O	1.00	31,752			
Custodial Supervisor/For	1.00	25,466				Custodian/Housekeeper	6.00	23,940			
Grounds Supervisor/Forem	1.00	25,466				Groundskeeper	5.00	22,702			
2089 - PRINCE GEORGE'S COMM COLLEGE											
Chief Facilities Officer	1.00	75,336				Secretarial/Clerical	4.00	27,413			
Project Coordinator/Mana	1.00	51,123				Shop Supervisor/Foreman	4.00	40,295			
Carpenter	3.00	26,762				Electrician	2.00	29,702			
Plumber/Pipefitter	2.00	28,069				Vehicle/Equip Mechanic/O	2.00	25,356			
Storekeeper/Expediter	3.00	20,646				Custodial Superintendent	1.00	38,153			
Custodial Supervisor/For	7.00					Custodian/Housekeeper	55.00				
Grounds Supervisor/Forem	1.00	39,142				Groundskeeper	5.00	22,877			
HVAC/Controls Technician	1.00	30,791				Utilities Operator/Maint	2.00	30,445			
7731 - RARITAN VALLEY COMM COLLEGE											
Chief Facilities Officer	1.00	62,475		Y		Assoc/Asst Chief	1.00	38,580		Y	
Secretarial/Clerical	1.00	28,683	Y			Electrician	1.00	28,350	Y		
Chief/Superint. of Maint	5.00	27,275	Y		15.00	Custodial Superintendent	1.00	30,150	Y		16.60
Custodial Supervisor/For	1.00	20,705	Y		11.50	Custodian/Housekeeper	16.00	22,132	Y		12.25
Grounds Superintendent	1.00	44,100		Y	24.25	Groundskeeper	2.00	21,360	Y		11.85
Security	13.00	22,872		Y	12.75						

ASSOCIATE OF ARTS INSTITUTIONS (cont):

Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate
			U	C					U	C	
7119 - REND LAKE COLLEGE											
Chief Facilities Officer	1.00	43,000		Y		Secretarial/Clerical	1.00	22,000		Y	
Shop Supervisor/Foreman	1.00	31,450		Y		Carpenter	1.00	25,000		Y	
Electrician	1.00	30,450		Y		Plumber/Pipefitter	1.00	31,080		Y	
Vehicle/Equip Mechanic/O	1.00	24,780		Y		Storekeeper/Expediter	1.00	26,000		Y	
Custodial Supervisor/For	1.00	26,286		Y		Custodian/Housekeeper	10.00	22,000		Y	
Groundskeeper	1.00	31,830		Y							
8504 - RICHLAND COLLEGE											
Chief Facilities Officer	1.00	55,000			30.00	Assoc/Asst Chief	1.00	40,000			25.00
Secretarial/Clerical	2.00	15,806			8.50	Shop Supervisor/Foreman	1.00	29,869			14.42
Carpenter	1.00	19,620			9.62	Electrician	1.00	30,144			14.92
Plumber/Pipefitter	1.00	24,288			11.67	Custodial Supervisor/For	1.00	27,504			13.22
Custodian/Housekeeper	21.00	12,483		Y	5.91	Grounds Supervisor/Forem	1.00	32,386			15.57
Groundskeeper	7.00	18,195			9.00	Utilities Supervisor/Man	1.00	37,380			17.97
HVAC/Controls Technician	1.00	26,400			12.69	Utilities Operator/Maint	8.00	17,186			9.00
8613 - ROANOKE-CHOWAN COMM COLLEGE											
Chief Facilities Officer	0.50	30,400				Business/Budget Manager	0.25	34,200			
Secretarial/Clerical	0.25	24,200				Shop Supervisor/Foreman	0.10	30,400			
Chief/Superint. of Maint	0.20	30,400				General/Zone Maint. Work	0.20	14,100			
Custodial Superintendent	0.20	30,400				Custodian/Housekeeper	4.40	13,200			
Groundskeeper	0.40	14,100									
1747 - ROCK VALLEY COLLEGE											
Chief Facilities Officer	1.00	55,199				Assoc/Asst Chief	1.00	35,523			23.91
Secretarial/Clerical	1.00	19,484				General/Zone Maint. Work	5.00	27,433			21.11
Vehicle/Equip Mechanic/O	1.00	34,509				Laborer	2.00	23,051			18.48
Custodial Superintendent	1.00	28,333			19.07	Custodial Supervisor/For	1.00	19,488			13.12
Custodian/Housekeeper	24.00	18,490			12.45	Grounds Supervisor/Forem	1.00	31,358			21.11
Groundskeeper	4.00	25,319			18.48	Utilities Supervisor/Man	1.00	40,000			
HVAC/Controls Technician	4.00	28,132			19.78						
2877 - ROCKLAND COMM COLLEGE											
Chief Facilities Officer	1.00	71,350	Y			Assoc/Asst Chief	1.00	49,176	Y		
Secretarial/Clerical	2.00	21,851	Y			Chief/Superint. of Maint	1.00	50,274	Y		
General/Zone Maint. Work	5.00	35,000	Y			Vehicle/Equip Mechanic/O	1.00	28,000	Y		
Storekeeper/Expediter	2.00	21,500	Y			Laborer	2.00	25,000	Y		
Custodial Superintendent	1.00	36,000	Y			Custodial Supervisor/For	2.00	26,000	Y		
Custodian/Housekeeper	37.00	20,500	Y			Grounds Superintendent	1.00	38,800	Y		
Grounds Supervisor/Forem	2.00	27,900	Y			Groundskeeper	6.00	23,000	Y		
Utilities Supervisor/Man	1.00	50,274	Y			Utilities Operator/Maint	6.00	35,000	Y		
8918 - SADDLEBACK COLLEGE											
Chief Facilities Officer	1.00	65,000				Secretarial/Clerical	2.00	34,000	Y		
Shop Supervisor/Foreman	5.00	42,000	Y			Carpenter	2.00	36,000	Y		
Electrician	2.00	36,000	Y			Locksmith	1.00	30,000	Y		
Painter	1.00	36,000	Y			Chief/Superint. of Maint	3.00	45,000			
Vehicle/Equip Mechanic/O	2.00	36,000	Y			Laborer	3.00	30,000	Y		
Custodial Superintendent	1.00	40,000				Custodial Supervisor/For	3.00	27,000	Y		
Custodian/Housekeeper	21.00	24,000	Y			Grounds Supervisor/Forem	1.00	31,000	Y		
Groundskeeper	8.00	27,000	Y								
5461 - SALEM COMM COLLEGE											
Business/Budget Manager	1.00	55,410				Shop Supervisor/Foreman	1.00	37,715			
General/Zone Maint. Work	1.00	23,261				Custodian/Housekeeper	4.00	16,000			
Grounds Supervisor/Forem	1.00	16,243				Groundskeeper	1.00	13,040			
Security	1.00	12,918									

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
ASSOCIATE OF ARTS INSTITUTIONS (cont):											
5220 - SALT LAKE COMM COLLEGE											
Chief Facilities Officer	1.00	62,316		Y	50.00	Assoc/Asst Chief	1.00	42,768		Y	28.00
Other Admin. Managers	1.00	23,526		Y	20.00	Secretarial/Clerical	4.00	27,450		Y	17.50
Architect/Planner	1.00	29,727		Y	24.00	Project Coordinator/Mana	1.00	28,717		Y	24.00
Carpenter	3.00	22,818		Y	20.00	Electrician	3.00	21,750		Y	20.00
Locksmith	1.00	19,493		Y	16.00	Painter	4.00	21,588		Y	17.00
Plumber/Pipefitter	2.00	24,338		Y	20.00	Chief/Superint. of Maint	1.00	30,556		Y	28.00
General/Zone Maint. Work	12.00	22,636		Y	20.00	Vehicle/Equip Mechanic/O	1.00	18,250		Y	14.00
Custodial Supervisor/For	1.00	30,529		Y	28.00	Custodian/Housekeeper	36.00	17,200		Y	11.50
Grounds Supervisor/Forem	1.00	29,657		Y	28.00	Groundskeeper	8.00	16,673		Y	13.00
HVAC/Controls Technician	1.00	24,018		Y	20.00	Environmental/Safety	1.00	25,750		Y	28.00
Other	1.00	19,430		Y	20.00						
2660 - SAN JUAN COLLEGE											
Chief Facilities Officer	1.00	46,370				Secretarial/Clerical	1.00	16,457			
Project Coordinator/Mana	1.00	27,040				Carpenter	1.00	26,394			
Painter	1.00	22,650				Laborer	3.00	18,292			
Custodial Supervisor/For	1.00	20,895				Custodian/Housekeeper	17.00	14,700			
Grounds Supervisor/Forem	1.00	23,453				Groundskeeper	3.00	14,500			
HVAC/Controls Technician	1.00	26,841				Security	5.00	18,700			
Storekeeper/Expediter	1.00	16,754									
1286 - SANTA MONICA COMM COLLEGE DISTRICT											
Chief Facilities Officer	1.00	86,804				Assoc/Asst Chief	1.00	68,556			
Computer/Telecom Special	3.00	42,328	Y			Computer Programmer/Anal	5.00	58,147	Y		
Other Admin. Managers			Y			Secretarial/Clerical	3.00	30,407	Y		
Architect/Planner				Y		Facil. Planning/Construc				Y	
Planner/Estimator				Y		Project Coordinator/Mana				Y	
Shop Supervisor/Foreman	2.00	58,452	Y			Carpenter	5.00	43,545	Y		
Electrician	2.00	48,618	Y			Locksmith	1.00	47,928	Y		
Painter	1.00	50,352	Y			Plumber/Pipefitter	1.00	42,631	Y		
Sheetmetal Worker	1.00	47,928	Y			Storekeeper/Expediter	2.00	30,372	Y		
Custodial Supervisor/For	1.00	44,508	Y			Custodian/Housekeeper	33.00	31,405	Y		
Grounds Supervisor/Forem	1.00	45,624				Groundskeeper	10.00	32,109	Y		
HVAC/Controls Technician	2.00	44,520	Y			Utilities Operator/Maint	2.00	33,930	Y		
Security	34.00	34,130	Y			Environmental/Safety	1.00	51,612	Y		
1752 - SAUK VALLEY COMM COLLEGE											
Chief Facilities Officer	1.00	41,879				Assoc/Asst Chief	1.00	27,420			
Secretarial/Clerical	1.00	22,427				General/Zone Maint. Work	3.00	23,942			
Custodial Superintendent	1.00	21,402				Custodial Supervisor/For	1.00	22,427			
Custodian/Housekeeper	10.00	15,550				Grounds Superintendent	1.00	23,116			
Groundskeeper	1.00	17,377				Security	4.00	18,232			
2315 - SCHOOLCRAFT COLLEGE											
Chief Facilities Officer	1.00	62,000	Y			Secretarial/Clerical	2.00	25,000	Y		
Architect/Planner	1.00	15,000				Carpenter	1.00	34,723	Y		
Electrician	1.00	34,723	Y			Chief/Superint. of Maint	1.00	48,000			
General/Zone Maint. Work	4.00	30,694	Y			Vehicle/Equip Mechanic/O	1.00	34,723	Y		
Custodial Supervisor/For	1.00	37,605				Custodian/Housekeeper	20.00	25,160	Y		
Groundskeeper	6.00	26,413	Y			HVAC/Controls Technician	2.00	35,245	Y		
Utilities Operator/Maint	1.00	31,967									

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
ASSOCIATE OF ARTS INSTITUTIONS (cont):											
12748 - SHAWNEE STATE UNIV											
Chief Facilities Officer	1.00	50,000				Assoc/Asst Chief	1.00	47,000			
Secretarial/Clerical	2.00	19,000	Y			Shop Supervisor/Foreman	1.00	30,000			
General/Zone Maint. Work	3.00	24,000	Y			Custodian/Housekeeper	18.00	18,000	Y		
Grounds Supervisor/Forem	2.00	29,000			14.15	Groundskeeper	18.00	20,500	Y		8.95
Utilities Supervisor/Man	2.00	37,500			8.43	HVAC/Controls Technician	3.00	30,800	Y		15.05
Utilities Operator/Maint	4.00	32,400	Y		15.55	Security	10.00	26,900			12.95
Environmental/Safety	2.00	40,300									
3119 - SINCLAIR COMM COLLEGE											
Chief Facilities Officer	1.00	57,000				Business/Budget Manager	1.00	44,000			
Secretarial/Clerical	2.00	21,000				Architect/Planner	1.00	40,500			
Planner/Estimator	1.00	22,700				Project Coordinator/Mana	1.00	55,800			
Carpenter	2.00	30,400				Electrician	3.00	36,300			
Locksmith	2.00	23,500				Painter	1.00	19,300			
Plumber/Pipefitter	3.00	28,784				Chief/Superint. of Maint	1.00	54,900			
General/Zone Maint. Work	3.00	20,000				Storekeeper/Expediter	1.00	23,900			
Laborer	4.00	8,840				Grounds Superintendent	1.00	50,000			
Grounds Supervisor/Forem	3.00	35,700				Groundskeeper	54.00	20,830			11.52
Utilities Supervisor/Man	6.00	46,808				HVAC/Controls Technician	35.00	26,449			
Utilities Operator/Maint	58.00	26,933			14.89	Security	44.00	30,190			
Environmental/Safety	64.00	33,081				Other	7.00	20,303			
- SONOMA COUNTY JUNIOR COLLEGE DISTRICT											
Chief Facilities Officer	1.00	109,758				Assoc/Asst Chief	1.00	87,249			
Secretarial/Clerical	2.00	34,847	Y			Carpenter	2.00	48,128	Y		
Electrician	2.00	48,128	Y			Locksmith	1.00	48,128	Y		
Painter	1.00	48,128	Y			Plumber/Pipefitter	2.00	48,128	Y		
Chief/Superint. of Maint	1.00	61,417				Vehicle/Equip Mechanic/O	2.00	48,128	Y		
Custodial Superintendent	2.00	47,427				Custodian/Housekeeper	28.00	34,214	Y		
Grounds Superintendent	1.00	47,427				Groundskeeper	9.00	35,067	Y		
HVAC/Controls Technician	2.00	48,128	Y			Utilities Operator/Maint	2.00	40,089	Y		
Security	14.00	38,605	Y			Environmental/Safety	2.00	50,173	Y		
13176 - SOUTH ARKANSAS COMM COLLEGE											
Carpenter	1.00	18,732				Painter	1.00	16,012			
General/Zone Maint. Work	1.00	20,185				Custodial Supervisor/For	1.00	11,883			
Custodian/Housekeeper	3.00	10,752				Groundskeeper	1.00	11,313			
Security	1.00	16,575									
3614 - SOUTHWEST TEXAS JUNIOR COLLEGE											
Chief Facilities Officer	1.00	39,650				Carpenter	1.00	20,800			
Electrician	1.00	33,508				Painter	1.00	33,508			
General/Zone Maint. Work	2.00	18,075				Custodial Superintendent	1.00	19,656			
Custodial Supervisor/For	1.00	18,075				Custodian/Housekeeper	9.00	15,392			
Grounds Superintendent	1.00	19,656				Groundskeeper	2.00	15,392			
Utilities Supervisor/Man	1.00	33,508				HVAC/Controls Technician	1.00	15,412			
Security	2.00	43,115									
7260 - SOUTHWEST VIRGINIA COMM COLLEGE											
Chief Facilities Officer	1.00	35,012				Secretarial/Clerical	2.00	20,730			
Electrician	1.00	22,426				Painter	1.00	12,375			
Plumber/Pipefitter	1.00	9,480				Chief/Superint. of Maint	1.00	28,652			
Vehicle/Equip Mechanic/O	1.00	20,976				Laborer	2.00	16,252			
Custodial Supervisor/For	1.00	18,765				Custodian/Housekeeper	10.00	11,536			
Grounds Supervisor/Forem	1.00	29,297				Groundskeeper	1.00	8,670			
Security	7.00	17,696				Storekeeper/Expediter	4.00	12,818			

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
ASSOCIATE OF ARTS INSTITUTIONS (cont):											
1643 - SPOON RIVER COLLEGE											
Chief Facilities Officer	1.00	78,700				Business/Budget Manager	1.00	58,520			
Computer Programmer/Anal	2.00	34,275				Other Admin. Managers	21.00	34,506			
Secretarial/Clerical	2.00	26,408				Shop Supervisor/Foreman	1.00	12,625			
Chief/Superint. of Maint	1.00	28,309				General/Zone Maint. Work	3.00	17,562			
Laborer	2.00	7,111				Custodial Supervisor/For	1.00	27,955			
Custodian/Housekeeper	6.00	8,332				Other	32.00	16,486			
Training Officer	35.00	36,776									
5533 - ST. PAUL TECHNICAL COLLEGE											
Chief Facilities Officer	1.00	66,000		Y		Secretarial/Clerical	1.00	28,080	Y		13.50
Electrician	2.00	43,680	Y		21.00	Chief/Superint. of Maint	1.00	39,000	Y		18.75
Custodial Supervisor/For	1.00	34,236	Y		16.46	Custodian/Housekeeper	16.00	23,379	Y		11.24
Groundskeeper	1.00	32,281	Y		15.52	Security	1.00	30,000		Y	14.42
9332 - STATE COMM COLLEGE OF EAST ST. LOUIS											
Chief Facilities Officer	1.00	70,000		Y		Business/Budget Manager	1.00	41,089	Y		
Human Resources Manager	1.00	36,000		Y		Computer Programmer/Anal	3.00	20,000	Y		
Other Admin. Managers	2.00	54,300		Y		Secretarial/Clerical	15.00	18,729	Y		
General/Zone Maint. Work	2.00	20,700	Y			Grounds Supervisor/Forem	1.00	20,825	Y		
Groundskeeper	1.00	18,073	Y			Security	3.00	25,472	Y		
2878 - SUFFOLK COUNTY COMM COLLEGE											
Chief Facilities Officer	3.00	50,000	Y			Assoc/Asst Chief	6.00	39,500	Y		
Computer/Telecom Special	1.00	45,000	Y			Other Admin. Managers	1.00	70,000	Y		
Secretarial/Clerical	5.00	25,000	Y			Architect/Planner	1.00	55,000	Y		
Carpenter	7.00	36,800	Y			Electrician	2.00	33,440	Y		
Machinist/Welder	1.00	42,800	Y			Painter	3.00	30,925	Y		
Plumber/Pipefitter	1.00	29,000	Y			General/Zone Maint. Work	21.00	33,760	Y		
Vehicle/Equip Mechanic/O	15.00	28,923	Y			Storekeeper/Expediter	1.00	29,000	Y		
Laborer	1.00	26,000	Y			Custodial Supervisor/For	6.00	39,930	Y		
Custodian/Housekeeper	56.00	26,208	Y			Groundskeeper	1.00	24,375	Y		
Security	42.00	24,700	Y			Environmental/Safety	1.00	42,860	Y		
3627 - TEMPLE JUNIOR COLLEGE											
Chief Facilities Officer	1.00	34,000				Assoc/Asst Chief	1.00	23,000			
Secretarial/Clerical	1.00	13,000				Carpenter	1.00	17,000			
Electrician	1.00	22,000				Vehicle/Equip Mechanic/O	1.00	15,000			
Custodian/Housekeeper	10.00	13,500				Groundskeeper	3.00	15,000			
8278 - TERRA COMM COLLEGE											
Chief Facilities Officer	1.00					Secretarial/Clerical	1.00				
Chief/Superint. of Maint	1.00					Laborer	2.00				
Custodian/Housekeeper	9.00					Groundskeeper	1.00				
Security	1.00										
9933 - TEXAS STATE TECH COLLEGE/AMARILLO											
Chief Facilities Officer	1.00	42,480				Assoc/Asst Chief	1.00	30,300			
Secretarial/Clerical	2.00	18,314				Shop Supervisor/Foreman	1.00	29,538			
Carpenter	2.00	20,322				Electrician	1.00	21,216			
Painter	1.00	18,672				Plumber/Pipefitter	1.00	19,932			
Vehicle/Equip Mechanic/O	1.00	18,108				Custodial Supervisor/For	1.00	15,366			
Custodian/Housekeeper	8.00	12,080				Grounds Supervisor/Forem	1.00	24,780			
Groundskeeper	3.00	16,516				HVAC/Controls Technician	1.00	18,012			
Security	12.00	8,030									

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
ASSOCIATE OF ARTS INSTITUTIONS (cont):											
8818 - TRIDENT TECHNICAL COLLEGE											
Chief Facilities Officer	1.00	48,715				Secretarial/Clerical	1.00	25,334			
Facil. Planning/Construc	1.00	27,519				Carpenter	3.00	27,231			
Electrician	2.00	24,774				Locksmith	1.00	26,005			
Painter	2.00	23,876				Plumber/Pipefitter	1.00	21,013			
Chief/Superint. of Maint	1.00	34,994				Elevator Mechanic				Y	
Vehicle/Equip Mechanic/O	1.00	24,341				Custodial Superintendent				Y	
Custodial Supervisor/For				Y		Custodian/Housekeeper	1.00	13,710			
Grounds Superintendent	1.00	31,133				Groundskeeper	4.00	18,309			
Utilities Supervisor/Man	1.00	29,832				HVAC/Controls Technician				Y	
Security	19.00	25,311									
29231 - TRUCKEE MEADOWS COMM COLLEGE											
Chief Facilities Officer	1.00	54,215				Architect/Planner	1.00	49,272			
Chief/Superint. of Maint	1.00	35,727				General/Zone Maint. Work	3.00	24,863			
Custodial Superintendent	1.00	26,404				Custodial Supervisor/For	2.00	23,440			
Custodian/Housekeeper	16.00	17,947				Grounds Supervisor/Forem	1.00	28,809			
Groundskeeper	1.00	25,417				Security	4.00	15,370			
3222 - UMPQUA COMM COLLEGE											
Chief Facilities Officer	1.00	52,038			25.50	Secretarial/Clerical	1.00	16,500			8.09
Carpenter	1.00	23,137			11.34	Painter	1.00	16,648			8.16
Vehicle/Equip Mechanic/O	1.00	18,354			9.00	Custodial Superintendent	1.00	19,034			9.33
Custodian/Housekeeper	12.00	15,462			7.58	Groundskeeper	2.00	16,068			7.88
Security	3.00	24,500			12.00						
200707 - UNIV OF MONTANA COLLEGE OF TECHNOLOGY											
General/Zone Maint. Work	3.00	21,000	Y			Custodial Supervisor/For	2.00	20,000	Y		
10060 - VERNON REGIONAL JUNIOR COLLEGE											
3662 - VICTORIA COLLEGE											
Chief Facilities Officer	1.00	55,000				Assoc/Asst Chief	3.00	22,982			
Architect/Planner	1.00			Y	80.00	Carpenter	1.00	27,534			
Electrician	1.00	30,285				Painter	2.00	13,200			
Custodial Supervisor/For	1.00	22,173				Custodian/Housekeeper	15.00	12,813			
Grounds Supervisor/Forem	1.00	27,500				Groundskeeper	4.00	13,300			
Security	2.00	16,100									
3760 - VIRGINIA WESTERN COMM COLLEGE											
Chief Facilities Officer	1.00	64,460			31.00	Secretarial/Clerical	1.00	29,320			14.10
Carpenter	1.00	32,520			15.63	Electrician	1.00	31,733			15.26
Painter	1.00	33,028			15.88	Plumber/Pipefitter	1.00	33,964			16.33
Chief/Superint. of Maint	1.00	45,739			21.99	Custodial Supervisor/For	1.00	27,005			12.98
Custodian/Housekeeper	6.00	21,177			10.18	Grounds Supervisor/Forem	1.00	31,197			15.00
Groundskeeper	2.00	24,005			11.54	HVAC/Controls Technician	1.00	36,729			17.66
Security	7.00	27,746			13.84	Storekeeper/Expediter	1.00	31,432			15.11
Utilities Operator/Maint	3.00	15,690			7.54						
9258 - WAUKESHA COUNTY TECHNICAL COLLEGE											
Chief Facilities Officer	1.00	70,000				Assoc/Asst Chief	1.00	50,000			
Other Admin. Managers	1.00	35,000				Secretarial/Clerical	2.00	27,000			25.00
Project Coordinator/Mana	1.00	30,000			25.00	Carpenter	1.00	38,000	Y		25.00
Electrician	1.00	38,000	Y		25.00	Plumber/Pipefitter	1.00	38,000	Y		25.00
General/Zone Maint. Work	2.00	38,000	Y		25.00	Vehicle/Equip Mechanic/O	1.00	38,000	Y		25.00
Laborer	4.00	33,000	Y		25.00	Custodian/Housekeeper	20.00	22,000	Y	Y	25.00
Groundskeeper	1.00	35,000	Y		25.00	HVAC/Controls Technician	1.00			Y	
Security	2.00	40,000		Y							

ASSOCIATE OF ARTS INSTITUTIONS (cont):

1176 - WEST HILLS COMM COLLEGE DISTRICT

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
Chief Facilities Officer	1.00	49,374	Y		23.74	Assoc/Asst Chief	1.00	29,987	Y		14.42
Business/Budget Manager	1.00	66,652	Y		32.04	Human Resources Manager	1.00	43,562	Y		20.94
Computer/Telecom Special	1.00	34,655	Y		16.66	Computer Programmer/Anal	1.00	33,006	Y		15.87
Other Admin. Managers	2.00	45,895	Y		22.07	Secretarial/Clerical	1.00	40,550	Y		19.50
Shop Supervisor/Foreman	1.00	29,987	Y		14.42	Chief/Superint. of Maint	1.00	49,374	Y		23.74
General/Zone Maint. Work	3.00	25,148	Y		12.09	Custodian/Housekeeper	7.00	19,433	Y		9.34
Groundskeeper	3.00	20,576	Y		9.89	Security	1.00	7,800	Y		7.50
Environmental/Safety	1.00	8,238	Y		7.92						

7950 - WEST SHORE COMM COLLEGE

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
Chief Facilities Officer	1.00	36,000			15.00	Secretarial/Clerical	1.00	18,000			15.00
Chief/Superint. of Maint	1.00	28,000			15.00	General/Zone Maint. Work	3.00	22,000			15.00
Custodial Superintendent	1.00	26,000			15.00	Custodian/Housekeeper	7.00	22,000			15.00
Groundskeeper	1.00	22,000			15.00						

1110 - WESTARK COMM COLLEGE

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
Chief Facilities Officer	1.00	42,293				Assoc/Asst Chief	1.00	34,566			
Secretarial/Clerical	1.00	24,164				Carpenter	1.00	24,039			
Electrician	2.00	20,750				General/Zone Maint. Work	2.00	21,750			
Custodial Superintendent	1.00	24,000				Custodial Supervisor/For	1.00	13,000			
Custodian/Housekeeper	16.00	10,500				Grounds Superintendent	1.00	24,000			
Groundskeeper	4.00	11,750				HVAC/Controls Technician	1.00	24,000			
Utilities Operator/Maint	1.00	12,500				Security	4.00	20,000			
Storekeeper/Expediter	2.00	11,000									

2560 - WESTERN NEBRASKA COMM COLLEGE

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
Chief Facilities Officer	1.00	56,223				Assoc/Asst Chief	1.00	37,505			
Human Resources Manager	1.00	45,649				Computer Programmer/Anal	2.00	29,040			
Other Admin. Managers	34.00	34,817				Secretarial/Clerical	32.00	15,360			
Shop Supervisor/Foreman	1.00	19,427				Electrician	1.00	16,890			
Plumber/Pipefitter	1.00	17,867				Chief/Superint. of Maint	1.00	31,736			
General/Zone Maint. Work	4.00	14,482				Custodial Supervisor/For	2.00	15,496			
Custodian/Housekeeper	7.00	13,071									

3961 - WILLIAM RAINEY HARPER COLLEGE

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
Chief Facilities Officer	1.00	62,400				Other Admin. Managers	1.00	55,000			
Secretarial/Clerical	2.00	30,000				Chief/Superint. of Maint	1.00	40,000			
General/Zone Maint. Work	8.00	37,000	Y			Vehicle/Equip Mechanic/O	1.00	37,000	Y		
Laborer	2.00	32,000	Y			Custodial Superintendent	1.00	39,000			
Custodial Supervisor/For	4.00	38,000				Custodian/Housekeeper	43.00	28,000	Y		
Grounds Supervisor/Forem	1.00	45,000				Groundskeeper	7.00	30,000	Y		
Utilities Supervisor/Man	1.00	45,000				Utilities Operator/Maint	9.00	37,000	Y		
Security	14.00	27,000									

666907 - YOSEMITE COMM COLLEGE DISTRICT

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
Chief Facilities Officer	1.00	56,382				Business/Budget Manager	1.00	84,224			
Human Resources Manager	1.00	84,599				Computer/Telecom Special	1.00	61,590			
Computer Programmer/Anal	5.00	43,420				Carpenter	1.00	112,115			
Electrician	1.00	36,078				Locksmith	1.00	18,957			
Machinist/Welder		18,039				Painter	3.00	35,708			
Plumber/Pipefitter	2.00	27,977				Chief/Superint. of Maint	1.00	56,382			
Vehicle/Equip Mechanic/O	2.00	55,935				Storekeeper/Expediter	1.00	23,722			
Custodial Superintendent	1.00	45,978				Security	3.00	17,146			

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
SPECIALIZED INSTITUTIONS:											
2013 - LOUISIANA STATE UNIV/SHREVEPORT											
Chief Facilities Officer	1.00	44,000				Assoc/Asst Chief	1.00	33,000			
Secretarial/Clerical	1.00	15,000				Chief/Superint. of Maint	1.00	17,000			
General/Zone Maint. Work	2.00	15,000				Custodial Superintendent	2.00	12,000			
Custodian/Housekeeper	24.00	10,000				Groundskeeper	2.00	10,000			
1579 - MEDICAL COLLEGE OF GEORGIA											
Chief Facilities Officer	1.00	85,635				Computer/Telecom Special	3.00	24,220			
Computer Programmer/Anal	1.00	34,510				Other Admin. Managers	2.00	22,115			
Secretarial/Clerical	12.00	17,649				Architect/Planner	3.00	50,502			
Facil. Planning/Construc	4.00	43,814				Planner/Estimator	2.00	28,378			
Project Coordinator/Mana	4.00	33,209				Shop Supervisor/Foreman	18.00	25,848			
Carpenter	14.00	18,476				Electrician	15.00	17,599			
Locksmith	5.00	18,229				Machinist/Welder	1.00	21,253			
Mason	5.00	19,375				Painter	15.00	16,370			
Plumber/Pipefitter	7.00	17,784				Roofer	1.00	18,574			
Chief/Superint. of Maint	2.00	48,861				General/Zone Maint. Work	31.00	17,712			
Elevator Mechanic	4.00	18,902				Vehicle/Equip Mechanic/O	1.00	17,347			
Laborer	13.00	12,592				Custodial Superintendent	1.00	43,581			
Custodial Supervisor/For	11.00	19,589				Custodian/Housekeeper	81.00	11,746			
Grounds Superintendent	1.00	48,039				Grounds Supervisor/Forem	3.00	22,606			
Groundskeeper	27.00	14,299				Utilities Supervisor/Man	1.00	42,018			
HVAC/Controls Technician	15.00	19,077				Utilities Operator/Maint	8.00	15,488			
Other	2.00	19,855									
7737 - MEDICAL COLLEGE OF OHIO											
Chief Facilities Officer	1.00	65,000	Y			Assoc/Asst Chief	1.00	43,000	Y		
Other Admin. Managers	4.00	35,000	Y			Secretarial/Clerical	3.00	25,000			
Architect/Planner	1.00	50,000	Y			Facil. Planning/Construc	1.00	21,000		Y	
Planner/Estimator	1.00	22,000	Y			Project Coordinator/Mana	2.00	31,000	Y		
Shop Supervisor/Foreman	5.00	26,000	Y			Carpenter	3.00	23,000	Y		
Electrician	4.00	23,000	Y			Locksmith	1.00	22,000	Y		
Painter	5.00	22,000	Y			Plumber/Pipefitter	5.00	23,000	Y		
Sheetmetal Worker	7.00	23,500	Y			General/Zone Maint. Work	7.00	20,000	Y		
Vehicle/Equip Mechanic/O	1.00	21,000	Y			Grounds Supervisor/Forem	1.00	34,000	Y		
Groundskeeper	6.00	20,000	Y			Utilities Supervisor/Man	1.00	34,000		Y	
HVAC/Controls Technician	4.00	24,000	Y			Utilities Operator/Maint	14.00	28,500	Y		
Other	3.00	25,000	Y								
3438 - MEDICAL UNIV OF SOUTH CAROLINA											
Chief Facilities Officer	1.00	90,306			17.00	Assoc/Asst Chief	1.00	67,037			17.00
Business/Budget Manager	1.00	29,374			17.00	Human Resources Manager	1.00	22,627			17.00
Other Admin. Managers	1.00	41,953			17.00	Secretarial/Clerical	9.00	20,126			17.00
Architect/Planner	6.00	27,524			17.00	Facil. Planning/Construc	2.00	47,332			17.00
Planner/Estimator	5.00	28,995			17.00	Project Coordinator/Mana	1.00	46,541			17.00
Shop Supervisor/Foreman	12.00	33,526			17.00	Carpenter	25.00	19,414			17.00
Electrician	13.00	22,775			17.00	Locksmith	3.00	21,926			17.00
Machinist/Welder	2.00	26,114			17.00	Mason	4.00	21,447			17.00
Painter	24.00	19,854			17.00	Plumber/Pipefitter	16.00	19,700			17.00
Roofer	2.00	20,575			17.00	Sheetmetal Worker	4.00	23,288			17.00
Chief/Superint. of Maint	2.00	34,581			17.00	General/Zone Maint. Work	27.00	21,148			17.00
Vehicle/Equip Mechanic/O	1.00	15,659			17.00	Storekeeper/Expediter	3.00	21,139			17.00
Laborer	5.00	14,250			17.00	Custodial Superintendent	1.00	41,435			17.00
Custodial Supervisor/For	4.00	22,829			17.00	Custodian/Housekeeper	88.00	13,714			17.00
Grounds Superintendent	1.00	30,623			17.00	Grounds Supervisor/Forem	2.00	17,974			17.00
Groundskeeper	12.00	11,866			17.00	HVAC/Controls Technician	38.00	20,606			17.00
Environmental/Safety	19.00	28,351			17.00	Other	2.00	23,456			17.00

SPECIALIZED INSTITUTIONS (cont):

Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate
			U	C					U	C	
2533 - MONTANA STATE UNIV/NORTHERN											
Chief Facilities Officer	1.00	40,000			35.54	Other Admin. Managers	1.00	15,000			15.25
Secretarial/Clerical	1.00	7,500			11.25	Shop Supervisor/Foreman	1.00	29,870			32.83
Carpenter	2.00	22,330			24.95	Electrician	1.00	24,053			29.01
Painter	1.00	24,980			29.03	Plumber/Pipefitter	2.00	25,940			29.11
Vehicle/Equip Mechanic/O	1.00	22,528			26.59	Custodial Supervisor/For	1.00	20,440			20.45
Custodian/Housekeeper	13.00	17,285			18.17	Grounds Supervisor/Forem	1.00	28,000			29.55
Groundskeeper	1.00	14,836			17.61	Security	2.00	18,180			18.69
3981 - NORTH CAROLINA SCH OF THE ARTS											
Chief Facilities Officer	1.00	44,000				Secretarial/Clerical	1.00	17,000			
Project Coordinator/Mana	1.00	49,500		Y		Shop Supervisor/Foreman	1.00	33,580			25.28
Carpenter	2.00	19,000			16.69	Electrician	1.00	23,219			17.81
Locksmith	1.00	23,486			18.00	Painter	2.00	22,500			17.00
Plumber/Pipefitter	1.00	26,526			20.19	Laborer	1.00	20,170			15.61
Custodial Superintendent	1.00	28,382			21.53	Custodial Supervisor/For	3.00	16,750			12.50
Custodian/Housekeeper	14.00	15,200			12.00	Grounds Supervisor/Forem	1.00	28,430			21.56
Groundskeeper	3.00	16,750			13.00	HVAC/Controls Technician	3.00	21,000			16.50
7012 - SAMUEL MERRITT COLLEGE											
Chief Facilities Officer	1.00	85,000	Y			Business/Budget Manager	1.00	50,000	Y		
Other Admin. Managers	7.00	62,000	Y			Storekeeper/Expediter	1.00	29,000		Y	
Custodial Supervisor/For	2.00	31,000		Y		Custodian/Housekeeper	7.00	26,000		Y	
3470 - SOUTH DAKOTA SCH OF MINES & TECHNOLOGY											
Chief Facilities Officer	1.00	43,282				Assoc/Asst Chief	1.00	34,406			23.00
Secretarial/Clerical	1.00	19,122			13.31	Shop Supervisor/Foreman	1.00	20,600			13.75
Carpenter	1.00	21,500			14.58	Electrician	1.00	24,700			15.68
Painter	1.00	20,000			13.58	Plumber/Pipefitter	1.00	24,300			16.22
General/Zone Maint. Work	2.00	17,400			12.57	Storekeeper/Expediter	4.00	14,144			9.74
Laborer	1.00	14,165			9.71	Custodial Supervisor/For	2.00	19,000			13.02
Custodian/Housekeeper	13.00	12,210			8.37	Grounds Supervisor/Forem	1.00	19,100			13.32
Groundskeeper	3.00	14,165			9.71	Security	1.00	14,900			10.21
2893 - UNITED STATES MILITARY ACADEMY											
Chief Facilities Officer	2.00	100,400	Y			Assoc/Asst Chief	1.00	97,700	Y		
Business/Budget Manager	4.00	33,900	Y			Human Resources Manager	3.00	36,200	Y		
Training Officer	1.00	24,900	Y			Computer/Telecom Special	1.00	39,500	Y		
Computer Programmer/Anal	2.00	29,800	Y			Other Admin. Managers	7.00	48,000	Y		
Secretarial/Clerical	28.00	23,200	Y			Architect/Planner	36.00	50,700	Y		
Facil. Planning/Construc	18.00	30,000	Y			Planner/Estimator	12.00	42,300	Y		
Project Coordinator/Mana	4.00	45,400	Y			Shop Supervisor/Foreman	17.00	42,500	Y		26.76
Carpenter	13.00	29,400	Y		19.03	Electrician	23.00	32,500	Y		22.47
Locksmith	2.00	29,400	Y		19.03	Machinist/Welder	6.00	30,500	Y		19.73
Mason	4.00	29,400	Y		19.03	Painter	9.00	29,100	Y		18.82
Plumber/Pipefitter	21.00	30,800	Y		19.92	Roofer	4.00	28,100	Y		18.18
Sheetmetal Worker	1.00	32,700	Y		21.15	Chief/Superint. of Maint	1.00	68,600	Y		
General/Zone Maint. Work	10.00	25,800	Y		16.69	Vehicle/Equip Mechanic/O	64.00	29,400	Y		19.03
Storekeeper/Expediter	30.00	26,200	Y		16.95	Laborer	2.00	19,300	Y		12.48
Custodial Superintendent	1.00	30,400	Y		19.66	Custodial Supervisor/For	7.00	24,300	Y		15.72
Custodian/Housekeeper	46.00	16,700	Y		10.80	Grounds Superintendent	1.00	52,700	Y		31.56
Grounds Supervisor/Forem	2.00	36,300	Y		23.48	Groundskeeper	20.00	22,100	Y		14.30
Utilities Supervisor/Man	13.00	44,300	Y		28.65	HVAC/Controls Technician	4.00	27,100	Y		17.53
Utilities Operator/Maint	89.00	31,000	Y		20.05	Security	39.00	26,200	Y		16.95
Environmental/Safety	17.00	31,800	Y		20.59						

SPECIALIZED INSTITUTIONS (cont):

1109 - UNIV OF ARKANSAS FOR MEDICAL SCIEN

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
Chief Facilities Officer	1.00	59,900				Assoc/Asst Chief	4.00	45,644			
Training Officer	1.00	34,740				Computer Programmer/Anal	1.00	17,598			
Other Admin. Managers	1.00	25,757				Secretarial/Clerical	1.00	18,609			
Shop Supervisor/Foreman	12.00	27,911			11.83	Carpenter	9.00	24,353			13.80
Electrician	6.00	27,639			13.24	Locksmith	1.00	27,357			14.03
Machinist/Welder	1.00	30,433			15.02	Mason	1.00	27,357			13.65
Painter	12.00	23,458			13.65	Plumber/Pipefitter	7.00	21,293			13.76
General/Zone Maint. Work	10.00	21,862			10.42	Vehicle/Equip Mechanic/O	2.00	20,365			9.80
Storekeeper/Expediter	5.00	18,580				Grounds Supervisor/Forem	1.00	24,462			6.91
Groundskeeper	10.00	9,845			6.91	Utilities Supervisor/Man	1.00	32,775			15.75
HVAC/Controls Technician	5.00	19,529			13.96						

9030 - UNIV OF CONNECTICUT HEALTH CENTER

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
Chief Facilities Officer	1.00	104,000				Assoc/Asst Chief	2.00	79,250			
Business/Budget Manager	1.00	37,000	Y			Computer/Telecom Special	1.00	32,000	Y		
Secretarial/Clerical	6.00	23,900	Y			Architect/Planner	2.00	60,750	Y		
Facil. Planning/Construc	3.00	46,500	Y			Planner/Estimator	3.00			Y	14.50
Project Coordinator/Mana	4.00	60,500	Y		25.00	Shop Supervisor/Foreman	6.00	38,600	Y		25.00
Carpenter	4.00	30,000	Y		25.00	Electrician	7.00	31,800	Y		25.00
Painter	4.00	30,000	Y		25.00	Plumber/Pipefitter	5.00	30,800	Y		25.00
Roofer				Y		Sheetmetal Worker	4.00	28,300	Y		25.00
Chief/Superint. of Maint	1.00	60,000				General/Zone Maint. Work	4.00	25,000	Y		25.00
Elevator Mechanic				Y		Storekeeper/Expediter	2.00	25,000	Y		25.00
Laborer	3.00			Y	14.50	Custodial Superintendent	1.00	57,200			
Custodial Supervisor/For	10.00	26,500	Y		25.00	Custodian/Housekeeper	80.00	21,500	Y		25.00
Grounds Supervisor/Forem	1.00	31,000	Y		25.00	Groundskeeper	5.00	26,700	Y		25.00
Utilities Supervisor/Man	1.00	49,000	Y		25.00	HVAC/Controls Technician	8.00	30,300	Y		25.00
Environmental/Safety	19.00	30,400	Y		25.00						

100287 - UNIV OF ILLINOIS COLLEGE OF MEDICINE

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
Chief Facilities Officer	1.00	42,534				Secretarial/Clerical	2.00	21,206			
Chief/Superint. of Maint	1.00	30,881				General/Zone Maint. Work	4.00	22,652			10.15
Custodial Supervisor/For	1.00	24,655			11.61	Custodian/Housekeeper	4.00	15,248	Y		7.45

2104 - UNIV OF MARYLAND/BALTIMORE

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
Chief Facilities Officer	1.00	92,150				Assoc/Asst Chief	4.00	73,975			
Business/Budget Manager	1.00	45,270				Computer Programmer/Anal	1.00	43,990			
Other Admin. Managers	2.00	48,324				Secretarial/Clerical	10.00	22,475			
Architect/Planner	18.00	46,334				Facil. Planning/Construc	2.00	46,549			
Planner/Estimator	2.00	35,849				Project Coordinator/Mana	21.00	39,278			
Shop Supervisor/Foreman	4.00	44,466				Carpenter	8.00	26,531			18.78
Electrician	9.00	27,583			20.07	Locksmith	3.00	29,185			19.63
Painter	8.00	24,529			18.39	Plumber/Pipefitter	8.00	31,957			20.23
Chief/Superint. of Maint	1.00	54,500				Elevator Mechanic	8.00	31,976			23.72
Storekeeper/Expediter	6.00	22,295				Custodial Superintendent	1.00	55,400			
Custodial Supervisor/For	22.00	21,742				Custodian/Housekeeper	117.00	19,516			11.02
Utilities Supervisor/Man	1.00	54,450				HVAC/Controls Technician	20.00	29,297			19.14
Security	117.00	27,443									

SPECIALIZED INSTITUTIONS (cont):

6895 - UNIV OF NEBRASKA MEDICAL CENTER

Job Description	FTE staff	Salary	Union/contract U	Union/contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/contract U	Union/contract C	Hrly chg back rate
Chief Facilities Officer	1.00	77,300				Assoc/Asst Chief	1.00	70,000			
Business/Budget Manager	1.00	42,200				Other Admin. Managers	1.00	33,716			
Secretarial/Clerical	5.00	16,000				Architect/Planner	6.00	33,373			
Planner/Estimator	1.00	31,000				Project Coordinator/Mana	2.00	31,769			
Shop Supervisor/Foreman	7.00	37,642			31.67	Carpenter	8.00	27,082			22.79
Electrician	3.00	31,643			15.21	Mason	1.00	25,000			21.03
Painter	2.00	23,000			19.35	Plumber/Pipefitter	3.00	25,700			21.62
Chief/Superint. of Maint	1.00	57,231				General/Zone Maint. Work	20.00	25,286			21.27
Vehicle/Equip Mechanic/O	3.00	17,000				Grounds Supervisor/Forem	1.00	31,391			
Groundskeeper	7.00	20,983			17.63	Utilities Supervisor/Man	2.00	41,856			
HVAC/Controls Technician	9.00	30,270			25.47	Utilities Operator/Maint	15.00	29,113			
Security	32.00	19,000				Other	1.00	38,768			
Facil. Planning/Construc	1.00	51,817									

5889 - UNIV OF OKLAHOMA HEALTH SCI CTR

Job Description	FTE staff	Salary	Union/contract U	Union/contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/contract U	Union/contract C	Hrly chg back rate
Assoc/Asst Chief	1.00	44,000				Business/Budget Manager	1.00	39,900			
Computer/Telecom Special	1.00	44,000				Secretarial/Clerical	4.00	23,000			
Architect/Planner	2.00	50,000				Shop Supervisor/Foreman	7.00	35,000			25.00
Carpenter	5.00	26,000			24.00	Electrician	6.00	26,500			25.00
Locksmith	1.00	25,000			24.00	Machinist/Welder	1.00	30,000			25.00
Mason	1.00	30,000			23.00	Painter	6.00	24,000			23.00
Plumber/Pipefitter	2.00	25,000			25.00	Roofer	1.00	23,000			23.00
Custodial Supervisor/For	7.00	21,000				Custodian/Housekeeper	38.00	14,000			
Grounds Supervisor/Forem	1.00	35,000			15.00	Groundskeeper	11.00	15,500			15.00
HVAC/Controls Technician	5.00	26,000			25.00	Security	23.00	18,000			

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
OTHER/UNKNOWN INSTITUTIONS:											
200180 - BRITISH COLUMBIA INST OF TECHNOLOGY											
Chief Facilities Officer	1.00	63,445	Y			Other Admin. Managers	1.00	39,940			
Secretarial/Clerical	4.00	24,925	Y			Facil. Planning/Construc	1.00	35,499			
Project Coordinator/Mana	3.00	32,478	Y			Shop Supervisor/Foreman	2.00	35,306	Y		
Carpenter	2.00	30,182	Y			Electrician	6.00	32,735	Y		
Machinist/Welder	3.00	30,182	Y			Plumber/Pipefitter	2.00	31,149	Y		
Chief/Superint. of Maint	1.00	46,798				General/Zone Maint. Work	6.00	25,945	Y		
Vehicle/Equip Mechanic/O	1.00	27,372	Y			Custodial Superintendent	1.00	33,989			
Custodial Supervisor/For	4.00	22,659	Y			Custodian/Housekeeper	55.00	15,106	Y		
Groundskeeper	4.00	15,106	Y			HVAC/Controls Technician	3.00	30,601			
Utilities Operator/Maint	2.00	32,735									
201332 - CITY UNIV OF HONG KONG											
Chief Facilities Officer	1.00	208,000		2		Assoc/Asst Chief	3.00	143,000			
Business/Budget Manager	1.00					Other Admin. Managers	2.00	118,000			
Secretarial/Clerical	21.00	22,000				Architect/Planner	2.00	118,000			
Facil. Planning/Construc	2.00	118,000				Planner/Estimator	1.00	51,000			
Project Coordinator/Mana	12.00	51,000				Shop Supervisor/Foreman	9.00	27,000			
Carpenter	12.00	15,000				Electrician	17.00	15,000			
Machinist/Welder	6.00	15,000				Painter	6.00	15,000			
Plumber/Pipefitter	7.00	15,000				Chief/Superint. of Maint	5.00	64,000			
General/Zone Maint. Work	12.00	38,000				Elevator Mechanic	11.00	15,000			
Vehicle/Equip Mechanic/O	8.00	15,000				Custodial Superintendent	3.00	27,000			
Custodial Supervisor/For	1.00	15,000				Groundskeeper	2.00	28,746			
- COCONINO COMM COLLEGE											
Business/Budget Manager	1.00	32,000				Human Resources Manager	1.00	32,000			
Computer/Telecom Special	1.00	32,000				Computer Programmer/Anal	1.00	24,000			
Other Admin. Managers	4.00	32,000				Secretarial/Clerical	5.00	16,500			
Custodian/Housekeeper	2.00	14,500			10.00						
200860 - COLLEGE DE SHERBROOKE											
Chief Facilities Officer	1.00	52,871				Secretarial/Clerical	1.00	21,904	Y		12.08
Planner/Estimator	1.00	26,436	Y			Project Coordinator/Mana	1.00	40,786			
Carpenter	1.00	25,227	Y		12.59	Electrician	2.00	26,436	Y		13.16
Locksmith	1.00	25,227	Y		12.59	Painter	2.00	18,883	Y		11.68
Plumber/Pipefitter	2.00	26,436	Y		13.16	Chief/Superint. of Maint	1.00	32,478			
Laborer	1.00	19,789	Y		9.90	Custodial Superintendent	1.00	24,698		Y	11.33
Custodial Supervisor/For	2.00	21,375		Y	9.82	Custodian/Housekeeper	25.00	19,789		Y	9.06
Groundskeeper	2.00	21,904	Y		10.94	HVAC/Controls Technician	2.00	25,076	Y		12.52
Security	14.00	20,015			C17.18						
200790 - CONCORDIA UNIV											
Chief Facilities Officer	1.00	73,491				Other Admin. Managers	17.00	40,380			
Secretarial/Clerical	15.00	19,151	Y			Facil. Planning/Construc	6.00	37,854			22.66
Project Coordinator/Mana	3.00	35,751				Shop Supervisor/Foreman	2.00	34,819			
Carpenter	12.00	23,710	Y		11.59	Electrician	14.00	25,664	Y		11.59
Locksmith	3.00	24,987	Y		11.59	Machinist/Welder	1.00	26,544	Y		11.59
Painter	7.00	23,133	Y		11.59	Plumber/Pipefitter	14.00	25,854	Y		11.59
Vehicle/Equip Mechanic/O	6.00	22,838	Y		3.87	Laborer	2.00	22,929	Y		11.59
Custodial Superintendent	1.00	38,520				Custodial Supervisor/For	5.00	26,436			
Custodian/Housekeeper	56.00	20,268	Y		11.59	Grounds Supervisor/Forem	1.00	32,304			
Groundskeeper	6.00	22,688	Y		11.59	Utilities Supervisor/Man	3.00	36,533			
HVAC/Controls Technician	6.00	26,578	Y			Utilities Operator/Maint	16.00	25,765	Y		
Security	70.00	19,422		Y	11.33	Environmental/Safety	6.00	26,436			
Other	3.00	20,893	Y		11.59	Storekeeper/Expediter	16.00	20,393	Y		12.08

OTHER/UNKNOWN INSTITUTIONS (cont):

Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate
			U	C					U	C	
30970 - H.LAVITY STOUTT COMM COLLEGE											
Chief Facilities Officer	1.00	24,000				Secretarial/Clerical	1.00	10,000			
Custodian/Housekeeper	6.00	7,000				Groundskeeper	2.00	12,000			
Utilities Operator/Maint	2.00	9,000				Security	4.00	9,000			
30970 - MANUKAU POLYTECHNIC											
Chief Facilities Officer	1.00	26,287		Y		Assoc/Asst Chief	2.00	23,335	Y		
Secretarial/Clerical	2.00	15,094	Y			Shop Supervisor/Foreman	2.00	19,235	Y		
Carpenter	6.00	15,753	Y			Electrician	1.00	15,753	Y		
Machinist/Welder	6.00	15,753	Y			Painter	1.00	15,753	Y		
Plumber/Pipefitter	1.00	18,116	Y			Laborer	1.00	9,472	Y		
Custodial Supervisor/For	2.00	12,864		Y		Custodian/Housekeeper	21.00	8,469	Y		
Grounds Supervisor/Forem	1.00	12,066	Y			Groundskeeper	4.00	11,669	Y		
200454 - MCGILL UNIV											
Chief Facilities Officer	1.00	64,500				Business/Budget Manager	1.00	55,678			
Human Resources Manager	1.00	32,510				Computer Programmer/Anal	2.00	29,438			
Other Admin. Managers	6.00	36,318				Secretarial/Clerical	12.00	20,922			
Architect/Planner	1.00					Facil. Planning/Construc	9.00				
Planner/Estimator	4.00					Project Coordinator/Mana	3.00				
Shop Supervisor/Foreman	2.00	41,232				Carpenter	14.00	24,170	Y		17.39
Electrician	14.00	26,436	Y		19.03	Locksmith	2.00	25,151	Y		18.09
Mason	1.00	24,321	Y		17.50	Painter	10.00	24,170	Y		17.39
Plumber/Pipefitter	18.00	26,436	Y		19.03	Sheetmetal Worker	2.00	24,245	Y		17.45
Chief/Superint. of Maint	2.00	54,498				Vehicle/Equip Mechanic/O	12.00	23,414	Y		16.83
Storekeeper/Expediter	11.00	22,633	Y			Laborer	1.00	20,922	Y		15.05
Custodial Superintendent	1.00	47,593				Custodial Supervisor/For	6.00	29,052			
Custodian/Housekeeper	184.00	21,299	Y		21.37	Grounds Superintendent	1.00	53,226			
Groundskeeper	14.00	22,055	Y		15.76	Utilities Supervisor/Man	4.00	43,244			
HVAC/Controls Technician	5.00	28,324	Y		20.39	Utilities Operator/Maint	32.00	26,436	Y		19.03
Security	9.00	29,973				Environmental/Safety	7.00	24,170			
Other	8.00	24,774	Y								
200090 - MEDICINE HAT COLLEGE											
Chief Facilities Officer	1.00	46,829				Secretarial/Clerical	1.00	19,080	Y		
Carpenter	2.00	20,125	Y			Electrician	1.00	22,874	Y		
Chief/Superint. of Maint	1.00	30,985	Y			General/Zone Maint. Work	1.00	17,731	Y		
Vehicle/Equip Mechanic/O	1.00	17,731	Y			Custodial Superintendent	1.00	18,612	Y		
Custodian/Housekeeper	14.00	17,731	Y			Grounds Superintendent	1.00	20,125	Y		
Groundskeeper	3.00	13,664	Y			HVAC/Controls Technician	2.00	20,125	Y		
Security	2.00	11,794		Y		Storekeeper/Expediter	1.00	19,080	Y		
200342 - MOUNT ALLISON UNIV											
Chief Facilities Officer	1.00	33,989				Other Admin. Managers	2.00	22,659			
Secretarial/Clerical	1.00	13,595	Y			Project Coordinator/Mana	1.00	21,148		Y	
Shop Supervisor/Foreman	1.00	18,883				Carpenter	4.00	15,106	Y		8.57
Electrician	2.00	15,861	Y		8.57	Painter	1.00	11,330	Y		6.80
Plumber/Pipefitter	2.00	13,595	Y		8.08	Chief/Superint. of Maint	1.00	21,904			
Custodial Supervisor/For	2.00	13,595				Custodian/Housekeeper	38.00	10,574	Y		5.78
Grounds Superintendent	1.00	16,617				Groundskeeper	6.00	13,218	Y		6.04
Utilities Supervisor/Man	1.00	21,148				Utilities Operator/Maint	6.00	18,883	Y		8.46
200220 - OKANAGAN UNIV COLLEGE											
Chief Facilities Officer	1.00	49,095		Y		Assoc/Asst Chief	1.00	37,765		Y	
Computer/Telecom Special	1.00	33,233	Y			Other Admin. Managers	1.00	37,765		Y	
Secretarial/Clerical	3.00	23,414	Y			Carpenter	2.00	28,701	Y		
Electrician	2.00	33,233	Y			Chief/Superint. of Maint	2.00	34,744	Y		
General/Zone Maint. Work	4.00	33,233	Y			Custodial Superintendent	1.00	28,701	Y		
Custodian/Housekeeper	17.00	23,414	Y								

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
OTHER/UNKNOWN INSTITUTIONS (cont):											
531 - SOUTHERN WISCONSIN CENTER											
Chief Facilities Officer	1.00	54,000			58.00	Business/Budget Manager	1.00	38,000			40.00
Human Resources Manager	1.00	45,000			40.00	Computer Programmer/Anal	1.00	33,000			26.00
Secretarial/Clerical	1.00	25,000			20.00	Shop Supervisor/Foreman	1.00	55,200			38.00
Carpenter	3.00	51,770	Y		36.00	Electrician	11.00	34,109	Y		24.95
Locksmith	1.00	32,300	Y		26.00	Machinist/Welder	1.00	56,000	Y		36.00
Mason	1.00	53,800	Y		36.00	Painter	4.00	45,200	Y		36.00
Plumber/Pipefitter	3.00	57,600	Y		36.00	Chief/Superint. of Maint	1.00	56,000			40.00
General/Zone Maint. Work	4.00	22,800	Y		26.00	Elevator Mechanic		32,000		Y	45.00
Vehicle/Equip Mechanic/O	4.00	22,000	Y		26.00	Storekeeper/Expediter	2.00	22,000	Y		26.00
Laborer	2.00	23,400	Y		26.00	Custodial Superintendent	1.00	35,200			35.00
Custodial Supervisor/For	2.00	28,000			30.00	Custodian/Housekeeper	34.00	21,600	Y		20.00
Grounds Superintendent	1.00	39,500				Grounds Supervisor/Forem	3.00	30,297			
Groundskeeper	43.00	22,903	Y		19.66	Utilities Supervisor/Man	1.00	43,500			
HVAC/Controls Technician	14.00	29,641	Y		22.88	Environmental/Safety	6.00	22,495	Y		
Other	2.00	28,670	Y		22.42						
200804 - UNIV OF ALBERTA											
Chief Facilities Officer	1.00	63,445	Y			Assoc/Asst Chief	4.00	49,095	Y		
Business/Budget Manager	1.00	37,765	Y			Human Resources Manager	1.00	33,989	Y		
Computer/Telecom Special	1.00	35,499	Y			Computer Programmer/Anal	2.00	33,989	Y		
Secretarial/Clerical	14.00	20,393	Y			Planner/Estimator	1.00	42,221	Y		36.59
Project Coordinator/Mana	1.00	45,318	Y			Shop Supervisor/Foreman	8.00	39,572	Y		24.36
Carpenter	9.00	32,159	Y		22.89	Electrician	24.00	33,526	Y		24.36
Locksmith	4.00	31,138	Y		22.21	Painter	3.00	33,353	Y		23.45
Plumber/Pipefitter	18.00	33,463	Y		24.36	Sheetmetal Worker	3.00	33,510	Y		23.91
Chief/Superint. of Maint	1.00	45,318	Y			General/Zone Maint. Work	7.00	21,526	Y		14.62
Vehicle/Equip Mechanic/O	4.00	32,176	Y		22.60	Laborer	7.00	21,526	Y		17.37
Custodial Superintendent	5.00	36,880	Y		23.08	Custodial Supervisor/For	8.00	23,801	Y		14.65
Custodian/Housekeeper	259.00	16,142	Y		10.56	Grounds Superintendent	1.00	37,765	Y		
Grounds Supervisor/Forem	2.00	30,698	Y		18.62	Groundskeeper	19.00	25,356	Y		18.62
Utilities Supervisor/Man	3.00	43,940	Y		31.19	HVAC/Controls Technician	3.00	33,399	Y		23.91
Utilities Operator/Maint	17.00	32,176	Y		20.62	Security	33.00	28,718	Y		
Environmental/Safety	3.00	36,526	Y								
200858 - UNIV OF LETHBRIGE											
Chief Facilities Officer	1.00	45,318				Assoc/Asst Chief	1.00	32,478			
Other Admin. Managers	3.00	32,478				Secretarial/Clerical	3.00	16,617			
Facil. Planning/Construc	1.00	21,904				Project Coordinator/Mana	1.00	32,478			
Shop Supervisor/Foreman	1.00	18,883	Y			Carpenter	2.00	18,883			
Electrician	2.00	24,170				Locksmith	1.00	16,617			
Machinist/Welder	1.00	21,148				Painter	1.00	24,170			
Plumber/Pipefitter	2.00	24,170				Chief/Superint. of Maint	1.00	27,191			
Vehicle/Equip Mechanic/O	1.00	24,170				Laborer	4.00	16,617			
Custodial Superintendent	1.00	18,883				Custodial Supervisor/For	3.00	15,106			
Custodian/Housekeeper	18.00	13,595				Grounds Superintendent	1.00	18,883			
Groundskeeper	1.00	18,883				Utilities Supervisor/Man	1.00	32,478			
HVAC/Controls Technician	1.00	27,191				Utilities Operator/Maint	3.00	21,904			
Security	15.00	16,617									

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
OTHER/UNKNOWN INSTITUTIONS (cont):											
200630 - UNIV OF MANITOBA											
Chief Facilities Officer	1.00	72,361				Assoc/Asst Chief	2.00	61,978			
Business/Budget Manager	1.00	29,954	Y			Other Admin. Managers	2.00	36,616	Y		
Secretarial/Clerical	9.00	29,201	Y			Architect/Planner	3.00	47,080			
Facil. Planning/Construc	7.00	34,326	Y			Project Coordinator/Mana	3.00	37,304	Y		
Shop Supervisor/Foreman	8.00	38,520	Y		28.28	Carpenter	4.00	30,986	Y		23.03
Electrician	8.00	35,202	Y		26.16	Locksmith	1.00	28,947	Y		21.51
Machinist/Welder	9.00	27,230	Y		24.92	Painter	3.00	24,197	Y		20.00
Plumber/Pipefitter	8.00	35,415	Y		26.32	Elevator Mechanic	2.00	36,648	Y		27.24
Vehicle/Equip Mechanic/O	1.00	27,273	Y		19.86	Custodial Superintendent	3.00	42,727			
Custodial Supervisor/For	4.00	31,226	Y		15.52	Custodian/Housekeeper	124.00	20,683	Y		15.06
Grounds Superintendent	1.00	45,684				Grounds Supervisor/Forem	1.00	30,377	Y		15.52
Groundskeeper	36.00	22,100	Y		13.23	HVAC/Controls Technician	19.00	35,415	Y		26.32
Utilities Operator/Maint	19.00	30,012	Y		22.97						
200352 - UNIV OF NEW BRUNSWICK											
Chief Facilities Officer	1.00	53,626		Y		Business/Budget Manager	1.00	37,010		Y	
Computer/Telecom Special	1.00	21,148	Y			Computer Programmer/Anal	1.00	30,212			
Other Admin. Managers	3.00	37,765				Secretarial/Clerical	8.00	19,638	Y		
Facil. Planning/Construc	3.00	27,191	Y			Shop Supervisor/Foreman	4.00	27,342	Y		
Carpenter	9.00	26,133	Y			Electrician	9.00	27,115	Y		
Locksmith	1.00	26,133	Y			Mason	1.00	27,115	Y		
Painter	7.00	24,245	Y			Plumber/Pipefitter	3.00	27,115	Y		
Roofer	1.00	23,490	Y			Vehicle/Equip Mechanic/O	10.00	22,659	Y		
Storekeeper/Expediter	3.00	22,130	Y			Custodial Supervisor/For	1.00	22,659		Y	
Custodian/Housekeeper	52.00	19,638	Y			Grounds Supervisor/Forem	2.00	23,414		Y	
Groundskeeper	10.00	19,487	Y			Utilities Supervisor/Man	1.00	29,457		Y	
HVAC/Controls Technician	7.00	27,191	Y			Utilities Operator/Maint	13.00	25,076	Y		
201210 - UNIV OF QUEENSLAND											
Chief Facilities Officer	1.00	51,919	Y			Assoc/Asst Chief	2.00	49,672	Y		
Computer Programmer/Anal	2.00	27,864	Y			Other Admin. Managers	1.00	31,158	Y		
Secretarial/Clerical	9.00	23,341	Y			Architect/Planner	2.00	36,418	Y		
Facil. Planning/Construc	14.00	24,629	Y			Project Coordinator/Mana	1.00	29,143	Y		
Shop Supervisor/Foreman	5.00	23,081	Y			Carpenter	5.00	17,841	Y		
Electrician	5.00	18,616	Y			Machinist/Welder	4.00	18,246	Y		
Painter	3.00	16,870	Y			Plumber/Pipefitter	6.00	17,841	Y		
Chief/Superint. of Maint	1.00	29,265	Y			Storekeeper/Expediter	3.00	16,437	Y		
Laborer	5.00	14,841	Y			Custodial Superintendent	1.00	25,216	Y		
Custodial Supervisor/For	4.00	19,764	Y			Custodian/Housekeeper	42.00	14,648	Y		
Grounds Superintendent	1.00	22,588	Y			Grounds Supervisor/Forem	3.00	17,964	Y		
Groundskeeper	12.00	15,740	Y			Utilities Supervisor/Man	1.00	23,081	Y		
Security	30.00	19,764	Y			Environmental/Safety	1.00	23,081	Y		
200592 - UNIV OF WESTERN ONTARIO											
Chief Facilities Officer	1.00					Assoc/Asst Chief	1.00				
Business/Budget Manager	1.00					Training Officer	1.00				
Computer/Telecom Special	1.00					Architect/Planner	1.00				
Project Coordinator/Mana	3.00					Shop Supervisor/Foreman	5.00				
Carpenter	12.00	29,959	Y		24.92	Electrician	25.00	32,146	Y		26.74
Locksmith	4.00	29,959	Y		24.92	Machinist/Welder	2.00	32,146	Y		26.74
Painter	10.00	27,304	Y		22.70	Plumber/Pipefitter	12.00	32,146	Y		26.74
Roofer	1.00	31,043	Y		25.83	Sheetmetal Worker	5.00	32,146	Y		26.74
Chief/Superint. of Maint	1.00					General/Zone Maint. Work	6.00	22,168	Y		18.43
Elevator Mechanic	3.00	32,146	Y		26.74	Vehicle/Equip Mechanic/O	2.00	29,502	Y		24.06
Storekeeper/Expediter	5.00	23,414			19.30	Custodial Superintendent	2.00				
Custodial Supervisor/For	10.00					Custodian/Housekeeper	180.00	22,168	Y		18.05
Grounds Superintendent	1.00					Groundskeeper	15.00	23,112	Y		18.88
Utilities Supervisor/Man	1.00					Utilities Operator/Maint	9.00	32,536	Y		26.51

OTHER/UNKNOWN INSTITUTIONS (cont):

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
200596 - UNIV OF WINDSOR											
Chief Facilities Officer	1.00					Secretarial/Clerical	7.00				
Architect/Planner	1.00					Facil. Planning/Construc	1.00				
Planner/Estimator	1.00	30,212				Project Coordinator/Mana	3.00				
Shop Supervisor/Foreman	4.00	41,542				Carpenter	6.00	32,478			
Electrician	8.00	35,499				Locksmith	1.00	26,436			
Painter	2.00	30,967				Plumber/Pipefitter	3.00	36,254			
Chief/Superint. of Maint	1.00					Storekeeper/Expediter	3.00	26,436			
Laborer	8.00	25,680				Custodial Superintendent	1.00				
Custodial Supervisor/For	8.00	28,701				Custodian/Housekeeper	89.00	24,170			
Grounds Supervisor/Forem	1.00	26,436				Groundskeeper	10.00	24,925			
Utilities Supervisor/Man	1.00					HVAC/Controls Technician	17.00	35,455			
200446 - UNIVERSITÉ LAVAL											
Chief Facilities Officer	1.00	70,998				Assoc/Asst Chief	1.00	55,137	Y		
Business/Budget Manager	1.00	47,886	Y			Computer Programmer/Anal	1.00	32,100	Y		
Other Admin. Managers	4.00	49,850	Y			Secretarial/Clerical	9.00	18,883	Y		
Architect/Planner	1.00	36,254	Y			Facil. Planning/Construc	1.00	41,164	Y		
Shop Supervisor/Foreman	14.00	36,254	Y			Carpenter	12.00	24,019	Y		23.41
Electrician	13.00	25,756	Y		25.68	Locksmith	5.00	22,810	Y		22.66
Machinist/Welder	1.00	26,436	Y		26.44	Mason	3.00	21,904	Y		21.90
Painter	7.00	23,565	Y		23.41	Plumber/Pipefitter	15.00	26,587	Y		26.44
Roofer	1.00	25,151	Y			Sheetmetal Worker	7.00	25,605	Y		24.92
Chief/Superint. of Maint	1.00	31,723	Y			General/Zone Maint. Work	13.00	20,771	Y		20.39
Elevator Mechanic	5.00	30,816	Y			Vehicle/Equip Mechanic/O	2.00	25,831	Y		25.68
Laborer	2.00	20,469	Y		20.39	Custodial Superintendent	1.00	33,611	Y		
Custodial Supervisor/For	1.00	33,611	Y			Custodian/Housekeeper	35.00	19,562	Y		19.64
Grounds Superintendent	1.00	31,798	Y			Groundskeeper	9.00	22,886	Y		22.66
Utilities Supervisor/Man	1.00	31,723	Y			HVAC/Controls Technician	26.00	30,816	Y		
Utilities Operator/Maint	8.00	27,040	Y								
200594 - WILFRID LAURIER UNIV											
Chief Facilities Officer	1.00	45,318				Secretarial/Clerical	1.00	15,106			
Facil. Planning/Construc	1.00	18,883				Project Coordinator/Mana	1.00	32,478			
Carpenter	3.00	18,883	Y		9.06	Electrician	3.00	18,883	Y		9.06
Locksmith	1.00	18,883	Y		9.06	Painter	1.00	17,372	Y		8.31
Plumber/Pipefitter	1.00	18,883	Y		9.06	Chief/Superint. of Maint	1.00	30,212			
Storekeeper/Expediter	1.00	18,883				Custodial Superintendent	1.00	30,212			
Custodial Supervisor/For	2.00	20,393				Custodian/Housekeeper	51.00	13,595	Y		6.53
Grounds Supervisor/Forem	1.00	15,861	Y		7.55	Groundskeeper	5.00	14,351	Y		7.55
Security	6.00	21,148				Environmental/Safety	1.00	20,393			

OTHER/UNKNOWN INSTITUTIONS (cont):

200598 - YORK UNIV

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
Chief Facilities Officer	1.00					Assoc/Asst Chief	4.00				
Business/Budget Manager	1.00					Human Resources Manager	1.00				
Computer/Telecom Special	1.00					Computer Programmer/Anal	2.00				
Secretarial/Clerical	8.00		Y			Architect/Planner	2.00				
Facil. Planning/Construc	7.00					Planner/Estimator	2.00				
Project Coordinator/Mana	3.00					Shop Supervisor/Foreman	6.00				
Carpenter	8.00		Y		20.54	Electrician	8.00		Y		20.70
Locksmith	2.00		Y		18.37	Painter	3.00		Y		19.27
Plumber/Pipefitter	7.00		Y		20.70	Roofer	2.00		Y		19.27
Chief/Superint. of Maint	2.00					General/Zone Maint. Work	5.00		Y		14.34
Vehicle/Equip Mechanic/O	20.00		Y		14.34	Storekeeper/Expediter	6.00		Y		
Laborer	4.00		Y		13.34	Custodial Superintendent	1.00				
Custodial Supervisor/For	8.00					Custodian/Housekeeper	156.00		Y		13.44
Grounds Superintendent	1.00					Grounds Supervisor/Forem	4.00				
Groundskeeper	19.00		Y		13.87	Utilities Supervisor/Man	2.00				
HVAC/Controls Technician	5.00		Y		20.54	Utilities Operator/Maint	19.00		Y		
Other	54.00		Y		20.54						

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
RESEARCH INSTITUTIONS:											
2130 - BOSTON UNIV											
Chief Facilities Officer	1.00					Assoc/Asst Chief	4.00	75,650			
Business/Budget Manager	1.00	34,000				Human Resources Manager	1.00	49,600			
Computer/Telecom Special	1.00	22,700				Computer Programmer/Anal	2.00	38,150			
Other Admin. Managers	8.00	30,625				Secretarial/Clerical	7.00	21,174	Y		
Architect/Planner	2.00	31,950				Project Coordinator/Mana	4.00	50,100			
Shop Supervisor/Foreman	7.50	46,846				Carpenter	17.00	39,215	Y		
Electrician	19.00	40,805	Y			Locksmith	3.00	40,123	Y		
Mason	2.00	40,674	Y			Painter	4.00	38,667	Y		
Plumber/Pipefitter	14.00	39,614	Y			Roofer	3.00	37,724	Y		
Chief/Superint. of Maint	2.00	55,850				General/Zone Maint. Work	18.10	29,655			
Vehicle/Equip Mechanic/O	7.00	33,396	Y			Storekeeper/Expediter	2.00	32,739	Y		
Laborer	2.00	30,430	Y			Custodial Superintendent	3.00	45,967			
Custodial Supervisor/For	18.50	35,139	Y			Custodian/Housekeeper	242.00	25,980	Y		
Grounds Supervisor/Forem	1.00	32,198				Groundskeeper	37.80	24,031	Y		
Utilities Supervisor/Man	2.00	42,650				HVAC/Controls Technician	15.00	40,267	Y		
Utilities Operator/Maint	3.20	21,403	Y			Environmental/Safety	4.50	28,744			
2711 - CORNELL UNIV											
Carpenter	15.00	39,213	Y		40.50	Electrician	20.00	39,859	Y		42.00
Locksmith	2.00	39,213	Y		40.50	Mason	3.00	40,297	Y		40.50
Painter	9.00	38,795	Y		37.50	Plumber/Pipefitter	24.00	38,732	Y		42.00
Roofer	2.00	39,213	Y		41.00	Sheetmetal Worker	5.00	38,213	Y		41.00
Elevator Mechanic	3.00			Y		Custodial Superintendent	1.00				
Custodial Supervisor/For	11.00		Y			Custodian/Housekeeper	260.00	16,970	Y		5.95
Grounds Superintendent	1.00					Grounds Supervisor/Forem	3.00		Y		
Groundskeeper	34.00	22,500	Y		28.00	HVAC/Controls Technician	14.00	39,859	Y		46.00
Other	23.00	24,302	Y		35.86						
2920 - DUKE UNIV											
1564 - EMORY UNIV											
Chief Facilities Officer	1.00	97,000				Assoc/Asst Chief	2.00	64,000			
Business/Budget Manager	2.00	43,000				Human Resources Manager	1.00	39,000			
Computer Programmer/Anal	1.00	45,600				Other Admin. Managers	6.00	42,020			
Secretarial/Clerical	15.00	20,100				Architect/Planner	5.00	39,908			
Facil. Planning/Construc	1.00	53,800				Planner/Estimator	3.00	32,314			
Project Coordinator/Mana	6.00	39,370				Shop Supervisor/Foreman	5.00	33,860			
Carpenter	6.00	24,780			25.90	Electrician	4.00	30,940			36.52
Locksmith	3.00	26,326			23.52	Mason	1.00	32,015			25.10
Painter	6.00	24,030			24.43	Plumber/Pipefitter	3.00	25,600			33.14
Sheetmetal Worker	2.00	26,630			25.90	Chief/Superint. of Maint	3.00	34,520			
General/Zone Maint. Work	32.00	23,229			21.54	Vehicle/Equip Mechanic/O	3.00	26,160			39.20
Storekeeper/Expediter	6.00	18,955				Laborer	6.00	15,864			22.61
Custodial Superintendent	4.00			Y		Custodial Supervisor/For	8.00	21,040			
Custodian/Housekeeper	148.00	13,670			13.57	Grounds Superintendent	1.00	41,860			
Grounds Supervisor/Forem	3.00	25,840				Groundskeeper	18.00	14,990			18.03
Utilities Supervisor/Man	2.00	38,250				HVAC/Controls Technician	14.00	28,760			31.99
Utilities Operator/Maint	10.00	25,570				Environmental/Safety	1.00	33,800			
Other	4.00	48,430									

Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate
			U	C					U	C	
RESEARCH INSTITUTIONS (cont):											
2155 - HARVARD MEDICAL SCHOOL											
Chief Facilities Officer	1.00			Y		Human Resources Manager	1.00			Y	
Shop Supervisor/Foreman	2.00		Y	Y		Carpenter	2.00		Y	Y	
Electrician	3.00		Y	Y		Locksmith	2.00		Y	Y	
Machinist/Welder	11.00		Y	Y		Plumber/Pipefitter	3.00		Y	Y	
Chief/Superint. of Maint	1.00		Y	Y		General/Zone Maint. Work	3.00		Y	Y	
Elevator Mechanic	1.00		Y	Y		Laborer	1.00		Y	Y	
Custodial Superintendent	1.00			Y		Custodial Supervisor/For	4.00		Y	Y	
Custodian/Housekeeper	56.00		Y	Y		Grounds Supervisor/Forem	1.00			Y	
Groundskeeper	2.00			Y		Utilities Supervisor/Man	1.00			Y	
HVAC/Controls Technician	4.00		Y	Y		Utilities Operator/Maint	8.00		Y		
Security	41.00			Y		Environmental/Safety	11.00			Y	
Facil. Planning/Construc	3.00			Y							
2178 - MASSACHUSETTS INST OF TECHNOLOGY											
Chief Facilities Officer	1.00					Assoc/Asst Chief	1.00				
Architect/Planner					40.00	Facil. Planning/Construc					40.00
Planner/Estimator					40.00	Carpenter	12.00		Y		39.23
Electrician	26.00		Y		39.63	Locksmith	3.00		Y		39.23
Machinist/Welder					39.23	Mason					39.05
Painter	8.00		Y		39.05	Plumber/Pipefitter	17.00		Y		39.63
Sheetmetal Worker	7.00		Y		39.23	Elevator Mechanic				Y	39.63
Vehicle/Equip Mechanic/O	1.00		Y		39.23	Storekeeper/Expediter					23.02
Custodial Superintendent	2.00					Custodial Supervisor/For	13.00				
Custodian/Housekeeper	238.00		Y		18.31	Grounds Superintendent	1.00				
Grounds Supervisor/Forem	3.00					Groundskeeper	44.00		Y		27.80
HVAC/Controls Technician	31.00		Y		39.63	Other	4.00				
2882 - SYRACUSE UNIV											
Chief Facilities Officer	1.00	119,151				Assoc/Asst Chief	1.00	67,500			
Business/Budget Manager	1.00	60,900				Other Admin. Managers	3.00	47,250			
Secretarial/Clerical	14.00	19,793				Project Coordinator/Mana	1.00	45,100			
Shop Supervisor/Foreman	26.00	37,044				Carpenter	16.00	29,639	Y		22.88
Electrician	11.00	30,619	Y		23.35	Locksmith	4.00	30,636	Y		23.36
Machinist/Welder	11.00	29,730	Y		22.93	Mason	5.00	30,098	Y		23.10
Painter	9.00	28,909	Y		22.53	Plumber/Pipefitter	15.00	29,953	Y		23.03
Sheetmetal Worker	8.00	30,619	Y		23.35	General/Zone Maint. Work	27.00	27,717	Y		21.96
Elevator Mechanic	3.00	30,619	Y		23.35	Vehicle/Equip Mechanic/O	4.00	27,390	Y		21.81
Storekeeper/Expediter	3.00	23,684	Y			Custodial Superintendent	1.00	37,279			
Custodial Supervisor/For	7.00	28,695				Custodian/Housekeeper	105.00	18,600	Y		12.00
Groundskeeper	2.00	21,000				Security	1.00				
2029 - TULANE UNIV											
Chief Facilities Officer	1.00	77,000				Assoc/Asst Chief	3.00	54,000			
Computer Programmer/Anal	1.00	39,600				Other Admin. Managers	2.00	30,000			
Secretarial/Clerical	7.00	18,000				Architect/Planner	3.00	44,000			
Shop Supervisor/Foreman	7.00	37,000				Carpenter	6.00	20,600			13.69
Electrician	8.00	21,900			13.50	Locksmith	2.00	20,600			13.05
Machinist/Welder	8.00	20,000			12.78	Painter	4.00	19,500			12.09
Plumber/Pipefitter	7.00	21,200			13.45	Roofer	2.00	16,900			11.60
Sheetmetal Worker	1.00	19,400			12.27	Elevator Mechanic				Y	
Vehicle/Equip Mechanic/O	3.00	25,500			15.45	Laborer	4.00	21,400			12.90
Custodial Superintendent	1.00	40,200				Custodial Supervisor/For	1.00	17,600			
Custodian/Housekeeper	58.00	10,400			7.38	Grounds Superintendent	1.00	44,300			
Grounds Supervisor/Forem	1.00	27,500				Groundskeeper	13.00	15,200			10.30
Utilities Supervisor/Man	1.00	38,000				HVAC/Controls Technician	4,00	26,900			17.41
Utilities Operator/Maint	8.00	20,100			12.78						

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
RESEARCH INSTITUTIONS (cont):											
3535 - VANDERBILT UNIV											
Chief Facilities Officer	1.00	120,000				Assoc/Asst Chief	3.00	64,068			
Business/Budget Manager	2.00	34,645				Computer/Telecom Special	1.00	25,000			
Other Admin. Managers	2.00	28,975				Secretarial/Clerical	11.00	18,823			
Facil. Planning/Construc	1.00	49,179				Planner/Estimator	3.00	33,063			
Project Coordinator/Mana	1.00	21,200				Shop Supervisor/Foreman	9.00	37,342			
Carpenter	11.00	25,044	Y		24.90	Electrician	10.00	25,044	Y		24.00
Locksmith	4.00	25,800			24.00	Painter	4.00	24,144	Y		24.20
Plumber/Pipefitter	8.00	24,127	Y		26.00	Chief/Superint. of Maint	2.00	45,100			
Vehicle/Equip Mechanic/O	4.00	24,400	Y		26.70	Storekeeper/Expediter	4.00	21,476	Y		
Laborer	29.00	11,500	Y		14.30	Custodial Superintendent	2.00	32,600			
Custodial Supervisor/For	8.00	21,300				Custodian/Housekeeper	159.00	12,000	Y		12.20
Grounds Superintendent	2.00	38,800				Grounds Supervisor/Forem	2.00	33,400			
Groundskeeper	23.00	18,300	Y		14.30	HVAC/Controls Technician	29.00	24,880	Y		24.00
Utilities Operator/Maint	14.00	25,044	Y			Other	1.00	22,860	Y		
3535 - VANDERBILT UNIV MEDICAL CENTER											
Chief Facilities Officer	1.00	87,650				Assoc/Asst Chief	2.00	50,000			
Computer Programmer/Anal	1.00	32,000				Other Admin. Managers	2.00	32,000			
Secretarial/Clerical	4.00	18,000				Shop Supervisor/Foreman	7.00	37,500			
Carpenter	21.00	24,950	Y		24.25	Electrician	12.00	24,923	Y		26.15
Painter	14.00	23,290	Y		25.45	Plumber/Pipefitter	8.00	25,018	Y		27.45
Vehicle/Equip Mechanic/O	8.00	29,723	Y		26.30	Storekeeper/Expediter	3.00	29,021			
Laborer	9.00	16,985	Y			Custodial Superintendent	3.00	32,600		Y	
Custodial Supervisor/For	10.00	21,300		Y		Custodian/Housekeeper	210.00	12,000		Y	12.20
HVAC/Controls Technician	28.00	26,148	Y		29.85	Planner/Estimator	1.00	19,318			
1426 - YALE UNIV											
Chief Facilities Officer	1.00					Assoc/Asst Chief	1.00				
Business/Budget Manager	1.00					Computer/Telecom Special	1.00				
Computer Programmer/Anal	1.00					Other Admin. Managers	22.00	48,000			
Secretarial/Clerical	28.00	25,600	Y			Architect/Planner	3.00	52,000			
Facil. Planning/Construc	13.00	52,000	Y			Planner/Estimator	5.00	52,000	Y		
Project Coordinator/Mana	14.00	52,000	Y			Shop Supervisor/Foreman	14.00	58,000			
Carpenter	15.00	36,200	Y		42.00	Electrician	22.00	36,200	Y		42.00
Locksmith	5.00	36,200	Y		42.00	Machinist/Welder	18.00	36,200	Y		42.00
Mason	8.00	36,200	Y		42.00	Painter	8.00	36,200	Y		42.00
Plumber/Pipefitter	28.00	36,200	Y		42.00	Roofer	7.00	36,200	Y		42.00
Sheetmetal Worker	5.00	36,200	Y		42.00	Chief/Superint. of Maint	1.00				
General/Zone Maint. Work	16.00	36,200			42.00	Vehicle/Equip Mechanic/O	4.00	36,200	Y		42.00
Storekeeper/Expediter	3.00	36,200	Y		42.00	Custodial Superintendent	1.00				
Custodial Supervisor/For	22.00	39,320				Custodian/Housekeeper	222.00	19,000	Y		23.00
Grounds Supervisor/Forem	3.00	45,000				Groundskeeper	25.00	29,100	Y		35.00
Utilities Supervisor/Man	2.00					HVAC/Controls Technician	13.00	36,200	Y		
Utilities Operator/Maint	29.00	35,100	Y			Security	8.00	38,500			
Environmental/Safety	9.00				35.00	Other	19.00	39,200			

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
DOCTORAL INSTITUTIONS:											
2139 - CLARK UNIV											
Chief Facilities Officer	1.00	67,000				Business/Budget Manager	1.00	29,400			
Other Admin. Managers	1.00	28,300				Secretarial/Clerical	1.00	18,300			
Shop Supervisor/Foreman	2.00	35,700			17.58	Carpenter	3.00	33,000			15.94
Electrician	3.00	33,000			15.94	Locksmith	1.00	35,700			17.58
Painter	2.00	32,000			15.94	Plumber/Pipefitter	3.00	33,000			15.94
Chief/Superint. of Maint	2.00	44,800				General/Zone Maint. Work	3.00	23,450			11.94
Vehicle/Equip Mechanic/O	1.00	28,700			13.80	Custodial Superintendent	1.00	36,100			
Custodial Supervisor/For	3.00	23,450			11.94	Custodian/Housekeeper	36.00	21,000			10.50
Grounds Supervisor/Forem	1.00					Groundskeeper	3.00				
HVAC/Controls Technician	3.00					Security	2.00				
2699 - CLARKSON UNIV											
Chief Facilities Officer	1.00	60,000				Assoc/Asst Chief	1.00	42,000			
Computer Programmer/Anal	1.00	27,000				Other Admin. Managers	5.00	39,000			
Secretarial/Clerical	2.00	25,000				Facil. Planning/Construc	1.00	80,000			
Carpenter	7.00	31,000			18.00	Electrician	5.00	27,000			18.00
Locksmith	3.00	31,000			18.00	Machinist/Welder	1.00	24,000			18.00
Mason	1.00	28,000			18.00	Painter	1.00	32,700			18.00
Plumber/Pipefitter	4.00	27,000			18.00	Vehicle/Equip Mechanic/O	2.00	27,800			18.00
Custodial Superintendent	2.00	34,734			18.00	Custodial Supervisor/For	50.00	23,000			16.00
Groundskeeper	12.00	26,000			16.00	HVAC/Controls Technician	5.00	30,000			18.00
Utilities Operator/Maint	5.00	28,000			18.00						
3863 - MARQUETTE UNIV											
Chief Facilities Officer	1.00	80,600				Assoc/Asst Chief	1.00	48,050			
Other Admin. Managers	1.00	26,000				Secretarial/Clerical	4.00	18,500			
Architect/Planner	1.00	47,200				Facil. Planning/Construc	1.00	59,400			
Project Coordinator/Mana	4.00	39,750				Shop Supervisor/Foreman	5.00	37,100			
Carpenter	10.00	26,400			14.91	Electrician	3.00	26,650			15.04
Locksmith	1.00	28,900			16.30	Painter	8.00	23,650			13.34
Plumber/Pipefitter	10.00	25,800			14.58	Chief/Superint. of Maint	1.00	53,200			
Vehicle/Equip Mechanic/O	1.00	29,200			16.47	Laborer	5.00	17,200			9.71
Custodial Supervisor/For	4.00	25,100				Custodian/Housekeeper	66.00	16,000			8.99
Grounds Superintendent	1.00	32,300				Grounds Supervisor/Forem	1.00	38,700			
Groundskeeper	11.00	18,900			10.65	HVAC/Controls Technician	3.00	29,900			16.86
Utilities Operator/Maint	7.00	26,000			14.58						
2780 - NEW SCHOOL FOR SOCIAL RESEARCH											
Chief Facilities Officer	1.00	80,000				Secretarial/Clerical	1.00	30,000			
Locksmith	1.00	56,736	Y		19.25	Chief/Superint. of Maint	5.00	62,000	Y		20.37
General/Zone Maint. Work	16.00	44,600	Y		19.25	Laborer	11.00	32,400	Y		17.72
1509 - NOVA SOUTHEASTERN UNIV											
Chief Facilities Officer	1.00	50,185		Y	33.49	Assoc/Asst Chief	1.00	42,114		Y	28.10
Human Resources Manager	1.00	31,549		Y	21.05	Computer/Telecom Special	1.00	25,000			11.97
Secretarial/Clerical	2.00	17,748		Y	11.84	Architect/Planner	2.00				
Facil. Planning/Construc	2.00	62,500			29.94	Project Coordinator/Mana	1.00	30,388		Y	20.28
Carpenter	1.00	24,195		Y	16.14	Electrician	2.00	27,980		Y	18.67
Chief/Superint. of Maint	1.00	29,754		Y	19.85	General/Zone Maint. Work	4.00	22,744		Y	15.18
Storekeeper/Expediter	5.00	14,992		Y	10.00	Laborer	4.00	20,532		Y	13.70
Custodial Superintendent	1.00	33,000		Y	22.02	Custodial Supervisor/For	4.00	14,551		Y	9.71
Custodian/Housekeeper	40.00	10,962		Y	7.32	Grounds Superintendent	2.00	28,914		Y	19.30
Grounds Supervisor/Forem	2.00	22,164		Y	14.79	Groundskeeper	11.00	15,320		Y	10.22
Utilities Supervisor/Man	1.00	28,292		Y	18.88	HVAC/Controls Technician	1.00	24,012		Y	16.02
Utilities Operator/Maint	2.00	19,837		Y	13.24	Other Admin. Managers	2.00	20,053		Y	13.38

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
DOCTORAL INSTITUTIONS (cont):											
3604 - RICE UNIV											
Chief Facilities Officer	1.00	103,000				Business/Budget Manager	1.00	52,800			
Other Admin. Managers	5.00	57,616			22.00	Secretarial/Clerical	9.00	23,951			
Architect/Planner	5.00	40,875			27.50	Facil. Planning/Construc	3.00	51,867			27.50
Planner/Estimator	1.00	35,000			27.50	Project Coordinator/Mana	2.00	43,000			22.00
Carpenter	5.00	27,820			19.00	Electrician	9.00	32,940			19.25
Locksmith	8.00	25,475			19.00	Mason	1.00	32,300			19.00
Painter	5.00	28,220			19.00	Plumber/Pipefitter	8.00	30,761			19.25
Roofer	2.00	23,650			19.00	General/Zone Maint. Work	7.00	25,183			19.00
Elevator Mechanic	2.00	35,550			19.25	Vehicle/Equip Mechanic/O	8.00	32,070			19.16
Storekeeper/Expediter	5.00	21,640				Custodial Supervisor/For	4.00	22,790			12.25
Custodian/Housekeeper	67.00	12,380			12.25	Grounds Superintendent	1.00	40,100			12.25
Grounds Supervisor/Forem	2.00	24,675			12.25	Groundskeeper	18.00	15,000			12.25
Utilities Supervisor/Man	3.00	45,167				HVAC/Controls Technician	12.00	30,617			19.25
Utilities Operator/Maint	13.00	32,295			20.00	Environmental/Safety	2.00	16,825			
2631 - RUTGERS UNIV/NEWARK											
Chief Facilities Officer	1.00					Assoc/Asst Chief	2.00				
Business/Budget Manager	1.00					Computer Programmer/Anal	1.00				
Secretarial/Clerical	2.00					Planner/Estimator	1.00				
Project Coordinator/Mana	1.00					Shop Supervisor/Foreman	1.00				
Carpenter	2.00					Electrician	6.00				
Locksmith	2.00					Painter	2.00				
Plumber/Pipefitter	3.00					General/Zone Maint. Work	1.00				
Storekeeper/Expediter	2.00					Laborer	2.00				
Custodial Superintendent	1.00					Custodial Supervisor/For	4.00				
Custodian/Housekeeper	61.00					Grounds Supervisor/Forem	1.00				
Groundskeeper	7.00					Utilities Supervisor/Man	3.00				
HVAC/Controls Technician	2.00					Utilities Operator/Maint	12.00				
Other	10.00					Vehicle/Equip Mechanic/O	2.00				
3613 - SOUTHERN METHODIST UNIV											
Chief Facilities Officer	1.00	75,000				Assoc/Asst Chief	2.00	63,000			
Business/Budget Manager	1.00	51,000				Secretarial/Clerical	6.00	25,000			
Architect/Planner	1.00	39,000				Facil. Planning/Construc	1.00	21,000			
Shop Supervisor/Foreman	4.00	41,000				Carpenter	5.00	26,000			21.00
Electrician	6.00	32,000			21.00	Locksmith	2.00	28,000			21.00
Painter	4.00	21,000			15.00	Plumber/Pipefitter	14.00	30,000			21.00
Vehicle/Equip Mechanic/O	2.00	25,000			21.00	Laborer	15.00	16,000			15.00
Custodial Superintendent	1.00	41,000				Custodial Supervisor/For	3.00	24,000			9.50
Custodian/Housekeeper	37.00	15,000			9.50	Groundskeeper	10.00	15,000			
Utilities Supervisor/Man	1.00	50,000				HVAC/Controls Technician	3.00	30,000			21.00
Utilities Operator/Maint	7.00	26,000									
3636 - TEXAS CHRISTIAN UNIV											
Chief Facilities Officer	1.00	85,000				Assoc/Asst Chief	4.00	45,500			
Business/Budget Manager	1.00	42,500				Secretarial/Clerical	5.00	16,600			
Architect/Planner	3.00	35,580				Facil. Planning/Construc	3.00	35,580			
Planner/Estimator	1.00	18,300				Project Coordinator/Mana	3.00	37,300			
Shop Supervisor/Foreman	10.00	24,500			1.50	Carpenter	9.00	19,470			1.50
Electrician	6.00	19,800			1.50	Locksmith	2.00	20,265			1.50
Machinist/Welder	1.00	15,860			1.50	Painter	7.00	17,895			1.50
Plumber/Pipefitter	5.00	18,390			1.50	Roofer	1.00	23,640			1.50
Sheetmetal Worker	1.00	17,500			1.50	Chief/Superint. of Maint	2.00	39,400			1.50
General/Zone Maint. Work	15.00	20,860			1.50	Elevator Mechanic					1.50
Vehicle/Equip Mechanic/O	15.00	17,305			1.50	Storekeeper/Expediter	2.00	17,322			1.50
Laborer	9.00	12,280			1.50	Grounds Superintendent	1.00	30,560			1.50
Grounds Supervisor/Forem	5.00	22,345			1.50	Groundskeeper	13.00	12,400			1.50
Utilities Supervisor/Man	1.00	37,500			1.50	HVAC/Controls Technician	5.00	19,500			1.50

DOCTORAL INSTITUTIONS (cont):

3278 - THOMAS JEFFERSON UNIV

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
Chief Facilities Officer	1.00	100,000				Business/Budget Manager	2.00	50,000			
Computer Programmer/Anal	1.00	40,000				Secretarial/Clerical	8.00	30,000			
Architect/Planner	5.00	45,000				Planner/Estimator	3.00	30,000			
Project Coordinator/Mana	5.00	50,000				Shop Supervisor/Foreman	6.00	45,000			
Carpenter	9.00	35,900	Y			Electrician	8.00	35,900	Y		
Locksmith	2.00	35,900	Y			Painter	19.00	35,900	Y		
Plumber/Pipefitter	5.00	35,900	Y			Chief/Superint. of Maint	5.00	60,000			
General/Zone Maint. Work	61.00	35,900	Y			Elevator Mechanic				Y	
Storekeeper/Expediter	2.00	30,000	Y			Laborer	9.00	28,900	Y		
Custodial Superintendent	1.00	60,000				Custodial Supervisor/For	11.00	32,300			
Custodian/Housekeeper	90.00	25,900	Y			HVAC/Controls Technician	14.00	35,900	Y		
Security	112.00	27,700				Environmental/Safety	8.00	32,500			

3185 - UNIV OF TULSA

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
Chief Facilities Officer	1.00	59,000				Assoc/Asst Chief	1.00	48,000			
Computer/Telecom Special	1.00	18,000				Other Admin. Managers	1.00	37,000			
Secretarial/Clerical	3.00	15,000				Architect/Planner	1.00	40,000			
Facil. Planning/Construc	1.00	28,000				Project Coordinator/Mana	1.00	37,000			
Shop Supervisor/Foreman	2.00	35,000				Carpenter	4.00	26,000			12.85
Electrician	3.00	33,000			16.25	Locksmith	2.00	26,000			13.10
Painter	3.00	26,000			12.85	Plumber/Pipefitter	1.00	33,000			16.35
Elevator Mechanic				Y		Vehicle/Equip Mechanic/O	3.00	31,000			16.35
Storekeeper/Expediter	3.00	16,500				Custodial Superintendent	1.00	28,000			
Custodial Supervisor/For	2.00	19,000				Custodian/Housekeeper	35.00	13,000			8.50
Grounds Supervisor/Forem	1.00	24,000				Groundskeeper	16.00	14,000			8.90
Utilities Supervisor/Man	2.00	36,000				Utilities Operator/Maint	10.00	33,650	Y		16.85

MASTERS INSTITUTIONS:

2239 - AQUINAS COLLEGE

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
Chief Facilities Officer	1.00	44,230				Secretarial/Clerical	1.00	16,600			
Shop Supervisor/Foreman	1.00	24,960				Carpenter	1.00	23,920			
General/Zone Maint. Work	5.00	22,006				Custodial Superintendent	1.00	31,069			
Custodial Supervisor/For	1.00	17,700				Custodian/Housekeeper	7.00	15,600			
Grounds Superintendent	1.00	30,541				Groundskeeper	3.00	20,196			

1117 - AZUSA PACIFIC UNIV

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
Chief Facilities Officer	1.00	50,600				Business/Budget Manager	1.00	24,000			
Secretarial/Clerical	1.00	20,000				Carpenter	1.00	25,600			
Electrician	1.00	32,400				Locksmith	1.00	22,800			
Plumber/Pipefitter	1.00	24,100				Chief/Superint. of Maint	1.00	39,700			
General/Zone Maint. Work	3.00	23,500				Vehicle/Equip Mechanic/O	2.00	24,200			
Custodial Superintendent	1.00	27,400				Custodial Supervisor/For	2.00	22,700			
Custodian/Housekeeper	14.00	19,300				Grounds Superintendent	1.00	30,808			
Groundskeeper	8.00	20,500				HVAC/Controls Technician	1.00	23,200			

1788 - BUTLER UNIV

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
Chief Facilities Officer	1.00					Assoc/Asst Chief	1.00	43,000			
Business/Budget Manager	1.00	19,200				Secretarial/Clerical	1.00	16,200			
Architect/Planner	1.00	44,000				Project Coordinator/Mana	2.00	36,000			
Shop Supervisor/Foreman	2.00	31,500				Carpenter	2.00	20,500			
Electrician	1.00	27,000				Locksmith	2.00	24,000			
Mason	2.00	26,000				Plumber/Pipefitter	1.00	23,000			
Laborer	10.00	18,000				Custodial Supervisor/For	1.00	28,000			
Grounds Supervisor/Forem	1.00	28,000				HVAC/Controls Technician	1.00	28,000			
Utilities Operator/Maint	11.00	17,000				Security	2.00	23,000			
Environmental/Safety	4.00	22,500									

MASTERS INSTITUTIONS (cont):

Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate
			U	C					U	C	
1850 - CENTRAL COLLEGE											
Chief Facilities Officer	1.00	55,000				Secretarial/Clerical	1.00	20,000			
Shop Supervisor/Foreman	1.00	48,646				Carpenter	1.00	41,629			
Electrician	1.00	48,010				Painter	1.00	25,973			
Plumber/Pipefitter	1.00	28,526				General/Zone Maint. Work	8.00	23,600			
Custodial Superintendent	1.00	27,500				Custodian/Housekeeper	40.00	14,750			
Grounds Superintendent	1.00	37,400				Groundskeeper	8.00	21,500			
HVAC/Controls Technician	1.00	28,500				Utilities Operator/Maint	1.00	26,800			
Security	1.00	18,800									
2705 - COLLEGE OF ST. ROSE											
Chief Facilities Officer	1.00	46,650				Business/Budget Manager	1.00	20,000			
Secretarial/Clerical	1.00	17,000				Architect/Planner	1.00	26,000			
Shop Supervisor/Foreman	3.00	29,120			20.00	Carpenter	1.00	22,880	Y		20.00
Electrician	1.00	23,545	Y		20.00	Mason	1.00	22,360	Y		20.00
Painter	1.00	27,352	Y		20.00	Plumber/Pipefitter	1.00	20,675	Y		20.00
Chief/Superint. of Maint	1.00	23,000			20.00	Elevator Mechanic				Y	
Storekeeper/Expediter	2.00	19,084				Laborer	2.00	16,848	Y		20.00
Custodial Superintendent	1.00	23,000				Custodial Supervisor/For	2.00	17,680			
Custodian/Housekeeper	22.00	15,600	Y			Grounds Supervisor/Forem	1.00	27,040			20.00
Groundskeeper	4.00	17,160	Y		20.00	Utilities Supervisor/Man	1.00	27,040			20.00
HVAC/Controls Technician	1.00	32,344	Y		20.00	Utilities Operator/Maint	2.00	20,675	Y		20.00
2346 - CONCORDIA COLLEGE											
Chief Facilities Officer	1.00	55,900				Assoc/Asst Chief	2.00	39,700			
Secretarial/Clerical	3.00	20,938				Carpenter	5.00	30,472			19.25
Electrician	5.00	34,903			19.25	Machinist/Welder	1.00	32,968			19.25
Painter	2.00	30,940			19.25	Plumber/Pipefitter	2.00	35,528			19.25
Vehicle/Equip Mechanic/O	1.00	25,896			14.10	Storekeeper/Expediter	1.00	25,688			15.00
Custodial Supervisor/For	6.00	25,307			15.00	Custodian/Housekeeper	34.00	19,106			11.60
Grounds Supervisor/Forem	1.00	28,912			14.10	Groundskeeper	4.00	22,115			14.10
Utilities Supervisor/Man	1.00	40,500			19.25	HVAC/Controls Technician	1.00	27,456			19.25
Utilities Operator/Maint	4.00	32,512			19.25	Laborer	14.00	8,840			4.40
2542 - CREIGHTON UNIV											
Chief Facilities Officer	1.00	65,000				Assoc/Asst Chief	1.00	52,000			
Secretarial/Clerical	1.00	20,847				Planner/Estimator	1.00	43,181			
Project Coordinator/Mana	3.00	27,962				Shop Supervisor/Foreman	2.00	32,303			15.53
Carpenter	2.00	29,571			14.22	Locksmith	1.00	28,630			13.76
Painter	2.00	18,824			9.05	Chief/Superint. of Maint	1.00	32,662			15.70
General/Zone Maint. Work	15.00	22,948			11.03	Laborer	2.00	12,480			6.00
Custodial Superintendent	1.00	45,535				Custodial Supervisor/For	5.00	32,342			
Custodian/Housekeeper	87.00	13,208			6.35	Grounds Supervisor/Forem	1.00	30,111			14.48
Groundskeeper	5.00	19,007			9.14	Utilities Supervisor/Man	1.00	27,929			
22966 - DEVRY INST OF TECHNOLOGY											
Chief Facilities Officer	1.00	40,000				Other Admin. Managers	1.00	50,000			
Secretarial/Clerical	2.00	55,000									
3262 - ELIZABETHTOWN COLLEGE											
Carpenter	3.00				16.00	Electrician	1.00	30,000			16.00
Locksmith	1.00				16.00	Painter	1.00				16.00
Plumber/Pipefitter	1.00	32,000			16.00	Chief/Superint. of Maint	1.00	40,000			
Vehicle/Equip Mechanic/O	1.00	28,000			16.00	Custodial Superintendent	2.00				
Custodial Supervisor/For	2.00				16.00	Custodian/Housekeeper	31.00				16.00
Grounds Superintendent	1.00	25,000			16.00	Groundskeeper	3.00				16.00
HVAC/Controls Technician	2.00	30,000			16.00	Environmental/Safety	1.00	25,000			16.00
Assoc/Asst Chief	1.00					Other Admin. Managers	1.00				
Storekeeper/Expediter	1.00										

MASTERS INSTITUTIONS (cont):

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
2927 - ELON COLLEGE											
Other Admin. Managers	2.00	33,900				Secretarial/Clerical	1.00	17,700			
Shop Supervisor/Foreman	4.00	31,170			15.00	Carpenter	4.00	22,013			15.00
Electrician	2.00	19,719			15.00	Locksmith	2.00	23,672			15.00
Painter	2.00	19,977			15.00	Plumber/Pipefitter	2.00	27,295			15.00
Vehicle/Equip Mechanic/O	2.00	27,484			15.00	Storekeeper/Expediter	1.00	16,806			15.00
Custodial Supervisor/For	4.00	20,951			15.00	Custodian/Housekeeper	40.00	15,828			15.00
Grounds Supervisor/Forem	2.00	25,587			15.00	Groundskeeper	9.00	16,992			15.00
HVAC/Controls Technician	1.00	29,082			15.00	Environmental/Safety	4.00	17,391			15.00
Laborer	2.00	18,378			15.00						
3287 - LA SALLE UNIV											
Chief Facilities Officer	1.00					Assoc/Asst Chief	2.00	42,000			
Secretarial/Clerical	2.00	16,600				Shop Supervisor/Foreman	3.00	31,506			
Carpenter	2.00	28,052				Electrician	7.00	26,014			
Locksmith	1.00	24,400				Plumber/Pipefitter	3.00	27,834			
Chief/Superint. of Maint	1.00	40,000				Vehicle/Equip Mechanic/O	1.00	32,000			
Laborer	3.00	20,301				Custodial Superintendent	1.00	40,000			
Custodial Supervisor/For	1.00	17,671				Custodian/Housekeeper	33.00	15,739			
Grounds Superintendent	1.00	40,000				Groundskeeper	9.00	19,122			
HVAC/Controls Technician	3.00	27,643									
2482 - MARYVILLE UNIV OF ST. LOUIS											
Chief Facilities Officer	1.00	55,000				Assoc/Asst Chief	2.00	40,000			
Shop Supervisor/Foreman	1.00	30,000				Carpenter	1.00	25,000			
Electrician	1.00	30,000				Painter	1.00	17,000			
Custodial Superintendent	1.00	25,000				Custodial Supervisor/For	4.00	20,000			
Custodian/Housekeeper	15.00	17,000				Grounds Superintendent	1.00	40,000			
Grounds Supervisor/Forem	1.00	25,000				Groundskeeper	3.00	18,000			
1580 - MERCER UNIV/MACON											
Chief Facilities Officer	1.00	60,609				Assoc/Asst Chief	3.00	34,916			
Other Admin. Managers	1.00	18,948			13.65	Secretarial/Clerical	3.00	19,144			
Architect/Planner	1.00	34,000				Carpenter	1.00	22,604			12.36
Electrician	2.00	24,585			12.36	Locksmith	1.00	22,604			12.36
Painter	1.00	22,604			12.36	Chief/Superint. of Maint	3.00	26,791			16.03
General/Zone Maint. Work	4.00	19,862			12.36	Storekeeper/Expediter	1.00	17,222			9.50
Custodial Superintendent	5.00	19,248			12.36	Custodial Supervisor/For	3.00	17,766			6.96
Custodian/Housekeeper	41.00	10,277			6.96	Grounds Superintendent	1.00	26,195			12.36
Groundskeeper	8.00	11,504			9.50	HVAC/Controls Technician	2.00	24,585			12.36
Laborer	2.00	13,330			9.50						
3298 - MESSIAH COLLEGE											
Chief Facilities Officer	1.00	45,000		Y		Secretarial/Clerical	1.00	21,100		Y	
Shop Supervisor/Foreman	2.00	37,600		Y	10.00	Carpenter	2.00	22,600		Y	10.00
Electrician	1.00	21,900		Y	10.00	Locksmith	1.00	29,000		Y	10.00
Painter	2.00	24,700		Y	10.00	Plumber/Pipefitter	1.00	24,700		Y	10.00
General/Zone Maint. Work	5.00	21,400		Y	10.00	Vehicle/Equip Mechanic/O	3.00	27,400		Y	10.00
Laborer	13.00	10,400		Y	10.00	Grounds Supervisor/Forem	1.00	33,000		Y	10.00
Groundskeeper	4.00	22,400		Y	10.00	HVAC/Controls Technician	2.00	24,900		Y	10.00
Environmental/Safety	1.00	16,200		Y	10.00	Storekeeper/Expediter	1.00	19,900		Y	10.00

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
MASTERS INSTITUTIONS (cont):											
3301 - MORAVIAN COLLEGE											
Chief Facilities Officer	1.00	47,000				Business/Budget Manager	1.00	25,130			
Secretarial/Clerical	2.00	13,875				Project Coordinator/Mana	1.00	20,600			
Shop Supervisor/Foreman	2.00	28,200				Carpenter	3.00	22,430			
Electrician	1.00	24,000				Painter	2.00	17,530			
Plumber/Pipefitter	2.00	21,475				Chief/Superint. of Maint	1.00	30,820			
Vehicle/Equip Mechanic/O	1.00	19,300				Custodial Superintendent	1.00	29,720			
Custodial Supervisor/For	2.00	20,741				Custodian/Housekeeper	35.00	16,000			
Grounds Superintendent	1.00	27,600				Grounds Supervisor/Forem	1.00	24,000			
Groundskeeper	12.00	17,450				HVAC/Controls Technician	2.00	19,350			
Storekeeper/Expediter	2.00	17,500									
4260 - MOUNT CARMEL COLLEGE OF NURSING											
2779 - NAZARETH COLLEGE											
Chief Facilities Officer	1.00	46,000		Y		Computer/Telecom Special	1.00	18,000		Y	
Other Admin. Managers	3.00	23,000		Y		Secretarial/Clerical	1.00	16,000		Y	
Shop Supervisor/Foreman	1.00	28,000		Y		Carpenter	1.00	14,000		Y	
Electrician	2.00	12,000		Y		Locksmith	1.00	13,000		Y	
Painter	2.00	12,000		Y		Plumber/Pipefitter	2.00	14,000		Y	
Custodial Superintendent	1.00	28,000		Y		Custodial Supervisor/For	1.00	19,000		Y	
Custodian/Housekeeper	22.00	13,000		Y		Grounds Superintendent	1.00	32,000		Y	
Groundskeeper		14,000		Y		Security	11.00	16,000			
3089 - OHIO NORTHERN UNIV											
Chief Facilities Officer	1.00	52,500				Secretarial/Clerical	1.00	18,000			
Project Coordinator/Mana	1.00	23,200				Shop Supervisor/Foreman	1.00	30,500	Y		
Carpenter	1.00	28,700	Y			Electrician	1.00	28,700	Y		
Locksmith	1.00	28,700	Y			Painter	1.00	28,700	Y		
Plumber/Pipefitter	1.00	28,700	Y			Chief/Superint. of Maint	1.00	35,000			
General/Zone Maint. Work	7.00	28,200	Y			Vehicle/Equip Mechanic/O	1.00	24,500	Y		
Custodial Superintendent	1.00	32,500				Custodial Supervisor/For	3.00	21,300	Y		
Custodian/Housekeeper	41.00	20,500	Y			Grounds Superintendent	1.00	38,800			
Grounds Supervisor/Forem	1.00	26,400	Y			Groundskeeper	10.00	23,700	Y		
Utilities Supervisor/Man	1.00	33,800	Y			HVAC/Controls Technician	2.00	28,700	Y		
Utilities Operator/Maint	2.00	28,700	Y								
3598 - OUR LADY OF THE LAKE UNIV											
Chief Facilities Officer	1.00	67,000				Other Admin. Managers	3.00	25,000			
Secretarial/Clerical	1.00	16,000				Project Coordinator/Mana	1.00	30,000			
Shop Supervisor/Foreman	1.00	38,000				Carpenter	2.00	29,000			
Electrician	3.00	29,000				Painter	5.00	20,000			
Plumber/Pipefitter	2.00	29,000				Sheetmetal Worker	1.00	25,000			
Vehicle/Equip Mechanic/O	1.00	30,000				Custodial Superintendent	1.00	30,000			
Custodial Supervisor/For	2.00	20,000				Custodian/Housekeeper	23.00	14,000			
Grounds Superintendent	1.00	28,000				Groundskeeper	7.00	18,000			
Utilities Supervisor/Man	1.00	40,000				HVAC/Controls Technician	3.00	30,000			
Security	13.00	18,000									

MASTERS INSTITUTIONS (cont):

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
2628 - RIDER UNIV											
Chief Facilities Officer	1.00	60,000				Assoc/Asst Chief	1.00	45,000			
Business/Budget Manager	1.00	26,000				Other Admin. Managers	2.00	38,000			
Secretarial/Clerical	2.00	19,000				Shop Supervisor/Foreman	1.00	30,000			25.00
Carpenter	1.00	25,000			25.00	Electrician	1.00	29,000			25.00
Locksmith	1.00	26,000			25.00	Mason	1.00	25,000			25.00
Painter	2.00	26,000			25.00	Plumber/Pipefitter	1.00	29,000			25.00
Chief/Superint. of Maint	1.00	23,000			25.00	General/Zone Maint. Work	4.00	19,000			25.00
Vehicle/Equip Mechanic/O	1.00	29,000			25.00	Storekeeper/Expediter	1.00	21,000			25.00
Custodial Supervisor/For	4.00	28,000			25.00	Custodian/Housekeeper	67.00	18,000		Y	25.00
Grounds Supervisor/Forem	1.00	28,000			25.00	Groundskeeper	5.00	21,000			25.00
HVAC/Controls Technician	2.00	27,000			25.00	Utilities Operator/Maint	2.00	24,000			25.00
2806 - ROCHESTER INST OF TECHNOLOGY											
Chief Facilities Officer	1.00	66,000				Assoc/Asst Chief	3.00	55,250			
Business/Budget Manager	1.00	25,000				Computer/Telecom Special	1.00	37,000			
Computer Programmer/Anal	1.00	30,000				Secretarial/Clerical	10.00	22,000			
Architect/Planner	1.00	33,250				Facil. Planning/Construc	2.00	28,000			
Shop Supervisor/Foreman	1.00	37,500				Electrician	4.00	34,300			21.74
Locksmith	2.00	28,600			21.74	Painter	1.00	28,000			21.74
Chief/Superint. of Maint	1.00	40,700				General/Zone Maint. Work	18.00	27,000			21.74
Vehicle/Equip Mechanic/O	3.00	28,000			20.14	Custodial Superintendent	1.00	41,500			
Custodial Supervisor/For	8.00	25,300				Custodian/Housekeeper	96.00	15,850			13.22
Grounds Supervisor/Forem	1.00	30,800				Groundskeeper	12.00	21,500			17.09
Utilities Supervisor/Man	3.00	41,300				HVAC/Controls Technician	1.00	40,000			
Utilities Operator/Maint	22.00	25,100			19.72	Security	4.00	24,100			19.32
Environmental/Safety	1.00	40,500				Storekeeper/Expediter	1.00	32,600			
2632 - SETON HALL UNIV											
Chief Facilities Officer	1.00	71,810				Other Admin. Managers	1.00	39,958			
Secretarial/Clerical	2.00	22,320	Y			Project Coordinator/Mana	2.00	47,600			30.00
Shop Supervisor/Foreman	1.00	52,709	Y		30.00	Carpenter	4.00	41,607	Y		30.00
Electrician	5.00	41,607	Y		30.00	Locksmith	3.00	41,067	Y		30.00
Mason	1.00	41,607	Y		30.00	Painter	4.00	41,607	Y		30.00
Plumber/Pipefitter	2.00	41,607	Y		30.00	Chief/Superint. of Maint	1.00	52,709	Y		30.00
General/Zone Maint. Work	9.00	44,580	Y		30.00	Vehicle/Equip Mechanic/O	1.00	41,607	Y		30.00
Storekeeper/Expediter	1.00	39,990	Y		30.00	Custodial Superintendent	1.00	65,000		Y	
Custodial Supervisor/For	4.00	32,000		Y		Custodian/Housekeeper	51.00	24,750		Y	
Grounds Supervisor/Forem	1.00	48,950	Y		30.00	Groundskeeper	11.00	39,400	Y		30.00
Utilities Supervisor/Man	1.00	49,800	Y		30.00	HVAC/Controls Technician	6.00	47,638	Y		30.00
Utilities Operator/Maint	3.00	41,607	Y		30.00						
3367 - ST. JOSEPH'S UNIV											
Chief Facilities Officer	1.00					Computer/Telecom Special	1.00	22,700			
Secretarial/Clerical	3.00	15,000				Facil. Planning/Construc	1.00	46,200			
Shop Supervisor/Foreman	1.00	39,330				Carpenter	3.00		Y		14.51
Electrician	4.00		Y		14.51	Locksmith	1.00		Y		14.86
Painter	2.00		Y		14.51	Plumber/Pipefitter	1.00		Y		14.51
Chief/Superint. of Maint	1.00	55,000				General/Zone Maint. Work	8.00		Y		14.51
Storekeeper/Expediter	1.00				9.00	Custodial Superintendent	1.00			Y	
Custodial Supervisor/For				Y		Custodian/Housekeeper	39.00		Y	Y	
1526 - ST. LEO COLLEGE											
Chief Facilities Officer	1.00			Y	25.00	Business/Budget Manager	1.00			Y	16.89
Human Resources Manager	1.00			Y	25.00	Shop Supervisor/Foreman	1.00			Y	16.89
Carpenter	2.00			Y	16.89	Electrician	1.00			Y	16.89
Locksmith	1.00			Y	16.89	Painter	3.00			Y	16.89
Plumber/Pipefitter	1.00			Y	16.89	Custodial Superintendent	1.00			Y	25.00
Custodial Supervisor/For	2.00			Y	16.89	Custodian/Housekeeper	6.00			Y	12.43

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
Grounds Superintendent	1.00			Y	16.89	Groundskeeper	5.00			Y	15.39
Security	12.00			Y	15.39						
1943 - ST. MARY COLLEGE											
Chief Facilities Officer	1.00	35,000				Assoc/Asst Chief	1.00	25,000			
Secretarial/Clerical	1.00	15,000				Carpenter	1.00	27,000			16.00
General/Zone Maint. Work	4.00	18,000			10.00	Custodial Supervisor/For	1.00	20,000			12.00
Custodian/Housekeeper	15.00	13,000			8.00	Groundskeeper		45,000		Y	
Security	4.00	14,000			8.00						
3623 - ST. MARY'S UNIV											
Chief Facilities Officer	1.00	65,000				Computer/Telecom Special	1.00	17,300			
Other Admin. Managers	1.00	20,000				Secretarial/Clerical	1.00	15,000			
Carpenter	1.00	26,500			14.21	Electrician	2.00	27,500			14.36
Locksmith	1.00	21,000			13.05	Painter	2.00	18,000			11.69
Plumber/Pipefitter	1.00	21,000			11.88	Chief/Superint. of Maint	1.00	32,400			
General/Zone Maint. Work	3.00	17,000			11.88	Vehicle/Equip Mechanic/O	1.00	20,100			11.44
Laborer	3.00	13,000				Custodial Superintendent	1.00	27,800			
Custodian/Housekeeper	38.00	12,100			6.85	Grounds Superintendent	1.00	30,000			
Groundskeeper	9.00	15,200			8.34	Utilities Supervisor/Man	1.00	37,000			
HVAC/Controls Technician	6.00	23,200			10.26	Utilities Operator/Maint	6.00	14,000			
Storekeeper/Expediter	3.00	18,500									
1531 - STETSON UNIV											
Chief Facilities Officer	1.00					Computer/Telecom Special	1.00				
Other Admin. Managers	1.00					Secretarial/Clerical	2.00	14,000			
Shop Supervisor/Foreman	4.00					Carpenter	2.00				
Electrician	3.00	25,000				Locksmith	1.00				
Painter	6.00	17,500				Plumber/Pipefitter	1.00				
General/Zone Maint. Work	3.00	15,300				Vehicle/Equip Mechanic/O	1.00				
Laborer	1.00					Custodial Supervisor/For	2.00				
Custodian/Housekeeper	32.00	11,500				Grounds Supervisor/Forem	1.00				
Groundskeeper	11.00	9,360				Security	14.00	16,238			
3647 - TRINITY UNIV											
Chief Facilities Officer	1.00	65,000				Assoc/Asst Chief	3.00	40,900			
Computer Programmer/Anal	1.00	26,720				Secretarial/Clerical	2.00	21,190			
Facil. Planning/Construc	1.00	23,730				Planner/Estimator	1.00	15,390			
Shop Supervisor/Foreman	7.00	28,807				Carpenter	1.00	21,810			
Electrician	3.00	24,506				Locksmith	1.00	25,220			
Painter	2.00	19,930				Plumber/Pipefitter	1.00	25,090			
General/Zone Maint. Work	3.00	19,057				Vehicle/Equip Mechanic/O	8.00	15,591			
Custodial Superintendent	1.00			Y		Custodial Supervisor/For	1.00			Y	
Custodian/Housekeeper	51.00	15,390		Y		Grounds Superintendent	1.00	28,690			
Grounds Supervisor/Forem	8.00	20,136				Groundskeeper	14.00	13,702			
HVAC/Controls Technician	5.00	25,418				Other	5.00	16,420			
3127 - UNIV OF DAYTON											
Chief Facilities Officer	1.00	60,000				Assoc/Asst Chief	5.00	38,000			
Secretarial/Clerical	3.00	15,000				Facil. Planning/Construc	4.00	33,000			
Shop Supervisor/Foreman	6.00	34,500			22.07	Carpenter	3.00	32,200	Y		22.07
Electrician	5.00	32,200	Y		22.07	Locksmith	3.00	32,200	Y		22.07
Painter	2.00	32,200	Y		22.07	Plumber/Pipefitter	6.00	32,200	Y		22.07
Chief/Superint. of Maint	1.00	42,000				General/Zone Maint. Work	11.00	26,900	Y		18.37
Storekeeper/Expediter	2.00	26,900	Y		18.37	Custodial Superintendent	1.00	38,000			
Grounds Superintendent	1.00	34,000				Groundskeeper	5.00	23,500	Y		
HVAC/Controls Technician	5.00	32,900	Y		22.07						

Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate
			U	C					U	C	
MASTERS INSTITUTIONS (cont):											
1795 - UNIV OF EVANSVILLE											
Chief Facilities Officer	1.00	58,500				Other Admin. Managers	1.00	22,800			
Secretarial/Clerical	1.00	12,960				Shop Supervisor/Foreman	1.00	28,288			
Carpenter	1.00	25,480				Electrician	1.00	20,800			
Locksmith	1.00	20,800				Machinist/Welder	1.00	24,544			
Painter	1.00	23,858				Sheetmetal Worker	1.00	20,384			
Chief/Superint. of Maint	1.00	31,000				General/Zone Maint. Work	7.00	21,900			
Storekeeper/Expediter	1.00	18,013				Laborer	2.00	13,400			
Custodial Superintendent				Y		Custodian/Housekeeper	2.00	12,300			
Grounds Superintendent	1.00	36,500				Grounds Supervisor/Forem	1.00	24,544			
Groundskeeper	7.00	14,860				Utilities Operator/Maint	1.00	26,728			
HVAC/Controls Technician	1.00	26,000									
3116 - UNIV OF RIO GRANDE											
Chief Facilities Officer	1.00	22,500			20.00	Business/Budget Manager	1.00	28,000			14.00
Secretarial/Clerical	2.00	12,500			6.00	Facil. Planning/Construc	1.00	25,000			25.00
Shop Supervisor/Foreman	1.00	25,000			12.00	Carpenter	1.00	14,500			7.00
Electrician	1.00	14,750			7.00	Locksmith	1.00	14,000			7.00
Painter	1.00	13,250			6.50	Plumber/Pipefitter	1.00	14,750			7.00
Custodial Superintendent	1.00			Y		Custodial Supervisor/For	1.00			Y	
Custodian/Housekeeper	15.00			Y		Grounds Supervisor/Forem	1.00	14,800			7.00
Groundskeeper	2.00	13,900			7.00	HVAC/Controls Technician	1.00	15,500			7.50
Security	5.00	14,250			7.00						
10395 - UNIV OF SAN DIEGO											
Chief Facilities Officer	1.00	81,780				Assoc/Asst Chief	1.00	60,000			
Secretarial/Clerical	4.00	22,530				Architect/Planner	1.00	38,820			
Facil. Planning/Construc	2.00	22,742				Project Coordinator/Mana	1.00	48,720			
Shop Supervisor/Foreman	2.00	38,584				Carpenter	3.00	29,324			
Electrician	3.00	24,933				Locksmith	1.00	30,294			
Painter	3.00	18,117				Plumber/Pipefitter	1.00	25,136			
Chief/Superint. of Maint	1.00	47,940				General/Zone Maint. Work	10.00	23,451			
Vehicle/Equip Mechanic/O	3.00	23,321				Custodial Superintendent	1.00	39,780			
Custodial Supervisor/For	5.00	31,564				Custodian/Housekeeper	54.00	17,811			
Grounds Superintendent	1.00	48,360				Grounds Supervisor/Forem	2.00	32,955			
Groundskeeper	22.00	15,034				Utilities Supervisor/Man	1.00	38,955			
HVAC/Controls Technician	2.00	28,577				Utilities Operator/Maint	1.00	32,979			
Environmental/Safety	2.00	41,270									
1842 - VALPARAISO UNIV											
Chief Facilities Officer	1.00	79,458				Assoc/Asst Chief	3.00	47,458			
Training Officer	1.00	24,963				Computer/Telecom Special	2.00	38,130			
Secretarial/Clerical	3.00	21,746				Shop Supervisor/Foreman	1.00	34,070			14.43
Carpenter	4.00	31,712			14.14	Electrician	3.00	31,974			14.43
Locksmith	2.00	31,712			14.14	Painter	2.00	25,814			13.93
Plumber/Pipefitter	3.00	31,974			14.29	Grounds Supervisor/Forem	1.00	39,312			14.10
Groundskeeper	10.00	22,277			14.10	Utilities Supervisor/Man	2.00	36,691			16.35
HVAC/Controls Technician	4.00	31,450			16.35	Utilities Operator/Maint	4.00	28,435			13.12
Other		20,000				Laborer					

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
MASTERS INSTITUTIONS (cont):											
3388 - VILLANOVA UNIV											
Chief Facilities Officer	1.00					Business/Budget Manager	1.00	26,600			
Computer Programmer/Anal	1.00	28,350				Other Admin. Managers	1.00	24,100			
Secretarial/Clerical	4.00	23,770				Facil. Planning/Construc	3.00	41,530			
Project Coordinator/Mana		57,500				Shop Supervisor/Foreman	3.00	43,800			
Carpenter	4.00	29,180	Y			Electrician	5.00	27,900	Y		
Locksmith	1.00	28,680	Y			Machinist/Welder			Y	Y	
Mason			Y	Y		Painter	3.00	29,530	Y		
Plumber/Pipefitter	2.00	29,180	Y			Roofer			Y	Y	
Sheetmetal Worker			Y	Y		Chief/Superint. of Maint	1.00	69,700			
General/Zone Maint. Work	16.00	29,020	Y			Elevator Mechanic				Y	
Vehicle/Equip Mechanic/O	3.00	28,290	Y			Storekeeper/Expediter	1.00	31,200			
Laborer	6.00	20,470	Y			Custodial Superintendent	1.00	44,100			
Custodial Supervisor/For	6.00	30,500				Custodian/Housekeeper	110.00	17,710	Y		
Grounds Superintendent	1.00	47,000				Grounds Supervisor/Forem	1.00	36,200			
Groundskeeper	15.00	24,800	Y			Utilities Supervisor/Man	1.00	62,460			
Utilities Operator/Maint	9.00	28,600	Y			Environmental/Safety	1.00	58,000			
2978 - WAKE FOREST UNIV											
Chief Facilities Officer	1.00	75,000				Assoc/Asst Chief	2.00	55,000			
Business/Budget Manager	1.00	45,000				Computer Programmer/Anal	1.00	32,000			
Secretarial/Clerical	4.00	24,000				Facil. Planning/Construc	1.00	38,000			
Project Coordinator/Mana	2.00	25,000				Shop Supervisor/Foreman	4.00	32,000			
Carpenter	7.00	25,000			14.30	Electrician	5.00	27,000			15.50
Locksmith	1.00	22,000			13.00	Machinist/Welder	2.00	25,500			14.65
Painter	6.00	21,000			12.05	Plumber/Pipefitter	7.00	23,000			13.50
Roofer	5.00	21,000			12.50	Custodial Superintendent	2.00	27,000		Y	
Custodial Supervisor/For	5.00	18,500				Custodian/Housekeeper	95.00	13,000			
Grounds Superintendent	1.00	32,000		Y		Grounds Supervisor/Forem	2.00	24,000			
Groundskeeper	26.00	17,000				Security	8.00	25,000			
Environmental/Safety	1.00	30,000									
BACCALAUREATE INSTITUTIONS:											
1542 - AGNES SCOTT COLLEGE											
Chief Facilities Officer	1.00	63,500				Secretarial/Clerical	1.00	21,000			
Project Coordinator/Mana	2.00	30,000		Y		Shop Supervisor/Foreman	1.00	30,934			
Carpenter	4.00	20,462	Y			Electrician	1.00	26,416	Y		
Painter	5.00	18,096	Y			Plumber/Pipefitter	1.00	18,512	Y		
Custodial Supervisor/For	1.00	23,700				Custodian/Housekeeper	19.00	14,187	Y		
Grounds Superintendent	1.00	33,415				Groundskeeper	6.00	15,496	Y		
Utilities Supervisor/Man	1.00	30,500				HVAC/Controls Technician	5.00	22,880	Y		
1374 - ALBERTUS MAGNUS COLLEGE											
Chief Facilities Officer	1.00	36,750		Y		Carpenter	1.00	19,000		Y	
Electrician	1.00	9,500		Y		Painter	1.00	16,000		Y	
Plumber/Pipefitter	1.00	23,000		Y		General/Zone Maint. Work	1.00	23,000		Y	
Custodian/Housekeeper	10.00	12,500		Y		Groundskeeper	1.00	16,000		Y	
3229 - ALBRIGHT COLLEGE											
Chief Facilities Officer	1.00	60,000				Secretarial/Clerical	1.00	20,000			
Shop Supervisor/Foreman	1.00	31,000				Carpenter	2.00	25,450			
Electrician	1.00	22,500				Painter	2.00	21,450			
Plumber/Pipefitter	2.00	19,700				Custodial Superintendent	1.00	20,000			
Custodial Supervisor/For	1.00	19,000				Custodian/Housekeeper	23.00	17,400			
Grounds Superintendent	1.00	28,000				Grounds Supervisor/Forem	1.00	18,000			
Groundskeeper	5.00	15,600				Utilities Supervisor/Man	1.00	31,000			
Utilities Operator/Maint	3.00	20,500									

Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate
			U	C					U	C	
BACCALAUREATE INSTITUTIONS (cont):											
3230 - ALLEGHENY COLLEGE											
Chief Facilities Officer	1.00	55,000				Other Admin. Managers	1.00	22,000			
Project Coordinator/Mana	1.00	45,000				Shop Supervisor/Foreman	3.00	31,300			
Carpenter	4.00	26,900				Electrician	2.00	26,600			
Painter	1.00	26,900				Plumber/Pipefitter	3.00	27,300			
Vehicle/Equip Mechanic/O	1.00	24,500				Storekeeper/Expediter	1.00	26,000			
Laborer	1.00	20,600				Custodial Superintendent	1.00	44,000	Y	Y	
Custodial Supervisor/For	2.00	21,500	Y	Y		Custodian/Housekeeper	35.00	14,500	Y	Y	
Grounds Supervisor/Forem	1.00	30,500				Groundskeeper	7.00	24,300			
Utilities Supervisor/Man	1.00	31,700				HVAC/Controls Technician	1.00	26,800			
Utilities Operator/Maint	1.00	27,300				General/Zone Maint. Work	2.00	26,200			
2115 - AMHERST COLLEGE											
Chief Facilities Officer	1.00	70,000				Assoc/Asst Chief	2.00	55,000			
Business/Budget Manager	1.00	32,000				Secretarial/Clerical	4.00	25,000			
Planner/Estimator	1.00	30,000				Project Coordinator/Mana	1.00	35,000			
Shop Supervisor/Foreman	3.00	38,000				Carpenter	5.00	36,000			25.08
Electrician	4.00	38,000			28.78	Locksmith	1.00	39,000			26.50
Painter	5.00	38,000			24.64	Plumber/Pipefitter	2.00	40,000			26.66
Chief/Superint. of Maint	1.00	44,000				General/Zone Maint. Work	1.00	31,000			20.64
Vehicle/Equip Mechanic/O	2.00	35,000			26.18	Storekeeper/Expediter	2.00	30,000			17.94
Laborer	1.00	18,000				Custodial Superintendent	1.00	38,000			
Custodial Supervisor/For	2.00	28,000				Custodian/Housekeeper	49.00	24,000			17.94
Grounds Supervisor/Forem	1.00	44,000				Groundskeeper	13.00	27,000			21.20
Utilities Supervisor/Man	2.00	41,000				HVAC/Controls Technician	4.00	33,000			26.66
Utilities Operator/Maint	5.00	37,000			25.60	Security	19.00	32,000			
1634 - AURORA UNIV											
Chief Facilities Officer	1.00	65,000				Assoc/Asst Chief	1.00	45,000		Y	
Other Admin. Managers	1.00	22,000		Y		Secretarial/Clerical	1.00	9,000			
Architect/Planner	1.00	60,000		Y		Shop Supervisor/Foreman	1.00	30,846			
Carpenter	1.00	26,666				Painter	1.00	24,336			
General/Zone Maint. Work	2.00	21,522				Laborer	5.00	10,216			
Custodial Superintendent	1.00	35,000		Y		Custodial Supervisor/For	1.00	17,000			
Custodian/Housekeeper	13.00	14,000				Grounds Supervisor/Forem	1.00	16,686			
Groundskeeper	2.00	10,920				HVAC/Controls Technician	1.00	26,894			
Utilities Operator/Maint	1.00	27,581				Security	8.00	19,760			
2908 - BARTON COLLEGE											
Chief Facilities Officer	1.00					Business/Budget Manager	1.00				
Human Resources Manager	1.00					Computer Programmer/Anal	1.00				
Other Admin. Managers	12.00					Secretarial/Clerical	45.00				
Shop Supervisor/Foreman	1.00					Carpenter	1.00				
Electrician	1.00					Painter	1.00				
Storekeeper/Expediter	1.00					Laborer	2.00				
Custodial Superintendent	1.00					Custodian/Housekeeper	17.00				
Grounds Supervisor/Forem	1.00					Groundskeeper	6.00				
HVAC/Controls Technician	1.00										
2126 - BERKLEE COLLEGE OF MUSIC											
Chief Facilities Officer	1.00	60,060				Assoc/Asst Chief	1.00	53,100			
Secretarial/Clerical	1.00	21,800				Shop Supervisor/Foreman	1.00	31,800			
Carpenter	2.00	45,000		Y		Electrician	1.00	19,700		Y	
Painter	1.00	45,000		Y		General/Zone Maint. Work	2.00	41,150		Y	
Custodial Supervisor/For	1.00	32,006		Y		Custodian/Housekeeper	21.00	29,744		Y	
Security	20.00	33,700		Y							

Job Description	FTE staff	Salary	Union/contract		Hrly chg back rate	Job Description	FTE staff	Salary	Union/contract		Hrly chg back rate
			U	C					U	C	
BACCALAUREATE INSTITUTIONS (cont):											
2038 - BOWDOIN COLLEGE											
Chief Facilities Officer	1.00	66,500				Assoc/Asst Chief	1.00	48,200			
Business/Budget Manager	1.00	37,100				Other Admin. Managers	2.00	40,800			
Secretarial/Clerical	3.00	20,240				Carpenter	5.00	23,450			12.60
Electrician	4.00	23,940			11.51	Locksmith	1.00	23,300			11.21
Painter	3.00	16,100			9.17	Plumber/Pipefitter	4.00	26,570			12.78
Vehicle/Equip Mechanic/O	2.00	26,950			12.96	Storekeeper/Expediter	2.00	22,050			10.60
Custodial Supervisor/For	3.00	20,315			9.77	Custodian/Housekeeper	34.00	14,110			6.80
Grounds Supervisor/Forem	1.00	29,200			14.04	Groundskeeper	10.00	17,950			8.62
HVAC/Controls Technician	2.00	24,880			11.96	Utilities Operator/Maint	5.00	27,050			13.00
1557 - BREWTON-PARKER COLLEGE											
Chief Facilities Officer	1.00	32,000				Secretarial/Clerical	1.00	12,000			
Carpenter	1.00	16,000				Electrician	1.00	16,000			
Painter	1.00	12,000				Laborer	3.00	11,000			
Custodial Superintendent	1.00	16,000				Custodian/Housekeeper	4.00	11,000			
Groundskeeper	4.00	11,000				Security	3.00	15,000			
2526 - CARROLL COLLEGE											
Chief Facilities Officer	1.00	36,883				Assoc/Asst Chief	1.00	25,413			
Secretarial/Clerical	1.00	15,915				Carpenter	1.00	26,196			
General/Zone Maint. Work	3.00	17,092				Custodial Superintendent	1.00	17,290			
Custodian/Housekeeper	14.00	15,647				Grounds Supervisor/Forem	1.00	16,392			
Laborer	1.00	16,392				Storekeeper/Expediter	1.00	20,062		Y	
Utilities Operator/Maint	2.00	20,896				Chief Facilities Officer	1.00	40,000			
Other Admin. Managers	1.00	24,000				Secretarial/Clerical	1.00	16,400			
Shop Supervisor/Foreman	1.00	27,250				Carpenter	2.00	24,000			
Electrician	1.00	24,800				Painter	1.00	20,500			
Plumber/Pipefitter	1.00	24,800				General/Zone Maint. Work	1.00	23,050			
Custodial Supervisor/For	1.00	16,300				Custodian/Housekeeper	19.00	13,400			
Grounds Supervisor/Forem	1.00	24,000				Groundskeeper	3.00	15,500			
HVAC/Controls Technician	1.00	26,100				Other	1.00	15,400			
3839 - CARTHAGE COLLEGE											
Chief Facilities Officer	1.00	50,000				Business/Budget Manager	1.00	32,000			
Computer/Telecom Special	1.00	48,000				Carpenter	2.00	20,000			
Electrician	1.00	22,600				Plumber/Pipefitter	1.00	27,000			
Chief/Superint. of Maint	1.00	32,000				Vehicle/Equip Mechanic/O	1.00	24,000			
Laborer	1.00	13,500				Custodial Superintendent	1.00	30,000			
Custodial Supervisor/For	1.00	18,000				Custodian/Housekeeper	19.00	12,500			
Groundskeeper	1.00	20,000				HVAC/Controls Technician	1.00	24,800			
Security	17.00	14,000									
1961 - CENTRE COLLEGE											
Chief Facilities Officer	1.00	52,000				Assoc/Asst Chief	2.00	30,000			
Secretarial/Clerical	1.00	16,200				Shop Supervisor/Foreman	1.00	30,000			15.00
Carpenter	2.00	20,000			12.50	Electrician	1.00	22,000			13.00
Painter	2.00	16,000			12.00	Plumber/Pipefitter	1.00	30,000			15.00
Chief/Superint. of Maint	1.00	30,000			15.00	General/Zone Maint. Work	2.00	18,500			12.00
Laborer	12.00	11,250			6.90	Custodial Superintendent	2.00	18,159			10.00
Custodial Supervisor/For	5.00	13,228			7.00	Custodian/Housekeeper	34.00	12,000			6.50
Grounds Supervisor/Forem	3.00	30,000				Groundskeeper	62.00	17,000			14.70
HVAC/Controls Technician	28.00	26,500			19.90	Utilities Operator/Maint	14.00	22,500			
Other	50.00	17,000									

BACCALAUREATE INSTITUTIONS (cont):

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
1170 - CLAREMONT MCKENNA COLLEGE											
Chief Facilities Officer	1.00	60,000				Other Admin. Managers	0.50	18,000			
Secretarial/Clerical	2.00	25,000				Architect/Planner	1.00	28,080			25.00
Shop Supervisor/Foreman	1.10	40,976			37.00	Carpenter	1.30	32,240			30.75
Electrician	2.90	33,280			32.50	Locksmith	0.60	32,240			30.75
Machinist/Welder	0.40	32,240			30.75	Painter	0.60	32,240			30.75
Plumber/Pipefitter	0.80	33,280			32.50	General/Zone Maint. Work	0.20	32,240			30.75
Custodial Supervisor/For	3.00	25,577				Custodian/Housekeeper	19.00	20,410			
Grounds Superintendent	1.00	45,000				Grounds Supervisor/Forem	1.00	25,230			
Groundskeeper	7.00	20,401				HVAC/Controls Technician	1.30	33,280			32.50
Utilities Operator/Maint	1.10	30,160			29.25	Security	2.50	23,000			
Environmental/Safety	0.20	50,000									
3247 - COLLEGE MISERICORDIA											
Business/Budget Manager	1.00	19,800				Secretarial/Clerical	2.00	29,581		Y	
Architect/Planner	1.00	42,000		Y		Shop Supervisor/Foreman	1.00	22,381		Y	14.62
Carpenter	1.00	17,846		Y	11.66	Electrician	1.00	19,760		Y	12.90
Painter	1.00	17,618		Y	11.52	Plumber/Pipefitter	1.00	22,360		Y	14.61
Chief/Superint. of Maint	1.00	29,400		Y		Custodial Superintendent	1.00	29,400		Y	
Custodial Supervisor/For	1.00	17,306		Y		Custodian/Housekeeper	13.00	13,520		Y	9.18
Grounds Supervisor/Forem	1.00	16,619		Y	10.86	Groundskeeper	4.00	13,825		Y	9.25
HVAC/Controls Technician	1.00	17,680		Y	11.55	Environmental/Safety	1.00			Y	
Storekeeper/Expediter	1.00	13,395		Y							
2141 - COLLEGE OF THE HOLY CROSS											
Chief Facilities Officer	1.00					Assoc/Asst Chief	2.00				
Secretarial/Clerical	4.00					Architect/Planner	1.00				
Project Coordinator/Mana	2.00					Shop Supervisor/Foreman	3.00				
Carpenter	3.00					Electrician	6.00				
Locksmith	1.00					Mason	1.00				
Painter	4.00					Plumber/Pipefitter	6.00				
Vehicle/Equip Mechanic/O	2.00					Custodial Superintendent	1.00				
Custodial Supervisor/For	1.00					Custodian/Housekeeper	94.00				
Grounds Superintendent	1.00					Grounds Supervisor/Forem	1.00				
Groundskeeper	13.00					Utilities Supervisor/Man	1.00				
HVAC/Controls Technician	1.00					Utilities Operator/Maint	2.00				
1347 - COLORADO COLLEGE											
Chief Facilities Officer	1.00	66,000				Assoc/Asst Chief	1.00	53,000			
Secretarial/Clerical	3.00	21,000				Shop Supervisor/Foreman	5.00	31,400			13.50
Carpenter	3.00	21,600			9.25	Electrician	1.00	27,000			13.50
Locksmith	1.00	35,000			13.50	Mason	1.00	21,000			9.25
Painter	1.00	28,500			9.25	Plumber/Pipefitter	1.00	30,000			13.50
Elevator Mechanic				Y		Vehicle/Equip Mechanic/O	3.00	25,400			13.50
Storekeeper/Expediter	3.00	21,000			8.75	Custodial Superintendent	1.00			Y	
Custodial Supervisor/For	2.00			Y		Custodian/Housekeeper	39.00			Y	
Grounds Supervisor/Forem	4.00	22,300			8.75	Groundskeeper	6.00	16,200			8.75
Utilities Supervisor/Man	1.00	36,000			13.50	HVAC/Controls Technician	7.00	23,800			13.50
Utilities Operator/Maint	5.00	17,900			9.25	Security	14.00	15,200			8.75
Environmental/Safety	1.00	28,000			13.50						
3810 - CONCORD COLLEGE											

Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate
			U	C					U	C	
BACCALAUREATE INSTITUTIONS (cont):											
2918 - DAVIDSON COLLEGE											
Chief Facilities Officer	1.00	63,000				Assoc/Asst Chief	2.00	45,000			
Business/Budget Manager	1.00	32,000				Secretarial/Clerical	4.00	22,000			
Architect/Planner	1.00	37,000				Shop Supervisor/Foreman	4.00	30,000			
Carpenter	4.00	24,000			14.00	Electrician	5.00	24,000			17.00
Locksmith	1.00	23,000			20.00	Machinist/Welder	1.00	23,000			20.00
Painter	2.00	23,000			14.00	Plumber/Pipefitter	2.00	24,000			20.00
General/Zone Maint. Work	7.00	25,000			17.00	Vehicle/Equip Mechanic/O	1.00	24,000			17.00
Storekeeper/Expediter	1.00	21,000			14.00	Custodial Superintendent	1.00	30,000			
Custodial Supervisor/For	2.00	21,000			12.00	Custodian/Housekeeper	25.00	13,000			12.00
Grounds Supervisor/Forem	1.00	30,000			14.00	Groundskeeper	10.00	10,000			14.00
HVAC/Controls Technician	2.00	25,000			20.00	Utilities Operator/Maint	1.00	24,000			17.00
3041 - DEFIANCE COLLEGE											
Chief Facilities Officer	1.00	41,200				Secretarial/Clerical	1.00	10,500			
General/Zone Maint. Work	5.00	26,400				Vehicle/Equip Mechanic/O	1.00	26,400			
Laborer	9.00	8,500				Custodial Superintendent	1.00			Y	
Custodial Supervisor/For	1.00			Y		Custodian/Housekeeper	14.00			Y	
Groundskeeper	1.00	20,000									
3042 - DENISON UNIV											
Chief Facilities Officer	1.00					Secretarial/Clerical	3.00	20,000			
Project Coordinator/Mana	1.00	45,000				Carpenter	2.00	35,000			25.00
Electrician	3.00	35,000			25.00	Locksmith	1.00	35,000			25.00
Machinist/Welder	1.00	35,000			25.00	Painter	1.00	35,000			25.00
Plumber/Pipefitter	3.00	35,000			25.00	Chief/Superint. of Maint	1.00	42,000			
General/Zone Maint. Work	1.50	25,000			17.64	Storekeeper/Expediter	1.00	35,000			25.00
Custodial Superintendent	1.00	40,000				Custodial Supervisor/For	2.00	32,000			
Custodian/Housekeeper	23.70	23,000			16.76	Grounds Superintendent	1.00	40,000			
Groundskeeper	5.00	25,000			18.80	Utilities Supervisor/Man	1.00	45,000			
HVAC/Controls Technician	1.00	35,000			25.00	Utilities Operator/Maint	4.00	35,000			25.00
2603 - DREW UNIV											
Chief Facilities Officer	1.00	65,000		Y		Assoc/Asst Chief	1.00	50,000			
Business/Budget Manager	1.00	35,000				Other Admin. Managers	3.00	40,000			
Secretarial/Clerical	2.00	18,000				Project Coordinator/Mana	2.00	65,000			
Shop Supervisor/Foreman	1.00	37,000			15.00	Carpenter	6.00	33,000			15.00
Electrician	2.00	35,000			15.00	Locksmith	1.00	35,000			15.00
Mason	2.00	30,000			15.00	Plumber/Pipefitter	2.00	35,000			15.00
Chief/Superint. of Maint	1.00	40,000			15.00	Custodial Superintendent	1.00	50,000			
Custodial Supervisor/For	3.00	35,000			10.00	Custodian/Housekeeper	38.00	20,000			10.00
Grounds Superintendent	1.00	40,000				Grounds Supervisor/Forem	1.00	37,000			15.00
Groundskeeper	8.00	30,000			15.00	HVAC/Controls Technician	3.00	37,000			15.00
3259 - EASTERN COLLEGE											
Chief Facilities Officer	2.00	47,000				Computer/Telecom Special	1.00	21,000			
Secretarial/Clerical	2.00	20,000				Carpenter	1.00	24,000			
Electrician	1.00	22,000				Locksmith	1.00	16,000			
Painter	1.00	24,000				Plumber/Pipefitter	1.00	20,000			
General/Zone Maint. Work	2.00	22,000				Vehicle/Equip Mechanic/O	1.00	20,000		Y	
Custodial Supervisor/For	1.00	22,000		Y		Custodian/Housekeeper	13.00	13,000		Y	
Grounds Superintendent	1.00	30,000				Groundskeeper	2.00	20,000			
HVAC/Controls Technician	1.00	23,000				Security	7.00	17,000			

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
BACCALAUREATE INSTITUTIONS (cont):											
1487 - ECKERD COLLEGE											
Chief Facilities Officer	1.00	50,000				Secretarial/Clerical	1.00	18,000			
Shop Supervisor/Foreman	1.00	29,000				Carpenter	5.00	18,000			
Electrician	3.00	20,000				Locksmith	1.00	20,000			
Painter	4.00	17,000				Plumber/Pipefitter	2.00	20,000			
Chief/Superint. of Maint	1.00	30,000				Vehicle/Equip Mechanic/O	1.00				
Custodial Superintendent	1.00					Custodian/Housekeeper	27.00				
Grounds Superintendent	1.00					Groundskeeper	14.00				
Utilities Supervisor/Man	1.00	31,000				HVAC/Controls Technician	4.00	20,000			
1253 - FRESNO PACIFIC COLLEGE											
Chief Facilities Officer	1.00	42,000			10.00	Secretarial/Clerical	1.00	20,500			10.00
Carpenter	1.00	28,000			10.00	Electrician	1.00	26,500			10.00
Plumber/Pipefitter	1.00	21,000			10.00	Vehicle/Equip Mechanic/O	2.00	16,750			10.00
Custodial Supervisor/For	1.00	22,500			10.00	Grounds Supervisor/Forem	1.00	26,200			10.00
Groundskeeper	1.00	19,800			10.00	Security	1.00	23,500			10.00
Other	1.00	18,600			10.00	Laborer	1.00	21,500			10.00
3434 - FURMAN UNIV											
Chief Facilities Officer	1.00	73,900				Assoc/Asst Chief	1.00	57,083			
Secretarial/Clerical	3.00	25,729				Planner/Estimator	1.00	32,614			
Shop Supervisor/Foreman	1.00	38,833				Carpenter	6.00	30,762			14.00
Electrician	5.00	32,021			14.00	Locksmith	1.00	29,307			14.00
Painter	5.00	28,518			14.00	Plumber/Pipefitter	2.00	27,829			14.00
Custodial Superintendent	1.00	35,542				Custodial Supervisor/For	1.00	24,523			9.00
Custodian/Housekeeper	23.00	18,470			9.00	Grounds Superintendent	1.00	52,785			
Grounds Supervisor/Forem	3.00	33,800			10.00	Groundskeeper	16.00	20,925			10.00
Utilities Supervisor/Man	1.00	40,325				HVAC/Controls Technician	7.00	30,586			14.00
Storekeeper/Expediter	2.00	20,644			7.00						
3194 - GEORGE FOX COLLEGE											
1964 - GEORGETOWN COLLEGE											
Chief Facilities Officer	1.00	40,000				Assoc/Asst Chief	1.00	32,000			
Secretarial/Clerical	2.00	17,000				Shop Supervisor/Foreman	1.00	23,000			
Carpenter	1.00	19,500				Electrician	1.00	27,000			
Locksmith	1.00	11,500				Machinist/Welder	1.00	10,400			
Plumber/Pipefitter	1.00	16,100				General/Zone Maint. Work	1.00	14,500			
Vehicle/Equip Mechanic/O	1.00	23,600				Storekeeper/Expediter	1.00	18,700			
Custodial Superintendent	1.00	25,000				Custodial Supervisor/For	4.00	12,600			
Custodian/Housekeeper	15.00	11,000				Grounds Superintendent	1.00	22,200			
Groundskeeper	3.00	16,000				Utilities Supervisor/Man	1.00	23,000			
HVAC/Controls Technician	1.00	22,800				Security	4.00	13,000			
Environmental/Safety	1.00	26,700									
2353 - GUSTAVUS ADOLPHUS COLLEGE											
Chief Facilities Officer	1.00	59,100				Secretarial/Clerical	1.00	22,500			
Carpenter	5.00	28,280			20.00	Electrician	3.00	31,680			20.00
Locksmith	1.00	29,950			20.00	Painter	3.00	34,560		Y	18.00
Plumber/Pipefitter	3.00	31,700			20.00	Chief/Superint. of Maint	1.00	37,230			20.00
Vehicle/Equip Mechanic/O	1.00	24,540				Storekeeper/Expediter	1.00	21,880			
Custodial Superintendent	1.00	33,000				Custodial Supervisor/For	3.00	18,950			
Custodian/Housekeeper	50.00	13,000				Grounds Supervisor/Forem	1.00	30,500			
Groundskeeper	6.00	23,120			15.00	Utilities Operator/Maint	2.00	30,550	Y		

TABLE 3B PRIVATE INSTITUTION STAFFING

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
3274 - HAVERFORD COLLEGE											
Chief Facilities Officer	1.00	70,000				Other Admin. Managers	2.00	30,500			
Secretarial/Clerical	3.00	22,000				Project Coordinator/Mana	1.00	40,000			
Shop Supervisor/Foreman	2.00	35,000				Carpenter	5.00	26,000			
Locksmith	1.00	32,000				Painter	3.00	25,000			
Plumber/Pipefitter	3.00	26,000				Chief/Superint. of Maint	1.00	40,000			
General/Zone Maint. Work	4.00	24,000				Vehicle/Equip Mechanic/O	1.00	19,000			
Custodial Superintendent	1.00	40,000				Custodial Supervisor/For	2.00	24,000			
Custodian/Housekeeper	30.00	17,000				Grounds Superintendent	1.00	40,000			
Grounds Supervisor/Forem	1.00	31,000				Groundskeeper	9.00	19,111			
HVAC/Controls Technician	1.00	27,000				Utilities Operator/Maint	1.00	18,000			
2731 - HOBART & WILLIAM SMITH COLLEGES											
Chief Facilities Officer	1.00	55,000		Y		Assoc/Asst Chief	1.00	46,000		Y	
Secretarial/Clerical	4.00	20,560		Y		Project Coordinator/Mana	2.00	33,500		Y	
Shop Supervisor/Foreman	1.00	34,000		Y		Carpenter	2.00	26,500	Y	Y	
Electrician	4.00	26,800	Y	Y		Locksmith	1.00	25,700	Y	Y	
Painter	2.00	23,400	Y	Y		Plumber/Pipefitter	4.00	22,900	Y	Y	
General/Zone Maint. Work	4.00	20,800	Y	Y		Vehicle/Equip Mechanic/O	1.00	28,700	Y	Y	
Custodial Superintendent	1.00	37,000		Y		Custodial Supervisor/For	2.00	23,650		Y	
Custodian/Housekeeper	45.00	17,200	Y	Y		Grounds Superintendent	1.00	37,000		Y	
Groundskeeper	12.00	23,100	Y	Y		Storekeeper/Expediter	1.00	23,100		Y	
3279 - JUNIATA COLLEGE											
Chief Facilities Officer	1.00	47,000				Assoc/Asst Chief	1.00	31,500			
Secretarial/Clerical	1.00	16,000				Carpenter	2.00	20,000	Y		
Electrician	1.00	20,000	Y			Locksmith	1.00	18,500	Y		
Painter	1.00	18,500	Y			Plumber/Pipefitter	2.00	20,000	Y		
Storekeeper/Expediter	1.00	17,500	Y			Custodial Superintendent	1.00				
Custodial Supervisor/For	1.00					Custodian/Housekeeper	20.00	17,500	Y		
Grounds Superintendent	1.00					Groundskeeper	5.00	17,500	Y		
HVAC/Controls Technician	1.00	21,000	Y			Utilities Operator/Maint	4.00	18,500	Y		
Security	5.00	17,000									
2275 - KALAMAZOO COLLEGE											
Chief Facilities Officer	1.00	62,500				Secretarial/Clerical	2.00	22,000			
Project Coordinator/Mana	1.00	40,000				Carpenter	4.00	29,000			18.00
Electrician	3.00	34,000			17.00	Locksmith	1.00	38,000			22.00
Machinist/Welder	1.00	29,000			19.00	Mason	1.00	28,000			17.00
Painter	2.00	25,000			15.00	Plumber/Pipefitter	2.00	28,000			16.00
Roofer	1.00	30,000			19.00	Vehicle/Equip Mechanic/O	3.00	29,000			18.00
Custodial Supervisor/For	1.00	29,000				Custodian/Housekeeper		17,000			12.00
Grounds Supervisor/Forem	1.00	41,000				Groundskeeper	6.00	22,000			15.00
Utilities Supervisor/Man	1.00	39,000				HVAC/Controls Technician	1.00	33,000			18.50
Utilities Operator/Maint	2.00	29,000			18.50						
3496 - KING COLLEGE											
Chief Facilities Officer	1.00	43,200				Assoc/Asst Chief	1.00			Y	
Carpenter	1.00	17,098			8.22	Electrician	1.00	19,864			9.55
Mason	1.00	15,729			7.56	Laborer	1.00	17,529			8.42
Custodial Supervisor/For	1.00	22,128			10.63	Custodian/Housekeeper	8.00	13,502			6.50
Groundskeeper	2.00	15,729			7.56	Other	1.00	40,000		Y	
1972 - LINDSEY WILSON COLLEGE											
Chief Facilities Officer	1.00	25,000				Assoc/Asst Chief	1.00	24,000			
Carpenter	1.00	13,208				Electrician	1.00	16,640			
Machinist/Welder	1.00	13,000				Plumber/Pipefitter	1.00	16,000			
Chief/Superint. of Maint	1.00	14,976				General/Zone Maint. Work	3.00	11,960			
Vehicle/Equip Mechanic/O	1.00	14,976				Custodial Superintendent	1.00	16,640			
Custodian/Housekeeper	9.00	10,500				Groundskeeper	3.00	11,800			
Security	4.00	13,000									

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
BACCALAUREATE INSTITUTIONS (cont):											
2358 - MACALESTER COLLEGE											
Chief Facilities Officer	1.00	64,000				Other Admin. Managers	1.00	28,680			
Secretarial/Clerical	2.00	19,075				Facil. Planning/Construc	1.00	42,848			
Project Coordinator/Mana	1.00	47,500				Shop Supervisor/Foreman	1.00	42,848			
Carpenter	2.00	33,457	Y			Electrician	1.00	43,306	Y		
Locksmith	1.00	32,885	Y			Painter	1.00	35,818	Y		
Chief/Superint. of Maint	1.00	46,280				General/Zone Maint. Work	2.00	25,106	Y		
Vehicle/Equip Mechanic/O	1.00	26,104	Y			Storekeeper/Expediter	1.00	23,732	Y		
Custodial Superintendent	1.00	37,440				Custodial Supervisor/For	3.00	29,070			
Custodian/Housekeeper	36.00	23,182	Y			Grounds Supervisor/Forem	1.00	36,500			
Groundskeeper	2.00	24,523	Y			Utilities Supervisor/Man	1.00	42,141	Y		
HVAC/Controls Technician	3.00	38,334	Y			Utilities Operator/Maint	4.00	37,045	Y		
Security	6.00	29,100		Y		Environmental/Safety	1.00	41,600			
1821 - MARIAN COLLEGE											
Chief Facilities Officer	1.00	42,000				Secretarial/Clerical	1.00	17,019			
Chief/Superint. of Maint	1.00	32,644				General/Zone Maint. Work	11.00	32,366	Y		14.82
Custodial Supervisor/For	1.00	25,941				Custodian/Housekeeper	19.00	13,458			
Grounds Supervisor/Forem	1.00	45,417			22.41	Groundskeeper	17.00	29,559	Y		15.03
Utilities Supervisor/Man	1.00	51,246			22.41	HVAC/Controls Technician	12.00	39,055	Y		18.93
Environmental/Safety	2.00					Vehicle/Equip Mechanic/O	3.00	39,480	Y		18.42
29175 - MARTIN UNIV											
Chief Facilities Officer	1.00	30,000				Assoc/Asst Chief	2.00	18,000			
Business/Budget Manager	1.00	50,000				Human Resources Manager	1.00	50,000			
Computer/Telecom Special	1.00	25,000				Other Admin. Managers	5.00	30,000			
Secretarial/Clerical	9.00	15,000				Architect/Planner	1.00	40,000			
Chief/Superint. of Maint	1.00	30,000				General/Zone Maint. Work	2.00	18,000			
Laborer	4.00	13,000				Custodial Superintendent	1.00				
Grounds Superintendent	1.00					Utilities Supervisor/Man	1.00				
Environmental/Safety	1.00										
3505 - MARYVILLE COLLEGE											
Chief Facilities Officer	1.00	33,000				Secretarial/Clerical	1.00	19,200			9.25
Shop Supervisor/Foreman	1.00	22,021				Carpenter	1.00	16,432			7.90
Electrician	1.00	16,432			7.90	Custodial Superintendent	1.00	20,672			
Custodian/Housekeeper	12.00	12,000			5.75	Grounds Superintendent	1.00	17,050			
Groundskeeper	6.00	11,232			5.40	HVAC/Controls Technician	1.00	17,056			8.20
Utilities Operator/Maint	4.00	15,600			7.50	Security	4.00	14,102			4.24
Laborer	2.00	10,400			5.00	Other	1.00	28,920			
1933 - MCPHERSON COLLEGE											
Chief Facilities Officer	1.00	35,300				Assoc/Asst Chief	1.00	21,225			
Computer/Telecom Special	1.00	25,975				Secretarial/Clerical	1.00	15,825			
Carpenter	1.00	18,450				Electrician	1.00	18,475			
Locksmith	1.00	18,450				Plumber/Pipefitter	1.00	28,500			
Storekeeper/Expediter		35,200				Custodial Supervisor/For	1.00	17,525			
Custodian/Housekeeper	7.00	14,132									
2414 - MILLSAPS COLLEGE											
Chief Facilities Officer	1.00	47,900				Secretarial/Clerical	1.00	16,100			
Carpenter	1.00	23,300				Electrician	2.00	21,600			
Painter	1.00	21,500				Plumber/Pipefitter	1.00	21,000			
Chief/Superint. of Maint	1.00	44,100				General/Zone Maint. Work	3.00	17,900			
Custodial Superintendent	1.00	40,700				Custodian/Housekeeper	19.20	12,400			
Grounds Superintendent	1.00	37,200				Groundskeeper	9.50	12,400			
HVAC/Controls Technician	1.00	25,000									

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
2948 - MONTREAT-ANDERSON COLLEGE											
Carpenter	1.00	18,861			15.45	Painter	2.00	16,580			15.45
Plumber/Pipefitter	1.00	11,354			15.45	Chief/Superint. of Maint	1.00	24,144			15.45
Custodian/Housekeeper	9.00	11,961				Groundskeeper	1.00	18,161			15.45
Security		35,837		Y							
1879 - MORNINGSIDE COLLEGE											
Chief Facilities Officer	1.00	60,000		Y		Assoc/Asst Chief	3.00	40,000		Y	
Business/Budget Manager	1.00	75,000		Y		Human Resources Manager	1.00	24,000		Y	
Training Officer				Y		Computer/Telecom Special	3.00	35,000		Y	
Computer Programmer/Anal	2.00	40,000		Y		Other Admin. Managers	8.00	45,000		Y	
Secretarial/Clerical	20.00	20,000		Y		Carpenter	1.00	36,000		Y	18.90
Electrician	1.00	24,000		Y		Plumber/Pipefitter	1.00	24,000		Y	
Chief/Superint. of Maint	1.00	40,000		Y		Vehicle/Equip Mechanic/O	1.00	20,000		Y	
Custodial Superintendent	1.00	35,000		Y							
2192 - MOUNT HOLYOKE COLLEGE											
Chief Facilities Officer	1.00					Secretarial/Clerical	4.00	18,000			
Facil. Planning/Construc	1.00					Project Coordinator/Mana	1.00				
Shop Supervisor/Foreman	5.00	38,000				Carpenter	7.00	30,800	Y		
Electrician	4.00	32,200	Y			Locksmith	2.00	30,800	Y		
Painter	9.00	29,300	Y			Plumber/Pipefitter	4.00	32,200	Y		
Chief/Superint. of Maint	1.00					General/Zone Maint. Work	1.00	25,400	Y		
Vehicle/Equip Mechanic/O	1.00	29,600	Y			Storekeeper/Expediter	1.00				
Laborer	17.00	24,100	Y			Custodial Supervisor/For	3.00	29,000			
Custodian/Housekeeper	55.00	20,800	Y			Grounds Superintendent	1.00				
Grounds Supervisor/Forem	1.00					Groundskeeper	9.00	20,800	Y		
Utilities Supervisor/Man	1.00					HVAC/Controls Technician	3.00	32,200	Y		
Utilities Operator/Maint	4.00	33,650	Y								
2193 - MOUNT IDA COLLEGE											
Chief Facilities Officer	1.00	46,000				Computer Programmer/Anal	1.00	30,000			
Other Admin. Managers	2.00	28,000				Secretarial/Clerical	1.00	18,000			
Carpenter	3.00	30,000			30.00	Electrician	1.00			Y	35.00
Locksmith	1.00	21,000			30.00	Painter	1.00	30,000			30.00
Plumber/Pipefitter	1.00			Y	35.00	General/Zone Maint. Work	1.00	20,000			30.00
Vehicle/Equip Mechanic/O	2.00	15,000				Storekeeper/Expediter	4.00	20,000			30.00
Custodial Supervisor/For	1.00	28,000			30.00	Custodian/Housekeeper	12.00	22,000		Y	30.00
Grounds Supervisor/Forem	1.00	24,000			30.00	Groundskeeper	2.00	20,000			30.00
Security	12.00		Y								
3465 - MOUNT MARTY COLLEGE											
Chief Facilities Officer	1.00	23,000			15.00	General/Zone Maint. Work	3.00	18,000			10.00
Custodian/Housekeeper	8.00	15,500			10.00	Groundskeeper	1.00	17,000			10.00
2555 - NEBRASKA WESLEYAN UNIV											
Chief Facilities Officer	1.00	28,000				Secretarial/Clerical	1.00				6.49
Carpenter	1.00	23,000				Electrician	1.00	23,000			
Machinist/Welder	1.00	20,000				Plumber/Pipefitter	1.00	23,000			
Sheetmetal Worker	1.00	23,000				Custodial Supervisor/For	3.00	15,500			
Custodian/Housekeeper	17.00	13,000				Grounds Superintendent	1.00	25,000			
Grounds Supervisor/Forem	1.00	21,000				Groundskeeper	2.00	15,000			
Utilities Supervisor/Man	1.00	27,000				HVAC/Controls Technician	1.00	23,000			
Utilities Operator/Maint	3.00	18,000									
2579 - NEW ENGLAND COLLEGE											
Chief Facilities Officer	1.00					Assoc/Asst Chief	1.00	33,325			35.00
Secretarial/Clerical	1.00	16,850			21.50	Chief/Superint. of Maint	1.00	28,829			25.00
Laborer	6.00	19,897			21.50	Custodial Superintendent	1.00	19,800			21.50
Custodian/Housekeeper	12.00	13,990			21.50						

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
BACCALAUREATE INSTITUTIONS (cont):											
3692 - NORWICH UNIV											
Chief Facilities Officer	1.00				40.00	Assoc/Asst Chief	1.00	34,000			30.00
Other Admin. Managers	2.00	26,500			20.08	Secretarial/Clerical	2.00	19,760			10.15
Project Coordinator/Mana	1.00	45,000			30.00	Shop Supervisor/Foreman	2.00	31,000			30.00
Carpenter	4.00	20,220			10.15	Electrician	2.00	20,500			10.15
Locksmith	1.00	17,200			10.15	Painter	2.00	15,700			10.15
Plumber/Pipefitter	4.00	22,000			10.15	General/Zone Maint. Work	2.00	18,400			10.15
Vehicle/Equip Mechanic/O	1.00	15,500			10.15	Custodial Supervisor/For	3.00	17,470			10.15
Custodian/Housekeeper	35.00	14,700			10.15	Grounds Superintendent	1.00	34,000			30.00
Groundskeeper	8.00	15,650			10.15	Utilities Operator/Maint	3.00	18,600			10.15
Security	10.00	16,000			10.15						
1249 - OCCIDENTAL COLLEGE											
Chief Facilities Officer	1.00	72,000				Business/Budget Manager	1.00	30,000			
Secretarial/Clerical	3.00	19,600				Facil. Planning/Construc	1.00	34,500			
Shop Supervisor/Foreman	1.00	31,000			15.40	Carpenter	2.00	30,300	Y		14.55
Electrician	3.00	30,800	Y		15.05	Locksmith	2.00	30,500	Y		15.05
Painter	2.00	28,100	Y		14.55	Plumber/Pipefitter	2.00	28,600	Y		14.55
Chief/Superint. of Maint	1.00	43,400				Vehicle/Equip Mechanic/O	2.00	30,700	Y		15.05
Storekeeper/Expediter	2.00	24,200			11.10	Laborer	9.00	12,433	Y		0.85
Custodial Superintendent	1.00	37,000				Custodial Supervisor/For	4.00	24,700			11.85
Custodian/Housekeeper	44.00	16,400	Y		8.65	Grounds Superintendent	1.00	27,000			
Grounds Supervisor/Forem	2.00	15,000				Groundskeeper	5.00	12,000			
Utilities Supervisor/Man	1.00	41,000				HVAC/Controls Technician	5.00	27,000			
Utilities Operator/Maint	17.00	15,000				Security	32.00	19,000			
Environmental/Safety	1.00	115,000				Other	32.00	13,000			
1258 - PACIFIC UNION COLLEGE											
Chief Facilities Officer	1.00	38,000				Secretarial/Clerical	2.00	30,000			29.50
Carpenter	3.00	15,000			29.50	Electrician	1.00	15,000			29.50
Locksmith	1.00	15,000			29.50	Painter	2.00	15,000			29.50
Plumber/Pipefitter	1.00	15,000			29.50	Chief/Superint. of Maint	1.00	35,000			
General/Zone Maint. Work	8.00	15,000			29.50	Vehicle/Equip Mechanic/O	1.00	15,000			29.50
Storekeeper/Expediter	1.00	15,000			29.50	Custodial Superintendent	1.00	35,000			16.65
Custodial Supervisor/For	3.00	13,000			16.65	Custodian/Housekeeper	19.00	8,000			16.65
Grounds Superintendent	1.00	35,000			17.75	Grounds Supervisor/Forem	3.00	13,000			17.15
Groundskeeper	7.00	8,000			17.15	HVAC/Controls Technician	3.00	15,000			29.50
Security	4.00	13,000									
1172 - PITZER COLLEGE											
Chief Facilities Officer	1.00	58,917				Assoc/Asst Chief	2.00	58,436			
Other Admin. Managers	1.00	23,368				Secretarial/Clerical	1.00	24,612			
Architect/Planner	0.50	27,000			25.00	Shop Supervisor/Foreman	0.50	39,400			37.00
Carpenter	0.60	31,000			31.00	Electrician	1.40	32,000			33.00
Locksmith	0.30	31,000			31.00	Machinist/Welder	0.20	31,000			
Painter	0.30	31,000			31.00	Plumber/Pipefitter	0.40	32,000			33.00
General/Zone Maint. Work	1.00	31,000			31.00	Custodial Supervisor/For	1.00	28,227			14.70
Custodian/Housekeeper	13.00	19,419			10.11	Grounds Supervisor/Forem	1.00	30,236			15.74
Groundskeeper	3.00	19,229			10.00	HVAC/Controls Technician	0.60	32,000			32.50
Utilities Operator/Maint	0.50	29,000			29.25						

BACCALAUREATE INSTITUTIONS (cont):

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
1173 - POMONA COLLEGE											
Chief Facilities Officer	1.00	78,000				Assoc/Asst Chief	1.00	42,000			
Business/Budget Manager	1.00	33,000				Secretarial/Clerical	4.00	22,000			
Architect/Planner	1.10	27,000			25.00	Facil. Planning/Construc	1.00	55,000			
Shop Supervisor/Foreman	2.30	39,400			37.00	Carpenter	1.50	31,000			30.75
Electrician	3.30	32,000			32.50	Locksmith	0.70	31,000			30.75
Machinist/Welder	0.50	31,000			30.75	Painter	0.70	31,000			30.75
Plumber/Pipefitter	0.90	32,000			32.50	General/Zone Maint. Work	4.00	31,000			30.75
Custodial Superintendent	1.00	40,000				Custodial Supervisor/For	3.00	22,000			
Custodian/Housekeeper	46.00	17,888				Grounds Superintendent	1.00	40,000			
Grounds Supervisor/Forem	1.00	36,500				Groundskeeper	19.00	18,947			
HVAC/Controls Technician	1.50	32,000			32.50	Utilities Operator/Maint	1.30	29,000			29.25
Security	6.00	25,000				Environmental/Safety	1.00	23,000			
Planner/Estimator	1.00	24,000									
29022 - PRESCOTT COLLEGE											
Chief Facilities Officer	1.00	28,588				Business/Budget Manager	1.00	29,000			
Computer/Telecom Special	1.00	28,750				Other Admin. Managers	15.00	33,374			
3884 - RIPON COLLEGE											
Chief Facilities Officer	1.00	41,375			20.00	Other Admin. Managers	1.00	25,000			
Secretarial/Clerical	1.00	17,000				Carpenter	2.00	20,000			12.00
Electrician	1.00	24,000			12.00	Locksmith	1.00	25,000			12.00
Painter	1.00	23,000			12.00	Plumber/Pipefitter	1.00				
General/Zone Maint. Work	2.00				12.00	Vehicle/Equip Mechanic/O	1.00				12.00
Laborer	3.00				10.00	Custodial Superintendent	1.00	21,000			12.00
Custodial Supervisor/For	1.00	18,000			12.00	Grounds Superintendent	1.00	20,000			12.00
Groundskeeper	1.00	20,000			12.00	Security	1.00	19,000			12.00
3736 - ROANOKE COLLEGE											
Chief Facilities Officer	1.00	65,000				Secretarial/Clerical	1.00	18,000			
Carpenter	2.00	20,000			15.00	Electrician	2.00	20,000			15.00
Mason	1.00	25,000				Painter	2.00	15,000			15.00
Plumber/Pipefitter	1.00	20,000			15.00	Chief/Superint. of Maint	1.00	40,000			
General/Zone Maint. Work	2.00	15,000			15.00	Vehicle/Equip Mechanic/O	1.00	18,000			15.00
Storekeeper/Expediter	1.00	16,000				Laborer	1.00	15,000			
Custodial Superintendent	1.00	35,000		Y		Custodial Supervisor/For	1.00	20,000			
Custodian/Housekeeper	27.00	18,000				Grounds Superintendent	1.00	30,000			
Groundskeeper	4.00	17,000				HVAC/Controls Technician	2.00	23,000			15.00
1832 - ST. FRANCIS COLLEGE											
Chief Facilities Officer	1.00	35,000				Secretarial/Clerical	1.00	16,224			
Electrician	1.00	33,887			20.50	Chief/Superint. of Maint	1.00	28,493			17.25
General/Zone Maint. Work	4.00	17,177			10.50	Custodial Supervisor/For	1.00	17,745			10.75
Custodian/Housekeeper	6.00	13,770			8.35	Grounds Superintendent	1.00	22,044			13.50
Groundskeeper	1.00	18,312			11.00	Security	4.00	15,777			9.50
Environmental/Safety	1.00	21,598			13.00						
2829 - ST. LAWRENCE UNIV											
Chief Facilities Officer	1.00	66,250				Assoc/Asst Chief	1.00	41,202			
Other Admin. Managers	1.00	24,825				Secretarial/Clerical	2.00	17,793	Y		
Planner/Estimator	1.00	39,200				Shop Supervisor/Foreman	1.00	31,625			
Carpenter	3.00	24,817	Y		15.07	Electrician	2.00	25,058	Y		15.07
Painter	3.00	24,817	Y		15.07	Plumber/Pipefitter	1.00	23,978	Y		15.07
General/Zone Maint. Work	6.00	25,781	Y		15.98	Vehicle/Equip Mechanic/O	1.00	19,178	Y		
Storekeeper/Expediter	2.00	20,814	Y			Custodial Supervisor/For	2.00	30,975			
Custodian/Housekeeper	65.00	19,100	Y		11.69	Grounds Superintendent	1.00	38,000			
Groundskeeper	4.00	21,278	Y		12.42	Utilities Supervisor/Man	1.00	32,024			
HVAC/Controls Technician	7.00	23,594	Y		15.07	Environmental/Safety	1.00	20,038	Y		

BACCALAUREATE INSTITUTIONS (cont):

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
1837 - ST. MEINRAD ARCHABBEY											
Chief Facilities Officer	1.00	55,200				Secretarial/Clerical	1.00	20,000			
Project Coordinator/Mana	2.00	15,500				Carpenter	2.00	15,500			
Electrician	2.00	23,000				Locksmith	1.00	15,500			
Machinist/Welder	1.00	21,500				Painter	2.00	16,500			
Plumber/Pipefitter	2.00	21,950				Chief/Superint. of Maint	1.00	47,200			
General/Zone Maint. Work	4.00	20,025				Vehicle/Equip Mechanic/O	1.00	20,000			
Custodial Supervisor/For	1.00	22,800				Custodian/Housekeeper	9.00	15,989			
Grounds Supervisor/Forem	1.00	15,500				Groundskeeper	3.00	14,267			
Security	2.00	20,850				Environmental/Safety	1.00	35,500			
Other	1.00	15,500				Storekeeper/Expediter	1.00	15,500			
2512 - STEPHENS COLLEGE											
Chief Facilities Officer	1.00	46,500				Assoc/Asst Chief	1.00	25,500			
Other Admin. Managers	2.00	21,000				Secretarial/Clerical	1.00	15,600			
Shop Supervisor/Foreman	4.00	19,000			10.00	Carpenter	2.00	16,000			10.00
Electrician	1.00	16,000			10.00	Machinist/Welder	1.00	17,000			10.00
Painter	3.00	17,000			10.00	Plumber/Pipefitter	1.00	18,500			10.00
Vehicle/Equip Mechanic/O	1.00	14,500			10.00	Storekeeper/Expediter	2.00	14,000			
Custodial Supervisor/For	2.00	15,600				Custodian/Housekeeper	18.00	12,000			
Grounds Supervisor/Forem	2.00	19,000				Groundskeeper	4.00	13,000			
HVAC/Controls Technician	2.00	18,000				Security	9.00	13,500			
1838 - TAYLOR UNIV											
Shop Supervisor/Foreman	1.00	27,000				Carpenter	1.00				10.77
Electrician	5.00				10.77	Locksmith	1.00				10.77
Painter	1.00				9.82	Plumber/Pipefitter	4.00				10.77
Chief/Superint. of Maint	1.00	50,000				Vehicle/Equip Mechanic/O	1.00				10.77
Storekeeper/Expediter	1.00				8.50	Custodial Supervisor/For	1.00	25,175			
Custodian/Housekeeper	33.00				7.52	Grounds Supervisor/Forem	1.00	31,200			
Groundskeeper	8.00				10.12						
3641 - TEXAS LUTHERAN COLLEGE											
Chief Facilities Officer	1.00	34,000			30.00	Carpenter	1.00	18,000			20.00
Electrician	1.00	24,000			20.00	Locksmith	1.00	16,000			20.00
Plumber/Pipefitter	1.00	20,000			20.00	Chief/Superint. of Maint	1.00	30,000			30.00
Storekeeper/Expediter	1.00	13,500			15.00	Custodial Superintendent	1.00	22,500			30.00
Custodial Supervisor/For	1.00	16,000			20.00	Custodian/Housekeeper	10.00	13,000			15.00
Grounds Supervisor/Forem	1.00	16,000			20.00	Groundskeeper	2.00	13,000			15.00
HVAC/Controls Technician	1.00	19,200			20.00						
3376 - THIEL COLLEGE											
Chief Facilities Officer	1.00	45,000			50.00	Business/Budget Manager	1.00				
Human Resources Manager	1.00					Computer/Telecom Special	1.00				
Computer Programmer/Anal	1.00					Other Admin. Managers	10.00				
Secretarial/Clerical	25.00					Architect/Planner	1.00				
Facil. Planning/Construc	1.00					Project Coordinator/Mana	1.00				
Shop Supervisor/Foreman	1.00	30,000			30.00	Carpenter	3.00	20,000			25.00
Electrician	1.00	20,000			25.00	Locksmith	1.00	10,000			25.00
Painter	2.00	18,000			25.00	Plumber/Pipefitter	1.00	25,000			25.00
Chief/Superint. of Maint	1.00	45,000			50.00	Elevator Mechanic				Y	
Storekeeper/Expediter	1.00	10,000			25.00	Custodial Superintendent	1.00	20,000			30.00
Custodian/Housekeeper	20.00	14,000			20.00	Groundskeeper	3.00	20,000			25.00
Utilities Supervisor/Man				Y		HVAC/Controls Technician				Y	
Utilities Operator/Maint				Y		Security	12.00	20,000			25.00
12059 - TRINITY BIBLE COLLEGE											
Chief Facilities Officer	1.00	60,000				Secretarial/Clerical	1.00	12,480			
Shop Supervisor/Foreman	1.00	14,560			10.00	Carpenter	1.00	14,560			10.00

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
Electrician	1.00	5,200			10.00	Locksmith	1.00	5,200			
Painter	2.00	8,740			8.00	Plumber/Pipefitter	1.00	14,560			10.00
Roofer	1.00	10,400				Chief/Superint. of Maint	1.00	14,560			10.00
Vehicle/Equip Mechanic/O	1.00	10,400			7.00	Laborer	2.00	10,400			
Custodial Supervisor/For	1.00	14,040				Custodian/Housekeeper	6.00	10,400			
Groundskeeper	2.00	7,800				Security	1.00	10,400			
2889 - UNION COLLEGE											
Chief Facilities Officer	1.00	63,000				Assoc/Asst Chief	1.00	49,000			
Other Admin. Managers	1.00	47,000				Secretarial/Clerical	1.00	25,000			
Shop Supervisor/Foreman	4.00	35,000			18.00	Carpenter	3.00	33,000			16.00
Electrician	5.00	32,000			14.00	Locksmith	2.00	32,000			15.00
Mason	1.00	31,000			15.00	Painter	3.00	33,000			15.00
Plumber/Pipefitter	8.50	27,000			13.00	General/Zone Maint. Work	6.00	25,000			13.00
Vehicle/Equip Mechanic/O	2.00	31,000			15.00	Laborer	1.00	17,000			9.00
Custodial Supervisor/For	4.00	26,000			12.00	Custodian/Housekeeper	33.00	15,000			8.00
Grounds Supervisor/Forem	1.00	35,000			18.00	Groundskeeper	9.00	24,000			12.00
Security	16.50	24,000			10.00	Environmental/Safety	2.00	26,000			14.00
Other	5.00	21,000				Utilities Supervisor/Man	1.00	31,000			
11854 - UNIV OF CENTRAL TEXAS											
2050 - UNIV OF NEW ENGLAND											
Chief Facilities Officer	1.00	45,000				Assoc/Asst Chief	2.00	33,000			
Secretarial/Clerical	1.00	15,100				Shop Supervisor/Foreman	1.00	22,000			
Carpenter	2.00	23,000				Electrician	2.00	24,200			
Plumber/Pipefitter	2.00	22,000				Chief/Superint. of Maint	1.00	30,000			
Vehicle/Equip Mechanic/O	1.00	20,300				Custodial Superintendent	1.00	27,000			
Custodial Supervisor/For	2.00	17,000				Custodian/Housekeeper	18.00	14,500			
Grounds Supervisor/Forem	1.00	18,400				Groundskeeper	2.00	16,400			
HVAC/Controls Technician	2.00	24,000				Environmental/Safety	1.00	30,000			
Laborer	1.00	19,200									
2523 - WESTMINSTER COLLEGE											
Chief Facilities Officer	1.00	44,000			30.00	Secretarial/Clerical	1.00	17,000			11.00
Shop Supervisor/Foreman	1.00	23,192			12.16	Carpenter	1.00	21,300			12.16
Electrician	1.00	21,778			12.16	Locksmith	1.00	23,878			12.16
Painter	1.00	18,429			12.16	Plumber/Pipefitter	1.00	25,813			12.16
Chief/Superint. of Maint	1.00	27,019			12.16	Custodial Supervisor/For	1.00	25,813			10.30
Custodian/Housekeeper	14.00	18,700			10.30	Grounds Supervisor/Forem	1.00	20,300			9.58
Groundskeeper	2.00	15,080			9.58	Security	5.00	16,500			7.55
1341 - WESTMONT COLLEGE											
Chief Facilities Officer	1.00	57,000				Secretarial/Clerical	2.00	39,500			
Shop Supervisor/Foreman	1.00					Carpenter	2.00				
Electrician	1.00					Locksmith	1.00				
Painter	2.00					General/Zone Maint. Work	3.00				
Vehicle/Equip Mechanic/O	2.00					Custodial Superintendent	1.00	34,900			
Custodial Supervisor/For	2.00	20,500				Custodian/Housekeeper	21.00	18,500			
Grounds Superintendent	1.00	36,600				Grounds Supervisor/Forem	1.00	25,400			
Groundskeeper	8.00	19,500				HVAC/Controls Technician	1.00	29,100			
Security	7.00	20,886				Environmental/Safety	1.00	24,500			

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
BACCALAUREATE INSTITUTIONS (cont):											
1781 - WHEATON COLLEGE											
Chief Facilities Officer	1.00	51,000				Assoc/Asst Chief	1.00	39,800			
Other Admin. Managers	1.00	30,000				Secretarial/Clerical	1.00	18,400			
Architect/Planner	1.00	40,000				Project Coordinator/Mana	2.00	39,800			22.00
Shop Supervisor/Foreman	5.00	38,170			22.00	Carpenter	5.00	31,020			22.00
Electrician	4.00	30,575			22.00	Locksmith	1.00	36,950			22.00
Machinist/Weider	2.00	31,850			22.00	Painter	2.00	32,525			22.00
Plumber/Pipefitter	2.00	32,525			22.00	Elevator Mechanic				Y	
Storekeeper/Expediter	4.00	22,924				Custodial Superintendent	1.00	37,450			
Custodial Supervisor/For	3.00	32,517				Custodian/Housekeeper	39.00	19,950			12.00
Grounds Supervisor/Forem	1.00	39,400			22.00	Groundskeeper	3.00	22,850			22.00
Utilities Supervisor/Man	1.00	39,800			22.00	HVAC/Controls Technician	5.00	32,930			22.00
Utilities Operator/Maint	1.00	34,500			22.00	Security	11.00	24,000			
Chief Facilities Officer	1.00	75,000				Secretarial/Clerical	2.00	21,000			
Shop Supervisor/Foreman	5.00	41,000				Carpenter	4.00	27,000			
Electrician	3.00	28,000				Locksmith	1.00	27,000			
Painter	2.00	27,000				Plumber/Pipefitter	2.00	28,000			
Vehicle/Equip Mechanic/O	1.00	25,000				Custodial Superintendent	1.00	42,000			
Custodial Supervisor/For	3.00	25,000				Custodian/Housekeeper	32.00	22,000			
Grounds Superintendent	1.00	40,000				Groundskeeper	9.00	23,000			
Utilities Supervisor/Man	2.00	44,000				HVAC/Controls Technician	1.00	30,000			
Utilities Operator/Maint	5.00	28,000				Security	13.00	23,000			
3803 - WHITMAN COLLEGE											
Chief Facilities Officer	1.00	50,000				Secretarial/Clerical	1.00	24,000			
Carpenter	2.00	24,000			20.00	Electrician	2.00	25,000			20.00
Locksmith	1.00	28,000			20.00	Painter	1.00	22,000			20.00
Plumber/Pipefitter	2.00	26,000			20.00	Chief/Superint. of Maint	1.00	35,000			
General/Zone Maint. Work	2.00	22,000			20.00	Vehicle/Equip Mechanic/O	2.00	22,000			20.00
Custodial Supervisor/For	2.00	30,000				Custodian/Housekeeper	23.00	14,000			
Grounds Supervisor/Forem	1.00	29,000				Groundskeeper	4.00	17,500			
HVAC/Controls Technician	1.00	28,000			20.00	Utilities Operator/Maint	1.00	28,000			20.00
2229 - WILLIAMS COLLEGE											
Chief Facilities Officer	1.00	95,000				Assoc/Asst Chief	1.00	55,000			
Business/Budget Manager	1.00	54,000				Other Admin. Managers	3.00	45,000			
Secretarial/Clerical	4.00				12.25	Architect/Planner	1.00	44,000			
Facil. Planning/Construc	1.00	48,000				Project Coordinator/Mana	1.00	44,000			
Shop Supervisor/Foreman	7.00				16.64	Carpenter	9.00				14.16
Electrician	6.00				16.15	Locksmith	1.00				15.39
Painter	5.00				14.16	Plumber/Pipefitter	5.00				15.53
Chief/Superint. of Maint	1.00	44,000				General/Zone Maint. Work	2.00				14.00
Vehicle/Equip Mechanic/O	1.00				12.28	Storekeeper/Expediter	2.00				14.14
Custodial Superintendent	1.00	45,000				Custodial Supervisor/For	4.00				16.64
Custodian/Housekeeper	58.00				10.91	Grounds Superintendent	2.00	44,000			
Grounds Supervisor/Forem	3.00				17.44	Groundskeeper	11.00				12.28
Utilities Supervisor/Man	1.00				18.80	HVAC/Controls Technician	1.00				15.53
Utilities Operator/Maint	4.00				18.00	Environmental/Safety	1.00	39,000			

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
ASSOCIATE OF ARTS INSTITUTIONS:											
3684 - CHAMPLAIN COLLEGE											
Chief Facilities Officer	1.00	54,390	Y			Assoc/Asst Chief	1.00	41,743			
Secretarial/Clerical	1.00	18,510				Carpenter	1.00	25,773			
Painter	1.00	24,642				Custodial Superintendent	1.00	18,196			
Custodian/Housekeeper	4.00	14,100				Grounds Superintendent	1.00	20,328			
HVAC/Controls Technician	1.00	29,474				Security	1.00	26,854			
General/Zone Maint. Work	1.00	17,510									
2458 - COTTEY COLLEGE											
Chief Facilities Officer	1.00	48,000				Computer/Telecom Special	1.00	22,000			10.50
Other Admin. Managers	2.00	24,000			12.00	Secretarial/Clerical	1.00	18,000			8.50
Carpenter	1.00	22,000			10.50	Electrician	2.00	24,000			11.00
Plumber/Pipefitter	1.00	24,000			12.00	Chief/Superint. of Maint	1.00	26,000			12.50
General/Zone Maint. Work	1.00	15,000			7.50	Laborer	2.00	15,000			7.00
Custodial Supervisor/For	1.00	20,000			9.50	Custodian/Housekeeper	16.00	9,000			6.00
Groundskeeper	2.00	15,000			7.00	Utilities Operator/Maint	1.00	26,000			13.00
Security	4.00	13,000			6.50						
9268 - KELSEY-JENNEY COLLEGE											
Chief Facilities Officer	2.00	105,000				Business/Budget Manager	1.00	43,000			
Human Resources Manager	1.00	40,000				Computer Programmer/Anal	1.00	38,000			
Other Admin. Managers	1.00	30,000				Secretarial/Clerical	25.00	40,000			
25326 - LANDMARK COLLEGE											
Chief Facilities Officer	1.00	45,000				Assoc/Asst Chief	1.00	25,000			
General/Zone Maint. Work	4.00	17,000				Custodian/Housekeeper	6.00	15,000			
Groundskeeper	1.00	19,000				Security	2.00	15,000			
1970 - LEES COLLEGE											
Chief/Superint. of Maint	2.00	25,500				General/Zone Maint. Work	2.00	11,000			
Custodian/Housekeeper	4.00	10,500				Grounds Superintendent	1.00	30,000			
Groundskeeper	6.00	20,000	Y			Utilities Supervisor/Man	1.00	43,000			
HVAC/Controls Technician	1.00	30,000	Y			Utilities Operator/Maint	3.00	27,000	Y		
Other Admin. Managers	1.00	30,000				Storekeeper/Expediter	2.00	25,000	Y		
6505 - MERCY COLLEGE OF NORTHWEST OHIO											
2795 - PAUL SMITH'S COLLEGE OF ARTS & SCI											
Chief Facilities Officer	1.00	33,000				Assoc/Asst Chief	2.00	27,000			
Secretarial/Clerical	1.00	14,300				Carpenter	2.00	19,990	Y		13.79
Electrician	2.00	20,710	Y		13.07	Painter	1.00	19,050	Y		9.16
Plumber/Pipefitter	2.00	17,340	Y		9.98	Roofer	2.00	14,768	Y		7.10
Chief/Superint. of Maint	1.00	25,750				Vehicle/Equip Mechanic/O	1.00	19,052	Y		12.00
Storekeeper/Expediter	1.00	17,617	Y		9.16	Laborer	10.00	13,240			
Custodial Superintendent	1.00	18,600				Custodian/Housekeeper	12.00	15,828	Y		9.96
Grounds Supervisor/Forem	2.00	15,828	Y		9.96	Groundskeeper	10.00	13,240			
Utilities Operator/Maint	1.00	21,000				Security	4.00	18,500			
Environmental/Safety	1.00	16,515	Y		8.29	Other	1.00	15,515	Y		8.29

Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate
			U	C					U	C	
ASSOCIATE OF ARTS INSTITUTIONS (cont):											
1625 - RICKS COLLEGE											
Chief Facilities Officer	1.00	68,900				Assoc/Asst Chief	1.00	53,040			
Business/Budget Manager	1.00	41,715				Secretarial/Clerical	6.00	17,808			
Planner/Estimator	1.00	44,655				Project Coordinator/Mana	1.00	50,350			
Shop Supervisor/Foreman	4.00	35,587				Carpenter	7.00	22,778			
Electrician	5.00	25,197				Locksmith	1.00	21,010			
Machinist/Welder	1.00	26,890				Painter	3.00	23,600			
Plumber/Pipefitter	3.00	26,283				Sheetmetal Worker	1.00	23,750			
Elevator Mechanic	1.00	20,845				Vehicle/Equip Mechanic/O	11.00	24,365			
Custodial Superintendent	1.00	38,415				Custodial Supervisor/For	2.00	30,537			
Custodian/Housekeeper	24.00	19,969				Grounds Superintendent	1.00	45,940			
Grounds Supervisor/Forem	1.00	32,780				Groundskeeper	8.00	22,056			
Utilities Supervisor/Man	1.00	30,850				HVAC/Controls Technician	2.00	27,592			
Utilities Operator/Maint	8.00	24,302									
6898 - TARRANT COUNTY JUNIOR COLLEGE											
Chief Facilities Officer	1.00	63,164				Assoc/Asst Chief	1.00	41,000			
Other Admin. Managers	1.00	43,364				Secretarial/Clerical	1.00	26,895			
Carpenter	3.00	25,230				Electrician	3.00	26,009			
Locksmith	1.00	25,822				Painter	3.00	23,755			
Plumber/Pipefitter	3.00	25,716				Chief/Superint. of Maint	6.00	38,545			
General/Zone Maint. Work	12.00	21,708				Vehicle/Equip Mechanic/O	21.00	24,650			
Storekeeper/Expediter	9.00	21,457				Custodial Superintendent	3.00	30,763			
Custodial Supervisor/For	6.00	25,097				Custodian/Housekeeper	64.00	18,413		Y	
Grounds Superintendent	3.00	27,676				Grounds Supervisor/Forem	5.00	21,148			
Groundskeeper	24.00	17,131				HVAC/Controls Technician	4.00	34,903			
Security	43.00	23,359				Environmental/Safety	2.00	26,932			
3386 - VALLEY FORGE MILITARY ACADEMY & COLLEGE											
Chief Facilities Officer	1.00	55,000				Other Admin. Managers	1.00	22,000			
Secretarial/Clerical	1.00	23,000				Project Coordinator/Mana	1.00	40,000			
Carpenter	2.00	28,000				Electrician	2.00	29,000			
Mason	1.00	28,000				Painter	4.00	22,000			
Plumber/Pipefitter	3.00	25,000				Vehicle/Equip Mechanic/O	3.00	28,000			
Storekeeper/Expediter	1.00	25,000				Custodial Superintendent	1.00			Y	
Custodian/Housekeeper	6.00			Y		Grounds Superintendent	1.00	38,000			
Groundskeeper	4.00	20,000				Security	5.00	22,000			
Other	10.00	15,900									
29028 - WAYCROSS COLLEGE											
Chief Facilities Officer	1.00	28,600				Secretarial/Clerical	1.00	12,000			
Shop Supervisor/Foreman	1.00	17,330				Electrician	1.00	14,400			
Storekeeper/Expediter	1.00	14,300				Laborer	2.00	12,300			
Custodian/Housekeeper	3.00	12,000				Grounds Supervisor/Forem	1.00	13,500			
Groundskeeper	4.00	12,600									
2522 - WENTWORTH MILITARY ACADEMY AND JUNIOR CO											
Chief Facilities Officer	1.00	23,700			11.30	Other Admin. Managers	1.00	9,500			4.60
Carpenter	2.00	15,392			7.40	Electrician	1.00	18,283			8.80
Plumber/Pipefitter	2.00	14,780			7.20	Custodial Superintendent	1.00	10,317			5.00
Custodian/Housekeeper	4.00	9,173			4.60	Grounds Superintendent	1.00	17,306			8.35
Groundskeeper	2.00	9,527			4.60	Security	2.00	11,750			4.70

SPECIALIZED INSTITUTIONS:

Job Description	FTE staff	Salary	Union/ contract		Hrly chg back rate
			U	C	
1070 - AMERICAN GRAD SCH OF INTL MGMT					
Chief Facilities Officer	1.00	58,000			
Secretarial/Clerical	2.00	15,000			
General/Zone Maint. Work	7.00	22,000			
Custodian/Housekeeper	15.00	12,750			
Groundskeeper	8.00	12,727			
Other Admin. Managers	1.00	25,794			
Chief/Superint. of Maint	1.00	36,976			
Custodial Superintendent	1.00	34,001			
Grounds Superintendent	1.00	27,552			
Security	14.00	14,419			
4949 - BAYLOR COLLEGE OF MEDICINE					
Chief Facilities Officer	1.00	92,000		Y	
Business/Budget Manager				Y	
Secretarial/Clerical	4.00	27,125		Y	
Project Coordinator/Mana	2.00	58,300		Y	
Carpenter	12.00	26,500		Y	25.14
Locksmith	1.00	26,800		Y	22.74
Painter					22.46
Chief/Superint. of Maint	1.00	50,500		Y	26.27
Vehicle/Equip Mechanic/O	1.00	24,000		Y	
Laborer					15.50
Grounds Supervisor/Forem	1.00	18,700		Y	
HVAC/Controls Technician	4.00	29,700		Y	
Security	23.00	31,200		Y	
Assoc/Asst Chief	1.00	70,000		Y	
Other Admin. Managers	1.00	43,000		Y	
Architect/Planner	3.00	34,400		Y	
Shop Supervisor/Foreman	2.00	41,650		Y	25.14
Electrician	10.00	28,200		Y	28.20
Machinist/Welder	1.00	35,000		Y	30.49
Plumber/Pipefitter					26.27
General/Zone Maint. Work	12.00	29,000		Y	26.27
Storekeeper/Expediter	27.00	16,496		Y	15.50
Custodial Superintendent	1.00	51,000		Y	
Utilities Supervisor/Man	1.00	44,600		Y	
Utilities Operator/Maint	9.00	30,700		Y	
2124 - BENTLEY COLLEGE					
Chief Facilities Officer	1.00				
Secretarial/Clerical	3.00	23,082			
Shop Supervisor/Foreman		42,802			
Electrician	3.00	36,733	Y		
Painter	2.00	35,714	Y		
Chief/Superint. of Maint	2.00	42,802			
Custodial Superintendent	1.00	42,314			
Custodian/Housekeeper	45.00	22,734	Y		
Grounds Supervisor/Forem	1.00	28,304			
HVAC/Controls Technician	3.00	36,733	Y		
Other Admin. Managers	1.00	38,396			
Facil. Planning/Construc	1.00	13,385			
Carpenter	4.00	35,714	Y		
Locksmith	2.00	35,714	Y		
Plumber/Pipefitter	2.00	36,733	Y		
Vehicle/Equip Mechanic/O	2.00	35,714	Y		
Custodial Supervisor/For	3.00	28,304			
Grounds Superintendent	1.00	42,314			
Groundskeeper	9.00	22,734	Y		
Other	1.00	27,414	Y		
11881 - CALIFORNIA SCH OF PROF PSYCH/FRESNO					
Chief Facilities Officer	1.00	41,000			
Business/Budget Manager	1.00	25,000			
Computer/Telecom Special	1.00	29,500			
Custodian/Housekeeper	1.00	19,000			
Assoc/Asst Chief	1.00	20,000			
Human Resources Manager	1.00	36,000			
Computer Programmer/Anal	1.00	22,000			
3429 - COLUMBIA INTERNATIONAL UNIV					
Chief Facilities Officer	1.00	34,356			15.00
Business/Budget Manager					
Secretarial/Clerical	1.00	12,840			
Electrician	1.00	20,364			10.00
General/Zone Maint. Work	2.00	20,760			10.00
Custodial Supervisor/For	1.00	17,340			10.00
Grounds Superintendent	1.00	23,868			10.00
Utilities Supervisor/Man	1.00	22,236			
Security	3.00	17,172			12.00
Assoc/Asst Chief	1.00	23,700			12.00
Other Admin. Managers	1.00	25,560			12.00
Carpenter	1.00	22,800			10.00
Plumber/Pipefitter	1.00	20,000			10.00
Vehicle/Equip Mechanic/O	1.00	17,000			
Custodian/Housekeeper	3.00	14,000			10.00
Groundskeeper	2.00	16,920			
HVAC/Controls Technician	1.00	15,840			
3484 - COVENANT COLLEGE					
Chief Facilities Officer	1.00	40,000			
Shop Supervisor/Foreman	1.00	31,089			
Electrician	1.00	24,259			
Plumber/Pipefitter	1.00	23,035			
Vehicle/Equip Mechanic/O	1.00	17,668			
Custodial Superintendent	1.00	28,226			
Custodian/Housekeeper	1.00	12,000			
Secretarial/Clerical	3.00	14,942			
Carpenter	1.00	19,013			
Painter	1.00	17,521			
Chief/Superint. of Maint	1.00				
Laborer	1.00	16,182			
Custodial Supervisor/For	2.00	18,439			
Grounds Superintendent	1.00	21,000			

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
Grounds Supervisor/Forem	1.00	18,820				Groundskeeper	1.00	13,063			
HVAC/Controls Technician	1.00	22,753				Security	1.00	15,000		Y	
10139 - DEVRY INSTITUTE OF TECHNOLOGY											
Chief Facilities Officer	1.00					Business/Budget Manager	1.00				
Human Resources Manager	1.00					Computer/Telecom Special	1.00				
Computer Programmer/Anal	1.00					Other Admin. Managers	15.00				
Secretarial/Clerical	10.00										
2804 - HARTFORD GRADUATE CENTER											
Chief Facilities Officer	1.00	49,275				Electrician	1.00	35,000			
Painter	1.00	28,000				Laborer	1.00	16,000	Y	Y	
Custodial Supervisor/For	1.00		Y	Y		Custodian/Housekeeper	7.00		Y	Y	
Groundskeeper	1.00		Y	Y		Security	7.00		Y	Y	
29338 - LUTHER SEMINARY											
Chief Facilities Officer	1.00	60,000				Secretarial/Clerical	1.00	25,000			
General/Zone Maint. Work	3.00	30,000				Custodial Supervisor/For	1.00	19,000			
Custodian/Housekeeper	6.00	15,000									
8296 - MEDICAL COLLEGE OF WISCONSIN											
Chief Facilities Officer	1.00	75,000				Assoc/Asst Chief	1.00	45,500			
Business/Budget Manager	1.00	30,000				Secretarial/Clerical	1.00	24,000			
Architect/Planner				Y		Project Coordinator/Mana				Y	
Shop Supervisor/Foreman	1.00	30,000			18.50	Carpenter	2.00	26,000			15.50
Electrician	2.00	30,000			18.50	Locksmith				Y	
Machinist/Welder				Y		Mason			Y	Y	
Painter			Y	Y		Plumber/Pipefitter			Y	Y	
Roofer				Y		Sheetmetal Worker			Y	Y	
Chief/Superint. of Maint	1.00	42,500			26.00	General/Zone Maint. Work	10.00	25,000			15.00
Elevator Mechanic			Y	Y		Vehicle/Equip Mechanic/O				Y	
Custodial Superintendent				Y		Custodial Supervisor/For				Y	
Custodian/Housekeeper				Y		Grounds Supervisor/Forem	1.00	35,000			22.00
Groundskeeper	5.00	22,000			13.50	Utilities Supervisor/Man			Y	Y	
HVAC/Controls Technician	1.00	30,000			18.50	Utilities Operator/Maint			Y	Y	
Security				Y		Environmental/Safety				Y	
Other		22,000			13.50	Storekeeper/Expediter		17,000			
12277 - NEW YORK CHIROPRACTIC COLLEGE											
Chief Facilities Officer	1.00	46,000				Secretarial/Clerical	1.00	17,000			
Shop Supervisor/Foreman	1.00	32,000				Electrician	1.00	32,400			
Locksmith	1.00	25,400				Plumber/Pipefitter	1.00	27,500			
General/Zone Maint. Work	2.00	24,600				Vehicle/Equip Mechanic/O	1.00	24,200			
Custodial Supervisor/For	1.00	20,100				Custodian/Housekeeper	9.00	15,200			
HVAC/Controls Technician	1.00	24,900				Security	12.00	11,400		Y	
Plumber/Pipefitter	1.00	27,500									
3352 - PHILADELPHIA COLLEGE OF OSTEOPATHIC MED											
Chief Facilities Officer	1.00					Human Resources Manager	1.00				
Secretarial/Clerical	5.00					Facil. Planning/Construc	1.00				
Shop Supervisor/Foreman	1.00					Electrician	1.00				
Locksmith	1.00					Painter	1.00				
Plumber/Pipefitter	6.00					Chief/Superint. of Maint	1.00				
General/Zone Maint. Work	4.00					Elevator Mechanic	1.00				
Custodial Superintendent	1.00					Custodial Supervisor/For	1.00				
Custodian/Housekeeper	13.00					Grounds Superintendent	1.00	34,164			
Grounds Supervisor/Forem	2.00	19,980				Groundskeeper	8.00	18,108			
Utilities Supervisor/Man	2.00	28,116				HVAC/Controls Technician	5.00	23,124			
Utilities Operator/Maint	6.00	19,980				Architect/Planner	2.00	30,984			
Laborer	2.00	19,032				Storekeeper/Expediter	2.00	18,534			

Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	Union/ contract C	Hrly chg back rate
SPECIALIZED INSTITUTIONS (cont):											
3730 - PRESBYTERIAN SCH OF CHRISTIAN EDUCATION											
Chief Facilities Officer	1.00	32,000			20.00	Chief/Superint. of Maint	1.00	24,000			15.00
Custodial Supervisor/For	1.00			Y		Custodian/Housekeeper	1.00			Y	
Groundskeeper	1.00	17,000			11.00						
29353 - REGENT UNIV											
Chief Facilities Officer	1.00	55,000				Assoc/Asst Chief	1.00	53,000			
Secretarial/Clerical	1.00	22,000				Planner/Estimator	1.00	28,000			
Project Coordinator/Mana	1.00	33,000				Shop Supervisor/Foreman	1.00	33,000			
Carpenter	3.00	27,000				Electrician	3.00	25,000			
Painter	4.00	24,000				Chief/Superint. of Maint	1.00	39,000			
Vehicle/Equip Mechanic/O	1.00	26,000				Storekeeper/Expediter	1.00	23,000			
Custodial Superintendent	2.00	25,000				Custodian/Housekeeper	20.00	16,000			
Grounds Superintendent	1.00	34,000				Groundskeeper	3.00	23,000			
HVAC/Controls Technician	6.00	27,000				Security	18.00	23,000			
2805 - ROBERTS WESLEYAN COLLEGE											
Chief Facilities Officer	1.00	33,000				Secretarial/Clerical	1.00	16,800			
Carpenter	3.00	21,800				Electrician	1.00	26,500			
Painter	1.00	22,800				Plumber/Pipefitter	1.00	26,000			
Vehicle/Equip Mechanic/O	1.00	24,000				Custodial Supervisor/For	1.00	25,000			
Custodian/Housekeeper	3.00	16,000				Grounds Supervisor/Forem	1.00	26,000			
Groundskeeper	1.00	19,500				Security	2.00	20,000			
7012 - SAMUEL MERRITT COLLEGE											
3948 - SAN FRANCISCO ART INST											
Chief Facilities Officer	1.00	47,000				Business/Budget Manager	1.00	75,000			
Human Resources Manager	1.00	35,000				Computer/Telecom Special	1.00	48,000			
Other Admin. Managers	15.00	50,000				Secretarial/Clerical	23.00	23,000	Y		
Chief/Superint. of Maint	1.00	26,000	Y			General/Zone Maint. Work	1.00	23,500	Y		
Custodial Supervisor/For	1.00	22,000	Y			Custodian/Housekeeper	1.00	16,200		Y	
Security	4.00	18,000									
1753 - SCH OF THE ART INST OF CHICAGO											
Chief Facilities Officer	1.00	60,000				Assoc/Asst Chief	3.00	28,600			
Secretarial/Clerical	3.00	21,000				Shop Supervisor/Foreman	1.00	21,300			
Carpenter	7.00	19,600				Chief/Superint. of Maint	2.00	35,400			
General/Zone Maint. Work	2.00	24,400				Custodial Superintendent	1.00	25,000			
Custodial Supervisor/For	4.00	20,900				Custodian/Housekeeper	31.00	15,800			
Security	23.00	16,200									
1982 - SOUTHERN BAPTIST THEOLOGICAL SEMINARY											
Chief Facilities Officer	1.00	37,702				Computer/Telecom Special	1.00	13,553			
Secretarial/Clerical	3.00	39,000				Shop Supervisor/Foreman	5.00	21,000			
Carpenter	4.00	13,000				Electrician	3.00	15,000			
Painter	8.00	13,000				Plumber/Pipefitter	2.00	14,000			
Chief/Superint. of Maint	2.00	25,000				Custodial Superintendent	1.00	25,000			
Custodial Supervisor/For	3.00	20,000				Custodian/Housekeeper	25.00	12,000			
Grounds Superintendent	1.00	25,000				Grounds Supervisor/Forem	2.00	20,000			
Groundskeeper	14.00	12,000				Utilities Supervisor/Man	1.00	24,000			
HVAC/Controls Technician	3.00	17,000				Utilities Operator/Maint	5.00	16,000			
Security	6.00	13,000				Other	1.00	11,000			
1367 - ST. THOMAS SEMINARY											
Chief Facilities Officer	1.00	24,000				Business/Budget Manager	1.00	50,000		Y	
Secretarial/Clerical	1.00	18,000				Custodial Supervisor/For	1.00	18,000			
Custodian/Housekeeper	2.00	15,000				Groundskeeper	2.00	18,000			

SPECIALIZED INSTITUTIONS (cont):

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
1897 - WARTBURG THEOLOGICAL SEMINARY											
Chief Facilities Officer	1.00	36,329				Computer/Telecom Special	1.00	23,560			
Chief/Superint. of Maint	1.00	25,573				Custodian/Housekeeper	2.00	28,000			
100691 - WASHINGTON UNIV SCH OF MEDICINE											
Chief Facilities Officer	2.00					Business/Budget Manager	5.00	32,000			
Secretarial/Clerical	2.00	29,500				Architect/Planner	3.00	54,000			63.00
Project Coordinator/Mana	5.00	38,500			63.00	Shop Supervisor/Foreman	6.00	30,000			40.00
Carpenter	4.00	27,000			40.00	Electrician	2.00	27,000			40.00
Locksmith	2.00	27,000			25.00	Machinist/Welder	5.00	36,500			45.00
Painter	1.00	26,000			40.00	Plumber/Pipefitter	1.00	34,000			40.00
Sheetmetal Worker	1.00	27,000			40.00	Chief/Superint. of Maint	1.00	44,000			
General/Zone Maint. Work	27.00	25,000			40.00	Storekeeper/Expediter	14.00	20,214			28.21
Laborer	1.00	21,000			40.00	Custodial Superintendent	3.00	27,000			
Custodial Supervisor/For	11.00	19,500			25.00	Custodian/Housekeeper	122.00	14,500			25.00
Utilities Supervisor/Man	2.00	44,000				Utilities Operator/Maint	11.00	30,000	Y		
Security	83.00	17,300		Y	30.00	Environmental/Safety	17.00	29,000			
Other	1.00	20,000			25.00						
3393 - WESTMINSTER THEOLOGICAL SEMINARY											
Chief Facilities Officer	1.00	30,000				General/Zone Maint. Work	2.00	24,000			
Custodian/Housekeeper	5.00					Groundskeeper	1.00				

Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate	Job Description	FTE staff	Salary	Union/ contract U	C	Hrly chg back rate
OTHER/UNKNOWN INSTITUTIONS:											
200885 - CANADIAN THEOLOGICAL SEMINARY & CANADIAN											
Chief Facilities Officer		31,723			17.37	Assoc/Asst Chief		23,664			12.08
Business/Budget Manager		23,664			12.08	Computer/Telecom Special	1.00	23,414			12.08
Computer Programmer/Anal	1.00	27,191		Y	13.60	Other Admin. Managers		15,861			12.08
Secretarial/Clerical		15,861			12.08	Shop Supervisor/Foreman	1.00	23,664			12.08
Carpenter	1.00	17,674			12.08	Electrician	1.00	19,260			12.08
Painter	1.00	11,330			12.08	Plumber/Pipefitter	1.00	15,106			12.08
Chief/Superint. of Maint		23,664			12.08	General/Zone Maint. Work	1.00	14,049			12.08
Vehicle/Equip Mechanic/O		16,163			12.08	Custodial Supervisor/For	1.00	16,012			12.08
Custodian/Housekeeper	3.00	10,952			12.08	Groundskeeper	1.00	16,012			12.08
Security		8,308			7.55						
208460 - UNIVERSITE DE MONTREAL											
Chief Facilities Officer	1.00	76,390			49.38	Assoc/Asst Chief	2.00	59,933			38.74
Business/Budget Manager	7.00	35,925			23.23	Computer Programmer/Anal	1.00	25,871			16.72
Other Admin. Managers	3.00	44,795			28.96	Secretarial/Clerical	40.00	21,389			13.83
Architect/Planner	9.00	45,110			29.16	Facil. Planning/Construc	16.00	37,699			24.37
Planner/Estimator	1.00	36,825			23.81	Project Coordinator/Mana	3.00	47,048			30.42
Shop Supervisor/Foreman	7.00	35,060			20.48	Carpenter	13.00	23,213			13.56
Electrician	15.00	26,607			15.54	Locksmith	4.00	24,597			14.37
Machinist/Welder	1.00	26,584			15.53	Mason	2.00	24,337			14.21
Painter	8.00	24,120			14.09	Plumber/Pipefitter	14.00	26,171			15.29
Roofer	2.00	24,128			14.09	Sheetmetal Worker	3.00	25,544			14.92
Chief/Superint. of Maint	4.00	46,365			29.97	General/Zone Maint. Work	7.00	21,052			12.30
Vehicle/Equip Mechanic/O	7.00	21,513			12.57	Storekeeper/Expediter	13.00	21,373			12.49
Custodial Superintendent	2.00	42,560			27.51	Custodial Supervisor/For	13.00	32,559			19.02
Custodian/Housekeeper	41.00	20,827			12.17	Grounds Supervisor/Forem	2.00	31,872			18.62
Groundskeeper	17.00	22,043			12.88	Utilities Supervisor/Man	5.00	34,410			20.10
Utilities Operator/Maint	29.00	25,764			15.05	Security	49.00	21,528			12.58
200588 - VICTORIA UNIV											
Chief Facilities Officer	1.00	64,201				Assoc/Asst Chief	1.00	39,276			
Business/Budget Manager	1.00	27,191				Secretarial/Clerical	1.00	21,148			
Shop Supervisor/Foreman	1.00	40,786				Carpenter	1.00	30,212			
Electrician	1.00	32,478				Locksmith	1.00	25,076			
Sheetmetal Worker	1.00	32,478				Custodial Supervisor/For	2.00	28,701			
Custodian/Housekeeper	48.00	21,073				Grounds Superintendent	1.00	32,478			
Groundskeeper	3.00	22,659				Security	3.50	25,303			

Section VI: Utilities Consumption

Public Institutions

Research 271
Doctoral 274
Masters 276
Baccalaureate 281
Associate of Arts 281
Specialized 292
Other/Unknown 293

Private Institutions

Research 295
Doctoral 295
Masters 296
Baccalaureate 299
Associate of Arts 304
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Other/Unknown 306

TABLE 4A

PUBLIC INSTITUTION UTILITIES CONSUMPTION

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if com bined)	Other fuel	Other fuel type / units
RESEARCH INSTITUTIONS:											
1081 - ARIZONA STATE UNIV:											
Qty:	174,683,008		3,397,912	50,000			810,943			1,934,850	KILOWATT HOURS
Cost:	10,126,409		1,442,709	82,387			662,463	313,630		82,387	
1350 - COLORADO STATE UNIV:											
Qty:	86,296,264		6,928,205		671,128		169,403	425,503		44,760	
Cost:	4,008,953		1,854,109		304,291		2,339	1,061,171		30,507	
1489 - FLORIDA STATE UNIV:											
Qty:											
Cost:											
1809 - INDIANA UNIV/BLOOMINGTON:											
Qty:	229,144,848		3,376,102	25,113		67,891	770,722	605,731			
Cost:	7,424,293		1,394,081	20,844		2,050,838	830,786	1,305,286			
1869 - IOWA STATE UNIV:											
Qty:	65,880,000	96,982,000	3,147,185			132,064	422,853	436,882			
Cost:	1,575,153		778,895			4,994,035	615,249	702,125			
1928 - KANSAS STATE UNIV:											
Qty:	102,563,504	5,849,000	8,641,370				360,204	360,204			
Cost:	4,528,068	247,413	2,646,246				493,721	285,272			
2010 - LOUISIANA STATE UNIV/BATON ROUGE:											
Qty:	146,126,000		676,000				739,000	333,000			
Cost:	8,329,030	1,810,661					386,182	482,360			
2290 - MICHIGAN STATE UNIV/EAST LANSING:											
Qty:	20,067,000	207,505,000	5,976,570		6,166	182,519	1,580,526	1,107,958			
Cost:	1,765,388	4,163,250	1,902,083		4,647	8,771,810	814,323	1,032,393			
2423 - MISSISSIPPI STATE UNIV:											
Qty:	102,393,936		4,138,864	68,675			519,258	219,236			
Cost:	4,318,426		1,564,928	40,106				23,709			
2657 - NEW MEXICO STATE UNIV:											
Qty:											
Cost:											
2972 - NORTH CAROLINA STATE UNIV:											
Qty:	173,852,608		6,115,447	19,700	551,862				62,548		
Cost:	10,001,003		2,343,772	10,854	219,642				1,062,255		
6883 - OHIO STATE UNIV:											
Qty:	355,774,688	856,975	18,884,800	189,604	8,195	738	976,229	866,371			
Cost:	12,312,715		5,880,460	150,906	5,728	23,473	725,792	1,703,600			
3170 - OKLAHOMA STATE UNIV:											
Qty:	102,000,040	13,364,900	7,844,240				362,530	239,270			
Cost:	6,018,002	788,529	2,007,241				623,551	144,779			
6965 - PENNSYLVANIA STATE UNIV:											
Qty:	194,911,650	15,466,880	2,553,860	203,236		66,991	957,000	619,909			
Cost:	8,277,343	257,300	884,112	151,993		2,382,870	816,687	1,685,062			
1825 - PURDUE UNIV:											
Qty:	5,080,741		375,725						29,392		
Cost:	248,867		129,242						53,074		

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if com bined)	Other fuel	Other fuel type / units
RESEARCH INSTITUTIONS (cont):											
6964 - RUTGERS UNIV/NEW BRUNSWICK:											
Qty:	196,134,800		6,544,942	276,133	3,615,938				514,396		
Cost:	14,722,728		2,856,001	173,278	1,689,900				1,819,124		
1758 - SOUTHERN ILLINOIS UNIV/CARBONDALE:											
Qty:						39,890					
Cost:	5,916,353		856,994		69,686	1,218,924			1,353,140		
1312 - UNIV OF CALIFORNIA/BERKELEY:											
Qty:	121,551,000		707,079				314,052	314,052		9,831,000	THERMS COGEN STEAM
Cost:	8,698,000		333,000				656,000	451,000		3,242,000	
1317 - UNIV OF CALIFORNIA/SAN DIEGO:											
Qty:	212,189,824		11,147,613	24,990					863,602		
Cost:	13,214,171		4,509,818	9,303					2,463,888		
1319 - UNIV OF CALIFORNIA/SAN FRANCISCO:											
Qty:	60,134,000	3,650,093	5,615,000						281,000		
Cost:	4,839,000		1,685,000						1,394,000		
1370 - UNIV OF COLORADO/BOULDER:											
Qty:	12,188,630	166,840,000	23,400,926	12,634			446,216	448,398			
Cost:	933,412	9,128,918	6,178,246	8,149			584,418	399,074			
1431 - UNIV OF DELAWARE:											
Qty:	111,527,976		2,293,053	211,861	2,652,873				3,719,876		
Cost:	7,206,694		938,848	131,745	1,051,473				1,388,505		
1535 - UNIV OF FLORIDA:											
Qty:	306,808,800	536,800	410,135				1,021,298			778,612,992	
Cost:	14,380,552		118,397				654,365			1,973,784	
1598 - UNIV OF GEORGIA:											
Qty:											
Cost:	62,141		32,901						8,150		
1776 - UNIV OF ILLINOIS/CHICAGO:											
Qty:	164,881,920	78,721,000	3,437,399						583,239	557,068	THOUSAND LBS
Cost:	12,798,561	3,222,044	1,196,260						1,086,825	4,290,515	
1775 - UNIV OF ILLINOIS/URBANA-CHAMPAIGN:											
Qty:	193,153,008	113,758,880	26,191,010	660,942		74,069	1,308,000	873,000			
Cost:	9,812,700	4,365,300	7,668,100	457,600		1,914,700	1,431,000	1,017,000			
1892 - UNIV OF IOWA:											
Qty:	204,189,792	56,725,900	11,810,070	65,398		80,788	1,000,029	831,319			
Cost:	6,704,560		3,377,917	38,483		3,148,637		1,282,136			
1948 - UNIV OF KANSAS:											
Qty:	95,313,144		4,817,300				177,540				
Cost:	4,128,598		1,433,863				309,047	305,806		2,000	
9092 - UNIV OF MICHIGAN/ANN ARBOR:											
Qty:	162,898,384	156,588,000	38,912,250	411,388					1,111,525	26,765	GALLONS
Cost:	12,367,929		12,373,998	170,015					3,857,877	19,619	
2516 - UNIV OF MISSOURI/COLUMBIA:											
Qty:	13,504,572	177,704,333	596,489	1,768		170,764	558,134				
Cost:	843,592	4,018,102	308,022	1,073		5,952,684	675,174	400,383			

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if combined)	Other fuel	Other fuel type / units
2974 - UNIV OF NORTH CAROLINA/CHAPEL HILL:											
Qty:	289,380,832	39,113,964	853,098		171,197	91,265	786,690	582,771		14,675	
Cost:	12,612,813	1,179,187	474,750		67,349	4,097,783	2,015,661	1,226,086		580,710	
3184 - UNIV OF OKLAHOMA:											
Qty:	60,238,500	29,736,000	10,771,200				407,325	184,257			
Cost:	2,443,565	1,298,178	2,705,466				398,567	175,072			
3223 - UNIV OF OREGON/EUGENE:											
Qty:	57,632,288	9,691,000	5,130,394	35,000			232,499	181,248			
Cost:	1,430,833	196,455	1,330,403	63,234			155,991	249,945			
3448 - UNIV OF SOUTH CAROLINA/COLUMBIA:											
Qty:	149,298,720		5,002,820	73,666					400,479		
Cost:	6,655,406		1,966,798	50,586					1,144,700		
3530 - UNIV OF TENNESSEE/KNOXVILLE											
Qty:	188,847,792		443,617			34,081	826,473				
Cost:	7,879,162		315,845			1,085,413	1,085,413	1,397,748			
3675 - UNIV OF UTAH:											
Qty:	127,660,000		11,000,000			750	1,179,000	776,903			
Cost:	6,383,027		2,747,949			26,170	537,302	658,814			
6968 - UNIV OF VIRGINIA:											
Qty:	211,245,984		1,140,574	87,959	73,615	26,825	687,147	683,028		124,849	GALLONS PROPANE
Cost:	11,880,000		662,515	48,193	25,029	1,454,233	1,309,676	1,401,154		57,930	
3798 - UNIV OF WASHINGTON:											
Qty:	214,006,000	21,288,000	13,904,871		196,266		929,945	718,714			
Cost:	7,272,381	359,457	3,846,747		110,509		670,762	2,243,886			
3895 - UNIV OF WISCONSIN/MADISON:											
Qty:	338,987,680	12,461,130	11,945,376			54,194				9,508	TONS
Cost:	15,097,333	549,162	2,632,555			4,000,335	845,753	1,080,054		381,835	
3932 - UNIV OF WYOMING:											
Qty:	53,421,376		460,660			19,981					
Cost:	1,719,582		494,909			651,869			232,374		
3754 - VIRGINIA POLYTECHNIC INST & STATE UNIV:											
Qty:	128,862,056	19,716,956	836,050		196,853	29,495	408,339	348,148			
Cost:	6,215,582	137,743	238,274		92,447	1,477,065	408,339	595,728			
3800 - WASHINGTON STATE UNIV:											
Qty:	120,376,000	14,203	6,394,500	920	86,731	14,270	61,432	61,432		829	GALLONS
Cost:	4,242,487		2,011,652	882	55,956	896,185	59,830	270,396		1,030	
2329 - WAYNE STATE UNIV:											
Qty:	119,192,992		3,524,770						279,259	665,908	1,000 LLBS
Cost:	8,933,770		1,342,826						694,624	2,549,528	
3827 - WEST VIRGINIA UNIV/MORGANTOWN:											
Qty:	83,560,056		921,480				265,019	265,019		744,593,024	
Cost:	3,642,599		312,000				229,983	632,453		6,229,487	

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if combined)	Other fuel	Other fuel type / units
DOCTORAL INSTITUTIONS:											
3018 - BOWLING GREEN STATE UNIV:											
Qty:	71,000,000		733,850			21,420	220,060	220,060			
Cost:	3,673,531		278,446			826,165	411,000	586,000			
3705 - COLLEGE OF WILLIAM AND MARY:											
Qty:											
Cost:											
1620 - IDAHO STATE UNIV:											
Qty:	31,463,765		711,816			3,975			208,199		
Cost:	1,046,985		246,134			152,486			277,959		
7104 - MIAMI UNIV:											
Qty:	67,637,451		3,060,340			11,913			195,494		
Cost:	3,334,359		952,568			574,802			1,045,786		
2532 - MONTANA STATE UNIV/BOZEMAN:											
Qty:	26,482,950	1,701,497	2,002,705				99,584				
Cost:	1,081,326	68,183	704,916				134,514	97,226			
1737 - NORTHERN ILLINOIS UNIV:											
Qty:	81,790,520		6,654,933						239,206		
Cost:	4,423,170		2,108,165						529,407		
6814 - PENNSYLVANIA STATE UNIV/HARRISBURG:											
Qty:	6,163,200		197,990	1,600							
Cost:	408,000		135,200	1,278			6,000	20,000			
6813 - PENNSYLVANIA STATE UNIV/HERSHEY MED CTR:											
Qty:	77,546,328		4,461,100	173,748			141,674	118,403			
Cost:	3,889,578		1,691,181	103,266			339,545	310,531			
3216 - PORTLAND STATE UNIV:											
Qty:	29,029,204		949,635	789	1,313				93,813		
Cost:	1,362,901		344,502	467	779				288,045		
3644 - TEXAS TECH UNIV:											
Qty:	102,442,000		7,277,513				433,988	386,406		249,570	MLB STEAM
Cost:	4,919,972		1,516,108				681,612	500,353		334,938	
1055 - UNIV OF ALABAMA/HUNTSVILLE:											
Qty:	32,441,832		524,430	2,210			73,764	69,907			
Cost:	1,629,156		321,779	1,167			63,589	78,859			
1051 - UNIV OF ALABAMA/TUSCALOOSA:											
Qty:	102,539,408		1,239,990			7,399			252,582		
Cost:	5,242,967		545,509			334,805			653,761		
1108 - UNIV OF ARKANSAS/FAYETTEVILLE:											
Qty:	65,693,824		3,793,541				103,442				
Cost:	3,096,942		1,210,579				281,047	87,135			
1321 - UNIV OF CALIFORNIA/SANTA CRUZ:											
Qty:	15,000,000	21,000,000	1,262,851	97,613					74,026		
Cost:	1,721,000	1,432,000	500,000	73,000					427,000		
1626 - UNIV OF IDAHO:											
Qty:	54,344,064		689,330							15,080	BONE DRY TONS WOOD
Cost:	1,685,494		362,495					148,376		529,177	

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if combined)	Other fuel	Other fuel type / units
DOCTORAL INSTITUTIONS (cont):											
2440 - UNIV OF MISSISSIPPI:											
Qty:	63,865,164		3,142,530				350,000	300,000			
Cost:	3,036,900		1,082,419				110,000	129,000			
2517 - UNIV OF MISSOURI/ROLLA:											
Qty:	28,003,570	2,886,255		26,979		8,852	95,405	95,405		11,973	TONS WOOD CHIPS
Cost:	1,346,732			15,851		388,258	133,645	100,512		175,584	
2536 - UNIV OF MONTANA:											
Qty:	17,680,950		1,513,940						183,038		
Cost:	724,979		497,971						153,031		
2568 - UNIV OF NEVADA/RENO:											
Qty:	45,642,216		1,965,979	50,841			171,608			8,700	GALLONS
Cost:	2,999,285		838,830	35,039			332,794	71,605		5,231	
2589 - UNIV OF NEW HAMPSHIRE:											
Qty:	43,767,260	1,128,800	331,965	374,892	1,446,280		155,594	155,594		716,631	GALLONS
Cost:	3,924,317	105,069	146,803	230,467	537,012		140,146	548,866		206,554	
2976 - UNIV OF NORTH CAROLINA/GREENSBORO:											
Qty:	51,062,528		2,427,776	174,947					154,502		
Cost:	2,294,791		940,608	88,167					221,397		
3005 - UNIV OF NORTH DAKOTA:											
Qty:	62,209,516		483,726	6,866		57,973			150,220	3,795	
Cost:	1,425,762		208,393	6,323		1,592,021			458,880	2,391	
10300 - UNIV OF SOUTH DAKOTA:											
Qty:	32,000,798		1,113,220	95,802			6,827			2,040	
Cost:	620,027		318,045	63,640			61,503	63,895		832	
3656 - UNIV OF TEXAS/ARLINGTON:											
Qty:	74,343,704		2,215,690						135,298		
Cost:	4,121,597		758,636						581,429		
3131 - UNIV OF TOLEDO:											
Qty:	55,135,056		2,163,480						76,768		
Cost:	3,740,688		727,511						203,440		
3696 - UNIV OF VERMONT:											
Qty:	46,780,075		3,797,107	223,421	586,338		1,456,933	1,456,933			
Cost:	4,895,623		1,331,974	143,255	353,246		468,633	532,917			
3896 - UNIV OF WISCONSIN/MILWAUKEE:											
Qty:	58,796,120		5,165,627	142,625					266,051		
Cost:	2,259,581		1,546,209	51,151					392,146	666,951	
9168 - WRIGHT STATE UNIV:											
Qty:	52,031,189		1,842,927	24,687							
Cost:	2,680,549		659,733	14,111				143,729			

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if com bined)	Other fuel	Other fuel type / units
MASTERS INSTITUTIONS:											
1544 - ALBANY STATE COLLEGE:											
Qty:	12,500,000		24,615		18,000		90,000	20,000			
Cost:	600,000		16,000		30,000		41,000	9,500			
2906 - APPALACHIAN STATE UNIV:											
Qty:	39,516,584			1,586,375		3,339	106,380	108,717			
Cost:	2,866,324			940,125		146,085	87,696	239,886			
1552 - AUGUSTA COLLEGE:											
Qty:	8,384,507		155,451						60,892		
Cost:	525,127		92,405						53,685		
3459 - BLACK HILLS STATE UNIV:											
Qty:	7,118,231		395,900				21,036	21,036			
Cost:	375,189		158,042				34,438	36,318			
1616 - BOISE STATE UNIV:											
Qty:	20,789,788		784,379		3,765		70,325				
Cost:	710,161		214,862		4,501		54,299	51,822			
1143 - CAL POLY STATE UNIV/SAN LUIS OBISPO:											
Qty:	30,987,286	993,661	2,328,128				204,018	84,087			
Cost:	2,478,108	48,857	1,113,224				283,404	117,778			
1137 - CALIFORNIA STATE UNIV/FULLERTON:											
Qty:	26,759,500		838,914								
Cost:	2,315,000		202,000				143,000	5,000			
1150 - CALIFORNIA STATE UNIV/SACRAMENTO:											
Qty:	29,867,704		855,111				96,875	96,875		2,623	MMBTU
Cost:	1,988,092		336,008				78,341	47,589		11,439	
1142 - CALIFORNIA STATE UNIV/SAN BERNARDINO:											
Qty:	14,572,275		478,487				226,060	257,630			
Cost:	1,441,955		228,265				212,675	51,211			
3683 - CASTLETON STATE COLLEGE:											
Qty:	3,999,880			51,165	227,904						
Cost:	32,648			31,642	125,612		26,243	49,360			
3771 - CENTRAL WASHINGTON UNIV:											
Qty:	19,388,280		15,192				95,626	38,984			
Cost:	702,697		604,205				60,296	52,713			
2403 - DELTA STATE UNIV:											
Qty:	18,411,666		733,078								
Cost:	1,184,976		250,952								
1674 - EASTERN ILLINOIS UNIV:											
Qty:	36,543,640		3,616,370	79,082		5,510			160,186		
Cost:	1,834,487		1,211,712	47,033		165,129			829,146		
1963 - EASTERN KENTUCKY UNIV:											
Qty:	59,744,400		1,020,000			10,994			30,923		
Cost:	1,759,309		525,300			444,597			737,200		
2259 - EASTERN MICHIGAN UNIV:											
Qty:	14,355,300	32,864,480	7,781,500						299,207		
Cost:	1,453,141	920,205	1,987,219						788,067		

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (If combined)	Other fuel	Other fuel type / units
MASTERS INSTITUTIONS (cont):											
1927 - EMPORIA STATE UNIV:											
Qty:											
Cost:	248,298		186,413						74,484		
9635 - FLORIDA INTERNATIONAL UNIV:											
Qty:	44,915,564						96,377	113,884	210,260	59,656	
Cost:	2,617,694						232,452	194,769	427,221	36,148	
2072 - FROSTBURG STATE UNIV:											
Qty:	17,378,024		1,006,930	37,449					33,340		
Cost:	845,292		402,732	24,398					395,208		
1572 - GEORGIA SOUTHERN UNIV:											
Qty:	39,685,252		516,620				2,625	116,600			
Cost:	2,021,238		296,917				6,376	169,779			
1573 - GEORGIA SOUTHWESTERN COLLEGE:											
Qty:	21,427,200		804,907	28,490		8,553	79,904	74,538		1,155	TONS
Cost:	941,778		254,136			496,181	73,515	106,248		36,594	
1816 - INDIANA UNIV/SOUTH BEND:											
Qty:	12,344,645		558,074				14,342	12,545			
Cost:	592,544		294,105				13,082	26,347			
3581 - LAMAR UNIV/BEAUMONT:											
Qty:	50,000,000		1,500,000						75,000		
Cost:	2,500,000		400,000						200,000		
3746 - MARY WASHINGTON COLLEGE:											
Qty:											
Cost:											
2292 - MICHIGAN TECHNOLOGICAL UNIV:											
Qty:	24,940,800		2,088,457		223,460		127,731	127,731			
Cost:	1,442,522		604,738		109,176		231,020	486,432			
3765 - NORFOLK STATE UNIV:											
Qty:	24,472,460		596,455						79,257	22,671	
Cost:	1,570,463		268,017						141,462	246,660	
1693 - NORTHEASTERN ILLINOIS UNIV:											
Qty:	18,404,208		1,019,340						12,465	3,089	
Cost:	1,266,677		377,578						30,368	2,521	
2301 - NORTHERN MICHIGAN UNIV:											
Qty:	24,699,696		2,751,375	122,088					98,840		
Cost:	1,478,182		830,128	74,090					559,680		
3466 - NORTHERN STATE UNIV:											
Qty:											
Cost:		442,760		13,000	108,424		62,000				
1926 - PITTSBURG STATE UNIV:											
Qty:	2,833,280	8,723,988	1,056,761	164,511	478,187				41,843		
Cost:	212,496	393,624	396,103	110,223	193,975				182,426		
2609 - ROWAN COLLEGE OF NEW JERSEY:											
Qty:	13,505,225	7,955,444	3,418,830		66,920		117,896	190,316			
Cost:	1,183,733	620,286	1,097,445		34,189		235,792	348,280			

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (If combined)	Other fuel	Other fuel type / units
MASTERS INSTITUTIONS (cont):											
3606 - SAM HOUSTON STATE UNIV:											
Qty:	44,949,944		1,135,110						145,366		
Cost:	1,979,083		423,235						586,396		
9333 - SANGAMON STATE UNIV:											
Qty:	11,706,007		401,400	1,160					2,303	5,420	
Cost:	721,926		169,707	1,040					50,469	2,952	
1590 - SAVANNAH STATE COLLEGE:											
Qty:	7,038,740		323,330	470,291					87,543		
Cost:	1,107,958		173,350	286,765					443,513		
3471 - SOUTH DAKOTA STATE UNIV:											
Qty:	37,989,672		639,044			11,016	13,007	12,636			
Cost:	608,352		227,833			477,640	125,327	220,209			
2501 - SOUTHEAST MISSOURI STATE UNIV:											
Qty:	24,500,000	26,500,000	166,850	6,230		10,550	105,130	105,130			
Cost:	1,115,400		79,145	4,710		511,650	141,510	84,970			
1759 - SOUTHERN ILLINOIS UNIV/EDWARDSVILLE:											
Qty:	32,833,404		1,969,973	102,137	6,155		48,455	4,789			
Cost:	1,937,170		426,407	73,334	3,385		79,950	11,732			
3219 - SOUTHERN OREGON STATE COLLEGE:											
Qty:	10,377,670		402,305								
Cost:	755,430		196,911						81,632		
3678 - SOUTHERN UTAH UNIV:											
Qty:	9,790,740		110,379		128,699	1,655					
Cost:	522,442		66,202		44,221	62,485			68,934		
2503 - SOUTHWEST MISSOURI STATE UNIV:											
Qty:	6,046,539		304,218	9,420							
Cost:	645,258		144,396	9,500				20,800			
2842 - STATE UNIV COLLEGE/BUFFALO:											
Qty:	26,521,100		100,000						91,080	209,329	POUNDS
Cost:	2,341,131		63,157						170,510	1,391,830	
2841 - STATE UNIV OF NEW YORK/BROCKPORT:											
Qty:	20,030,000		2 080,690						80,963		
Cost:	1,843,678		776,876						333,559		
2842 - STATE UNIV OF NEW YORK/BUFFALO:											
Qty:	214,096,000		3,605,560			5,986	570,000	538,000			
Cost:	13,745,679		1,363,135			278,104	616,234	791,029			
2844 - STATE UNIV OF NEW YORK/FREDONIA:											
Qty:	16,271,080		232,862,720						9,477		
Cost:	1,301,686		752,144						55,800		
2848 - STATE UNIV OF NEW YORK/OSWEGO:											
Qty:	13,783,000		908,150		328,962				27,313		
Cost:	1,079,970		772,360		323,840						
2849 - STATE UNIV OF NEW YORK/PLATTSBURGH:											
Qty:	18,850,096			91,825	1,851,122		26,100	26,100			
Cost:	486,794			65,208	859,165		35,455	30,000			

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if combined)	Other fuel	Other fuel type / units
MASTERS INSTITUTIONS (cont):											
3631 - TARLETON STATE UNIV:											
Qty:	17,692,764		421,740						32,508		
Cost:	1,195,536		136,022						140,261		
3639 - TEXAS A&M UNIV/KINGSVILLE:											
Qty:	28,347,602		227,260						55,630		
Cost:	1,781,801		72,714						98,272		
2099 - TOWSON STATE UNIV:											
Qty:	47,670,500		2,013,568	256,034			93,904	93,904			
Cost:	2,668,583		781,514	145,325			78,001	277,191			
2102 - UNIV OF BALTIMORE:											
Qty:	6,767,869		120,930	22,183			10,149				
Cost:	483,783		61,688	12,350			7,442	15,310			
1092 - UNIV OF CENTRAL ARKANSAS:											
Qty:	28,191,000		510,900				63,361	63,361			
Cost:	1,449,663		152,000				72,625	63,823			
3954 - UNIV OF CENTRAL FLORIDA:											
Qty:	46,334,408		604,600	7,010			113,130	90,715		47,785	GALLONS
Cost:	2,344,253		312,196	10,700			42,989	309,339		53,539	
11711 - UNIV OF HOUSTON/CLEAR LAKE:											
Qty:	17,123,280		146,240				24,272	21,204			
Cost:	1,055,078		28,101				29,305	10,196			
2326 - UNIV OF MICHIGAN/DEARBORN:											
Qty:	11,728,145		1,039,533						35,659		
Cost:	996,849		358,459						52,866		
2327 - UNIV OF MICHIGAN/FLINT:											
Qty:	18,070,030		885,614		30,956				27,753		
Cost:	1,066,040		286,683		15,246				128,417		
2388 - UNIV OF MINNESOTA/DULUTH:											
Qty:	21,630,000		2,770,772	2,000	93,164				86,504		
Cost:	1,091,075		740,864	1,680	30,745				312,079		
1016 - UNIV OF NORTH ALABAMA:											
Qty:	18,364,188		376,235				40,938	40,938			
Cost:	997,726		228,000				52,792	29,150			
2975 - UNIV OF NORTH CAROLINA/CHARLOTTE:											
Qty:	55,348,900		1,340,730	375,900					212,171		
Cost:	2,453,786		532,595	198,884					541,744		
2984 - UNIV OF NORTH CAROLINA/WILMINGTTON:											
Qty:	33,443,608		552,930	3,350			48,648	33,085		1,745	
Cost:	2,072,711		292,694	2,510			54,140	76,319		1,456	
1890 - UNIV OF NORTHERN IOWA:											
Qty:											
Cost:											
6951 - UNIV OF SOUTH CAROLINA/SPARTANBURG:											
Qty:	10,608,935		147,852	5,973					11,153		
Cost:	357,500		55,000	4,200					44,100		

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if combined)	Other fuel	Other fuel type / units
MASTERS INSTITUTIONS (cont):											
9762 - UNIV OF SOUTHERN MAINE:											
Qty:	10,227,283		81,475	78,237	22,958,964		31,099	31,099			
Cost:	927,304		60,735	44,677	196,570		42,938	141,468			
3599 - UNIV OF TEXAS/PAN AMERICAN:											
Qty:	25,186,820		378,130						111,149		
Cost:	1,658,472		118,419						171,716		
3659 - UNIV OF TEXAS/SAN ANTONIO:											
Qty:	24,972,186		76,950	29,000			109,716	109,716			
Cost:	1,077,850		28,757	16,000			82,875	102,289		1,600,845	
3917 - UNIV OF WISCONSIN/EAU CLAIRE:											
Qty:	93,490,816		2,524,820	52,749					299,692		
Cost:	4,078,576		930,591	58,341					435,127		
3919 - UNIV OF WISCONSIN/LA CROSSE:											
Qty:	17,356,800		280,405		35,690	7,086			132,876		
Cost:	801,833		58,105		20,952	362,728			199,278		
3924 - UNIV OF WISCONSIN/STEVENS POINT:											
Qty:	150,946,736		3,297,960	19,823			398,088			9,806	GALLONS
Cost:	10,864,497		1,250,376	12,819			530,482	1,079,261		7,962	
3925 - UNIV OF WISCONSIN/SUPERIOR:											
Qty:	7,671,741		405,859			3,603	20,848	20,848			
Cost:	344,651		117,379			217,380	62,670	57,540			
3764 - VIRGINIA STATE UNIV:											
Qty:	17,467,200		34,726	2,004	285,518	2,418					
Cost:	888,939		19,871	1,187	193,109	100,548			152,315		
1949 - WASHBURN UNIV OF TOPEKA:											
Qty:	12,419,616		605,730								
Cost:	499,466		66,829						73,624		
3680 - WEBER STATE UNIV:											
Qty:											
Cost:	1,057,929		315,628						68,347		
2981 - WESTERN CAROLINA UNIV:											
Qty:	30,300,000		30,666	18,642	1,048,330		144,560	122,876			
Cost:	1,252,270		20,264	10,861	459,510		44,814	291,403			
1780 - WESTERN ILLINOIS UNIV:											
Qty:	47,283,608		2,277,700		641,729	9,838			19,254	1,455	
Cost:	2,346,019		781,389		241,524	315,059			560,236	926	
3209 - WESTERN OREGON STATE COLLEGE:											
Qty:	9,449,390		761,674						5,466		
Cost:	330,696		203,644						139,637		
3802 - WESTERN WASHINGTON UNIV:											
Qty:	21,996,000		1,853,000				103,000	103,000			
Cost:	1,021,700		739,800				91,600	238,200			
1950 - WICHITA STATE UNIV:											
Qty:	44,024,956		2,636,460						172,512		
Cost:	3,012,345		762,172						373,076		

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if com bined)	Other fuel	Other fuel type / units
BACCALAUREATE INSTITUTIONS:											
3463 - DAKOTA STATE UNIV:											
Qty:	3,530,386		321,290	300			11,987				
Cost:	73,251		115,877	270			20,159	9,307			
8155 - EVERGREEN STATE COLLEGE:											
Qty:	16,517,048		860,940						58,180		
Cost:	766,017		358,427						288,041		
1098 - HENDERSON STATE UNIVERSTY:											
Qty:	13,147,700		978,281				53,422				
Cost:	890,994		243,813				33,240	53,283			
2790 - NYACK COLLEGE:											
Qty:											
Cost:											
3181 - SOUTHWESTERN OKLAHOMA STATE UNIV:											
Qty:	13,521,760		699,796				2,353				
Cost:	612,095		228,576				12,395	2,632			
2377 - ST. CLOUD STATE UNIV:											
Qty:	20,000,000		700,000		160,000						
Cost:	1,000,000		250,000		100,000				210,000		
3594 - UNIV OF NORTH TEXAS:											
Qty:	81,324,784		2,013,640				225,514	178,932			
Cost:	4,120,806		731,743				685,493	404,271			
3008 - VALLEY CITY STATE UNIV:											
Qty:	3,341,512		249,030	7,500		2,150			11,408		
Cost:	114,604		95,142	3,993		52,525			32,825		
ASSOCIATE OF ARTS INSTITUTIONS:											
7582 - AIMS COMM COLLEGE:											
Qty:	4,373,868		175,510								
Cost:	179,600		55,000						19,860		
3607 - ALAMO COMM COLLEGE DISTRICT:											
Qty:	17,553,296		231,875								
Cost:	898,530		75,434						88,045		
3539 - ALVIN COMM COLLEGE:											
Qty:	10,378,300		209,620				39,809	39,805			
Cost:	580,436		135,844				41,756	60,951			
12165 - ATLANTA METROPOLITAN COLLEGE:											
Qty:											
Cost:	227,704		111,525						22,656		
2596 - ATLANTIC COMM COLLEGE:											
Qty:	5,963,839		110,350	8,500							
Cost:	527,945		87,164	5,072					36,452		
9542 - AURARIA HIGHER EDUCATION CENTER:											
Qty:	26,846,400		126,152							70,160	MILLION LBS
Cost:	1,463,325		37,944						126,422	517,305	

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if com bined)	Other fuel	Other fuel type / units
ASSOCIATE OF ARTS INSTITUTIONS (cont):											
4608 - BARTON COUNTY COMM COLLEGE:											
Qty:	3,253,200		175,110				29,019				
Cost:	196,075		68,000								
1636 - BELLEVILLE AREA COLLEGE:											
Qty:	10,600,000		591,582				7,477	7,477			
Cost:	659,900		102,600				20,000	10,000			
5390 - BLACKHAWK TECHNICAL COLLEGE:											
Qty:	2,698,800		113,899								
Cost:	133,762		62,800						11,800		
3549 - BLINN COLLEGE:											
Qty:											
Cost:											
6819 - BLUE RIDGE COMM COLLEGE:											
Qty:	2,038,270			26,160					2,663		
Cost:	108,390			12,423					13,215		
7857 - BRAZOSPORT COLLEGE:											
Qty:	4,369,248		33,330				5,059	5,059			
Cost:	253,597		14,226				11,533	6,023			
2176 - BRISTOL COMM COLLEGE:											
Qty:	3,770,400		344,230						4,524		
Cost:	346,659		204,115						5,257		
8404 - BROOKDALE COMM COLLEGE:											
Qty:											
Cost:	1,615,413		341,864				58,877	55,368			
21002 - BROOKHAVEN COLLEGE:											
Qty:	7,812,032		50,920				28,923	2,033			
Cost:	439,703		25,431				68,760	7,000			
2862 - BROOME COMM COLLEGE:											
Qty:											
Cost:	705,000		205,000						55,000		
7730 - BURLINGTON COUNTY COLLEGE:											
Qty:	2,581,263		114,512				6,252	6,252			
Cost:	289,968		66,515				9,551	30,414			
1906 - BUTLER COUNTY COMM COLLEGE:											
Qty:	5,102,109		180,740				1,294				
Cost:	404,809		77,488				9,584	13,519			
6865 - CAMDEN COUNTY COLLEGE:											
Qty:	17,680,950		1,513,940						136,865		
Cost:	724,979		497,971						153,031		
3928 - CASPER COMM COLLEGE:											
Qty:	5,000,000		420,000								
Cost:	210,000		175,000				22,000	3,600			
2063 - CATONSVILLE COMM COLLEGE:											
Qty:	7,850,000		302,792	9,867			13,482				
Cost:	507,631		124,397	7,009			16,342	24,569			

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (If combined)	Other fuel	Other fuel type / units
ASSOCIATE OF ARTS INSTITUTIONS (cont):											
5620 - CHATTAHOOCHEE TECHNICAL INST:											
Qty:	1,806,546		42,843				2,219				
Cost:	162,589		24,223				4,180	5,115			
6787 - CLINTON COMM COLLEGE:											
Qty:	1,786,000										
Cost:	160,751			38,795					4,706		
4743 - CLOVIS COMM COLLEGE:											
Qty:											
Cost:	119,685		24,962				15,598	6,731			
8084 - COASTAL CAROLINA COMM COLLEGE:											
Qty:											
Cost:	185,912		21,571		4,483				21,488		
6656 - COLLEGE OF DUPAGE:											
Qty:	20,030,152	4,152,506	1,398,960						266,099		
Cost:	1,100,005	69,000	477,390						179,246		
4051 - COMM COLL OF ALLEGHENY CTY/MONROEVILLE:											
Qty:	2,109,616		107,850								
Cost:	315,382		52,294						19,627		
4051 - COMM COLL OF ALLEGHENY CTY/PITTSBURGH:											
Qty:	2,159,027		34,110								
Cost:	256,892		11,767						11,229		
4051 - COMM COLL OF ALLEGHENY CTY/PITTSBURGH:											
Qty:	3,337,885		113,460						14,709		
Cost:	493,580		96,327						57,520		
4051 - COMM COLL OF ALLEGHENY CTY/PITTSBURGH:											
Qty:	1,796,496		15,200						933		
Cost:	159,005		7,773						2,072		
4051 - COMM COLL OF ALLEGHENY CTY/WEST MIFFLIN:											
Qty:	3,894,728		242,350								
Cost:	286,904		116,143						1,507,872		
3758 - DANVILLE COMM COLLEGE:											
Qty:											
Cost:											
1543 - DARTON COLLEGE:											
Qty:	4,609,200		76,870						3,922		
Cost:	277,220		46,177						10,394		
1475 - DAYTONA BEACH COMM COLLEGE:											
Qty:	8,300,000										
Cost:	1,000,000										
8735 - DES MOINES AREA COMM COLLEGE:											
Qty:	9,302,544		430,000		20,300				8,259		
Cost:	490,647		169,909		1,823				54,405		
2864 - DUTCHESS COMM COLLEGE:											
Qty:	6,269,478		400,370								
Cost:	524,557		286,897	26,081					119,498		

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if com bined)	Other fuel	Other fuel type / units
ASSOCIATE OF ARTS INSTITUTIONS (cont):											
6835 - DYERSBURG STATE COMM COLLEGE:											
Qty:											
Cost:	85,000		88,000						7,500		
2661 - EASTERN NEW MEXICO UNIV/ROSWELL:											
Qty:	4,841,430		176,954						37,101		
Cost:	211,530		57,733						89,305		
12270 - EDISON STATE COMM COLLEGE:											
Qty:											
Cost:	155,700		29,700		3,200						
10387 - EL PASO COUNTY COMM COLLEGE:											
Qty:	17,044,846		153,313						28,518		
Cost:	1,181,130		50,274						67,150		
29207 - ELIZABETHTOWN COMM COLLEGE:											
Qty:	2,551,428		79,470				21,838	21,838			
Cost:	96,625		32,768				3,379	5,390			
1015 - ENTERPRISE STATE JUNIOR COLLEGE:											
Qty:	1,979,159		65,564						41,000		
Cost:	136,534		41,454						3,642		
12427 - ERIE COMM COLLEGE/SOUTH CAMPUS:											
Qty:											
Cost:	340,000		63,000	25,000	3,500		14,000	23,100			
7640 - FAYETTEVILLE TECH COMM COLLEGE:											
Qty:	7,421,544		72,031	56,197		928	7,029	7,029		38,862	THERMS
Cost:	421,135		38,862	38,862		38,862	29,735	13,365		38,862	
8597 - FEATHER RIVER COMM COLLEGE DISTRICT:											
Qty:	1,863,636			4,000						5,000	
Cost:	205,000			2,800				14,000		3,650	
7532 - FINGER LAKES COMM COLLEGE:											
Qty:					100						
Cost:	528,000		60,000		150		33,250	45,859			
6777 - FLATHEAD VALLEY COMM COLLEGE:											
Qty:											
Cost:											
3990 - FLORENCE-DARLINGTON TECHNICAL COLLEGE:											
Qty:	9,382,314		347,868						6,739		
Cost:	295,800		155,400						69,300		
1307 - FRESNO CITY COLLEGE:											
Qty:											
Cost:	850,000	300,000							110,000		
7933 - FRONT RANGE COMM COLLEGE:											
Qty:											
Cost:	281,852		17,640				55,304	18,165			
1017 - GADSDEN STATE COMM COLLEGE:											
Qty:	6,945,044		288,009						26,165		
Cost:	487,328		179,640						34,143		

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if combined)	Other fuel	Other fuel type / units
ASSOCIATE OF ARTS INSTITUTIONS (cont):											
1567 - GAINESVILLE COLLEGE:											
Qty:			52,032		3,696		39,000				
Cost:											
8037 - GATEWAY COMM-TECH COLLEGE:											
Qty:	2,387,220		46,175		72,000		3,208				
Cost:	281,347		34,604		34,519		8,912	1,526			
6782 - GENESEE COMM COLLEGE:											
Qty:	4,196,160		100,294				5,000				
Cost:	463,000		58,348				62,000				
1076 - GLENDALE COMM COLLEGE:											
Qty:	4,200,000		780,000						951		
Cost:	600,000		80,000						20,000		
2264 - GOGEBIC COMM COLLEGE:											
Qty:											
Cost:	83,000		166,000						20,000		
3779 - GRAYS HARBOR COLLEGE:											
Qty:											
Cost:	162,000		7,300						6,000		
2075 - HARFORD COMM COLLEGE:											
Qty:	4,041,370		34,626	115,919							
Cost:	316,618		19,423	71,870							
3273 - HARRISBURG AREA COMM COLLEGE:											
Qty:	13,739,200		218,310							2,624	GALLONS PROPANE
Cost:	924,134		114,051						26,737	6,610	
29219 - HAZARD COMM COLLEGE:											
Qty:	1,620,000										
Cost:	68,800		4,421				2,118	1,906			
7598 - HOCKING TECHNICAL COLLEGE:											
Qty:	2,928,394		39,189						11,803	84,925	CUBIC FEET
Cost:	222,558		21,358						31,732	26,109	
6753 - ILLINOIS CENTRAL COLLEGE:											
Qty:	9,520,356	1,313,650	424,209						10,730		
Cost:	473,957	50,334	215,274						40,129		
1705 - ILLINOIS VALLEY COMM COLLEGE:											
Qty:											
Cost:											
5700 - INGRAM STATE COMM COLLEGE:											
Qty:											
Cost:	105,000		42,000						20,000		
666660 - IOWA VALLEY COMM COLLEGE DISTRICT:											
Qty:	24,963,200		175,681				5,436	10,871			
Cost:	732,818		87,078				25,338	23,780			
2274 - JACKSON COMM COLLEGE:											
Qty:	8,333,333	14,735,400									
Cost:	300,000	158,080									

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if combined)	Other fuel	Other fuel type / units
ASSOCIATE OF ARTS INSTITUTIONS (cont):											
2869 - JAMESTOWN COMM COLLEGE:											
Qty:	4,789,800		207,840				5,145				
Cost:	176,781		112,878				7,968	6,373			
7102 - JEFFERSON COLLEGE:											
Qty:	4,664,561		158,718				3,766	3,766			
Cost:	285,025		75,384				23,267	1,967			
2870 - JEFFERSON COMM COLLEGE:											
Qty:											
Cost:											
4004 - JOHN TYLER COMM COLLEGE:											
Qty:	2,806,733		38,350						14,000		
Cost:	198,346		21,779						12,700		
8244 - JOHNSON COUNTY COMM COLLEGE:											
Qty:	23,000,000		3,140						22,854		
Cost:	1,208,331		1,117						56,453		
7690 - KANKAKEE COMM COLLEGE:											
Qty:											
Cost:	286,425		80,739						15,867		
6804 - LAKELAND COMM COLLEGE:											
Qty:	10,700,000		344,000	14,000			15,000	13,000			
Cost:	790,000		162,000	10,000			35,000	20,000			
3196 - LANE COMM COLLEGE:											
Qty:	12,864,000		358,636				23,795				
Cost:	416,353		104,570				20,904				
9259 - LARAMIE COUNTY COMM COLLEGE:											
Qty:	6,990,959		140,620				7,852				
Cost:	243,561		131,324				13,279	27,874			
3582 - LAREDO COMM COLLEGE:											
Qty:											
Cost:	772,000		20,000				58,000				
1059 - LAWSON STATE COMM COLLEGE:											
Qty:											
Cost:											
6810 - LEHIGH CARBON COMM COLLEGE:											
Qty:	5,261,704				1,079		6,799	8,834			
Cost:	415,675				1,034						
3782 - LOWER COLUMBIA COLLEGE:											
Qty:											
Cost:	182,519		61,141				20,298	19,410			
6811 - LUZERNE COUNTY COMM COLLEGE:											
Qty:	7,772,400						5,142	5,142			
Cost:	428,838						7,681	5,445		3,049	
4007 - MADISON AREA TECHNICAL COLLEGE:											
Qty:	18,848,000		6,713,216						28,564		
Cost:	993,600		987,400						56,400		

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if combined)	Other fuel	Other fuel type / units
ASSOCIATE OF ARTS INSTITUTIONS (cont):											
7691 - MCHENRY COUNTY COLLEGE:											
Qty:	3,798,000		152,760				6,201	6,201			
Cost:	285,489		67,076					5,380			
2557 - MID-PLAINS COMM COLLEGE AREA:											
Qty:	4,344,258		176,516				11,300				
Cost:	198,153		71,737				6,538	2,864			
9797 - MIDLAND COLLEGE:											
Qty:	5,920,000		337,338				40,435				
Cost:	421,985		36,500				135,091		143,914		
3993 - MIDLANDS TECHNICAL COLLEGE:											
Qty:	9,989,215		70,390						17,265		
Cost:	483,369		60,827						43,369		
2528 - MILES COMM COLLEGE:											
Qty:	914,303		62,650						3,371		
Cost:	54,592		31,528						9,779		
2486 - MINERAL AREA COLLEGE:											
Qty:											
Cost:	191,875		30,779						4,812		
2362 - MINNEAPOLIS COMM COLLEGE:											
Qty:											
Cost:	329,064		8,115						18,183		
11864 - MOHAVE COMM COLLEGE:											
Qty:											
Cost:	289,802		37,500				17,487	9,000			
2295 - MONTCALM COMM COLLEGE:											
Qty:	1,693,498		166,110								
Cost:	109,282		72,657								
1242 - MONTEREY PENINSULA COLLEGE:											
Qty:	2,832,769		269,426				41,215	3,522,695			
Cost:	294,608		100,000				31,359	394,608			
2082 - MONTGOMERY COLLEGE:											
Qty:	23,391,536		334,567	127,941			22,355	15,817			
Cost:	1,638,828		147,337	72,367			44,864	53,531			
4452 - MONTGOMERY COUNTY COMM COLLEGE:											
Qty:	8,809,374		304,880				22,414	13,638			
Cost:	736,786		162,767				54,578	30,129			
2297 - MUSKEGON COMM COLLEGE:											
Qty:	5,689,769		623,820						21,531		
Cost:	102,240		176,917						58,699		
8145 - NASHVILLE STATE TECHNICAL INST:											
Qty:	4,417,400		59,250				6,518				
Cost:	243,692		39,245				15,568	13,377			
2514 - NORTH CENTRAL MISSOURI COLLEGE:											
Qty:											
Cost:	30,000	6,482					13,330				

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (If com bined)	Other fuel	Other fuel type / units
ASSOCIATE OF ARTS INSTITUTIONS (cont):											
1623 - NORTH IDAHO COLLEGE:											
Qty:	3,807,716		245,376				22,726				
Cost:	202,654		111,067				19,553	15,870			
7191 - NORTHAMPTON COMM COLLEGE:											
Qty:											
Cost:	432,017		105,788		5,821				28,781		
29260 - NORTHEAST STATE TECHNICAL COMM COLLEGE:											
Qty:	4,358,242						1,737	1,737			
Cost:	243,853						9,239	9,934			
1361 - NORTHEASTERN JUNIOR COLLEGE:											
Qty:	5,058,000		276,050						9,102		
Cost:	421,725		84,112						11,175		
1361 - NORTHEASTERN JUNIOR COLLEGE:											
Qty:											
Cost:	166,877		120,586						29,846		
3930 - NORTHERN WYOMING COMM COLLEGE DISTR:											
Qty:	3,400,000		226,000								
Cost:	120,000		85,000				5,000	5,000			
2302 - NORTHWESTERN MICHIGAN COLLEGE:											
Qty:											
Cost:	59,600				30,328		10,138	11,714			
21661 - NUNEZ COMM COLLEGE:											
Qty:	1,789,000										
Cost:	119,415		5,432						4,350		
2624 - OCEAN COUNTY COLLEGE:											
Qty:	6,603,220		243,579						26,000		
Cost:	660,322		185,842						72,129		
10391 - OKLAHOMA CITY COMM COLLEGE:											
Qty:	8,229,964		1,321,248	8,000			5,110	5,658			
Cost:	326,815		346,000	64,000			6,234	149,950			
1362 - OTERO JUNIOR COLLEGE:											
Qty:											
Cost:									185,000		
12842 - OXNARD COLLEGE:											
Qty:	2,800,000		300,000						69,000		
Cost:	310,000		36,000						72,000		
30830 - OZARKS TECH COMM COLLEGE:											
Qty:											
Cost:	36,469		23,848						6,262		
9994 - PASSAIC COUNTY COMM COLLEGE:											
Qty:	14,000,000		250,000						3,000		
Cost:	678,000		160,000						22,000		
1078 - PHOENIX COLLEGE:											
Qty:	7,941,300		61,174								
Cost:	629,562		60,894						108,290		

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if com bined)	Other fuel	Other fuel type / units
ASSOCIATE OF ARTS INSTITUTIONS (cont):											
9928 - PIEDMONT VIRGINIA COMM COLLEGE:											
Qty:											
Cost:	148,853		27,796				5,152	4,942			
7266 - PIMA COUNTY COMM COLLEGE DISTRICT:											
Qty:	18,895,588		615,515				91,375	33,821			
Cost:	1,811,997		304,956				152,382	26,914			
1268 - PORTERVILLE COLLEGE:											
Qty:	271,877		40,000	3,000	13,700		7,000	13,000			
Cost:											
2089 - PRINCE GEORGE'S COMM COLLEGE:											
Qty:	11,469,429		262,318	28,982					23,772		
Cost:	619,451		124,652	17,293					202,139		
7731 - RARITAN VALLEY COMM COLLEGE:											
Qty:	7,188,943		146,406	51,800			8,026	6,071			
Cost:	700,922		82,524	29,059			16,350	16,573			
7119 - REND LAKE COLLEGE:											
Qty:	4,458,660		108,742		200		839,400				
Cost:	240,758		49,155		200		17,104				
8504 - RICHLAND COLLEGE:											
Qty:	9,000,000		206,960						8,925		
Cost:	564,103		117,000						50,821		
8613 - ROANOKE-CHOWAN COMM COLLEGE:											
Qty:				7,700							
Cost:	84,956			6,162			2,889	4,116			
1747 - ROCK VALLEY COLLEGE:											
Qty:	5,689,904		329,019						6,603		
Cost:	414,997		109,549						13,061		
2877 - ROCKLAND COMM COLLEGE:											
Qty:	7,119,335		346,860	127,413			10,569				
Cost:	644,361		189,033	75,697			38,673	220,000			
8918 - SADDLEBACK COLLEGE:											
Qty:	13,438,923		400,000						92,000		
Cost:	943,000		255,000						208,000		
5461 - SALEM COMM COLLEGE:											
Qty:			221,810								
Cost:	73,337		88,927						28,937		
5220 - SALT LAKE COMM COLLEGE:											
Qty:	14,550,217		948,593						66,444		
Cost:	652,377		236,431						59,931		
2660 - SAN JUAN COLLEGE:											
Qty:											
Cost:	409,651		94,536				45,199	17,075			
1286 - SANTA MONICA COMM COLLEGE DISTRICT:											
Qty:	11,754,611		109,513						18,954		
Cost:	822,331		76,570						120,620		

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if combined)	Other fuel	Other fuel type / units
ASSOCIATE OF ARTS INSTITUTIONS (cont):											
1752 - SAUK VALLEY COMM COLLEGE:											
Qty:	1,463,170	1,765,629	27,991				3,596	1,572			
Cost:	67,318	135,723	138,192								
2315 - SCHOOLCRAFT COLLEGE:											
Qty:	7,678,715		408,760						25,283		
Cost:	618,784		151,699						49,923		
12748 - SHAWNEE STATE UNIV:											
Qty:	9,872,900	2,081,000	735,700				77,880	64,390			
Cost:	929,200	96,200	310,410				150,200	53,300			
3119 - SINCLAIR COMM COLLEGE:											
Qty:	152,628,336	61,966,000	1,452,568		5,978	125,447	7,833	438,584		10,166	
Cost:	4,976,270	1,515,969	672,731		4,757	3,522,470	10,059	748,940		182,476	
- SONOMA COUNTY JUNIOR COLLEGE DISTRICT:											
Qty:	7,039,200		507,274				45,301				
Cost:	622,399		231,626				71,342	169,171			
13176 - SOUTH ARKANSAS COMM COLLEGE:											
Qty:	1,080,758		2,443,800						8,874		
Cost:	101,944		12,285						3,503		
3614 - SOUTHWEST TEXAS JUNIOR COLLEGE:											
Qty:	4,590,131										
Cost:	313,047	15,000							15,000		
7260 - SOUTHWEST VIRGINIA COMM COLLEGE:											
Qty:	3,013,400		2,960	46,400		30	3,600	3,600			
Cost:	150,670		2,805	28,327		1,894	32,441	33,095			
1643 - SPOON RIVER COLLEGE:											
Qty:	4,937,720		10,887								
Cost:	205,302		5,383						7,000		
5533 - ST. PAUL TECHNICAL COLLEGE:											
Qty:	5,712,000		374,983		43,000				12,935		
Cost:	336,307		91,271		25,800				57,087		
9332 - STATE COMM COLLEGE OF EAST ST. LOUIS:											
Qty:											
Cost:	125,000		1,650				10,000				
2878 - SUFFOLK COUNTY COMM COLLEGE:											
Qty:											
Cost:	2,215,933		582,657	114,000							
3627 - TEMPLE JUNIOR COLLEGE:											
Qty:	3,120,000		117,600				22,200	8,000			
Cost:	253,000		50,000				12,000	15,000			
8278 - TERRA COMM COLLEGE:											
Qty:											
Cost:											
9933 - TEXAS STATE TECH COLLEGE/AMARILLO:											
Qty:	3,292,108		708,570								
Cost:	189,957		230,359								

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if combined)	Other fuel	Other fuel type / units
ASSOCIATE OF ARTS INSTITUTIONS (cont):											
8818 - TRIDENT TECHNICAL COLLEGE:											
Qty:	10,264,345		37,607				13,205	11,585			
Cost:	583,683		33,160				19,631	32,093			
29231 - TRUCKEE MEADOWS COMM COLLEGE:											
Qty:	4,378,136		81,546				6,485	5,612			
Cost:	259,765		41,813				13,695	3,997			
3222 - UMPQUA COMM COLLEGE:											
Qty:											
Cost:	185,557		40,926				9,498	3,341			
200707 - UNIV OF MONTANA COLLEGE OF TECHNOLOGY:											
Qty:	1,484,236		57,000				2,468	1,125			
Cost:	74,478		23,446				4,710	990			
10060 - VERNON REGIONAL JUNIOR COLLEGE:											
Qty:											
Cost:											
3662 - VICTORIA COLLEGE:											
Qty:											
Cost:	720,285		42,657						33,029		
3760 - VIRGINIA WESTERN COMM COLLEGE:											
Qty:	4,731,305		143,742						4,223		
Cost:	240,424		58,086						23,583		
9258 - WAUKESHA COUNTY TECHNICAL COLLEGE:											
Qty:	5,800,000		298,700	10,000					7,392		
Cost:	274,518		68,900	6,600					37,537		
1176 - WEST HILLS COMM COLLEGE DISTRICT:											
Qty:	4,636,600		174,100				1,045				
Cost:	203,085		23,329				20,897	8,900			
7950 - WEST SHORE COMM COLLEGE:											
Qty:											
Cost:	125,000		80,000								
1110 - WESTARK COMM COLLEGE:											
Qty:	7,273,397		273,380				9,378				
Cost:	333,096		95,257				26,034	7,382			
2560 - WESTERN NEBRASKA COMM COLLEGE:											
Qty:	4,315,205		316,246						6,984		
Cost:	146,717		126,721						31,945		
3961 - WILLIAM RAINEY HARPER COLLEGE:											
Qty:	13,000,000		939,765								
Cost:	846,944		327,714						68,997		
666907 - YOSEMITE COMM COLLEGE DISTRICT:											
Qty:											
Cost:	352,817			22,930					25,225		

TABLE 4A **PUBLIC INSTITUTION UTILITIES CONSUMPTION**

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if com bined)	Other fuel	Other fuel type / units
SPECIALIZED INSTITUTIONS:											
2013 - LOUISIANA STATE UNIV/SHREVEPORT:											
Qty:	5,438,867		507,181				5,959				
Cost:	342,811		149,978				9,754	11,179			
1579 - MEDICAL COLLEGE OF GEORGIA:											
Qty:	93,490,816		2,524,820	52,749					299,692		
Cost:	4,078,576		930,591	58,341					435,127		
7737 - MEDICAL COLLEGE OF OHIO:											
Qty:	40,266,216		70,480			16,626			15,141		
Cost:	2,300,575		37,324			813,011			255,374		
3438 - MEDICAL UNIV OF SOUTH CAROLINA:											
Qty:	114,016,232		2,403,136	40,680			307,732	307,732			
Cost:	4,387,495		803,970	48,016			209,727	862,565			
2533 - MONTANA STATE UNIV/NORTHERN:											
Qty:											
Cost:	107,372		140,240						20,990		
3981 - NORTH CAROLINA SCH OF THE ARTS:											
Qty:	10,505,889										
Cost:	427,765		126,628						27,334		
7012 - SAMUEL MERRITT COLLEGE:											
Qty:											
Cost:	218,000		84,000				59,000	16,000		310	
3470 - SOUTH DAKOTA SCH OF MINES & TECHNOLOGY:											
Qty:	8,910,677		374,504				24,303				
Cost:	204,257		126,799				33,551	28,832			
2893 - UNITED STATES MILITARY ACADEMY:											
Qty:	72,868,190	3,430,000	2,822,501	703,748	4,401,396		1,042,723	713,261			
Cost:	4,260,019	364,111	1,530,570	527,811	2,684,852		372,573	360,653			
1109 - UNIV OF ARKANSAS FOR MEDICAL SCIEN:											
Qty:	63,015,280		2,361,370	4,980			164,684				
Cost:	3,725,667		701,724	2,763			76,615	154,512			
9030 - UNIV OF CONNECTICUT HEALTH CENTER:											
Qty:	62,039,328		1,032,547	60,169			103,502	97,771			
Cost:	4,982,303		469,193	35,255			150,117	104,559			
100287 - UNIV OF ILLINOIS COLLEGE OF MEDICINE:											
Qty:	3,132,939		172,535				2,249	2,249			
Cost:	183,003		63,125				3,989	2,408			
2104 - UNIV OF MARYLAND/BALTIMORE:											
Qty:	85,605,608		168,993						176,907	1,703,103	CLB
Cost:	4,796,844		98,043						526,168	1,803,775	
6895 - UNIV OF NEBRASKA MEDICAL CENTER:											
Qty:	63,315,328		4,461,394		125,750						
Cost:	2,631,143		1,022,186		40,321				261,483		
5889 - UNIV OF OKLAHOMA HEALTH SCI CTR:											
Qty:	26,853,532		209,600				52,602	52,602		10,391,740	TON HOURS CHILLED
Cost:	1,339,460		78,580				81,816	81,234		1,067,064	

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if com bined)	Other fuel	Other fuel type / units
OTHER INSTITUTIONS:											
200180 - BRITISH COLUMBIA INST OF TECHNOLOGY:											
Qty:	24,666,444		1,167,596		9,242				92,190		
Cost:	959,859		415,415		7,553				119,337		
201332 - CITY UNIV OF HONG KONG:											
Qty:	4,326,167		297,859						382,268		
Cost:	394,916		117,473						16,679		
- COCONINO COMM COLLEGE:											
Qty:	438,718								492		
Cost:	48,680								3,917		
200860 - COLLEGE DE SHERBROOKE:											
Qty:	8,919,000		455,464								
Cost:	476,266		181,732								
200790 - CONCORDIA UNIV:											
Qty:	45,838,608		1,659,322	1,956							
Cost:	2,103,734		873,225	1,691							
30970 - H.LAVITY STOUTT COMM COLLEGE:											
Qty:	150,000						250,000				
Cost:	66,000						25,000				
30970 - MANUKAU POLYTECHNIC:											
Qty:	3,910,639						13,780,000				
Cost:	240,794		44,376				17,790				
200454 - MCGILL UNIV:											
Qty:	97,411,664		8,921,766		1,914,992						
Cost:	3,455,451		3,518,517		116,883						
200090 - MEDICINE HAT COLLEGE:											
Qty:	4,028,000		328,849				7,080	7,080			
Cost:	121,694		32,402				4,456	7,893			
200342 - MOUNT ALLISON UNIV:											
Qty:	7,200,000				650,000				54,000		
Cost:	343,662				179,761				86,860		
200220 - OKANAGAN UNIV COLLEGE:											
Qty:	10,000,000										
Cost:	453,180		188,825						56,648		
531 - SOUTHERN WISCONSIN CENTER:											
Qty:	101,044,888		1,604,471				528,877			400,922	
Cost:	9,140,151		924,952	20,785			558,422	481,520		3,379,774	
200804 - UNIV OF ALBERTA:											
Qty:	171,242,272		12,793,000						630,815		
Cost:	5,134,755		2,236,048						1,489,054		
200858 - UNIV OF LETHBRIGE:											
Qty:	7,516,746	6,828,741	1,308,598				40,961	39,870			
Cost:	316,147	178,171	221,735				36,443	43,130			
200630 - UNIV OF MANITOBA:											
Qty:	72,332,912		5,740,650						245,585	19,430	GALLONS
Cost:	2,337,826		1,466,182						719,032	11,178	

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (If combined)	Other fuel	Other fuel type / units
OTHER INSTITUTIONS (cont):											
200352 - UNIV OF NEW BRUNSWICK:											
Qty:	21,697,524								93,694	46,090,512	POUNDS
Cost:	1,368,397								290,410	212,280	
201210 - UNIV OF QUEENSLAND:											
Qty:	49,145,450						621,302	53,737			
Cost:	2,579,621		25,057				219,545	21,065			
200592 - UNIV OF WESTERN ONTARIO:											
Qty:	82,110,000	4,105,000	6,875,500		273,516				299,906		
Cost:	3,962,530	198,417	1,970,155		101,015				451,896		
200596 - UNIV OF WINDSOR:											
Qty:	21,704,706		13,169,963								
Cost:	1,226,636		1,177,615		5,631		204,416				
200446 - UNIVERSITÉ LAVAL:											
Qty:	105,562,232		6,082,000	114,296							
Cost:	3,536,404		2,459,258	23,308							
200594 - WILFRID LAURIER UNIV:											
Qty:	14,000,000		2,400,000				250,000	250,000			
Cost:	755,300		302,120				132,178	132,178			
200598 - YORK UNIV:											
Qty:	102,694,440		17,897,692	1,435,400					219,951		
Cost:	4,729,535		1,443,842	226,590					628,183		

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (If combined)	Other fuel	Other fuel type / units
RESEARCH INSTITUTIONS:											
2130 - BOSTON UNIV:											
Qty:	83,314,160		1,072,488	1,490,175	2,893,772				339,579		
Cost:	7,488,354		853,471	976,808	1,419,662				2,600,391		
2711 - CORNELL UNIV:											
Qty:	227,000	25,000,000	2,003,975		315,852	54,659	643,058	568,284		5	MILLION KWH
Cost:	16,666	147,900	810,000		184,000	3,430,000	1,114,100	1,703,250		292,000	
2920 - DUKE UNIV:											
Qty:											
Cost:											
1564 - EMORY UNIV:											
Qty:	98,000,216		3,727,205	291,870					240,448		
Cost:	4,524,217		1,180,290	116,368					704,577		
2155 - HARVARD MEDICAL SCHOOL:											
Qty:	32,467,432		38,841						11,950	152,099	
Cost:	2,232,498		31,000						595,000	1,742,631	
2178 - MASSACHUSETTS INST OF TECHNOLOGY:											
Qty:	146,700,000		5,031,090	225,000	4,550,320				611,000		
Cost:	10,600,000		1,668,000	140,000	1,942,325				3,100,000		
2882 - SYRACUSE UNIV:											
Qty:	3,102,200		205,185								
Cost:	190,211		79,248						10,377		
2029 - TULANE UNIV:											
Qty:											
Cost:											
3535 - VANDERBILT UNIV:											
Qty:	77,956,400	25,612,746	4,448,804			22,621			426,639		
Cost:	3,016,342	865,622	1,404,785			1,008,880			1,448,746		
3535 - VANDERBILT UNIV MEDICAL CENTER:											
Qty:	105,050,272	35,369,984	3,244,101			16,495			202,715		
Cost:	4,344,455	1,245,652	1,024,378			735,681			1,314,455		
1426 - YALE UNIV:											
Qty:	106,100,000		870,000	311,000	7,697,000		549,590	429,204			
Cost:	9,800,000		696,000	171,000	3,255,000		1,094,000	823,000			
DOCTORAL INSTITUTIONS:											
2139 - CLARK UNIV:											
Qty:	1,333,000		383,123								
Cost:	120,000		150,000						8,300		
2699 - CLARKSON UNIV:											
Qty:	23,000,000	2,500,000	1,320,000		10,000				52,000		
Cost:	2,070,000	150,000	498,960		7,800				317,200		
3863 - MARQUETTE UNIV:											
Qty:	36,677,036		438,190				231,544	231,544		216	
Cost:	1,799,925		161,805				186,385	149,104		1,355,587	

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if combined)	Other fuel	Other fuel type / units
DOCTORAL INSTITUTIONS (continued):											
2780 - NEW SCHOOL FOR SOCIAL RESEARCH:											
Qty:	7,678,843		6,712	8,783	79,776					27,863	
Cost:	1,009,900		6,100	7,800	49,900				88,400	340,055	
1509 - NOVA SOUTHEASTERN UNIV:											
Qty:	16,787,364		37,778	2,373					75,740		
Cost:	1,155,453		34,000	1,644					148,450		
3604 - RICE UNIV:											
Qty:	30,000,000	37,000,000	6,550,000						204,000		
Cost:	1,666,000		1,836,000						813,000		
2631 - RUTGERS UNIV/NEWARK:											
Qty:	25,147,612		541,313	7,415	556,000				75,106		
Cost:	2,340,980		235,344	8,000	300,000				332,595		
3613 - SOUTHERN METHODIST UNIV:											
Qty:	57,236,588		2,360,716						151,941		
Cost:	3,004,587		858,391						616,181		
3636 - TEXAS CHRISTIAN UNIV:											
Qty:											
Cost:											
3278 - THOMAS JEFFERSON UNIV:											
Qty:	116,520,000		105,200				488,000			332,000	MLBS
Cost:	8,656,000		69,700				915,000			3,814,000	
3185 - UNIV OF TULSA:											
Qty:	32,336,000		3,030,000						75,105		
Cost:	1,204,374		650,800						284,000		
MASTERS INSTITUTIONS:											
2239 - AQUINAS COLLEGE:											
Qty:	4,480,464		640,000						15,323		
Cost:	256,301		182,155						71,187		
1117 - AZUSA PACIFIC UNIV:											
Qty:	6,388,960		164,889								
Cost:	677,863		106,660								
1788 - BUTLER UNIV:											
Qty:	20,243,897		1,060,420						55,934		
Cost:	910,712		480,799						140,206		
1850 - CENTRAL COLLEGE:											
Qty:	5,461,932		531,929						24,000		
Cost:	376,564		191,374						99,562		
2705 - COLLEGE OF ST. ROSE:											
Qty:											
Cost:	588,456		263,380	9,233					81,481		
2346 - CONCORDIA COLLEGE:											
Qty:	8,095,320		1,031,240	41,473			34,027	34,027			
Cost:	333,684		285,554	24,408			61,593	39,972			

MASTERS INSTITUTIONS (continued):

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if com bined)	Other fuel	Other fuel type / units
2542 - CREIGHTON UNIV:											
Qty:	27,743,596		64,255				132,761	100,070		902,502	
Cost:	1,273,940		24,420				88,950	61,040		1,925,000	
22966 - DEVRY INST OF TECHNOLOGY:											
Qty:											
Cost:											
3262 - ELIZABETHTOWN COLLEGE:											
Qty:											
Cost:	850,000	80,000		10,000			40,000	85,000			
2927 - ELON COLLEGE:											
Qty:	8,828,600		518,116	22,246					33,977	4,032	GALLONS
Cost:	506,608		220,711	12,322					108,444	3,721	
3287 - LA SALLE UNIV:											
Qty:	10,406,007		197,922	76,512	193,386				29,566		
Cost:	1,023,480		179,315	45,964	106,751				100,734		
2482 - MARYVILLE UNIV OF ST. LOUIS:											
Qty:	10,314,225		138,118				20,441	14,610			
Cost:	208,178		66,119				20,513	23,207			
1580 - MERCER UNIV/MACON:											
Qty:	18,134,000		588,570						37,586		
Cost:	1,078,835		344,937						96,550		
3298 - MESSIAH COLLEGE:											
Qty:	11,133,000			37,250			48,700	47,500			
Cost:	890,650			31,600			94,200	106,400			
3301 - MORAVIAN COLLEGE:											
Qty:	8,332,968		119,345	258,222					18,480		
Cost:	563,366		93,384	171,611					91,325		
4260 - MOUNT CARMEL COLLEGE OF NURSING:											
Qty:											
Cost:											
2779 - NAZARETH COLLEGE:											
Qty:											
Cost:											
3089 - OHIO NORTHERN UNIV:											
Qty:	14,051,787		621,498						32,579		
Cost:	707,828		273,260						198,423		
3598 - OUR LADY OF THE LAKE UNIV:											
Qty:	8,800,000		136,000						11,613		
Cost:	482,000		48,000						20,000		
2628 - RIDER UNIV:											
Qty:	13,785,000								68,045	18,000	GALLONS
Cost:	1,087,000		413,000						247,000	13,000	
2806 - ROCHESTER INST OF TECHNOLOGY:											
Qty:	53,770,716		4,034,992						16,847		
Cost:	4,261,221		1,300,158						259,129		

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (If com bined)	Other fuel	Other fuel type / units
MASTERS INSTITUTIONS (continued):											
2632 - SETON HALL UNIV:											
Qty:	29,279,844		2,195,333	33,630					77,254		
Cost:	2,084,725		477,575	29,124					274,824		
3367 - ST. JOSEPH'S UNIV:											
Qty:											
Cost:											
1526 - ST. LEO COLLEGE:											
Qty:	5,666,700		72,700								
Cost:	288,837		49,878						46,750		
1943 - ST. MARY COLLEGE:											
Qty:	2,496,716		132,510						11,157		
Cost:	119,842		25,660						26,084		
3623 - ST. MARY'S UNIV:											
Qty:	17,605,200		336,943						47,814		
Cost:	860,150		121,786						84,364		
1531 - STETSON UNIV:											
Qty:	14,000,000			1,000							
Cost:	750,000										
3647 - TRINITY UNIV:											
Qty:	33,148,900		466,296						19,209		
Cost:	1,589,484		179,790						251,043		
3127 - UNIV OF DAYTON:											
Qty:	33,000,000		1,100,000						186,935		
Cost:	1,682,000		610,000						350,000		
1795 - UNIV OF EVANSVILLE:											
Qty:	13,564,402		726,059						53,081		
Cost:	710,900		259,312						119,355		
3116 - UNIV OF RIO GRANDE:											
Qty:	5,663,228		192,000						10,133		
Cost:	422,595		104,865						105,830		
10395 - UNIV OF SAN DIEGO:											
Qty:	11,218,756	2,393,426					102,138				
Cost:	907,446	108,055	518,309				220,795	161,045			
1842 - VALPARAISO UNIV:											
Qty:	5,188,091	7,264,658	2,067,300						39,046		
Cost:	421,273	406,821	620,336						249,643		
3388 - VILLANOVA UNIV:											
Qty:	36,860,000		580,000		1,022,500				75,000		
Cost:	2,580,000		173,000	19,000	498,000				375,000		
2978 - WAKE FOREST UNIV:											
Qty:	17,500,000		150,000	50,000	1,440,000				580,000		
Cost:	1,200,000		135,000	45,000	576,000				205,000		

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (If com bined)	Other fuel	Other fuel type / units
BACCALAUREATE INSTITUTIONS:											
1542 - AGNES SCOTT COLLEGE:											
Qty:	6,491,687		211,867						15,800		
Cost:	321,080		123,600						55,231		
1374 - ALBERTUS MAGNUS COLLEGE:											
Qty:											
Cost:											
3229 - ALBRIGHT COLLEGE:											
Qty:	4,965,145										
Cost:	288,485		90,000	80,000					45,000		
3230 - ALLEGHENY COLLEGE:											
Qty:	8,940,000		1,230,000								
Cost:	555,400		551,500						86,800		
2115 - AMHERST COLLEGE:											
Qty:	15,620,753		832,398	62,364	681,286				36,091		
Cost:	1,327,764		257,285	41,160	237,837				111,014		
1634 - AURORA UNIV:											
Qty:	3,638,042		299,767				7,838	7,996			
Cost:	260,229		109,410				26,101	9,741			
2908 - BARTON COLLEGE:											
Qty:	5,713,372		289,809	6,000					231,798		
Cost:	424,002		163,287	3,782					53,764		
2126 - BERKLEE COLLEGE OF MUSIC:											
Qty:	5,229,551		170,984	215,212					24,347	498,000	POUNDS
Cost:	470,807			182,914					184,361		
2038 - BOWDOIN COLLEGE:											
Qty:	11,544,780			145,538	764,265		50,861	28,072		48,888	GALLONS
Cost:	842,769			105,370	277,501		81,625	112,628		34,515	
1557 - BREWTON-PARKER COLLEGE:											
Qty:											
Cost:	250,000		35,000						14,000		
2526 - CARROLL COLLEGE:											
Qty:	3,826,373		451,115				23,021				
Cost:	159,617		197,027				52,363	18,354			
3838 - CARROLL COLLEGE:											
Qty:	5,180,200		718,050						24,411		
Cost:	248,650		314,160						90,680		
3839 - CARTHAGE COLLEGE:											
Qty:			678,000								
Cost:	292,000		315,000						72,000		
1961 - CENTRE COLLEGE:											
Qty:	189,803,168		6,800,451	315,575			596,000				
Cost:	8,540,160		2,399,085	174,124			1,127,991	659,913			
1170 - CLAREMONT MCKENNA COLLEGE:											
Qty:	4,719,341		136,614				52,696			7,994,143	LBS STEAM
Cost:	294,681		85,740				109,850	5,044		198,914	

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (If combined)	Other fuel	Other fuel type / units
BACCALAUREATE INSTITUTIONS (continued):											
3247 - COLLEGE MISERICORDIA:											
Qty:	4,065,752		385,311				1,911				
Cost:	248,330		203,909				10,989	27,745			
2141 - COLLEGE OF THE HOLY CROSS:											
Qty:	13,332,700		639,140		562,655				52,657		
Cost:	991,752		305,427		242,018				220,798		
1347 - COLORADO COLLEGE:											
Qty:	14,358,400		1,329,120				60,461	47,776			
Cost:	569,790		380,706				113,717	36,112			
3810 - CONCORD COLLEGE:											
Qty:											
Cost:											
2918 - DAVIDSON COLLEGE:											
Qty:	22,497,280		1,054,123		24,501					2,070	GALLONS
Cost:	1,124,864		421,649		14,820				169,769	2,030	
3041 - DEFIANCE COLLEGE:											
Qty:	3,384,150		200,334	14,466					6,598		
Cost:	319,300		109,415	6,908					32,300		
3042 - DENISON UNIV:											
Qty:	10,184,951					2,867			356,350		
Cost:	462,666		219,114			94,613			237,233		
2603 - DREW UNIV:											
Qty:	11,468,105	100,000	485,650	55,049	88,204						
Cost:	981,700		354,000	56,000	69,800				252,400		
3259 - EASTERN COLLEGE:											
Qty:	2,646,600		70,000	60,000					20,000		
Cost:	230,000		55,000	52,000					60,000		
1487 - ECKERD COLLEGE:											
Qty:	15,548,400		132,869				29,636	26,636			
Cost:	656,575		92,410				42,043	57,843			
1253 - FRESNO PACIFIC COLLEGE:											
Qty:	2,324,851		77,809								
Cost:	276,736		47,295				12,305	5,684			
3434 - FURMAN UNIV:											
Qty:	17,220,000		639,499	47,574	1,350		84,750	62,061		15,471	GALLONS
Cost:	873,046		267,208	25,209	918		51,830	108,933		13,481	
3194 - GEORGE FOX COLLEGE:											
Qty:											
Cost:											
1964 - GEORGETOWN COLLEGE:											
Qty:	5,568,590		561,183						29,192		
Cost:	194,965		223,788						195,519		
2353 - GUSTAVUS ADOLPHUS COLLEGE:											
Qty:	11,583,600		1,188,920	89,329			42,051	41,492			
Cost:	707,669		390,386	47,121			76,384	54,843			

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if combined)	Other fuel	Other fuel type / units
BACCALAUREATE INSTITUTIONS (continued):											
3274 - HAVERFORD COLLEGE:											
Qty:	8,100,000		610,000	109,000			24,000	24,000			
Cost:	681,000		287,000	76,000			87,000	39,000			
2731 - HOBART & WILLIAM SMITH COLLEGES:											
Qty:											
Cost:	927,471	58,142	631,012				100,000	98,843			
3279 - JUNIATA COLLEGE:											
Qty:	6,295,000		1,100,000	50,000							
Cost:	439,000		425,000	26,000					164,000		
2275 - KALAMAZOO COLLEGE:											
Qty:	8,774,400		641,881								
Cost:	421,390		216,745						6,458		
3496 - KING COLLEGE:											
Qty:											
Cost:	228,439		100,237						83,644		
1972 - LINDSEY WILSON COLLEGE:											
Qty:			109,684								
Cost:	162,825		59,430				22,406	31,458			
2358 - MACALESTER COLLEGE:											
Qty:	10,771,940		685,470		309,512				26,414		
Cost:	505,958		175,843		101,855				115,862		
1821 - MARIAN COLLEGE:											
Qty:	14,572,275		493,320				302,324	34,454			
Cost:	1,441,955		228,265				212,675	51,211			
29175 - MARTIN UNIV:											
Qty:	110,000		500,000				1,000	750			
Cost:	17,000		150,000				15,000	10,000			
3505 - MARYVILLE COLLEGE:											
Qty:											
Cost:	300,000		55,000		7,100				65,000	41,000	
1933 - MCPHERSON COLLEGE:											
Qty:											
Cost:	185,912		21,571		4,483				21,488		
2414 - MILLSAPS COLLEGE:											
Qty:	9,700,600		253,400						26,741		
Cost:	645,800		104,800						75,000		
2948 - MONTREAT-ANDERSON COLLEGE:											
Qty:	1,504,487			96,645			10,704		10,704		
Cost:	116,041			73,981			22,567	34,481	57,049		
1879 - MORNINGSIDE COLLEGE:											
Qty:	3,650,000		350,000	10,000							
Cost:	220,000		165,000	6,200					22,500		
2192 - MOUNT HOLYOKE COLLEGE:											
Qty:	8,593,000	651,000	430,000	45,900	704,800		47,482				
Cost:	825,000	32,600	107,300	29,400	267,800		85,100	73,000			

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if combined)	Other fuel	Other fuel type / units
BACCALAUREATE INSTITUTIONS (continued):											
2193 - MOUNT IDA COLLEGE:											
Qty:											
Cost:	259,000		66,146	94,800					56,700		
3465 - MOUNT MARTY COLLEGE:											
Qty:									8,500		
Cost:	78,000		67,000						22,000		
2555 - NEBRASKA WESLEYAN UNIV:											
Qty:											
Cost:	283,000		144,000	17,500					31,000		
2579 - NEW ENGLAND COLLEGE:											
Qty:	4,316,560				271,533					13,408	GALLONS
Cost:	323,742				162,648		42,208	57,429		10,000	
3692 - NORWICH UNIV:											
Qty:	4,158,017	1,201,531		137,360	455,166						
Cost:	302,589	33,371		84,861	181,575				115,000		
1249 - OCCIDENTAL COLLEGE:											
Qty:	42,415,300		1,040				13,615				
Cost:	3,253,000		19,700				27,400				
1258 - PACIFIC UNION COLLEGE:											
Qty:	7,923,500		756,924				143,000	71,223			
Cost:	548,321		248,143				132,050	110,708			
1172 - PITZER COLLEGE:											
Qty:	3,360,356		178,925				16,831				
Cost:	218,090		104,297				31,343				
1173 - POMONA COLLEGE:											
Qty:	12,156,044		323,578				1,123			29,808,864	STEAM/LBS
Cost:	770,917		167,176				1,807			741,717	
29022 - PRESCOTT COLLEGE:											
Qty:											
Cost:											
3884 - RIPON COLLEGE:											
Qty:	5,272,800		786,739								
Cost:	219,698		307,224								
3736 - ROANOKE COLLEGE:											
Qty:											
Cost:	462,451		231,487						97,278		
1832 - ST. FRANCIS COLLEGE:											
Qty:	2,309,075		120,807						6,719		
Cost:	144,306		65,591						31,260		
2829 - ST. LAWRENCE UNIV:											
Qty:	9,293,841	1,062,600	522,394		362,457				48,403		
Cost:	899,435		477,610		204,570				151,498		
1837 - ST. MEINRAD ARCHABBEY:											
Qty:	7,262,400		511,988				25,000	25,000			
Cost:	350,455		245,168				18,750	6,000			

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if combined)	Other fuel	Other fuel type / units
BACCALAUREATE INSTITUTIONS (continued):											
2512 - STEPHENS COLLEGE:											
Qty:	5,800,000		675,000						20,189		
Cost:	400,000		325,000						55,000		
1838 - TAYLOR UNIV:											
Qty:											
Cost:	602,230		134,137						129,218		
3641 - TEXAS LUTHERAN COLLEGE:											
Qty:	5,000,000		170,000								
Cost:	340,000		60,000						50,000		
3376 - THIEL COLLEGE:											
Qty:											
Cost:	300,000		300,000				50,000	50,000			
12059 - TRINITY BIBLE COLLEGE:											
Qty:	960,000				5,500					79,200	GALLONS
Cost:	57,600				3,575				27,295	19,800	
2889 - UNION COLLEGE:											
Qty:	12,437,266		1,202,122	36,729			32,797	32,797			
Cost:	1,094,324		595,620	30,465			37,078	58,923			
11854 - UNIV OF CENTRAL TEXAS:											
Qty:											
Cost:											
2050 - UNIV OF NEW ENGLAND:											
Qty:	4,234,179		45,443	41,200	118,526		1,249	8,973			
Cost:	403,600		39,700	26,700	64,700		12,900	121,250			
2523 - WESTMINSTER COLLEGE:											
Qty:	2,361,227										
Cost:	186,537		92,537						30,192		
1341 - WESTMONT COLLEGE:											
Qty:	4,000,000		170,000				25,423				
Cost:	283,000		120,000				130,000	53,000			
1781 - WHEATON COLLEGE:											
Qty:	15,259,743		989,844				48,421	48,420			
Cost:	1,077,803		426,865				186,250	55,111			
2227 - WHEATON COLLEGE:											
Qty:	6,200,000		79,146		582,615						
Cost:	467,000		58,200		178,066				144,000		
3803 - WHITMAN COLLEGE:											
Qty:	8,500,000		324,927	21,000					14,606		
Cost:	340,000		110,000	18,000					42,845		
2229 - WILLIAMS COLLEGE:											
Qty:	15,673,217	1,136,000	164,594	108,127	1,067,589		50,416	50,416			
Cost:	1,202,562	12,325	95,244	67,055	385,798		106,394	119,971			

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if combined)	Other fuel	Other fuel type / units
ASSOCIATE OF ARTS INSTITUTIONS:											
3684 - CHAMPLAIN COLLEGE:											
Qty:	2,388,581		188,990	24,034					9,177		
Cost:	313,418		124,010	13,665					66,918		
2458 - COTTEY COLLEGE:											
Qty:	1,541,680		755,730	2,000							
Cost:	105,151		181,357	1,220							
9268 - KELSEY-JENNEY COLLEGE:											
Qty:											
Cost:											
25326 - LANDMARK COLLEGE:											
Qty:	800,000			65,000				4,700		30,000	GALLONS
Cost:	80,000			45,000				30,000		22,000	
1970 - LEES COLLEGE:											
Qty:	9,787,413		811,866						73,387		
Cost:	499,802		296,537						57,704		
6505 - MERCY COLLEGE OF NORTHWEST OHIO:											
Qty:											
Cost:											
2795 - PAUL SMITH'S COLLEGE OF ARTS & SCI:											
Qty:									24,000		
Cost:	662,871		5,000	150,000					50,000		
1625 - RIC[illegible] COLLEGE:											
Qty:	13,352,254		22,988			5,275	16,645	3,971			
Cost:	610,198		12,021			199,674	43,637	47,680			
8898 - TARRANT COUNTY JUNIOR COLLEGE:											
Qty:	31,388,940		2,651,405						119,104		
Cost:	2,219,172		265,201						382,290		
3386 - VALLEY FORGE MILITARY ACADEMY & COLLEGE:											
Qty:	1,588,807		393,884	45,884			19,841				
Cost:	176,000		248,194	32,558			57,154	18,000			
29028 - WAYCROSS COLLEGE:											
Qty:	1,376,400						3,989	5,085			
Cost:	107,340						5,005	2,469			
2522 - WENTWORTH MILITARY ACADEMY AND JUNIOR CO:											
Qty:	1,875,233		397,725								
Cost:	72,384		134,793				47,704	9,472			

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if com bined)	Other fuel	Other fuel type / units
SPECIALIZED INSTITUTIONS:											
1070 - AMERICAN GRAD SCH OF INTL MGMT:											
Qty:	7,517,584		87,142						30,593		
Cost:	567,703		45,170						130,989		
4949 - BAYLOR COLLEGE OF MEDICINE:											
Qty:	47,882,240		1,156,490						100,687		
Cost:	2,423,946		428,532						509,647		
2124 - BENTLEY COLLEGE:											
Qty:	19,715,912		228,626	27,692					44,721		
Cost:	1,725,285		165,000	18,000					269,134	22,657	
11881 - CALIFORNIA SCH OF PROF PSYCH/FRESNO:											
Qty:											
Cost:	47,500						15,000	8,000			
3429 - COLUMBIA INTERNATIONAL UNIV:											
Qty:	5,895,763		104,950	4,118					15,704		
Cost:	336,953		35,680	3,767					60,253		
3484 - COVENANT COLLEGE:											
Qty:	3,616,585		159,231				12,397	23,000			
Cost:	325,675		85,884				17,005	11,514			
10139 - DEVRY INSTITUTE OF TECHNOLOGY:											
Qty:											
Cost:	180,000						14,000	1,200			
2804 - HARTFORD GRADUATE CENTER:											
Qty:	2,926,200						2,540	2,200			
Cost:	288,931						5,431	2,949			
29338 - LUTHER SEMINARY:											
Qty:	2,702,191		191,010								
Cost:	158,000		64,000						52,400		
8296 - MEDICAL COLLEGE OF WISCONSIN:											
Qty:	16,375,623		31,191			37,903			2,983	2,086,362	TONS
Cost:	770,647		22,191			602,660			61,741	575,836	
12277 - NEW YORK CHIROPRACTIC COLLEGE:											
Qty:	5,738,400		473,474						11,583		
Cost:	528,300		295,800						37,200		
3352 - PHILADELPHIA COLLEGE OF OSTEOPATHIC MED:											
Qty:	14,288,972		1,460,109				3,594				
Cost:	1,015,583		258,631				61,019	30,215			
3730 - PRESBYTERIAN SCH OF CHRISTIAN EDUCATION:											
Qty:											
Cost:	76,000		67,000						28,000		
29353 - REGENT UNIV:											
Qty:	35,000,000	500,000		150,000					4,000		
Cost:	1,400,000	40,000		90,000					110,000		
2805 - ROBERTS WESLEYAN COLLEGE:											
Qty:											
Cost:	303,000		197,000	2,000			22,300	27,400			

	Purchased electricity (kwh)	Co-generated electricity (kwh)	Natural Gas (100 cf)	Fuel oil grade 2 (US gal)	Fuel oil other grades	Coal (tons)	Water (1000 gal)	Sewer (1000 gal)	Water + sewer (if com bined)	Other fuel	Other fuel type / units
SPECIALIZED INSTITUTIONS (continued):											
7012 - SAMUEL MERRITT COLLEGE:											
Qty:											
Cost:											
3948 - SAN FRANCISCO ART INST:											
Qty:	694,000		36,518						2,044		
Cost:	68,400		26,500						13,400		
1753 - SCH OF THE ART INST OF CHICAGO:											
Qty:	4,237,554		197,596				16,227	16,227			
Cost:	281,633		70,381					3,712			
1982 - SOUTHERN BAPTIST THEOLOGICAL SEMINARY:											
Qty:	7,745,849		189,497			1,681			22,702		
Cost:	384,921		75,711			71,893			77,919		
1367 - ST. THOMAS SEMINARY:											
Qty:											
Cost:											
1897 - WARTBURG THEOLOGICAL SEMINARY:											
Qty:											
Cost:	32,692		24,737						2,256		
100691 - WASHINGTON UNIV SCH OF MEDICINE:											
Qty:											
Cost:											
3393 - WESTMINSTER THEOLOGICAL SEMINARY:											
Qty:	330,000		57,000		3,500		900	900			
Cost:	50,000		40,000		3,000		4,500	3,500			
OTHER INSTITUTIONS:											
200885 - CANADIAN THEOLOGICAL SEMINARY & CANADIAN:											
Qty:											
Cost:	77,959		45,443						20,570		
208460 - UNIVERSITE DE MONTREAL:											
Qty:	74,323,880		14,734,581		53,647						
Cost:	2,862,947		1,790,061		32,007						
200588 - VICTORIA UNIV:											
Qty:	6,117,077				5,650					30,868	MMBTU
Cost:	372,390				2,902					191,831	

Section VII: Additional Statistics

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ADDITIONAL STATISTICS 1A **AVERAGE ANNUAL SALARY BY FUNDING SOURCE**

	Private	Public	All Institutions
Administration:			
Chief Facilities Officer	$55,892	$61,552	$58,722
Assoc/Asst Chief	$43,572	$48,075	$45,824
Business/Budget Manager	$36,989	$40,770	$38,880
Human Resources Manager	$38,144	$38,234	$38,189
Training Officer	$24,963	$33,857	$29,410
Computer/Telecom Specialist	$27,028	$34,219	$30,623
Computer Programmer/Analyst	$32,655	$32,338	$32,496
Other Admin. Managers	$31,605	$36,681	$34,143
Secretarial/Clerical	$20,122	$21,268	$20,695
Construction/Renovation:			
Architect/Planner	$39,327	$42,986	$41,157
Facil. Planning/Construction	$40,957	$35,006	$37,981
Planner/Estimator	$32,116	$31,853	$31,985
Project Coordinator/Manager	$39,854	$38,041	$38,947
Trades:			
Shop Supervisor/Foreman	$33,163	$33,589	$33,376
Carpenter	$25,287	$27,081	$26,184
Electrician	$26,387	$28,759	$27,573
Locksmith	$26,844	$26,090	$26,467
Machinist/Welder	$26,199	$27,433	$26,816
Mason	$29,348	$27,915	$28,632
Painter	$24,194	$25,876	$25,035
Plumber/Pipefitter	$25,793	$27,981	$26,887
Roofer	$25,238	$26,094	$25,666
Sheetmetal Worker	$26,594	$29,379	$27,986
Maintenance:			
Chief/Superint. of Maint	$37,259	$40,449	$38,854
General/Zone Maint. Work	$23,524	$23,626	$23,575
Elevator Mechanic	$29,005	$34,434	$31,719
Vehicle/Equip Mechanic/Operator	$24,739	$25,000	$24,869
Storekeeper/Expediter	$21,803	$21,939	$21,871
Laborer	$16,492	$19,161	$17,827
Custodial:			
Custodial Superintendent	$32,728	$33,732	$33,230
Custodial Supervisor/Foreman	$22,923	$23,763	$23,343
Custodian/Housekeeper	$15,762	$17,548	$16,655
Grounds:			
Grounds Superintendent	$33,391	$34,883	$34,137
Grounds Supervisor/Foreman	$27,257	$26,896	$27,077
Groundskeeper	$18,440	$20,147	$19,294
Other:			
Utilities Supervisor/Manager	$37,317	$38,557	$37,937
HVAC/Controls Technician	$27,699	$28,927	$28,313
Utilities Operator/Maintenance	$25,987	$26,974	$26,480

ADDITIONAL STATISTICS 1B **AVERAGE ANNUAL SALARY BY INSTITUTION TYPE**

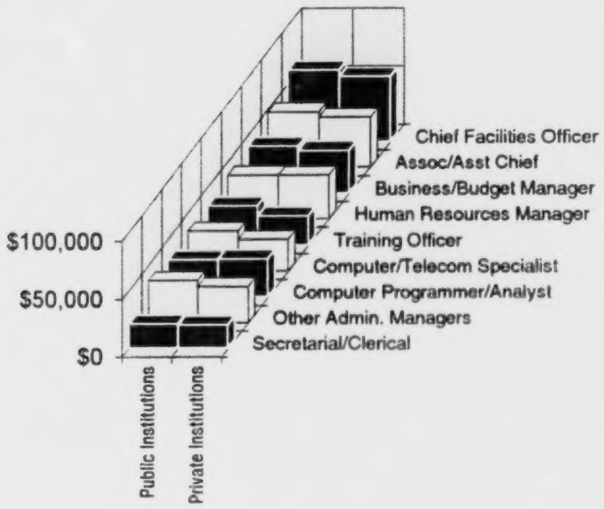
	Research	Doctoral	Masters	Baccal-aureate	Associate of Arts	Special-ized	Other/ Unknown
Administration:							
Chief Facilities Officer	$85,254	$70,192	$60,383	$51,587	$53,504	$57,005	$60,562
Assoc/Asst Chief	$59,295	$47,253	$43,914	$39,988	$41,711	$51,801	$52,303
Business/Budget Manager	$41,392	$35,501	$33,178	$37,960	$54,333	$40,804	$36,507
Human Resources Manager	$39,876	$28,917	$35,127	$37,000	$43,031	$32,457	$35,875
Training Officer	$34,287	$32,967	$26,749	$34,000	$41,336	$29,820	$0
Computer/Telecom Specialist	$35,544	$26,449	$28,584	$32,627	$37,749	$31,792	$29,059
Computer Programmer/Analyst	$35,478	$29,815	$31,520	$34,429	$30,906	$29,580	$29,296
Other Admin. Managers	$40,160	$33,025	$32,144	$29,755	$35,021	$36,758	$41,113
Secretarial/Clerical	$21,388	$21,570	$20,580	$19,315	$21,908	$20,623	$19,689
Construction/Renovation:							
Architect/Planner	$43,626	$40,306	$40,156	$40,716	$42,200	$44,415	$56,572
Facil. Planning/Construction	$35,465	$36,510	$35,003	$43,299	$32,878	$37,550	$39,715
Planner/Estimator	$32,529	$28,748	$31,768	$31,454	$34,368	$30,932	$37,339
Project Coordinator/Manager	$41,242	$37,206	$36,006	$39,831	$37,247	$42,454	$36,812
Trades:							
Shop Supervisor/Foreman	$37,609	$33,771	$33,058	$31,657	$32,100	$32,304	$32,728
Carpenter	$28,636	$27,415	$26,745	$24,305	$27,297	$23,887	$25,099
Electrician	$30,355	$28,434	$28,603	$24,878	$28,772	$26,672	$26,244
Locksmith	$27,465	$26,615	$25,994	$25,124	$27,499	$25,958	$25,590
Machinist/Welder	$28,390	$25,527	$27,183	$24,974	$26,673	$29,971	$26,843
Mason	$28,526	$30,305	$27,641	$25,716	$30,203	$25,430	$30,295
Painter	$27,826	$26,561	$25,259	$23,762	$25,413	$23,517	$22,831
Plumber/Pipefitter	$30,434	$28,633	$27,405	$25,048	$26,495	$25,578	$26,702
Roofer	$27,608	$24,391	$25,871	$21,048	$21,018	$22,562	$25,953
Sheetmetal Worker	$29,963	$26,469	$27,085	$28,000	$30,349	$26,958	$28,921
Maintenance:							
Chief/Superint. of Maint	$49,911	$41,092	$38,548	$35,342	$36,285	$40,179	$38,343
General/Zone Maint. Work	$26,089	$23,442	$23,553	$22,962	$22,897	$23,006	$23,728
Elevator Mechanic	$35,187	$38,378	$34,038	$0	$26,701	$25,439	$29,322
Vehicle/Equip Mechanic/Operator	$25,875	$24,603	$25,175	$23,073	$26,182	$22,277	$23,403
Storekeeper/Expediter	$22,969	$20,177	$22,525	$21,034	$21,737	$20,969	$21,278
Laborer	$20,029	$18,010	$18,026	$15,743	$19,268	$16,966	$19,565
Custodial:							
Custodial Superintendent	$42,424	$34,678	$31,770	$31,397	$29,730	$35,063	$32,293
Custodial Supervisor/Foreman	$24,722	$23,231	$22,937	$22,234	$24,722	$21,654	$23,238
Custodian/Housekeeper	$17,289	$15,922	$16,563	$15,866	$18,184	$16,196	$17,252
Grounds:							
Grounds Superintendent	$42,316	$34,007	$33,116	$33,054	$30,579	$33,926	$31,866
Grounds Supervisor/Foreman	$29,687	$26,015	$27,066	$26,530	$26,328	$26,393	$25,129
Groundskeeper	$20,417	$18,396	$21,044	$17,950	$19,903	$17,048	$19,614
Other:							
Utilities Supervisor/Manager	$43,021	$36,044	$38,097	$35,687	$37,214	$38,446	$33,951
HVAC/Controls Technician	$30,439	$28,485	$29,028	$26,604	$29,062	$24,959	$29,151
Utilities Operator/Maintenance	$28,087	$26,121	$27,559	$25,346	$25,680	$25,098	$25,611

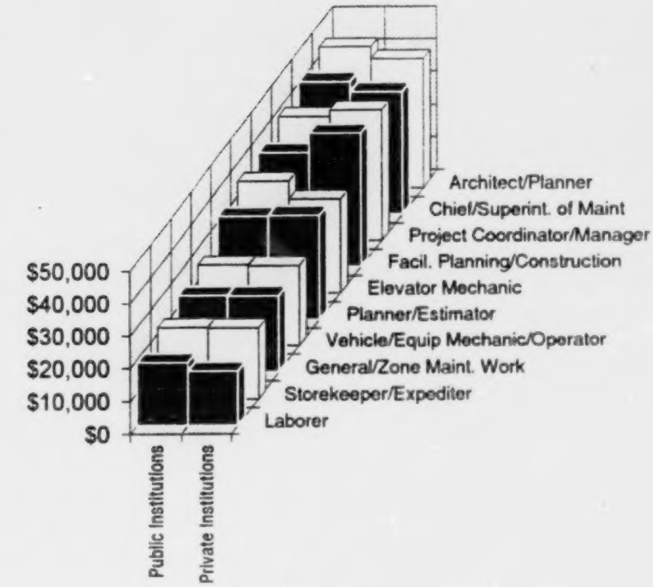
ADDITIONAL STATISTICS 1C **AVERAGE ANNUAL SALARY BY REGION**

	Eastern	South-eastern	Midwest	Central	Rocky Mountain	Pacific Coast
Administration:						
Chief Facilities Officer	$60,868	$58,697	$61,144	$55,536	$53,309	$66,343
Assoc/Asst Chief	$47,671	$44,336	$48,623	$42,533	$45,941	$53,633
Business/Budget Manager	$43,834	$36,678	$39,188	$37,433	$37,932	$43,212
Human Resources Manager	$42,527	$33,433	$38,018	$33,894	$33,760	$45,920
Training Officer	$35,531	$34,537	$34,118	$31,826	$27,964	$37,406
Computer/Telecom Specialist	$32,407	$28,845	$34,199	$30,011	$30,401	$38,741
Computer Programmer/Analyst	$31,198	$31,751	$33,673	$27,418	$31,536	$39,672
Other Admin. Managers	$35,890	$29,462	$37,220	$33,687	$29,572	$40,818
Secretarial/Clerical	$22,266	$18,866	$21,738	$18,311	$18,483	$26,028
Construction/Renovation:						
Architect/Planner	$42,122	$39,000	$44,739	$40,807	$38,535	$43,803
Facil. Planning/Construction	$36,795	$34,542	$35,978	$33,612	$30,568	$41,717
Planner/Estimator	$35,681	$27,476	$34,019	$26,150	$33,869	$37,827
Project Coordinator/Manager	$41,921	$31,605	$41,288	$35,850	$37,889	$41,618
Trades:						
Shop Supervisor/Foreman	$35,302	$28,586	$37,339	$28,611	$32,719	$39,794
Carpenter	$27,365	$21,441	$31,558	$22,402	$24,367	$34,240
Electrician	$28,262	$22,229	$34,299	$23,920	$27,833	$34,793
Locksmith	$28,410	$21,173	$28,377	$22,052	$25,937	$31,930
Machinist/Welder	$29,667	$20,880	$32,739	$24,085	$27,059	$32,810
Mason	$29,853	$22,759	$33,073	$25,349	$23,109	$40,000
Painter	$26,308	$20,232	$30,921	$21,153	$25,027	$31,761
Plumber/Pipefitter	$27,631	$21,712	$34,314	$23,313	$25,768	$33,293
Roofer	$28,399	$20,545	$31,476	$22,108	$25,352	$32,190
Sheetmetal Worker	$30,143	$21,982	$31,506	$24,564	$29,851	$35,680
Maintenance:						
Chief/Superint. of Maint	$41,724	$33,596	$43,532	$36,276	$35,873	$46,462
General/Zone Maint. Work	$25,637	$19,913	$25,633	$19,346	$20,417	$28,530
Elevator Mechanic	$30,882	$24,796	$40,151	$31,220	$32,883	$36,337
Vehicle/Equip Mechanic/Operator	$26,181	$20,859	$28,110	$21,662	$23,657	$30,162
Storekeeper/Expediter	$23,957	$18,540	$24,210	$18,481	$20,822	$26,471
Laborer	$21,061	$14,965	$20,902	$15,050	$17,578	$23,494
Custodial:						
Custodial Superintendent	$35,862	$29,214	$37,200	$30,145	$30,341	$37,210
Custodial Supervisor/Foreman	$26,160	$19,576	$26,482	$19,749	$22,317	$26,403
Custodian/Housekeeper	$18,860	$13,553	$19,586	$13,926	$15,880	$20,995
Grounds:						
Grounds Superintendent	$35,948	$32,106	$38,390	$29,835	$31,168	$41,370
Grounds Supervisor/Foreman	$28,468	$23,045	$30,857	$24,074	$24,885	$30,023
Groundskeeper	$21,113	$15,147	$22,910	$16,298	$17,953	$25,305
Other:						
Utilities Supervisor/Manager	$39,146	$32,212	$43,200	$34,115	$37,833	$46,125
HVAC/Controls Technician	$29,536	$25,534	$31,434	$24,136	$27,712	$34,516
Utilities Operator/Maintenance	$27,202	$21,688	$31,215	$23,432	$24,638	$30,981

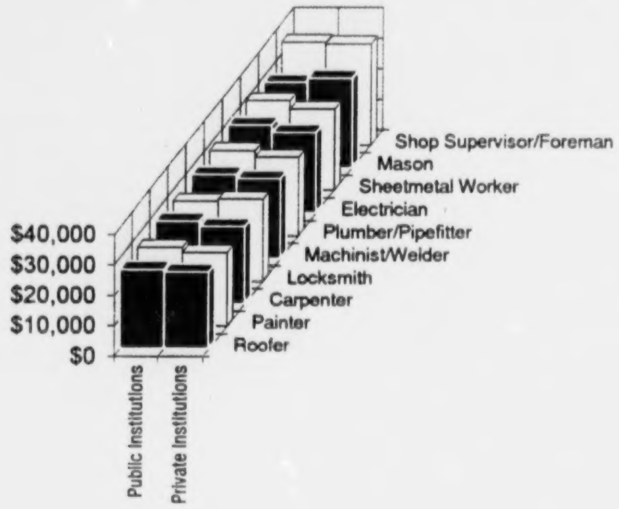
	0 to 1,999	2,000 to 4,999	5,000 to 11,999	12,000 to 19,999	20,000 plus
Administration:					
Chief Facilities Officer	$49,289	$55,556	$64,783	$72,606	$78,204
Assoc/Asst Chief	$37,588	$40,256	$47,651	$55,655	$58,334
Business/Budget Manager	$41,435	$41,107	$38,242	$40,432	$39,766
Human Resources Manager	$36,690	$41,866	$30,019	$38,221	$40,218
Training Officer	$35,758	$31,919	$30,250	$31,720	$35,062
Computer/Telecom Specialist	$30,214	$29,434	$27,578	$38,922	$35,695
Computer Programmer/Analyst	$29,691	$34,342	$29,911	$35,835	$33,011
Other Admin. Managers	$30,008	$33,255	$36,120	$37,540	$39,650
Secretarial/Clerical	$19,432	$21,023	$21,942	$21,361	$21,726
Construction/Renovation:					
Architect/Planner	$41,247	$42,999	$41,897	$43,082	$41,825
Facil. Planning/Construction	$37,668	$38,820	$36,673	$33,749	$35,282
Planner/Estimator	$27,815	$29,210	$32,193	$32,655	$32,910
Project Coordinator/Manager	$39,307	$39,384	$37,625	$38,187	$39,780
Trades:					
Shop Supervisor/Foreman	$30,334	$32,430	$34,182	$35,600	$36,563
Carpenter	$23,708	$26,124	$26,645	$30,583	$28,788
Electrician	$24,798	$28,070	$28,473	$30,763	$30,661
Locksmith	$24,460	$26,438	$25,420	$29,152	$26,630
Machinist/Welder	$27,133	$26,647	$26,125	$26,438	$29,181
Mason	$28,412	$26,246	$29,724	$25,653	$29,874
Painter	$23,119	$23,959	$24,858	$28,683	$28,314
Plumber/Pipefitter	$24,426	$26,346	$27,568	$29,818	$30,517
Roofer	$18,389	$23,170	$24,233	$26,185	$28,415
Sheetmetal Worker	$26,708	$26,770	$25,979	$29,328	$30,590
Maintenance:					
Chief/Superint. of Maint	$34,169	$37,222	$39,539	$43,167	$48,848
General/Zone Maint. Work	$21,943	$23,587	$24,710	$24,610	$24,725
Elevator Mechanic	$32,000	$27,226	$26,940	$38,449	$36,954
Vehicle/Equip Mechanic/Operator	$22,711	$24,914	$25,208	$26,904	$25,859
Storekeeper/Expediter	$20,948	$20,754	$22,303	$22,737	$22,644
Laborer	$16,068	$17,613	$18,905	$19,378	$20,549
Custodial:					
Custodial Superintendent	$29,266	$30,104	$33,096	$37,001	$42,178
Custodial Supervisor/Foreman	$21,813	$22,934	$24,501	$24,797	$25,066
Custodian/Housekeeper	$15,666	$16,906	$17,529	$18,670	$18,541
Grounds:					
Grounds Superintendent	$30,089	$32,845	$33,801	$37,514	$40,179
Grounds Supervisor/Foreman	$24,031	$26,225	$28,314	$28,827	$28,562
Groundskeeper	$17,548	$20,316	$20,115	$20,924	$21,062
Other:					
Utilities Supervisor/Manager	$36,016	$37,127	$37,702	$38,388	$42,025
HVAC/Controls Technician	$25,338	$28,401	$29,018	$30,729	$31,495
Utilities Operator/Maintenance	$24,626	$25,677	$27,586	$26,886	$28,257

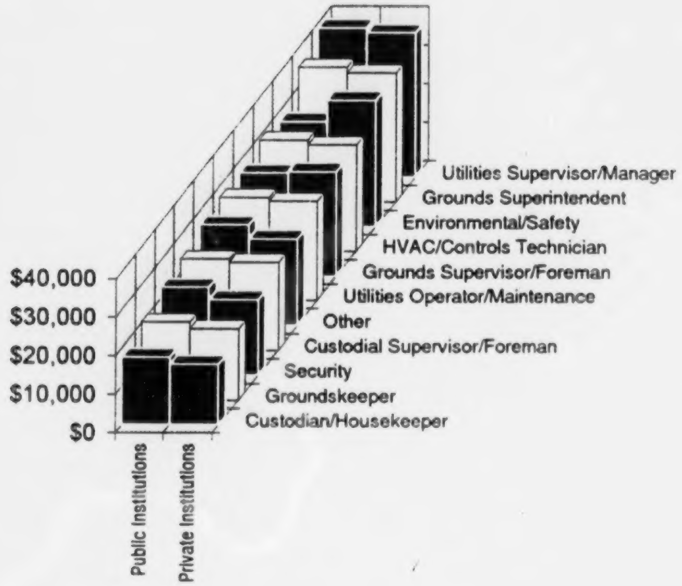
Average Annual Salary by Funding Source



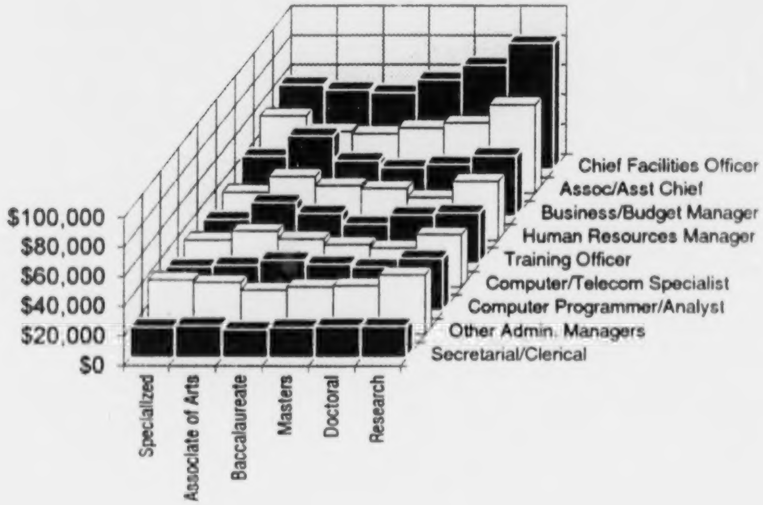


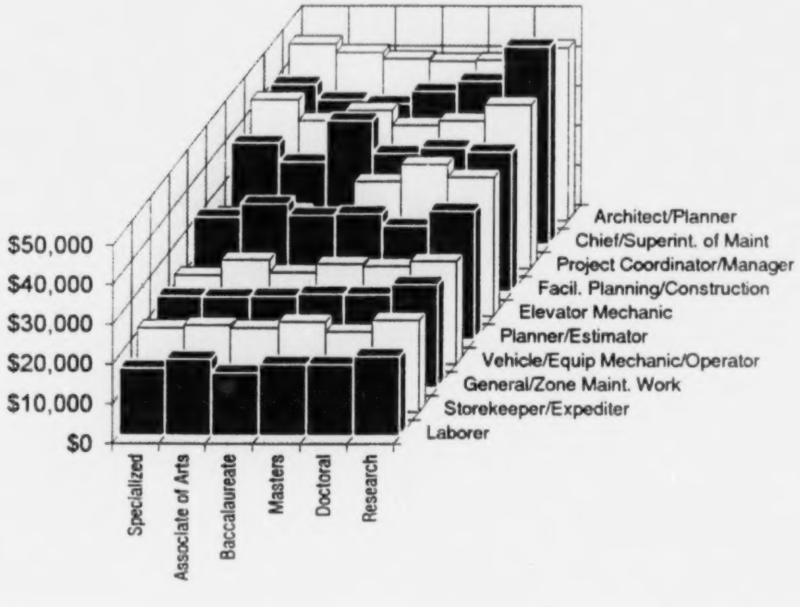
Average Annual Salary by Funding Source (continued)



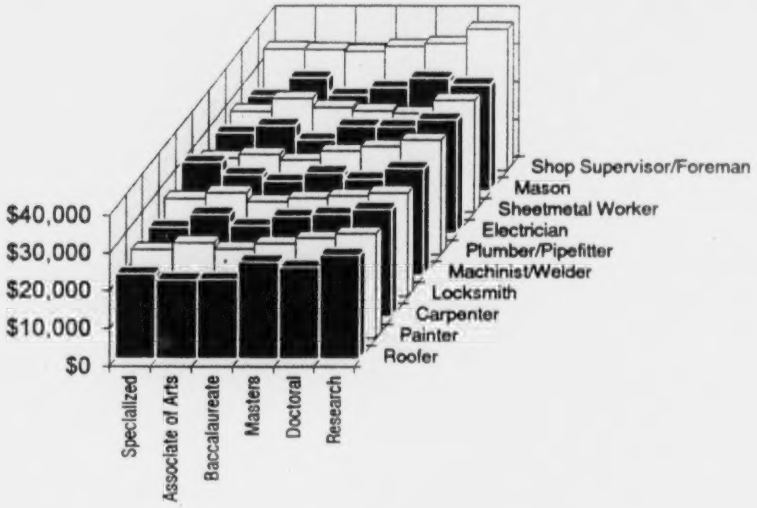


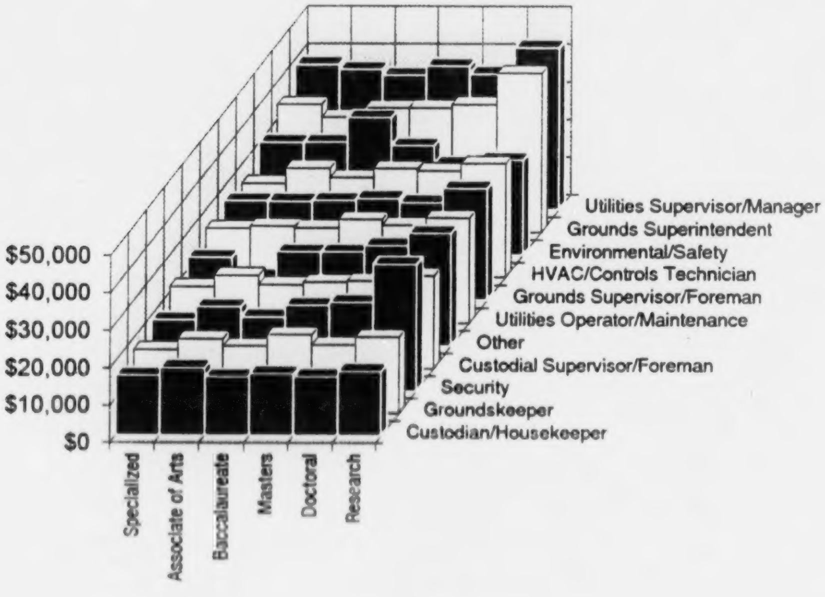
Average Annual Salary by Institution Type



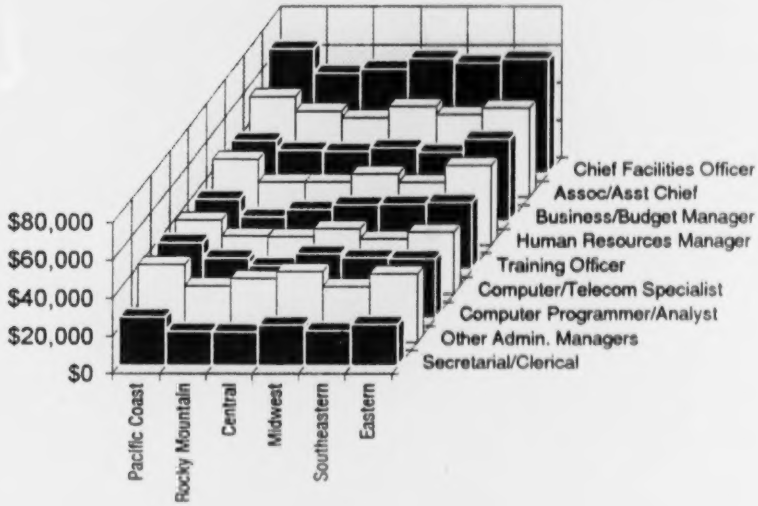


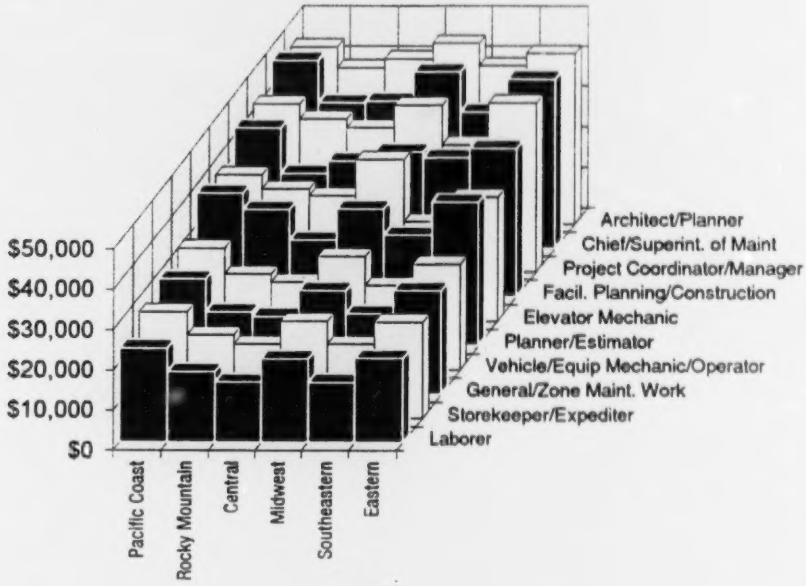
Average Annual Salary by Institution Type (continued)



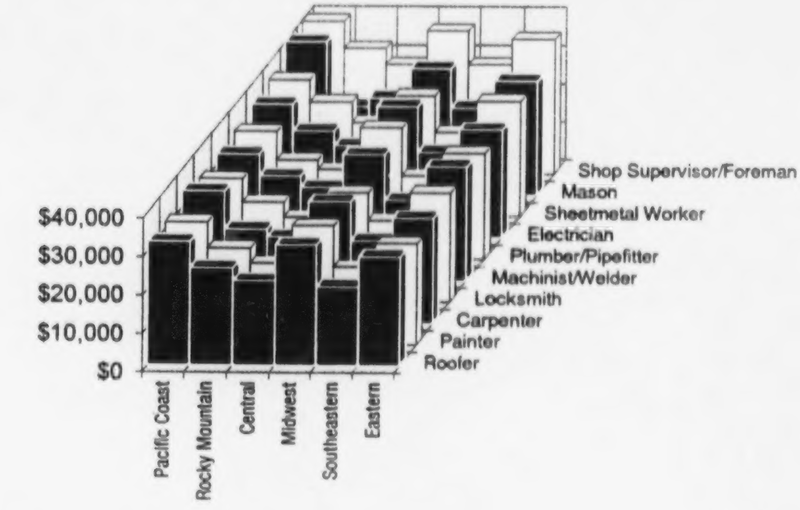


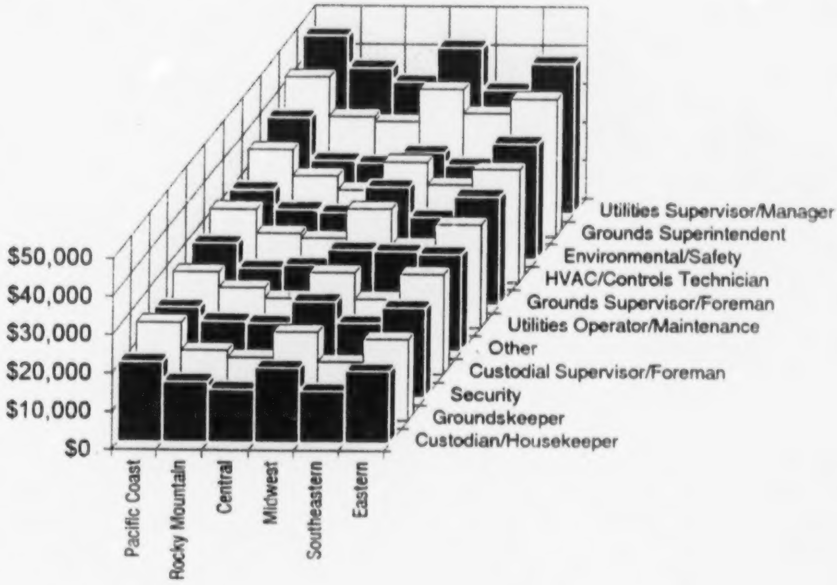
Average Annual Salary by Region



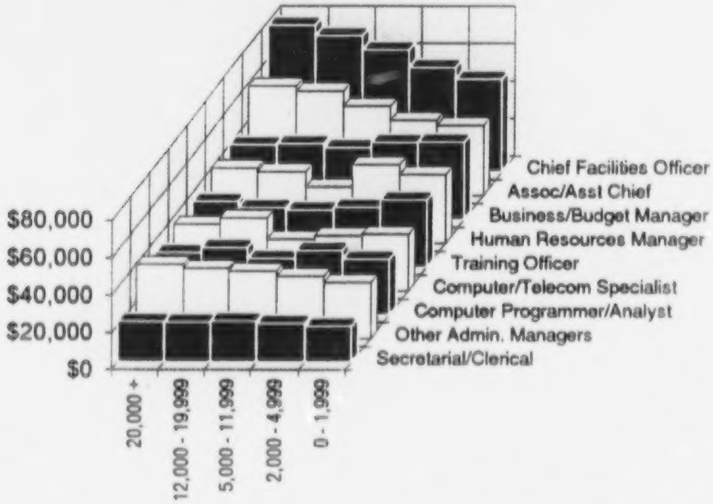


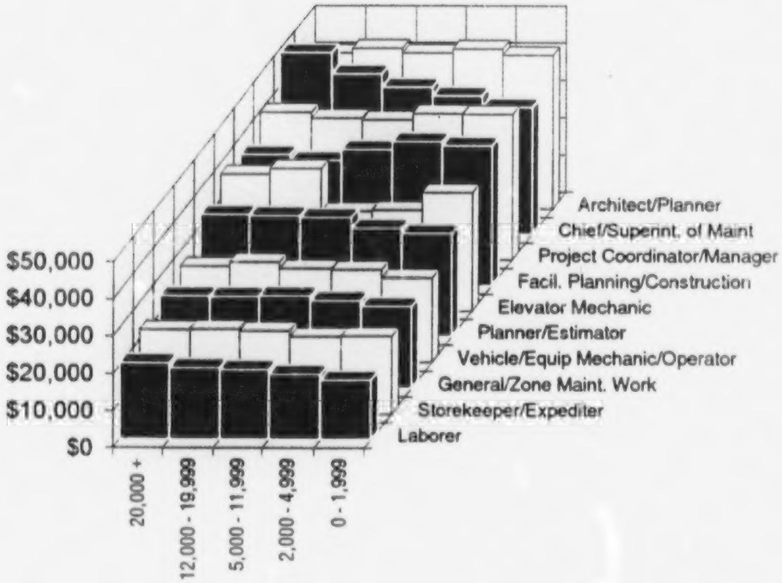
Average Annual Salary by Region (continued)



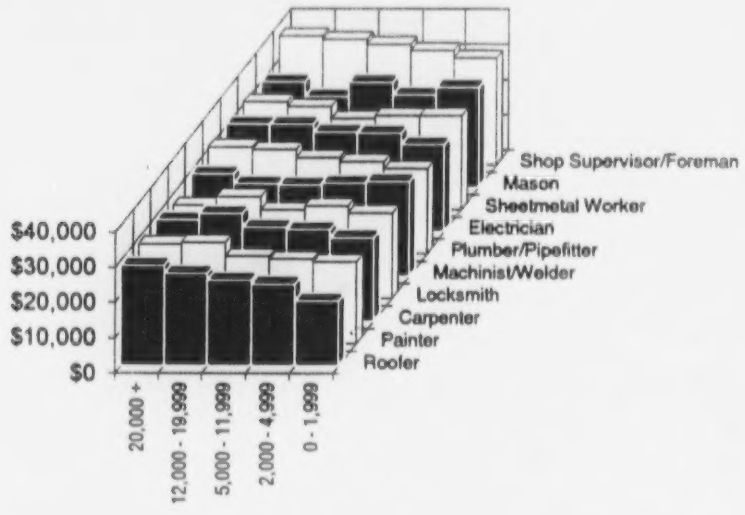


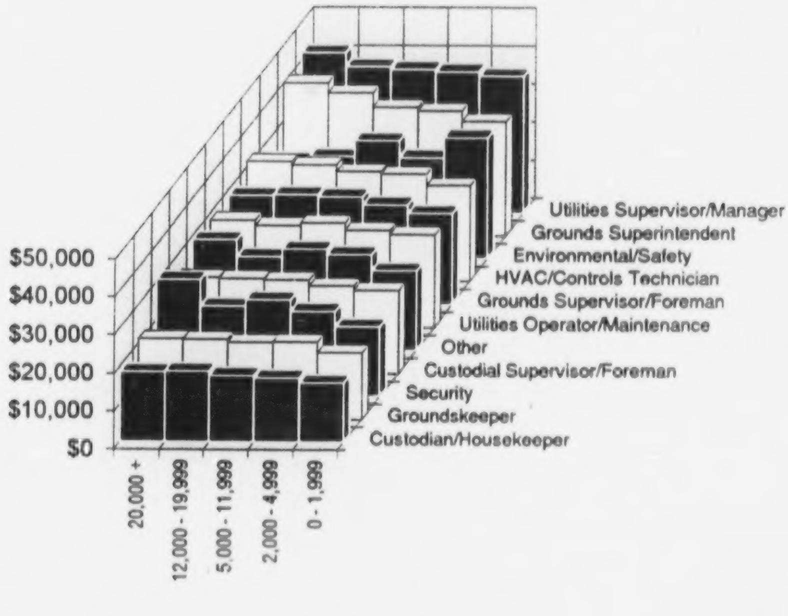
Average Annual Salary by Student Enrollment





Average Annual Salary by Student Enrollment (continued)





	Private	Public	All Institutions
Administration:			
Chief Facilities Officer	0.6%	5.6%	3.1%
Assoc/Asst Chief	0.0%	11.4%	5.7%
Business/Budget Manager	0.0%	13.8%	6.9%
Human Resources Manager	0.0%	9.8%	4.9%
Training Officer	0.0%	12.5%	6.3%
Computer/Telecom Specialist	0.0%	27.4%	13.7%
Computer Programmer/Analyst	0.0%	20.2%	10.1%
Other Admin. Managers	0.0%	17.6%	8.8%
Secretarial/Clerical	3.6%	29.6%	16.6%
Construction/Renovation:			
Architect/Planner	0.0%	13.3%	6.7%
Facil. Planning/Construction	3.4%	19.8%	11.6%
Planner/Estimator	5.6%	23.3%	14.4%
Project Coordinator/Manager	2.3%	14.8%	8.6%
Trades:			
Shop Supervisor/Foreman	3.1%	25.0%	14.1%
Carpenter	17.6%	42.4%	30.0%
Electrician	18.0%	43.9%	31.0%
Locksmith	20.4%	43.4%	31.9%
Machinist/Welder	14.3%	43.4%	28.9%
Mason	34.8%	53.8%	44.3%
Painter	21.1%	39.1%	30.1%
Plumber/Pipefitter	20.2%	43.7%	31.9%
Roofer	38.5%	40.0%	39.2%
Sheetmetal Worker	37.5%	59.4%	48.4%
Maintenance:			
Chief/Superint. of Maint	5.1%	16.1%	10.6%
General/Zone Maint. Work	17.4%	46.9%	32.2%
Elevator Mechanic	17.6%	32.8%	25.2%
Vehicle/Equip Mechanic/Operator	20.0%	43.9%	31.9%
Storekeeper/Expediter	17.6%	41.1%	29.4%
Laborer	20.0%	43.2%	31.6%
Custodial:			
Custodial Superintendent	1.0%	14.0%	7.5%
Custodial Supervisor/Foreman	5.7%	22.6%	14.2%
Custodian/Housekeeper	15.8%	41.6%	28.7%
Grounds:			
Grounds Superintendent	0.0%	13.0%	6.5%
Grounds Supervisor/Foreman	4.6%	23.6%	14.1%
Groundskeeper	14.5%	41.8%	28.1%
Other:			
Utilities Supervisor/Manager	7.4%	17.5%	12.5%
HVAC/Controls Technician	20.4%	39.8%	30.1%
Utilities Operator/Maintenance	24.6%	46.5%	35.6%

ADDITIONAL STATISTICS 2B

PERCENT UNIONIZED BY INSTITUTION TYPE

	Research	Doctoral	Masters	Baccalaureate	Associate of Arts	Specialized	Other/ Unknown
Administration:							
Chief Facilities Officer	0.0%	2.6%	0.9%	0.0%	7.6%	8.3%	12.5%
Assoc/Asst Chief	0.0%	3.4%	6.2%	6.1%	14.0%	12.5%	30.8%
Business/Budget Manager	2.1%	6.3%	13.7%	11.8%	12.5%	20.0%	23.1%
Human Resources Manager	0.0%	12.5%	20.0%	0.0%	13.3%	16.7%	20.0%
Training Officer	4.0%	0.0%	25.0%	50.0%	50.0%	50.0%	0.0%
Computer/Telecom Specialist	10.7%	18.2%	21.1%	0.0%	37.5%	22.2%	42.9%
Computer Programmer/Analyst	8.1%	21.4%	21.7%	0.0%	20.0%	16.7%	30.0%
Other Admin. Managers	2.3%	5.3%	20.8%	0.0%	17.1%	20.0%	21.4%
Secretarial/Clerical	24.0%	10.3%	26.0%	3.0%	26.6%	9.7%	54.2%
Construction/Renovation:							
Architect/Planner	2.9%	8.0%	12.2%	0.0%	18.8%	25.0%	22.2%
Facil. Planning/Construction	13.3%	12.0%	16.7%	0.0%	22.2%	22.2%	30.8%
Planner/Estimator	17.9%	15.8%	34.8%	0.0%	0.0%	25.0%	28.6%
Project Coordinator/Manager	10.5%	7.4%	12.8%	5.6%	4.3%	25.0%	26.7%
Trades:							
Shop Supervisor/Foreman	14.0%	8.8%	23.9%	2.3%	25.0%	13.6%	42.1%
Carpenter	57.4%	32.4%	35.2%	12.5%	29.4%	18.2%	73.9%
Electrician	57.4%	32.4%	36.2%	13.0%	34.4%	16.7%	73.9%
Locksmith	52.1%	28.6%	34.1%	15.9%	35.7%	21.4%	73.3%
Machinist/Welder	47.5%	25.0%	42.9%	6.7%	22.2%	12.5%	72.7%
Mason	51.2%	54.5%	61.5%	10.0%	33.3%	28.6%	80.0%
Painter	55.8%	32.4%	33.3%	15.5%	21.7%	22.7%	73.7%
Plumber/Pipefitter	58.5%	33.3%	35.8%	12.7%	33.3%	21.7%	75.0%
Roofer	50.0%	18.2%	43.8%	0.0%	16.7%	16.7%	80.0%
Sheetmetal Worker	57.5%	33.3%	66.7%	50.0%	20.0%	66.7%	66.7%
Maintenance:							
Chief/Superint. of Maint	6.5%	6.9%	17.2%	2.9%	18.1%	9.5%	27.8%
General/Zone Maint. Work	47.6%	35.7%	42.9%	17.1%	41.9%	19.0%	72.7%
Elevator Mechanic	39.3%	45.5%	17.6%	0.0%	0.0%	20.0%	60.0%
Vehicle/Equip Mechanic/Operator	58.7%	23.3%	39.0%	17.8%	34.4%	20.0%	73.3%
Storekeeper/Expediter	44.7%	37.5%	36.5%	14.7%	30.0%	16.7%	63.6%
Laborer	52.4%	37.5%	28.6%	12.5%	38.1%	18.2%	81.8%
Custodial:							
Custodial Superintendent	2.0%	6.7%	10.3%	4.1%	16.9%	5.9%	27.8%
Custodial Supervisor/Foreman	20.4%	8.3%	17.9%	4.8%	25.2%	15.4%	23.8%
Custodian/Housekeeper	53.7%	33.3%	35.3%	13.5%	33.8%	15.6%	66.7%
Grounds:							
Grounds Superintendent	0.0%	7.1%	12.9%	3.0%	10.5%	10.0%	33.3%
Grounds Supervisor/Foreman	18.8%	9.4%	23.6%	4.4%	20.5%	16.7%	45.5%
Groundskeeper	51.0%	27.0%	34.3%	12.9%	34.4%	20.0%	69.6%
Other:							
Utilities Supervisor/Manager	7.0%	9.4%	25.0%	8.0%	8.3%	23.1%	23.1%
HVAC/Controls Technician	54.3%	25.0%	34.1%	16.0%	32.9%	21.1%	76.9%
Utilities Operator/Maintenance	51.1%	28.1%	44.4%	15.2%	42.4%	44.4%	69.2%

	Eastern	South-eastern	Midwest	Central	Rocky Mountain	Pacific Coast
Administration:						
Chief Facilities Officer	5.9%	0.0%	3.0%	2.5%	2.9%	9.3%
Assoc/Asst Chief	16.9%	0.0%	4.3%	1.8%	6.7%	16.0%
Business/Budget Manager	14.9%	0.0%	16.7%	6.1%	11.8%	13.3%
Human Resources Manager	14.3%	0.0%	6.3%	10.0%	12.5%	8.3%
Training Officer	42.9%	0.0%	14.3%	0.0%	0.0%	0.0%
Computer/Telecom Specialist	28.6%	0.0%	21.1%	11.8%	11.1%	46.7%
Computer Programmer/Analyst	21.7%	0.0%	18.8%	5.0%	25.0%	29.4%
Other Admin. Managers	19.6%	2.9%	13.6%	6.1%	0.0%	21.7%
Secretarial/Clerical	34.3%	2.5%	28.3%	3.9%	11.8%	43.5%
Construction/Renovation:						
Architect/Planner	24.2%	3.2%	10.3%	3.2%	0.0%	11.1%
Facil. Planning/Construction	29.7%	0.0%	20.8%	8.3%	22.2%	7.1%
Planner/Estimator	26.1%	0.0%	31.6%	5.0%	28.6%	50.0%
Project Coordinator/Manager	10.9%	3.1%	11.1%	3.8%	18.2%	31.6%
Trades:						
Shop Supervisor/Foreman	26.2%	1.8%	21.4%	5.6%	19.0%	35.3%
Carpenter	54.6%	9.1%	56.5%	9.2%	13.3%	50.0%
Electrician	53.8%	9.2%	59.2%	9.5%	14.3%	52.3%
Locksmith	52.7%	6.5%	56.3%	11.1%	18.8%	45.9%
Machinist/Welder	65.0%	8.0%	64.0%	18.5%	10.0%	47.1%
Mason	66.7%	13.6%	84.6%	18.8%	0.0%	100.0%
Painter	49.5%	10.4%	61.4%	9.2%	12.5%	43.2%
Plumber/Pipefitter	53.1%	11.1%	59.3%	9.2%	12.5%	52.6%
Roofer	63.6%	15.0%	64.3%	20.0%	0.0%	60.0%
Sheetmetal Worker	70.6%	23.1%	81.0%	15.4%	16.7%	90.0%
Maintenance:						
Chief/Superint. of Maint	26.8%	1.6%	11.3%	4.7%	13.6%	18.8%
General/Zone Maint. Work	55.4%	4.4%	63.4%	9.6%	18.2%	52.9%
Elevator Mechanic	20.0%	9.1%	65.0%	8.3%	16.7%	37.5%
Vehicle/Equip Mechanic/Operator	52.6%	10.9%	66.0%	11.3%	17.4%	52.9%
Storekeeper/Expediter	45.0%	13.0%	61.9%	7.3%	17.6%	54.2%
Laborer	57.4%	10.0%	48.8%	15.2%	23.1%	76.5%
Custodial:						
Custodial Superintendent	22.0%	1.5%	5.3%	3.8%	15.0%	8.6%
Custodial Supervisor/Foreman	31.7%	1.4%	18.2%	4.2%	14.8%	30.2%
Custodian/Housekeeper	53.8%	6.6%	56.5%	8.7%	13.5%	45.1%
Grounds:						
Grounds Superintendent	24.5%	1.7%	4.8%	2.4%	16.7%	4.3%
Grounds Supervisor/Foreman	28.4%	1.9%	22.6%	8.9%	4.3%	32.4%
Groundskeeper	51.4%	9.3%	55.2%	11.7%	12.5%	42.6%
Other:						
Utilities Supervisor/Manager	26.4%	2.9%	20.4%	2.3%	23.1%	10.5%
HVAC/Controls Technician	51.3%	14.3%	55.9%	13.8%	16.7%	37.8%
Utilities Operator/Maintenance	56.4%	17.1%	63.5%	24.4%	17.6%	40.0%

ADDITIONAL STATISTICS 2D **PERCENT UNIONIZED BY STUDENT ENROLLMENT**

	0 to 1,999	2,000 to 4,999	5,000 to 11,999	12,000 to 19,999	20,000 plus
Administration:					
Chief Facilities Officer	3.5%	3.2%	5.5%	3.8%	4.2%
Assoc/Asst Chief	7.0%	10.8%	8.2%	5.4%	7.7%
Business/Budget Manager	7.0%	14.3%	12.5%	7.9%	11.9%
Human Resources Manager	5.0%	25.0%	14.3%	0.0%	7.4%
Training Officer	0.0%	66.7%	25.0%	10.0%	4.5%
Computer/Telecom Specialist	14.3%	14.3%	31.8%	22.2%	18.2%
Computer Programmer/Analyst	10.0%	11.1%	19.2%	16.0%	20.7%
Other Admin. Managers	4.8%	9.8%	17.3%	15.2%	14.3%
Secretarial/Clerical	6.0%	19.8%	32.7%	28.0%	32.6%
Construction/Renovation:					
Architect/Planner	11.8%	8.0%	10.4%	9.7%	12.5%
Facil. Planning/Construction	8.3%	21.1%	19.1%	6.5%	24.0%
Planner/Estimator	11.1%	22.2%	25.8%	21.4%	16.1%
Project Coordinator/Manager	8.7%	9.7%	14.0%	6.3%	17.1%
Trades:					
Shop Supervisor/Foreman	5.8%	20.3%	23.5%	18.2%	24.4%
Carpenter	14.8%	28.1%	44.2%	44.0%	59.6%
Electrician	15.7%	30.7%	46.5%	41.2%	59.6%
Locksmith	19.2%	26.0%	37.3%	42.6%	54.8%
Machinist/Welder	10.0%	33.3%	36.8%	34.6%	58.1%
Mason	22.2%	23.5%	66.7%	43.5%	63.3%
Painter	18.5%	22.8%	37.9%	40.8%	59.6%
Plumber/Pipefitter	16.9%	29.6%	43.0%	44.9%	60.0%
Roofer	16.7%	22.2%	40.0%	34.8%	53.3%
Sheetmetal Worker	66.7%	20.0%	47.1%	55.0%	62.5%
Maintenance:					
Chief/Superint. of Maint	8.6%	20.0%	13.0%	11.4%	13.6%
General/Zone Maint. Work	23.5%	41.5%	46.4%	40.0%	54.1%
Elevator Mechanic	20.0%	0.0%	13.0%	35.3%	60.0%
Vehicle/Equip Mechanic/Operator	20.3%	32.9%	41.0%	42.9%	58.5%
Storekeeper/Expediter	17.0%	19.0%	43.5%	46.2%	45.0%
Laborer	21.4%	26.7%	41.7%	40.6%	58.3%
Custodial:					
Custodial Superintendent	3.9%	16.7%	10.7%	6.5%	11.9%
Custodial Supervisor/Foreman	8.1%	18.2%	20.8%	16.3%	29.8%
Custodian/Housekeeper	16.3%	32.2%	44.8%	40.4%	60.4%
Grounds:					
Grounds Superintendent	0.0%	9.6%	14.8%	8.6%	10.5%
Grounds Supervisor/Foreman	8.7%	17.4%	22.1%	19.5%	26.2%
Groundskeeper	15.2%	29.8%	44.7%	40.0%	59.6%
Other:					
Utilities Supervisor/Manager	8.6%	16.7%	17.6%	13.9%	15.4%
HVAC/Controls Technician	21.3%	26.3%	39.1%	34.9%	60.5%
Utilities Operator/Maintenance	26.2%	35.6%	42.0%	39.5%	60.5%

AVERAGE HOURLY CHARGEBACK RATE BY FUNDING SOURCE

	Private	Public	All Institutions
Administration:			
Chief Facilities Officer	$25.77	$30.17	$27.97
Assoc/Asst Chief	$25.99	$27.18	$26.58
Business/Budget Manager	$16.55	$21.73	$19.14
Human Resources Manager	$23.03	$24.55	$23.79
Training Officer	$0.00	$21.33	$10.67
Computer/Telecom Specialist	$11.52	$23.32	$17.42
Computer Programmer/Analyst	$15.16	$22.21	$18.69
Other Admin. Managers	$15.42	$20.20	$17.81
Secretarial/Clerical	$12.49	$14.22	$13.36
Construction/Renovation:			
Architect/Planner	$33.52	$34.43	$33.97
Facil. Planning/Construction	$29.36	$27.69	$28.52
Planner/Estimator	$30.44	$25.28	$27.86
Project Coordinator/Manager	$31.10	$32.66	$31.88
Trades:			
Shop Supervisor/Foreman	$19.68	$21.97	$20.83
Carpenter	$17.92	$19.79	$18.86
Electrician	$18.81	$20.87	$19.84
Locksmith	$19.57	$19.54	$19.56
Machinist/Welder	$23.27	$22.42	$22.85
Mason	$22.49	$21.36	$21.92
Painter	$18.20	$19.38	$18.79
Plumber/Pipefitter	$19.06	$21.12	$20.09
Roofer	$18.64	$22.25	$20.45
Sheetmetal Worker	$26.69	$24.91	$25.80
Maintenance:			
Chief/Superint. of Maint	$20.01	$21.59	$20.80
General/Zone Maint. Work	$18.07	$18.74	$18.40
Elevator Mechanic	$20.93	$29.60	$25.27
Vehicle/Equip Mechanic/Operator	$17.86	$17.84	$17.85
Storekeeper/Expediter	$16.91	$14.37	$15.64
Laborer	$12.26	$15.80	$14.03
Custodial:			
Custodial Superintendent	$19.17	$18.67	$18.92
Custodial Supervisor/Foreman	$13.58	$14.73	$14.15
Custodian/Housekeeper	$11.83	$14.04	$12.93
Grounds:			
Grounds Superintendent	$14.16	$20.47	$17.31
Grounds Supervisor/Foreman	$15.61	$16.78	$16.19
Groundskeeper	$14.08	$14.94	$14.51
Other:			
Utilities Supervisor/Manager	$18.44	$23.02	$20.73
HVAC/Controls Technician	$20.03	$19.58	$19.81
Utilities Operator/Maintenance	$18.73	$18.83	$18.78

	Research	Doctoral	Masters	Baccalaureate	Associate of Arts	Specialized	Other/ Unknown
Administration:							
Chief Facilities Officer	$0.00	$27.17	$30.50	$28.78	$27.33	$21.89	$41.58
Assoc/Asst Chief	$80.00	$24.48	$26.61	$32.50	$22.02	$17.33	$25.41
Business/Budget Manager	$35.00	$20.85	$17.29	$0.00	$32.04	$17.00	$25.10
Human Resources Manager	$35.00	$20.95	$19.25	$0.00	$20.94	$17.00	$40.00
Training Officer	$35.00	$0.00	$7.66	$0.00	$0.00	$0.00	$0.00
Computer/Telecom Specialist	$50.00	$12.23	$20.26	$0.00	$13.58	$0.00	$12.08
Computer Programmer/Analyst	$42.50	$31.50	$15.46	$0.00	$15.87	$0.00	$18.77
Other Admin. Managers	$50.00	$17.69	$18.31	$20.08	$16.01	$14.75	$20.52
Secretarial/Clerical	$26.00	$12.17	$12.90	$13.09	$14.42	$13.85	$14.50
Construction/Renovation:							
Architect/Planner	$47.79	$34.77	$25.10	$25.00	$46.33	$40.00	$29.16
Facil. Planning/Construction	$37.13	$31.37	$23.79	$0.00	$18.82	$17.00	$23.52
Planner/Estimator	$34.36	$27.50	$19.91	$0.00	$12.60	$15.75	$30.20
Project Coordinator/Manager	$57.68	$27.99	$24.92	$26.00	$21.08	$35.00	$30.42
Trades:							
Shop Supervisor/Foreman	$31.05	$20.61	$18.28	$20.83	$17.96	$24.40	$24.64
Carpenter	$25.93	$19.43	$16.86	$17.17	$14.32	$20.52	$18.13
Electrician	$26.99	$19.81	$18.00	$18.10	$17.27	$21.23	$18.28
Locksmith	$24.53	$18.94	$16.59	$19.23	$16.91	$19.93	$18.31
Machinist/Welder	$25.91	$18.88	$18.52	$21.42	$0.00	$25.37	$23.54
Mason	$24.71	$19.20	$19.65	$12.95	$0.00	$18.74	$22.40
Painter	$24.58	$18.64	$16.55	$17.69	$13.89	$21.44	$17.44
Plumber/Pipefitter	$27.74	$20.09	$17.82	$18.74	$15.29	$21.87	$19.14
Roofer	$25.78	$15.77	$17.19	$16.43	$9.79	$19.39	$19.73
Sheetmetal Worker	$28.15	$17.92	$21.85	$0.00	$10.88	$25.79	$21.59
Maintenance:							
Chief/Superint. of Maint	$35.50	$16.81	$19.64	$20.99	$20.52	$21.07	$27.35
General/Zone Maint. Work	$24.72	$16.59	$15.19	$18.16	$19.08	$18.58	$16.88
Elevator Mechanic	$30.92	$19.99	$22.93	$0.00	$0.00	$23.72	$32.99
Vehicle/Equip Mechanic/Operator	$24.32	$17.56	$15.94	$15.03	$14.28	$18.11	$17.79
Storekeeper/Expediter	$19.12	$13.09	$13.76	$16.31	$12.23	$18.73	$17.47
Laborer	$17.87	$16.67	$12.41	$9.61	$13.45	$17.83	$16.23
Custodial:							
Custodial Superintendent	$35.00	$19.53	$18.42	$18.68	$15.44	$19.40	$24.23
Custodial Supervisor/Foreman	$18.73	$13.14	$13.07	$12.52	$14.45	$16.70	$16.85
Custodian/Housekeeper	$13.76	$10.87	$11.41	$11.96	$18.85	$14.48	$13.24
Grounds:							
Grounds Superintendent	$40.35	$13.58	$17.62	$18.31	$18.66	$19.52	$0.00
Grounds Supervisor/Foreman	$23.04	$15.47	$15.26	$15.20	$14.26	$19.31	$15.08
Groundskeeper	$18.67	$14.09	$13.51	$13.61	$13.53	$14.61	$14.14
Other:							
Utilities Supervisor/Manager	$37.39	$17.82	$21.52	$17.56	$8.90	$23.13	$25.65
HVAC/Controls Technician	$25.93	$18.03	$17.21	$19.21	$17.25	$19.79	$21.09
Utilities Operator/Maintenance	$25.33	$17.41	$17.27	$18.50	$11.84	$20.05	$18.77

ADDITIONAL STATISTICS 3C **AVERAGE HOURLY CHARGEBACK RATE BY REGION**

	Eastern	South-eastern	Midwest	Central	Rocky Mountain	Pacific Coast
Administration:						
Chief Facilities Officer	$39.29	$24.63	$33.01	$26.76	$29.91	$26.50
Assoc/Asst Chief	$30.19	$18.61	$42.52	$24.81	$20.04	$31.91
Business/Budget Manager	$17.12	$15.64	$29.68	$16.56	$12.08	$23.51
Human Resources Manager	$13.50	$21.02	$37.50	$20.85	$0.00	$20.94
Training Officer	$0.00	$0.00	$35.00	$7.66	$0.00	$0.00
Computer/Telecom Specialist	$9.00	$25.96	$0.00	$11.50	$12.08	$26.26
Computer Programmer/Analyst	$16.72	$15.16	$34.25	$14.46	$22.55	$16.03
Other Admin. Managers	$18.99	$12.23	$26.11	$14.87	$15.78	$27.85
Secretarial/Clerical	$15.12	$10.74	$16.45	$10.00	$13.41	$17.41
Construction/Renovation:						
Architect/Planner	$26.50	$23.16	$41.94	$36.55	$35.80	$38.16
Facil. Planning/Construction	$23.86	$24.36	$36.83	$20.96	$27.98	$33.01
Planner/Estimator	$22.56	$20.70	$34.48	$17.04	$30.13	$33.67
Project Coordinator/Manager	$28.49	$25.42	$45.16	$24.59	$27.09	$43.21
Trades:						
Shop Supervisor/Foreman	$20.56	$17.30	$25.47	$16.24	$22.77	$30.37
Carpenter	$19.56	$14.67	$22.51	$15.12	$19.89	$26.86
Electrician	$20.37	$15.48	$22.89	$15.67	$22.04	$28.91
Locksmith	$20.22	$15.76	$20.54	$15.56	$20.84	$26.97
Machinist/Welder	$24.51	$17.14	$24.45	$18.38	$25.44	$31.51
Mason	$22.51	$17.08	$24.65	$18.16	$17.98	$39.06
Painter	$19.08	$14.82	$22.12	$14.80	$20.41	$25.90
Plumber/Pipefitter	$19.73	$16.00	$24.75	$15.64	$21.32	$29.22
Roofer	$22.87	$15.23	$27.60	$16.66	$21.33	$30.42
Sheetmetal Worker	$26.68	$18.79	$26.46	$18.33	$27.40	$35.47
Maintenance:						
Chief/Superint. of Maint	$24.78	$17.37	$27.75	$16.56	$19.10	$23.40
General/Zone Maint. Work	$18.73	$15.00	$19.31	$13.29	$17.02	$30.86
Elevator Mechanic	$28.36	$22.09	$28.63	$18.26	$26.57	$42.22
Vehicle/Equip Mechanic/Operator	$18.85	$16.44	$19.00	$13.04	$20.23	$22.59
Storekeeper/Expediter	$18.94	$11.13	$16.05	$11.66	$10.16	$19.84
Laborer	$14.92	$12.08	$16.82	$11.96	$17.72	$21.39
Custodial:						
Custodial Superintendent	$20.15	$16.08	$23.36	$16.22	$15.51	$19.74
Custodial Supervisor/Foreman	$15.64	$11.15	$17.37	$11.42	$16.54	$18.71
Custodian/Housekeeper	$13.86	$9.21	$13.77	$9.08	$11.81	$25.69
Grounds:						
Grounds Superintendent	$21.39	$15.87	$25.17	$16.10	$30.70	$19.08
Grounds Supervisor/Foreman	$18.28	$12.82	$19.66	$11.55	$18.47	$21.74
Groundskeeper	$16.39	$11.10	$16.31	$10.09	$14.55	$21.67
Other:						
Utilities Supervisor/Manager	$23.67	$17.22	$23.13	$14.16	$22.35	$37.58
HVAC/Controls Technician	$20.67	$16.74	$21.32	$15.67	$19.73	$28.51
Utilities Operator/Maintenance	$19.18	$13.69	$20.56	$12.74	$20.19	$30.16

ADDITIONAL STATISTICS 3D

AVERAGE HOURLY CHARGEBACK RATE BY STUDENT ENROLLMENT

	0 to 1,999	2,000 to 4,999	5,000 to 11,999	12,000 to 19,999	20,000 plus
Administration:					
Chief Facilities Officer	$24.96	$27.74	$32.03	$33.95	$42.21
Assoc/Asst Chief	$18.10	$22.46	$26.49	$29.74	$43.09
Business/Budget Manager	$21.00	$18.15	$19.56	$12.92	$29.12
Human Resources Manager	$24.86	$17.00	$20.95	$0.00	$35.00
Training Officer	$0.00	$0.00	$0.00	$0.00	$21.33
Computer/Telecom Specialist	$13.08	$0.00	$12.35	$35.85	$50.00
Computer Programmer/Analyst	$18.49	$19.30	$20.37	$12.92	$29.61
Other Admin. Managers	$13.00	$16.83	$18.05	$21.22	$29.05
Secretarial/Clerical	$13.30	$13.57	$13.52	$15.65	$15.74
Construction/Renovation:					
Architect/Planner	$34.50	$48.24	$31.80	$24.24	$37.91
Facil. Planning/Construction	$21.90	$21.27	$26.83	$25.60	$37.14
Planner/Estimator	$14.50	$22.25	$20.79	$29.92	$28.95
Project Coordinator/Manager	$44.00	$30.76	$27.74	$29.11	$43.79
Trades:					
Shop Supervisor/Foreman	$21.11	$20.22	$19.00	$18.54	$29.37
Carpenter	$17.15	$17.87	$18.52	$19.92	$24.12
Electrician	$18.15	$18.91	$19.95	$20.53	$25.02
Locksmith	$19.83	$18.16	$18.41	$19.71	$22.08
Machinist/Welder	$26.20	$20.15	$20.48	$20.17	$26.09
Mason	$16.69	$19.29	$22.72	$19.99	$24.26
Painter	$18.67	$16.08	$17.90	$19.56	$23.62
Plumber/Pipefitter	$18.80	$18.69	$19.93	$20.63	$25.74
Roofer	$13.05	$19.30	$17.16	$21.60	$25.59
Sheetmetal Worker	$29.57	$19.08	$22.75	$25.11	$26.26
Maintenance:					
Chief/Superint. of Maint	$20.79	$18.92	$20.02	$19.40	$35.06
General/Zone Maint. Work	$17.65	$16.81	$16.07	$21.44	$21.50
Elevator Mechanic	$45.00	$19.25	$22.42	$29.01	$31.37
Vehicle/Equip Mechanic/Operator	$15.63	$16.07	$17.96	$17.63	$21.96
Storekeeper/Expediter	$17.23	$13.75	$15.29	$13.88	$15.85
Laborer	$13.49	$13.51	$14.23	$15.07	$17.78
Custodial:					
Custodial Superintendent	$18.63	$16.42	$17.11	$19.97	$28.75
Custodial Supervisor/Foreman	$14.40	$13.46	$12.93	$15.40	$17.79
Custodian/Housekeeper	$12.19	$12.38	$11.53	$18.43	$13.82
Grounds:					
Grounds Superintendent	$13.50	$19.88	$16.58	$14.84	$33.51
Grounds Supervisor/Foreman	$14.76	$16.05	$15.55	$17.40	$20.71
Groundskeeper	$12.81	$14.21	$13.45	$17.10	$17.27
Other:					
Utilities Supervisor/Manager	$17.55	$19.75	$19.13	$23.37	$32.58
HVAC/Controls Technician	$18.78	$18.30	$18.38	$19.35	$25.25
Utilities Operator/Maintenance	$18.52	$19.06	$15.96	$18.40	$22.93

PERCENT CONTRACTED BY FUNDING SOURCE

	Private	Public	All Institutions
Administration:			
Chief Facilities Officer	6.5%	8.6%	7.5%
Assoc/Asst Chief	8.2%	7.0%	7.6%
Business/Budget Manager	8.3%	1.9%	5.1%
Human Resources Manager	28.6%	4.9%	16.7%
Training Officer	50.0%	2.5%	26.3%
Computer/Telecom Specialist	8.0%	2.7%	5.4%
Computer Programmer/Analyst	9.5%	3.4%	6.4%
Other Admin. Managers	8.2%	7.0%	7.6%
Secretarial/Clerical	5.1%	2.3%	3.7%
Construction/Renovation:			
Architect/Planner	12.1%	8.3%	10.2%
Facil. Planning/Construction	3.4%	3.8%	3.6%
Planner/Estimator	0.0%	3.3%	1.7%
Project Coordinator/Manager	11.4%	5.5%	8.4%
Trades:			
Shop Supervisor/Foreman	7.3%	1.9%	4.6%
Carpenter	8.1%	1.5%	4.8%
Electrician	9.0%	1.9%	5.4%
Locksmith	7.5%	1.7%	4.6%
Machinist/Welder	14.3%	1.0%	7.6%
Mason	8.7%	1.3%	5.0%
Painter	7.9%	2.2%	5.0%
Plumber/Pipefitter	8.4%	2.2%	5.3%
Roofer	15.4%	9.3%	12.4%
Sheetmetal Worker	12.5%	1.6%	7.0%
Maintenance:			
Chief/Superint. of Maint	6.4%	2.3%	4.4%
General/Zone Maint. Work	8.1%	0.9%	4.5%
Elevator Mechanic	70.6%	42.6%	56.6%
Vehicle/Equip Mechanic/Operator	7.1%	2.8%	4.9%
Storekeeper/Expediter	8.8%	1.2%	5.0%
Laborer	7.3%	2.7%	5.0%
Custodial:			
Custodial Superintendent	22.8%	7.0%	14.9%
Custodial Supervisor/Foreman	15.4%	7.3%	11.4%
Custodian/Housekeeper	17.1%	5.8%	11.5%
Grounds:			
Grounds Superintendent	7.0%	1.9%	4.4%
Grounds Supervisor/Foreman	5.7%	1.9%	3.8%
Groundskeeper	7.2%	1.0%	4.1%
Other:			
Utilities Supervisor/Manager	9.3%	4.4%	6.8%
HVAC/Controls Technician	6.1%	1.8%	4.0%
Utilities Operator/Maintenance	6.2%	1.2%	3.7%

PERCENT CONTRACTED BY INSTITUTION TYPE

	Research	Doctoral	Masters	Baccalaureate	Associate of Arts	Specialized	Other/ Unknown
Administration:							
Chief Facilities Officer	3.8%	7.7%	9.3%	5.3%	10.3%	2.8%	12.5%
Assoc/Asst Chief	2.2%	6.9%	6.2%	12.1%	10.5%	6.3%	7.7%
Business/Budget Manager	2.1%	0.0%	2.0%	5.9%	3.1%	13.3%	7.7%
Human Resources Manager	6.3%	12.5%	20.0%	25.0%	13.3%	0.0%	0.0%
Training Officer	4.0%	0.0%	0.0%	50.0%	0.0%	0.0%	0.0%
Computer/Telecom Specialist	3.6%	0.0%	10.5%	12.5%	0.0%	0.0%	0.0%
Computer Programmer/Analyst	2.7%	0.0%	4.3%	20.0%	6.7%	0.0%	10.0%
Other Admin. Managers	2.3%	5.3%	7.5%	8.3%	14.3%	6.7%	7.1%
Secretarial/Clerical	2.0%	2.6%	2.9%	4.5%	4.0%	3.2%	0.0%
Construction/Renovation:							
Architect/Planner	5.7%	0.0%	2.4%	26.7%	31.3%	16.7%	0.0%
Facil. Planning/Construction	6.7%	0.0%	2.4%	0.0%	11.1%	11.1%	0.0%
Planner/Estimator	2.6%	0.0%	0.0%	0.0%	12.5%	12.5%	0.0%
Project Coordinator/Manager	2.6%	3.7%	0.0%	11.1%	17.4%	25.0%	6.7%
Trades:							
Shop Supervisor/Foreman	4.0%	0.0%	4.5%	4.7%	3.8%	4.5%	0.0%
Carpenter	1.9%	2.7%	3.8%	6.9%	3.5%	4.5%	0.0%
Electrician	1.9%	2.7%	2.9%	10.1%	4.4%	4.2%	0.0%
Locksmith	2.1%	0.0%	3.7%	2.3%	10.7%	14.3%	0.0%
Machinist/Welder	2.5%	0.0%	3.6%	6.7%	0.0%	25.0%	0.0%
Mason	0.0%	0.0%	3.8%	10.0%	0.0%	14.3%	0.0%
Painter	0.0%	0.0%	4.2%	10.3%	5.0%	4.5%	0.0%
Plumber/Pipefitter	1.9%	0.0%	4.2%	9.5%	5.0%	4.3%	0.0%
Roofer	2.5%	0.0%	12.5%	25.0%	50.0%	33.3%	0.0%
Sheetmetal Worker	0.0%	11.1%	8.3%	0.0%	0.0%	16.7%	0.0%
Maintenance:							
Chief/Superint. of Maint	4.3%	3.4%	0.0%	5.9%	4.8%	4.8%	0.0%
General/Zone Maint. Work	4.8%	3.6%	1.4%	7.3%	1.2%	4.8%	0.0%
Elevator Mechanic	35.7%	27.3%	70.6%	100.0%	71.4%	40.0%	20.0%
Vehicle/Equip Mechanic/Operator	0.0%	0.0%	2.4%	8.9%	6.3%	13.3%	0.0%
Storekeeper/Expediter	0.0%	4.2%	1.6%	8.8%	2.5%	16.7%	0.0%
Laborer	2.4%	4.2%	4.1%	0.0%	4.8%	18.2%	0.0%
Custodial:							
Custodial Superintendent	8.0%	6.7%	16.1%	16.3%	10.8%	11.8%	5.6%
Custodial Supervisor/Foreman	9.3%	5.6%	10.5%	11.3%	7.8%	15.4%	14.3%
Custodian/Housekeeper	7.4%	2.8%	11.8%	12.2%	7.9%	15.6%	4.2%
Grounds:							
Grounds Superintendent	2.4%	3.6%	4.3%	3.0%	5.3%	0.0%	0.0%
Grounds Supervisor/Foreman	4.2%	3.1%	1.4%	2.2%	2.7%	5.6%	9.1%
Groundskeeper	2.0%	2.7%	3.8%	4.3%	2.3%	4.0%	0.0%
Other:							
Utilities Supervisor/Manager	4.7%	3.1%	3.1%	4.0%	8.3%	23.1%	7.7%
HVAC/Controls Technician	2.2%	2.8%	1.2%	4.0%	5.7%	5.3%	0.0%
Utilities Operator/Maintenance	0.0%	3.1%	2.8%	3.0%	0.0%	22.2%	0.0%

ADDITIONAL STATISTICS 4C

PERCENT CONCTRACTED BY REGION

	Eastern	South-eastern	Midwest	Central	Rocky Mountain	Pacific Coast
Administration:						
Chief Facilities Officer	14.3%	5.7%	8.0%	3.8%	5.7%	3.7%
Assoc/Asst Chief	7.7%	8.2%	10.9%	3.6%	13.3%	4.0%
Business/Budget Manager	2.1%	5.3%	2.4%	6.1%	5.9%	0.0%
Human Resources Manager	7.1%	20.0%	12.5%	10.0%	0.0%	0.0%
Training Officer	0.0%	0.0%	7.1%	20.0%	0.0%	0.0%
Computer/Telecom Specialist	4.8%	0.0%	10.5%	5.9%	0.0%	0.0%
Computer Programmer/Analyst	0.0%	4.8%	12.5%	5.0%	8.3%	0.0%
Other Admin. Managers	5.9%	8.8%	11.4%	6.1%	6.3%	4.3%
Secretarial/Clerical	5.6%	2.5%	3.3%	2.6%	2.9%	0.0%
Construction/Renovation:						
Architect/Planner	9.1%	6.5%	6.9%	16.1%	11.1%	5.6%
Facil. Planning/Construction	5.4%	0.0%	4.2%	4.2%	0.0%	7.1%
Planner/Estimator	4.3%	0.0%	0.0%	5.0%	0.0%	7.1%
Project Coordinator/Manager	6.5%	9.4%	5.6%	7.7%	9.1%	5.3%
Trades:						
Shop Supervisor/Foreman	8.3%	1.8%	1.8%	3.7%	0.0%	0.0%
Carpenter	7.2%	2.6%	4.3%	2.6%	3.3%	0.0%
Electrician	8.5%	2.6%	4.2%	2.7%	3.6%	0.0%
Locksmith	8.1%	2.2%	2.1%	2.2%	6.3%	0.0%
Machinist/Welder	10.0%	0.0%	4.0%	7.4%	0.0%	0.0%
Mason	3.3%	0.0%	3.8%	6.3%	0.0%	0.0%
Painter	7.7%	3.0%	5.3%	1.5%	4.2%	0.0%
Plumber/Pipefitter	8.2%	1.6%	6.8%	1.5%	4.2%	0.0%
Roofer	22.7%	0.0%	21.4%	6.7%	0.0%	0.0%
Sheetmetal Worker	5.9%	0.0%	9.5%	0.0%	0.0%	0.0%
Maintenance:						
Chief/Superint. of Maint	5.6%	1.6%	3.2%	4.7%	4.5%	0.0%
General/Zone Maint. Work	6.8%	2.2%	0.0%	3.8%	4.5%	0.0%
Elevator Mechanic	65.0%	54.5%	35.0%	58.3%	33.3%	37.5%
Vehicle/Equip Mechanic/Operator	6.4%	0.0%	5.7%	5.7%	4.3%	0.0%
Storekeeper/Expediter	5.0%	2.2%	2.4%	2.4%	5.9%	4.2%
Laborer	8.5%	4.0%	0.0%	6.1%	0.0%	0.0%
Custodial:						
Custodial Superintendent	15.9%	14.7%	12.3%	11.5%	10.0%	0.0%
Custodial Supervisor/Foreman	13.5%	11.3%	9.1%	8.3%	7.4%	2.3%
Custodian/Housekeeper	15.1%	8.8%	7.6%	7.5%	5.4%	5.9%
Grounds:						
Grounds Superintendent	8.2%	5.1%	0.0%	2.4%	0.0%	0.0%
Grounds Supervisor/Foreman	6.0%	1.9%	1.6%	3.6%	4.3%	0.0%
Groundskeeper	6.4%	2.3%	2.3%	1.3%	3.1%	0.0%
Other:						
Utilities Supervisor/Manager	9.4%	5.7%	6.1%	4.5%	0.0%	0.0%
HVAC/Controls Technician	6.4%	3.2%	1.7%	1.7%	4.2%	0.0%
Utilities Operator/Maintenance	3.6%	2.4%	1.9%	4.9%	0.0%	0.0%

	0 to 1,999	2,000 to 4,999	5,000 to 11,999	12,000 to 19,999	20,000 plus
Administration:					
Chief Facilities Officer	6.3%	11.3%	10.1%	5.8%	2.1%
Assoc/Asst Chief	11.6%	7.7%	8.2%	5.4%	2.6%
Business/Budget Manager	11.6%	0.0%	1.8%	2.6%	0.0%
Human Resources Manager	25.0%	0.0%	14.3%	8.3%	0.0%
Training Officer	33.3%	0.0%	0.0%	10.0%	0.0%
Computer/Telecom Specialist	4.8%	7.1%	4.5%	5.6%	0.0%
Computer Programmer/Analyst	15.0%	0.0%	3.8%	4.0%	0.0%
Other Admin. Managers	11.9%	9.8%	7.7%	3.0%	2.9%
Secretarial/Clerical	5.2%	3.4%	2.8%	2.0%	0.0%
Construction/Renovation:					
Architect/Planner	35.3%	12.0%	4.2%	9.7%	0.0%
Facil. Planning/Construction	16.7%	5.3%	0.0%	6.5%	0.0%
Planner/Estimator	11.1%	0.0%	0.0%	7.1%	0.0%
Project Coordinator/Manager	21.7%	6.5%	4.0%	9.4%	0.0%
Trades:					
Shop Supervisor/Foreman	8.7%	4.7%	1.2%	2.3%	0.0%
Carpenter	7.4%	4.2%	3.2%	0.0%	0.0%
Electrician	9.8%	4.0%	3.0%	0.0%	0.0%
Locksmith	9.6%	6.0%	2.7%	0.0%	0.0%
Machinist/Welder	20.0%	0.0%	2.6%	0.0%	0.0%
Mason	22.2%	0.0%	4.2%	0.0%	0.0%
Painter	8.6%	6.3%	2.3%	0.0%	0.0%
Plumber/Pipefitter	11.2%	4.9%	1.2%	0.0%	0.0%
Roofer	50.0%	33.3%	10.0%	0.0%	3.3%
Sheetmetal Worker	16.7%	0.0%	5.9%	5.0%	0.0%
Maintenance:					
Chief/Superint. of Maint	5.7%	0.0%	5.8%	4.5%	0.0%
General/Zone Maint. Work	4.7%	3.1%	2.9%	2.5%	0.0%
Elevator Mechanic	90.0%	75.0%	52.2%	47.1%	15.0%
Vehicle/Equip Mechanic/Operator	10.9%	4.3%	1.3%	0.0%	2.4%
Storekeeper/Expediter	10.6%	2.4%	1.6%	2.6%	0.0%
Laborer	7.1%	4.4%	6.3%	0.0%	0.0%
Custodial:					
Custodial Superintendent	22.1%	9.1%	15.5%	4.3%	0.0%
Custodial Supervisor/Foreman	16.2%	7.1%	11.9%	4.1%	4.3%
Custodian/Housekeeper	15.0%	5.9%	10.5%	3.8%	4.2%
Grounds:					
Grounds Superintendent	4.3%	5.8%	3.3%	2.9%	0.0%
Grounds Supervisor/Foreman	4.3%	2.9%	3.9%	2.4%	0.0%
Groundskeeper	6.4%	2.6%	1.9%	0.0%	0.0%
Other:					
Utilities Supervisor/Manager	14.3%	2.8%	7.4%	2.8%	0.0%
HVAC/Controls Technician	5.3%	3.9%	3.4%	0.0%	0.0%
Utilities Operator/Maintenance	7.1%	0.0%	2.9%	0.0%	2.6%

ADDITIONAL STATISTICS 5A **AVERAGE FTE STAFFING BY FUNDING SOURCE**

	Private	Public	All Institutions
Administration:			
Chief Facilities Officer	1.02	1.02	1.02
Assoc/Asst Chief	1.60	2.11	1.86
Business/Budget Manager	1.29	1.47	1.38
Human Resources Manager	1.00	1.09	1.04
Training Officer	1.00	2.04	1.52
Computer/Telecom Specialist	1.12	1.53	1.33
Computer Programmer/Analyst	1.10	1.90	1.50
Other Admin. Managers	3.29	3.85	3.57
Secretarial/Clerical	3.94	6.83	5.39
Construction/Renovation:			
Architect/Planner	2.05	4.30	3.17
Facil. Planning/Construction	2.46	4.11	3.29
Planner/Estimator	1.59	3.01	2.30
Project Coordinator/Manager	2.17	3.41	2.79
Trades:			
Shop Supervisor/Foreman	2.92	6.14	4.53
Carpenter	3.55	6.27	4.91
Electrician	3.40	7.27	5.33
Locksmith	1.52	2.21	1.86
Machinist/Welder	2.92	2.88	2.90
Mason	1.85	3.39	2.62
Painter	2.93	5.08	4.00
Plumber/Pipefitter	3.25	6.82	5.04
Roofer	2.55	2.78	2.67
Sheetmetal Worker	2.71	4.22	3.47
Maintenance:			
Chief/Superint. of Maint	1.36	1.63	1.50
General/Zone Maint. Work	6.47	10.47	8.47
Elevator Mechanic	1.83	3.58	2.71
Vehicle/Equip Mechanic/Operator	2.48	6.12	4.30
Storekeeper/Expediter	2.68	4.43	3.55
Laborer	5.06	7.60	6.33
Custodial:			
Custodial Superintendent	1.23	1.19	1.21
Custodial Supervisor/Foreman	3.56	6.39	4.97
Custodian/Housekeeper	37.88	57.98	47.93
Grounds:			
Grounds Superintendent	1.07	1.09	1.08
Grounds Supervisor/Foreman	1.53	2.33	1.93
Groundskeeper	8.19	11.14	9.66
Other:			
Utilities Supervisor/Manager	1.37	2.54	1.95
HVAC/Controls Technician	4.31	6.96	5.64
Utilities Operator/Maintenance	5.87	13.52	9.70

ADDITIONAL STATISTICS 5B AVERAGE FTE STAFFING BY INSTITUTION TYPE

	Research	Doctoral	Masters	Baccal-aureate	Associate of Arts	Special-ized	Other/ Unknown
Administration:							
Chief Facilities Officer	1.04	1.00	1.03	1.01	1.02	1.06	1.00
Assoc/Asst Chief	3.47	2.69	1.63	1.30	1.30	1.56	2.00
Business/Budget Manager	2.36	1.34	1.02	1.06	0.92	1.54	1.50
Human Resources Manager	1.16	0.91	1.00	1.00	0.94	1.33	1.00
Training Officer	1.25	1.00	0.83	1.00	18.00	1.00	1.00
Computer/Telecom Specialist	2.00	1.55	1.21	1.25	1.02	1.22	1.00
Computer Programmer/Analyst	2.53	1.21	1.13	1.20	1.93	1.17	1.40
Other Admin. Managers	5.95	2.84	1.88	3.31	4.18	4.00	3.77
Secretarial/Clerical	21.47	5.74	3.73	3.30	3.03	4.81	7.65
Construction/Renovation:							
Architect/Planner	8.09	2.92	2.12	0.97	1.27	7.45	2.44
Facil. Planning/Construction	7.86	2.35	2.30	1.57	1.00	3.67	5.31
Planner/Estimator	4.70	1.79	1.41	1.00	1.14	3.38	1.57
Project Coordinator/Manager	6.05	2.88	2.03	1.33	1.19	4.27	2.80
Trades:							
Shop Supervisor/Foreman	14.52	5.44	3.48	2.04	1.71	5.24	4.37
Carpenter	15.91	6.86	3.75	2.62	1.86	6.14	6.22
Electrician	21.18	6.84	3.82	2.13	1.74	4.92	8.35
Locksmith	3.90	2.00	1.52	1.10	1.16	1.85	2.13
Machinist/Welder	5.83	1.44	1.22	0.94	1.25	2.43	3.18
Mason	5.07	1.91	1.76	1.22	1.00	2.67	1.60
Painter	11.94	5.08	2.85	2.19	1.56	5.40	4.21
Plumber/Pipefitter	18.88	5.86	3.12	2.07	1.42	4.48	6.95
Roofer	3.86	1.91	1.62	1.33	1.67	2.00	1.40
Sheetmetal Worker	5.90	1.31	1.27	1.00	1.00	3.40	3.50
Maintenance:							
Chief/Superint. of Maint	2.58	2.21	1.34	1.03	1.23	1.24	1.59
General/Zone Maint. Work	27.84	12.89	7.25	3.26	4.35	9.00	6.00
Elevator Mechanic	4.40	1.63	1.43	0.00	1.00	4.33	5.25
Vehicle/Equip Mechanic/Operator	15.33	4.92	3.57	1.48	2.21	5.79	5.64
Storekeeper/Expediter	7.07	4.88	2.56	1.58	2.05	8.64	5.82
Laborer	16.74	6.78	4.94	4.33	3.45	3.00	3.36
Custodial:							
Custodial Superintendent	1.35	1.27	1.21	1.02	1.07	1.25	1.56
Custodial Supervisor/Foreman	18.42	7.89	4.17	2.03	1.93	4.08	4.24
Custodian/Housekeeper	184.75	78.19	48.30	25.51	16.97	27.00	64.58
Grounds:							
Grounds Superintendent	1.20	1.14	1.06	1.03	1.08	1.00	1.00
Grounds Supervisor/Foreman	4.55	2.25	1.97	1.36	1.23	1.33	1.91
Groundskeeper	27.51	14.79	10.82	6.68	4.42	6.52	10.57
Other:							
Utilities Supervisor/Manager	4.83	1.94	1.57	1.08	1.26	2.25	1.92
HVAC/Controls Technician	16.47	8.66	3.94	2.91	2.38	7.16	8.46
Utilities Operator/Maintenance	26.64	9.28	7.99	4.25	4.82	19.63	13.46

AVERAGE FTE STAFFING BY REGION

	Eastern	Southeastern	Midwest	Central	Rocky Mountain	Pacific Coast
Administration:						
Chief Facilities Officer	1.05	1.01	1.00	1.03	1.00	1.04
Assoc/Asst Chief	1.86	2.49	2.04	1.78	1.71	1.58
Business/Budget Manager	1.37	1.57	1.52	1.29	1.44	1.37
Human Resources Manager	1.15	1.00	1.08	1.00	1.25	1.00
Training Officer	1.00	1.14	3.92	0.90	1.20	1.00
Computer/Telecom Specialist	1.00	2.18	1.42	1.31	1.11	1.47
Computer Programmer/Analyst	1.27	1.48	3.00	1.50	1.58	1.88
Other Admin. Managers	3.39	4.38	3.30	3.45	5.20	3.52
Secretarial/Clerical	5.07	7.80	6.35	4.95	5.52	5.50
Construction/Renovation:						
Architect/Planner	3.87	3.37	5.36	3.17	3.97	3.21
Facil. Planning/Construction	3.77	3.00	5.09	3.08	5.56	2.08
Planner/Estimator	3.00	4.22	3.00	1.80	1.83	1.62
Project Coordinator/Manager	2.73	4.29	2.14	2.58	2.00	4.83
Trades:						
Shop Supervisor/Foreman	3.69	5.91	6.61	5.48	5.71	4.03
Carpenter	4.83	6.87	6.68	4.67	4.03	3.52
Electrician	5.21	6.76	8.42	4.49	5.86	4.89
Locksmith	1.94	2.48	2.09	1.71	1.88	1.50
Machinist/Welder	3.76	2.32	3.58	2.19	2.40	2.79
Mason	2.11	3.14	3.32	2.29	2.50	19.25
Painter	3.34	6.05	5.20	4.13	3.92	3.32
Plumber/Pipefitter	4.65	6.02	9.11	4.25	4.92	4.87
Roofer	2.44	2.58	3.91	3.43	2.14	1.67
Sheetmetal Worker	3.67	3.62	6.61	1.77	2.17	3.60
Maintenance:						
Chief/Superint. of Maint	1.60	1.78	1.20	1.70	1.52	1.47
General/Zone Maint. Work	9.36	12.63	10.91	7.46	5.82	6.42
Elevator Mechanic	2.89	2.00	4.36	2.00	1.75	4.00
Vehicle/Equip Mechanic/Operator	4.65	6.06	7.09	4.27	4.00	3.13
Storekeeper/Expediter	3.67	4.17	4.02	5.03	3.06	2.65
Laborer	4.63	8.81	8.32	8.25	3.75	4.59
Custodial:						
Custodial Superintendent	1.17	1.35	1.08	1.25	1.25	1.03
Custodial Supervisor/Foreman	5.00	6.96	6.93	4.52	6.07	3.38
Custodian/Housekeeper	54.44	57.20	61.67	42.09	41.18	43.16
Grounds:						
Grounds Superintendent	1.04	1.19	1.07	1.07	1.00	1.05
Grounds Supervisor/Foreman	1.65	3.12	2.05	1.96	2.48	1.49
Groundskeeper	8.74	12.70	10.98	9.38	8.81	10.47
Other:						
Utilities Supervisor/Manager	2.24	2.37	2.61	1.91	2.31	1.94
HVAC/Controls Technician	4.91	7.59	7.83	5.71	5.67	4.58
Utilities Operator/Maintenance	11.35	11.88	16.65	9.80	8.71	6.10

ADDITIONAL STATISTICS 5D **AVERAGE FTE STAFFING BY STUDENT ENROLLMENT**

	0 to 1,999	2,000 to 4,999	5,000 to 11,999	12,000 to 19,999	20,000 plus
Administration:					
Chief Facilities Officer	1.02	1.00	1.03	1.04	1.04
Assoc/Asst Chief	1.38	1.25	1.82	2.57	3.51
Business/Budget Manager	1.14	1.11	1.13	1.34	2.44
Human Resources Manager	1.00	1.13	1.00	0.94	1.19
Training Officer	18.00	1.00	1.00	1.00	1.26
Computer/Telecom Specialist	1.06	1.22	1.41	1.17	2.19
Computer Programmer/Analyst	1.25	1.33	1.19	1.88	2.64
Other Admin. Managers	4.96	2.29	2.29	4.13	5.47
Secretarial/Clerical	3.62	2.80	4.24	10.10	19.49
Construction/Renovation:					
Architect/Planner	1.69	4.17	2.45	3.35	7.02
Facil. Planning/Construction	1.50	2.26	2.21	4.39	8.38
Planner/Estimator	1.44	2.89	1.63	2.38	4.63
Project Coordinator/Manager	1.91	1.94	2.84	4.09	4.38
Trades:					
Shop Supervisor/Foreman	2.03	3.02	3.99	6.48	14.03
Carpenter	2.46	3.01	4.60	8.45	15.26
Electrician	2.13	2.80	4.82	9.30	20.45
Locksmith	1.07	1.55	1.62	2.33	3.77
Machinist/Welder	1.67	2.17	2.06	2.33	5.36
Mason	1.00	1.81	2.00	2.95	5.16
Painter	2.48	2.53	3.57	5.85	10.65
Plumber/Pipefitter	1.90	2.88	4.13	7.98	18.14
Roofer	1.33	1.83	1.78	2.55	3.93
Sheetmetal Worker	3.00	1.60	1.75	2.45	6.52
Maintenance:					
Chief/Superint. of Maint	1.09	1.14	1.46	2.02	2.65
General/Zone Maint. Work	4.20	5.03	8.16	10.79	30.16
Elevator Mechanic	1.00	3.00	2.67	2.27	4.82
Vehicle/Equip Mechanic/Operator	1.46	2.57	3.72	6.17	16.77
Storekeeper/Expediter	2.36	2.69	2.84	5.11	7.69
Laborer	3.51	4.39	5.32	9.81	13.85
Custodial:					
Custodial Superintendent	1.08	1.05	1.31	1.13	1.51
Custodial Supervisor/Foreman	2.04	2.75	4.30	8.04	18.90
Custodian/Housekeeper	17.72	26.09	55.05	89.12	176.51
Grounds:					
Grounds Superintendent	1.00	1.02	1.10	1.06	1.30
Grounds Supervisor/Foreman	1.20	1.39	1.88	2.66	4.63
Groundskeeper	4.89	5.86	11.05	17.76	25.88
Other:					
Utilities Supervisor/Manager	1.12	1.51	1.47	2.54	5.05
HVAC/Controls Technician	3.41	3.12	5.46	8.95	16.05
Utilities Operator/Maintenance	4.30	6.67	9.16	12.12	28.41

ADDITIONAL STATISTICS 6 **CONTRACT PERCENTAGES**

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
By Funding Source:														
Private	5.21	5.98	31.76	11.71	9.35	21.01	11.01	13.71	47.92	62.55	25.73	6.46	14.01	8.69
Public	1.29	0.84	25.98	9.26	2.16	9.57	3.64	4.78	41.93	51.72	19.99	5.28	11.58	3.34
By Type of Institution:														
Research	1.85	2.22	0.56	0.00	3.23	6.33	2.56	2.22	23.49	50.00	20.00	0.26	3.06	2.09
Doctoral	1.85	3.57	6.67	0.08	4.87	8.82	7.24	8.39	33.09	39.13	8.50	12.50	4.76	4.76
Masters	1.34	0.10	23.09	5.73	4.24	14.34	4.97	1.85	43.96	52.17	15.14	4.52	9.47	2.39
Baccalaureate	5.92	7.14	36.70	22.00	8.58	14.75	6.54	14.29	36.40	49.55	22.64	1.79	10.00	6.90
Associate of Arts	2.70	2.55	61.37	21.77	1.90	12.80	4.78	11.67	57.65	63.21	23.42	9.62	17.29	9.00
Specialized	1.52	2.50	25.89	16.75	8.06	21.06	12.82	15.79	63.16	62.50	26.50	1.54	33.00	9.17
Other/Unknown	0.00	0.00	24.23	6.25	6.45	18.76	14.16	1.25	45.77	47.78	26.14	4.55	20.83	1.55
By Region:														
Eastern	4.90	4.35	37.81	11.08	7.29	17.38	7.04	4.10	46.75	57.88	27.04	5.38	8.43	7.69
Southeastern	1.08	2.78	12.04	4.35	4.69	15.00	5.63	4.83	39.54	43.75	29.26	8.23	14.87	8.42
Midwest	1.10	3.11	18.00	8.57	3.14	14.95	2.87	8.85	35.71	43.21	37.97	4.15	15.87	6.50
Central	2.00	0.00	17.35	3.95	1.92	11.57	7.31	4.85	51.16	67.50	5.59	0.00	4.35	2.16
Rocky Mountain	1.47	0.00	40.71	1.43	0.74	8.77	2.39	6.25	51.30	42.36	9.35	10.36	10.50	0.00
Pacific Coast	1.14	2.38	26.70	18.64	4.00	8.49	3.15	6.82	31.03	39.36	19.05	0.00	0.00	0.81
By Institution Size:														
0 - 1,999	4.68	6.73	53.14	22.22	6.31	16.69	8.81	12.28	45.93	45.71	23.71	7.33	15.31	8.33
2,000 - 4,999	0.33	0.73	27.25	9.07	3.08	15.70	4.40	6.84	51.72	67.79	26.51	2.12	8.65	4.77
5,000 - 11,999	3.11	4.14	26.57	5.74	4.53	14.84	5.07	4.14	38.90	48.19	20.35	6.45	9.50	9.44
12,000 - 19,999	0.66	0.00	15.20	7.42	2.98	7.15	0.91	0.10	45.13	45.81	20.00	4.35	0.00	1.26
20,000 +	0.00	0.00	3.97	3.45	1.13	6.61	2.13	4.17	20.21	4.44	0.00	2.00	7.38	0.13
All Institutions:	2.56	2.55	27.37	9.91	4.50	13.26	6.00	7.36	43.65	54.87	21.92	5.58	12.38	5.05

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
PRIVATE INSTITUTIONS:														
Research	20.5	8.5	8.8	10.8	91.1	184.4	29.0	22.9	4.0	1.6	29.0	3.0	3.3	13.1
Doctoral	6.8	4.0	4.3	3.0	40.9	60.2	14.7	12.8	3.0		70.0	1.5	2.0	5.7
Masters	4.7	1.5	4.3	2.5	19.0	42.6	10.0	5.0	1.7	1.0	6.6	1.2	1.7	3.6
Baccalaureate	9.2	1.6	1.3	1.3	12.5	25.5	6.7	4.0	1.1	1.0	7.5	1.8	1.4	4.4
Associate of Arts	4.0	5.4	1.0	1.5	12.7	16.2	6.0	3.3	2.7	2.0	8.9	2.5	3.0	10.3
Specialized	7.6	1.6	2.3	2.3	11.9	19.0	5.0	11.0	1.0	17.0	18.2	1.0	1.0	25.2
Other/Unknown	13.7		17.0	13.0	27.0	36.0	10.0	38.0			18.5			17.0
All types	8.2	2.7	3.7	3.0	20.2	39.2	8.8	8.8	1.8	3.0	12.2	1.8	1.7	7.8
PUBLIC INSTITUTIONS:														
Research	25.9	10.8	12.6	12.7	141.8	206.4	42.2	49.3	5.9	6.0	42.5	12.4	9.3	21.9
Doctoral	14.6	4.5	4.5	4.4	49.4	93.6	20.5	17.7	2.9	4.0	10.8	3.5	3.5	7.7
Masters	7.0	3.2	3.5	2.5	30.0	57.9	14.3	12.3	1.9	2.0	11.1	2.6	2.2	5.5
Baccalaureate	5.0	1.4	1.7	2.5	19.6	36.1	8.1	4.4	2.5		2.0	1.3	1.6	19.0
Associate of Arts	3.6	2.3	1.4	1.5	8.0	18.0	4.3	4.0	1.3	1.3	7.9	1.8	1.4	3.0
Specialized	9.7	6.0	10.9	7.3	68.9	50.4	10.2	28.0	2.0	5.3	29.0	1.0	1.0	11.9
Other/Unknown	10.2	4.2	6.5	2.9	39.3	89.2	12.6	20.9	1.5	1.7	20.0	3.3	3.9	8.4
All types	9.0	4.9	6.2	5.2	39.1	64.6	14.4	21.6	3.6	3.1	10.7	3.9	2.8	9.4
ALL FUNDING SOURCES:														
Research	25.0	10.4	12.1	12.5	134.0	202.6	40.4	45.1	5.6	4.7	35.8	10.8	8.2	20.4
Doctoral	12.4	4.4	4.4	4.0	47.0	84.8	19.1	16.4	2.9	4.0	22.6	3.2	3.2	7.4
Masters	6.3	2.6	3.6	2.5	26.5	53.2	12.9	10.9	1.8	1.8	9.3	2.4	2.1	5.0
Baccalaureate	8.7	1.6	1.3	1.4	13.2	26.6	6.8	4.1	1.3	1.0	7.0	1.8	1.4	5.0
Associate of Arts	3.6	2.7	1.4	1.5	8.4	17.8	4.4	4.0	1.8	1.3	7.9	1.9	1.5	3.7
Specialized	8.6	3.8	8.0	5.7	34.7	30.5	7.2	22.3	1.5	7.6	21.8	1.0	1.0	17.4
Other/Unknown	10.7	4.2	7.7	3.8	37.3	81.6	12.3	22.2	1.5	1.7	19.6	3.3	3.9	9.2
All types	8.8	4.1	5.6	4.7	32.9	56.4	12.6	18.2	3.0	3.1	11.3	3.4	2.5	8.9

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
Eastern Region														
Research	28.6	11.7	16.4	21.8	153.2	225.6	42.4	36.3	3.3	1.6	19.7	7.3	2.0	25.8
Doctoral	7.8	6.1	5.0	5.8	48.6	69.3	13.4	11.6	5.0	5.0	48.7	1.0	3.8	7.0
Masters	7.8	3.3	4.6	2.9	30.3	75.1	12.1	11.8	1.8	2.5	11.2	4.0	2.0	5.9
Baccalaur	12.5	1.8	1.3	1.5	15.5	35.0	7.9	4.6	1.0	1.0	11.6	1.3	1.1	2.3
Associate	3.3	1.4	1.1	1.3	7.9	20.7	4.1	4.6	1.1	1.0	8.6	1.5	1.2	6.2
Specialized	11.6	12.0	19.7	12.0	46.8	41.1	8.0	57.5	2.0	8.5	26.8	1.0		60.5
Other/Unkn	14.5	5.6	7.5	4.4	44.7	97.8	14.7	22.3	1.5	1.0	26.8	4.0	4.5	11.6
All types	9.6	4.2	6.5	5.2	32.2	60.4	11.0	14.8	2.2	2.9	16.0	3.0	1.9	10.5
Southeastern Region														
Research	23.4	8.2	9.5	12.2	126.4	200.3	50.9	49.1	6.5	5.0		2.6	6.4	15.4
Doctoral	10.5	2.8	4.6	2.7	43.0	86.0	22.2	15.0	3.0	1.0	9.0	2.0	1.5	7.2
Masters	7.1	2.3	4.2	2.7	29.0	56.2	16.1	9.0	2.1	1.0	12.5	2.5	2.6	6.1
Baccalaur	18.0	1.7	1.0	1.0	12.2	18.9	7.3	3.0	1.0		4.5	3.0	2.5	2.0
Associate	2.1	2.0	1.0	1.3	4.5	13.0	4.0	2.3		1.0	8.3	1.5	1.0	2.0
Specialized	5.6	2.8	3.3		38.1	32.8	9.1	18.2		3.0	9.7	1.0	1.0	9.0
All types	10.7	4.4	5.7	6.8	38.8	63.4	17.6	24.6	3.7	2.0	8.3	2.3	2.8	8.3
Midwest Region														
Research	27.4	9.8	14.3	10.1	175.4	270.6	40.7	66.4	7.7	10.0	84.0	27.2	12.0	32.3
Doctoral	20.1	4.8	5.1	4.1	52.9	127.3	22.4	19.3	2.7	5.0		4.5	3.0	8.5
Masters	5.4	3.0	2.7	2.1	23.3	42.6	9.8	13.1	1.1	1.0	5.8	2.3	1.6	3.0
Baccalaur	2.8	1.3	1.3	1.2	12.8	27.1	4.6	3.8	1.0		5.8	1.0	1.4	7.4
Associate	4.7	5.1	1.5	2.0	7.3	18.5	3.3	8.0	2.0		9.0	6.0	1.2	2.5
Specialized	3.8	1.7	2.0	2.5	16.2	12.8	4.3	16.0		1.0	23.0	1.0	1.0	8.5
Other/Unkn	1.0	1.0			34.0	40.0	3.0	7.0			1.0	1.0		
All types	8.4	4.5	5.7	3.8	36.7	65.5	11.7	25.8	3.2	4.7	10.0	8.2	3.0	12.1
Central Region														
Research	23.2	8.3	11.8	15.0	116.4	147.2	25.6	39.8	3.5	2.0		2.0	13.0	5.7
Doctoral	12.8	3.8	4.3	2.8	55.2	82.9	21.4	23.1	1.7	12.0	14.3	3.3	3.2	9.3
Masters	5.1	2.2	2.3	2.9	27.4	48.9	13.4	10.4	2.2	1.3	10.1	1.2	2.0	6.8
Baccalaur	3.8	1.5	3.0	3.0	11.9	21.4	5.8	3.5	4.0		3.3	1.5	1.6	14.0
Associate	3.6	3.4	1.1	1.8	9.5	19.4	5.5	3.6	6.0	2.0	7.3	1.0	1.8	3.3
Specialized	5.6	2.8	5.8	3.0	47.9	49.6	7.5	11.5	1.0	17.0	32.2	1.0	1.0	10.8
Other/Unkn	11.0	4.0	10.0	3.0	57.0	131.0	38.0	15.0					1.0	
All types	6.6	3.2	4.6	3.5	29.8	46.0	11.4	14.8	2.6	5.3	10.7	1.5	2.2	7.8
Rocky Mountain Region														
Research	23.7	14.2	7.2	10.2	91.3	135.0	34.2	27.0	4.0	3.0		3.0	7.3	8.0
Doctoral	6.0		4.5	3.0	19.5	49.0	8.0	7.5	1.0	2.0	8.0	1.0	3.0	
Masters	2.5	1.0		1.0	22.0	33.5	13.0	12.0			4.0			1.0
Baccalaur	3.0				17.5	9.0	5.5			1.0	14.0	3.0	1.0	2.0
Associate	3.0	1.3	2.4	1.5	11.6	16.3	4.9	3.4		1.0	5.5	1.1	1.4	3.5
Specialized	2.0	1.0		1.0	5.7	9.7	3.3				7.0	1.0	1.0	
Other/Unkn	5.8	2.0	7.0	2.0	18.8	58.6	6.8	33.0		3.0	13.5	3.0	4.0	6.5
All types	6.7	6.3	5.8	4.5	25.7	42.3	10.7	17.0	3.5	1.8	7.8	1.9	2.8	4.7
Pacific Coast Region														
Pacific Coast Region														
Research	23.5	17.0	16.3	7.3	106.3	156.3	29.8	28.7	5.1			4.0		25.0
Doctoral	14.0	3.0	3.0	5.5	35.2	67.2	18.6	9.8	2.7	3.0	11.0	5.5	8.0	4.3
Masters	6.9	1.8	6.4	2.0	20.7	44.5	14.6	7.7	1.0	2.0	11.0	1.4	2.0	2.6
Baccalaur	3.2	1.4	1.0	1.0	10.1	25.8	9.1	3.7	1.5	1.0	6.3	2.0	1.8	1.0
Associate	4.8	1.5	1.5	1.0	10.9	17.2	5.1	2.8	1.0	1.5	8.4	1.8	2.1	1.3
Specialized	31.5	0.5			1.0	4.0					4.0			1.0
Other/Unkn	4.5	2.0		2.5	7.0	38.5	3.0							3.5
All types	9.3	3.4	5.3	3.5	26.9	44.8	12.1	11.0	3.0	1.9	7.9	2.3	2.3	5.6

Carnegie Classification	Admin. Costs ($ per s.f.)	Work Control	Engr. & Arch.	Project Mgt.	Bldg. Maint.	Cust. Maint.	Grounds Maint.	Utils. Ops.	Solid Waste Disposal	Haz. Waste Disposal	Security	Motor Pool Ops.	Motor Pool Maint.	Other
0 - 1,999 Students														
Research	9.5	2.5			54.0	139.5	3.0	14.5	1.0	2.0	50.0			
Doctoral	6.0	9.5	7.5	7.5	89.0	65.0	11.0	10.0	9.0		69.0	1.0		6.0
Masters	2.9	1.3	1.0	1.3	11.4	25.1	8.0	4.0	1.3	1.0	4.4	1.3	1.3	2.0
Baccalaur	9.4	1.7	1.2	1.1	10.8	21.6	6.0	4.2	1.1	1.0	6.1	1.9	1.2	4.7
Associate	3.8	5.6	0.3	2.0	4.1	7.7	2.1	2.3	1.0	1.0	3.2	1.1	1.2	8.0
Specialized	7.2	2.0	2.8	3.5	19.5	20.6	4.9	11.5		6.7	17.0	1.0	1.0	11.4
Other/Unkn	1.0	1.0			19.0	15.0	2.0	7.0			1.0	1.0		
All types	6.8	2.6	2.1	2.3	12.0	19.1	4.8	5.9	1.5	3.3	8.8	1.4	1.2	6.3
2,000 - 4,999 Students														
Research	30.0		21.0	16.0	95.0	91.0	7.0	13.0						
Doctoral	8.0	3.3	3.8	2.0	24.3	44.7	11.5	11.3	2.0				2.5	
Masters	4.2	1.3	1.6	1.2	15.6	33.6	9.1	6.7	1.9	1.0	6.9	1.3	1.6	2.6
Baccalaur	5.0	1.1	1.5	1.8	20.2	43.6	10.0	3.7	1.0	1.0	14.6	1.6	1.8	3.4
Associate	2.4	1.4	1.2	1.2	5.7	16.0	3.4	3.0	0.8	1.3	6.0	0.9	1.1	2.5
Specialized	11.2	8.4	12.2	3.5	69.7	47.6	12.1	33.2	1.5	9.0	13.5	1.0		25.2
Other/Unkn	5.0	1.0		1.0	8.0	33.7	5.0	6.0			2.8	1.0		2.0
All types	4.4	2.0	3.8	1.9	16.2	28.4	7.0	9.2	1.6	2.9	7.3	1.2	1.5	5.9
5,000 - 11,999 Students														
Research	22.4	9.8	9.2	12.7	94.2	158.7	27.2	26.8	4.0		8.0	2.0	4.0	11.1
Doctoral	10.5	3.7	3.2	3.4	37.0	70.7	15.9	12.4	2.5	2.0	13.2	2.9	2.7	4.5
Masters	6.9	2.8	3.3	2.6	32.9	63.0	14.2	11.3	1.9	1.8	13.4	2.9	2.7	6.7
Associate	3.6	1.5	1.6	1.8	12.7	31.0	6.3	5.8	1.5		14.6	2.4	1.4	3.4
Specialized	15.0	3.0	18.0	23.0	100.0	142.0					117.0			
Other/Unkn	5.7	2.3	1.5	2.2	15.2	38.3	3.2	17.0		1.0	12.7	4.5	1.5	5.3
All types	7.5	3.4	3.8	3.5	31.1	60.2	12.5	12.1	2.3	1.8	16.8	2.8	2.4	6.0
12,000 - 19,999 Students														
Research	22.3	8.5	10.6	12.0	97.4	142.9	34.4	32.3	4.6	2.5		3.0	5.7	19.2
Doctoral	10.4	4.9	5.6	4.3	66.3	123.3	24.5	26.0	3.3	8.5	8.0	3.9	3.8	12.7
Masters	9.9	3.0	6.0	2.9	36.4	74.1	18.9	12.6	2.0	1.3	12.7	1.8	1.6	6.6
Baccalaur	11.0	2.0	2.0	2.5	49.0	83.5	16.0	4.5	4.0			1.5	2.5	19.0
Associate	7.8	2.0	1.0	1.5	20.7	26.6	8.7	4.3		1.5	19.2	1.3	2.8	4.3
Specialized	9.0					9.0								1.0
Other/Unkn	24.5	5.5	5.5	3.0	47.5	78.5	9.0	16.0		1.0	70.0	4.0	2.0	16.0
All types	13.6	5.0	6.7	6.0	57.1	94.8	22.5	20.9	3.7	3.0	21.2	2.5	3.0	10.8
20,000 + Students														
Research	27.8	12.0	13.0	12.5	166.8	250.8	48.5	59.2	6.7	6.5	42.5	14.2	9.6	23.7
Doctoral	43.7	3.5	9.0	6.0	59.7	148.0	39.7	24.0	1.7	5.0	1.0	4.0	4.0	5.0
Masters	17.2	9.7	9.3	9.0	69.7	125.7	26.0	22.7	1.5	6.0		7.0	2.0	11.0
Associate	6.2	8.0	3.8	2.0	27.7	48.3	13.3		4.0	1.5	20.3	15.0	2.5	1.0
Other/Unkn	17.3	7.0	11.0	7.0	68.0	168.7	24.7	30.0	1.5	3.0	33.3	4.0	5.5	13.0
All types	24.4	10.5	12.0	10.4	122.2	199.3	38.7	48.7	5.3	4.8	26.7	11.5	6.6	19.2

ADDITIONAL STATISTICS 8A **MEAN ELECTRICITY USAGE BY FUNDING SOURCE**

Carnegie Classification	Electricity Purchased (kwh)	Electricity Cost ($)	Cost per kwh	kwh per gross bldg s.f.	kwh per FTE student	Cogenerated Electricity (kwh)	Cogeneration cost ($)	Cost per kwh
PRIVATE INSTITUTIONS:								
Research	72,546,409	4,690,305	0.065	15.0	10,477	28,660,910	753,058	0.025
Doctoral	34,671,644	2,302,722	0.074	17.2	10,827	19,750,000	150,000	0.060
Masters	15,695,252	957,869	0.062	12.0	4,288	4,829,042	198,292	0.051
Baccalaureate	11,621,804	636,210	0.069	10.0	6,463	830,226	34,110	0.030
Associate of Arts	7,122,145	484,634	0.077	17.2	4,074			
Specialized	11,644,458	548,258	0.076	21.1	9,902	500,000	40,000	0.080
Other/Unknown	40,220,479	1,104,432	0.050	10.1	1,842			
All types	18,652,497	1,039,192	0.069	13.1	6,725	10,753,227	265,041	0.040
PUBLIC INSTITUTIONS:								
Research	143,899,010	6,951,695	0.052	20.4	6,186	58,408,144	2,114,780	0.033
Doctoral	51,662,692	2,651,341	0.053	17.5	4,083	6,679,138	535,084	0.067
Masters	28,663,480	1,632,736	0.060	16.7	3,670	15,407,515	485,146	0.050
Baccalaureate	21,626,170	1,082,538	0.045	12.5	3,479			
Associate of Arts	8,389,701	457,032	0.067	16.7	1,878	14,335,698	260,754	0.036
Specialized	49,958,377	2,265,686	0.052	22.1	23,890	3,430,000	364,111	0.106
Other/Unknown	49,911,564	2,248,345	0.050	12.8	2,804	5,466,871	188,294	0.037
All types	41,331,277	1,935,262	0.059	17.2	4,186	36,684,694	1,109,719	0.042
ALL INSTITUTIONS:								
Research	130,793,430	6,552,626	0.054	19.4	6,901	54,689,739	1,887,826	0.031
Doctoral	47,070,517	2,557,120	0.059	17.4	5,957	11,036,092	438,813	0.065
Masters	24,864,706	1,429,621	0.061	15.3	3,851	12,385,094	377,576	0.050
Baccalaureate	12,733,400	677,319	0.066	10.3	6,126	830,226	34,110	0.030
Associate of Arts	8,293,836	458,824	0.068	16.7	2,047	14,335,698	260,754	0.036
Specialized	29,433,063	1,284,299	0.064	21.6	16,119	1,965,000	202,056	0.093
Other/Unknown	48,942,456	2,084,929	0.050	12.5	2,702	5,466,871	188,294	0.037
All types	34,227,081	1,649,722	0.062	15.9	4,983	30,201,827	894,057	0.041

ADDITIONAL STATISTICS 6B — MEAN ELECTRICITY USAGE BY REGION

Carnegie Classification	Electricity Purchased (kwh)	Electricity Cost ($)	Cost per kwh	kwh per gross bldg s.f.	kwh per FTE student	Cogenerated Electricity (kwh)	Cogeneration cost ($)	Cost per kwh
EASTERN REGION:								
Research	97,165,024	6,726,055	0.071	14.7	9,119	20,233,440	202,600	0.011
Doctoral	38,659,591	3,034,933	0.088	16.4	11,080	1,814,400	127,535	0.077
Masters	30,140,389	1,946,151	0.070	12.3	3,887	7,955,444	350,143	0.078
Baccalaureate	8,269,182	639,170	0.079	8.2	5,232	830,226	34,110	0.030
Associate of Arts	6,370,578	551,927	0.089	15.8	1,684			
Specialized	32,939,076	1,994,474	0.087	27.0	8,705	3,430,000	364,111	0.106
Other/Unknown	48,964,928	2,099,438	0.049	12.9	2,682	4,105,000	198,417	0.048
All types	28,457,542	1,733,988	0.077	14.3	4,718	5,311,438	171,627	0.050
SOUTHEASTERN REGION:								
Research	158,567,975	6,990,123	0.047	26.1	8,425	24,070,090	1,047,773	0.027
Doctoral	53,339,259	2,671,853	0.053	17.6	4,918			
Masters	25,095,132	1,335,742	0.058	18.2	4,216			
Baccalaureate	30,449,732	1,021,446	0.054	12.5	8,174			
Associate of Arts	4,959,348	260,094	0.061	20.6	2,341			
Specialized	34,463,750	1,306,688	0.053	18.2	17,902	500,000	40,000	0.080
All types	45,832,694	1,927,002	0.056	19.5	6,372	20,141,742	879,811	0.037
MIDWEST REGION:								
Research	169,022,823	7,913,135	0.053	18.9	5,269	90,449,861	3,074,939	0.036
Doctoral	60,438,196	3,130,258	0.052	15.1	3,453			
Masters	26,150,188	1,525,522	0.059	15.4	4,368	20,064,569	663,513	0.042
Baccalaureate	8,130,238	487,724	0.067	9.6	6,758			
Associate of Arts	14,797,715	548,948	0.056	21.6	2,709	14,335,698	337,551	0.036
Specialized	13,342,905	621,092	0.058	16.9	20,011			
Other/Unknown	101,044,888	9,140,151	0.090					
All types	40,990,041	1,965,652	0.059	16.6	5,292	53,108,888	1,304,341	0.037
CENTRAL REGION:								
Research	74,723,952	3,592,365	0.050	13.7	3,667	56,663,558	1,588,056	0.042
Doctoral	53,807,333	2,378,444	0.043	22.7	5,901	19,943,128		
Masters	22,452,597	1,088,540	0.053	16.7	3,839	17,611,994	418,192	0.045
Baccalaureate	14,331,930	611,900	0.055	10.0	3,955			
Associate of Arts	8,143,148	460,881	0.060	13.6	2,288		10,741	
Specialized	41,995,411	1,750,746	0.045	26.3	24,774			
Other/Unknown	72,332,912	2,337,826	0.032	10.2	3,584			
All types	26,664,401	1,170,056	0.053	16.1	5,115	37,720,560	901,261	0.043
ROCKY MOUNTAIN REGION:								
Research	90,849,856	4,634,277	0.053	18.1	4,183	166,840,000	9,128,918	0.055
Doctoral	22,081,950	903,153	0.041	9.1	2,295	1,701,497	68,183	0.040
Masters	9,790,740	790,186	0.053	10.9	2,415			
Baccalaureate	9,092,387	364,704	0.041	9.0	5,429			
Associate of Arts	8,358,025	431,801	0.055	12.0	1,805			
Specialized	7,517,584	337,538	0.076	19.4	6,112			
Other/Unknown	45,806,434	1,139,847	0.053	12.3	2,529	6,828,741	178,171	0.026
All types	30,275,123	1,171,497	0.053	13.0	2,839	58,456,746	3,125,091	0.040
PACIFIC COAST REGION:								
Research	130,981,519	6,616,145	0.051	18.4	8,482	8,660,824	277,956	0.019
Doctoral	35,095,850	1,763,133	0.058	16.1	3,868	21,000,000	1,432,000	0.068
Masters	18,345,055	1,211,741	0.068	12.4	2,039	1,693,544	78,456	0.047
Baccalaureate	11,324,049	750,085	0.068	14.1	7,469			
Associate of Arts	6,403,056	424,840	0.078	13.5	1,094		300,000	
Specialized	694,000	111,300	0.099	6.0	1,021			
Other/Unknown	17,333,222	706,520	0.042	12.2	2,731			
All types	29,440,012	1,463,428	0.067	14.0	3,842	8,432,912	407,471	0.040

Carnegie Classification	Electricity Purchased (kwh)	Electricity Cost ($)	Cost per kwh	kwh per gross bldg s.f.	kwh per FTE student	Cogenerated Electricity (kwh)	Cogeneration cost ($)	Cost per kwh
0 - 1,999 STUDENTS:								
Research	68,758,852	3,288,477	0.055	23.5	36,075	35,369,984	1,245,652	0.03522
Doctoral	97,033,164	6,272,789	0.062	38.4	64,733			
Masters	5,738,552	496,583	0.075	9.7	4,273		80,000	
Baccalaureate	11,251,647	581,256	0.066	10.0	6,586	856,800	32,600	0.05008
Associate of Arts	3,088,775	172,073	0.064	14.4	2,878	1,765,629	71,103	0.07687
Specialized	17,574,243	868,562	0.071	22.7	14,799	500,000	49,071	0.08000
Other/Unknown	50,741,803	3,088,930	0.101	9.1	319			
All types	12,833,844	655,258	0.067	14.1	7,430	7,869,843	228,371	0.06054
2,000 - 4,999 STUDENTS:								
Research	60,134,000	4,839,000	0.080	21.4	16,475	3,650,093		
Doctoral	20,139,295	1,135,851	0.065	15.5	5,546	14,128,752	150,000	0.06000
Masters	12,891,186	694,613	0.055	13.5	4,152	7,264,658	424,791	0.05600
Baccalaureate	12,462,392	830,947	0.069	10.7	4,823	812,510	22,848	0.01931
Associate of Arts	5,946,106	358,603	0.067	17.2	1,928	8,408,200	89,760	0.02848
Specialized	47,002,358	2,033,402	0.052	18.5	17,606	3,430,000	364,111	0.10615
Other/Unknown	5,781,692	279,249	0.046	8.5	2,339			
All types	13,576,276	706,228	0.062	15.2	4,612	6,907,722	186,519	0.04539
5,000 - 11,999 STUDENTS:								
Research	96,435,598	5,932,028	0.056	17.9	9,832	25,612,746	865,622	0.03380
Doctoral	37,049,321	1,908,149	0.055	16.0	4,314	11,350,749	750,092	0.05413
Masters	30,854,345	1,726,429	0.060	16.7	4,041	11,393,215	373,988	0.05608
Associate of Arts	15,108,306	857,139	0.069	19.0	1,864	31,639,825	783,152	0.03139
Specialized	42,377,401	2,383,585	0.060	13.9	7,408			
Other/Unknown	14,466,619	721,525	0.049	10.6	2,242	6,828,741	178,171	0.02609
All types	29,752,199	1,641,727	0.061	16.9	3,711	16,399,549	581,360	0.04435
12,000 - 19,999 STUDENTS:								
Research	95,185,486	4,785,505	0.051	17.6	5,505	37,337,062	1,116,096	0.03229
Doctoral	59,455,033	3,163,853	0.061	16.3	3,756	1,128,800	105,069	0.09308
Masters	32,567,003	2,006,842	0.068	16.9	2,328	16,929,071	484,531	0.03859
Baccalaureate	50,662,392	2,560,403	0.050	14.1	2,923			
Associate of Arts	10,236,764	772,013	0.089	13.9	696	4,152,506	184,500	0.01662
Specialized		218,000						
Other/Unknown	33,771,657	1,665,185	0.051	13.8	2,125			
All types	53,543,074	2,737,475	0.063	16.3	3,310	27,318,080	739,973	0.03806
20,000 + STUDENTS:								
Research	162,831,540	7,796,923	0.054	20.2	5,648	70,468,678	2,517,302	0.02987
Doctoral	79,789,192	4,361,277	0.057	18.1	3,277			
Masters	129,505,782	8,181,687	0.061	29.3	5,753			
Associate of Arts	19,965,512	1,236,785	0.062	17.3	749			
Specialized	24,972,186	1,077,850	0.043	20.1	725			
Other/Unknown	100,811,057	3,717,064	0.038	16.1	3,758	4,105,000	198,417	0.04834
All types	127,229,064	6,145,515	0.053	19.5	4,547	66,044,432	2,306,494	0.03172

ADDITIONAL STATISTICS 9A

MEAN NATURAL GAS USAGE BY FUNDING SOURCE

Carnegie Classification	Natural Gas Purchased (100 cu. ft)	Cost ($)	Cost per 100 cf	Qty per gross bldg s.f.	Qty per FTE student
PRIVATE INSTITUTIONS:					
Research	2,293,521	860,797	0.496	0.443	209.0
Doctoral	1,477,303	450,110	0.490	0.798	359.5
Masters	714,657	276,741	0.460	0.526	188.7
Baccalaureate	628,147	240,641	0.488	0.734	415.5
Associate of Arts	428,531	143,130	0.459	1.998	823.3
Specialized	336,372	118,889	0.502	1.148	337.1
Other/Unknown	14,734,581	917,752	0.121	2.613	402.5
All types	935,743	295,943	0.479	0.802	357.2
PUBLIC INSTITUTIONS:					
Research	7,006,724	2,140,925	0.372	1.007	304.8
Doctoral	2,297,077	768,258	0.383	0.732	163.1
Masters	1,138,768	396,053	0.407	0.634	147.6
Baccalaureate	831,854	289,083	0.351	0.666	203.3
Associate of Arts	343,461	115,287	0.480	0.638	91.1
Specialized	1,425,755	424,197	0.393	0.661	779.5
Other/Unknown	4,111,435	1,137,736	0.314	1.170	519.7
All types	2,009,531	583,658	0.420	0.730	201.1
ALL INSTITUTIONS:					
Research	6,141,034	1,910,502	0.396	0.903	288.8
Doctoral	2,069,362	679,884	0.413	0.750	219.2
Masters	1,019,636	360,513	0.422	0.604	159.2
Baccalaureate	653,610	245,555	0.471	0.725	388.5
Associate of Arts	348,417	116,753	0.479	0.717	134.2
Specialized	859,276	266,618	0.449	0.914	549.5
Other/Unknown	4,928,600	1,108,405	0.299	1.281	510.6
All types	1,682,475	493,579	0.438	0.752	248.3

ADDITIONAL STATISTICS 9B

MEAN NATURAL GAS USAGE BY REGION

Carnegie Classification	Natural Gas Purchased (100 cu. ft)	Cost ($)	Cost per 100 cf	Qty gross bldg s.f.	Qty per FTE student
EASTERN REGION:					
Research	2,290,382	979,631	0.523	0.287	131.4
Doctoral	1,238,279	473,918	0.515	0.570	166.7
Masters	1,461,695	517,466	0.509	0.650	183.8
Baccalaureate	531,145	272,220	0.570	0.521	342.5
Associate of Arts	253,835	144,462	0.565	0.610	95.0
Specialized	891,893	381,780	0.543	1.796	668.4
Other/Unknown	5,875,519	1,585,010	0.323	1.364	263.3
All types	1,312,189	451,779	0.526	0.720	223.5
SOUTHEASTERN REGION:					
Research	2,458,323	895,356	0.405	0.463	161.6
Doctoral	1,474,501	584,863	0.537	0.440	136.8
Masters	452,188	215,170	0.538	0.366	93.3
Baccalaureate	1,116,987	328,999	0.485	1.278	309.4
Associate of Arts	145,923	63,415	0.608	0.786	123.3
Specialized	981,469	284,430	0.380	0.512	465.8
All types	985,863	335,903	0.507	0.620	178.0
MIDWEST REGION:					
Research	11,598,296	3,294,451	0.316	1.176	341.6
Doctoral	2,865,621	919,205	0.339	0.634	149.3
Masters	1,665,584	537,324	0.353	0.953	276.0
Baccalaureate	591,008	224,843	0.411	0.740	584.4
Associate of Arts	753,931	176,129	0.388	1.031	139.1
Specialized	132,562	46,960	0.460	0.417	325.7
Other/Unknown	1,604,471	924,952	0.576	1.888	3,435.7
All types	2,544,061	728,268	0.375	0.919	334.8
CENTRAL REGION:					
Research	6,534,120	1,820,168	0.325	1.130	330.6
Doctoral	3,353,051	919,619	0.306	1.418	454.3
Masters	546,448	174,816	0.338	0.398	93.3
Baccalaureate	729,577	193,205	0.359	0.637	290.4
Associate of Arts	303,930	90,623	0.399	0.687	286.5
Specialized	1,712,672	471,564	0.322	0.916	902.0
Other/Unknown	5,740,650	1,466,182	0.255	0.809	284.4
All types	1,474,649	381,712	0.350	0.732	295.8
ROCKY MOUNTAIN REGION:					
Research	9,037,541	2,543,584	0.456	2.031	393.3
Doctoral	1,758,323	601,444	0.340	0.744	182.8
Masters	110,379	190,915	0.600	0.123	27.2
Baccalaureate	890,118	288,867	0.362	0.924	541.7
Associate of Arts	273,852	92,858	0.469	0.459	80.4
Specialized	87,142	92,705	0.518	0.225	70.8
Other/Unknown	4,810,149	633,907	0.148	1.260	298.4
All types	2,630,722	564,118	0.418	0.889	206.7
PACIFIC COAST REGION:					
Research	7,149,910	2,286,103	0.338	1.152	560.7
Doctoral	1,115,922	458,392	0.411	0.482	122.0
Masters	940,765	385,968	0.407	0.597	103.6
Baccalaureate	353,715	155,135	0.515	0.489	234.0
Associate of Arts	228,078	84,720	0.420	0.608	41.0
Specialized	36,518	55,250	0.726	0.318	53.7
Other/Unknown	1,167,596	302,120	0.356	0.631	179.6
All types	1,548,504	498,379	0.429	0.640	182.0

ADDITIONAL STATISTICS 9C **MEAN NATURAL GAS USAGE BY STUDENT ENROLLMENT**

Carnegie Classification	Natural Gas Purchased (100 cu. ft)	Cost ($)	Cost per 100 cf	Qty gross bldg s.f.	Qty per FTE student
0 - 1,999 STUDENTS:					
Research	1,641,471	527,689	0.557	0.372	43.2
Doctoral	2,283,150	880,441	0.521	1.150	58.4
Masters	266,593	110,294	0.487	0.469	184.6
Baccalaureate	601,599	222,737	0.482	0.766	431.0
Associate of Arts	254,676	79,948	0.428	0.975	343.2
Specialized	486,321	155,974	0.465	1.103	545.7
Other/Unknown	1,604,471	485,198	0.576	1.888	3,435.7
All types	531,992	181,362	0.469	0.863	430.1
2,000 - 4,999 STUDENTS:					
Research	5,615,000	1,685,000	0.300	1.999	1,538.4
Doctoral	2,296,223	654,192	0.389	1.422	628.3
Masters	540,003	210,141	0.431	0.526	170.3
Baccalaureate	729,070	326,557	0.445	0.630	282.0
Associate of Arts	200,113	87,919	0.519	0.506	65.3
Specialized	1,691,470	600,959	0.401	0.645	621.8
Other/Unknown	328,849	32,402	0.099	0.912	164.4
All types	670,661	224,997	0.459	0.609	219.2
5,000 - 11,999 STUDENTS:					
Research	2,907,552	1,088,797	0.568	0.596	301.0
Doctoral	1,345,954	502,937	0.427	0.518	153.3
Masters	1,247,395	432,972	0.415	0.695	166.6
Associate of Arts	614,016	196,583	0.466	0.871	82.8
Specialized	168,993	98,043	0.580	0.043	30.1
Other/Unknown	1,332,915	261,965	0.263	1.072	222.9
All types	1,147,106	388,974	0.437	0.724	146.2
12,000 - 19,999 STUDENTS:					
Research	5,159,892	1,671,092	0.366	0.903	294.1
Doctoral	2,081,842	704,519	0.419	0.573	135.9
Masters	1,689,901	570,777	0.388	0.642	113.6
Baccalaureate	1,356,820	490,872	0.360	0.388	80.9
Associate of Arts	451,273	193,202	0.583	0.467	28.6
Specialized		84,000			
Other/Unknown	1,659,322	873,225	0.526	0.659	95.3
All types	2,633,960	865,199	0.415	0.672	159.5
20,000 + STUDENTS:					
Research	7,601,350	2,283,766	0.369	0.959	246.6
Doctoral	5,365,309	1,450,595	0.287	1.195	220.0
Masters	1,841,255	695,946	0.376	0.273	82.1
Associate of Arts	337,402	117,745	0.359	0.501	14.2
Other/Unknown	9,191,250	2,240,037	0.273	1.484	341.9
All types	6,702,667	1,944,194	0.349	0.975	228.4

ADDITIONAL STATISTICS 10

OTHER FUEL USAGE

Classification	Coal (tons)	Cost ($)	Cost per ton	#2 Fuel oil (gal)	Cost ($)	Cost per gallon	Other fuel oil (gal)	Cost ($)	Cost per gallon	Other fuel ($)
By Funding Source:										
Private	20,214	877,629	40.21	115,303	71,462	0.690	146,872	63,801	0.522	567,989
Public	35,596	1,400,548	42.01	125,081	70,344	0.694	135,240	31,876	0.596	695,833
By Type of Institution:										
Research	59,018	2,466,079	42.54	215,320	136,991	0.725	430,687	190,866	0.500	1,431,731
Doctoral	18,589	644,756	40.29	83,270	49,684	0.675	68,710	32,019	0.585	675,573
Masters	6,712	298,132	44.45	121,867	72,191	0.718	282,576	37,954	0.605	355,640
Baccalaureate	2,509	73,569	28.72	76,130	53,193	0.686	75,121	30,550	0.499	132,682
Associate of Arts	32,920	940,725	42.74	39,140	36,672	0.638	958	692	0.775	100,008
Specialized	18,737	495,855	35.86	130,517	87,328	0.793	119,228	71,794	0.596	693,928
Other/Unknown				517,217	68,094	0.409	138,431	21,226	0.515	948,766
By Region:										
Eastern	42,545	2,030,325	48.26	169,297	88,358	0.664	516,846	148,208	0.554	631,674
Southeastern	18,295	820,994	46.22	129,452	81,088	0.690	38,535	17,075	0.607	665,386
Midwest	48,576	1,867,598	39.07	103,903	61,594	0.662	15,236	7,395	0.551	960,185
Central	43,551	1,495,796	37.08	27,950	22,004	0.697	6,925	3,986	0.459	513,963
Rocky Mountain	7,462	246,841	35.09	31,317	45,268	1.146	19,996	8,713	0.399	210,066
Pacific Coast	7,840	416,115	46.34	26,461	25,073	0.840	5,456	3,146	0.763	525,941
By Institution Size:										
0 - 1,999	12,954	395,064	34.93	76,799	49,405	0.658	23,346	9,338	0.546	814,297
2,000 - 4,999	4,185	211,124	50.78	65,845	47,604	0.710	63,986	34,540	0.649	141,458
5,000 - 11,999	21,900	713,392	39.08	131,226	80,748	0.689	394,311	84,138	0.523	482,041
12,000 - 19,999	39,636	1,722,992	47.34	95,592	54,474	0.768	113,551	47,395	0.561	151,022
20,000 +	61,480	2,533,583	40.06	355,930	179,087	0.651	205,883	81,864	0.520	1,456,819
All Institutions:	33,305	1,322,666	41.74	121,822	70,741	0.693	139,079	42,414	0.567	657,092

ADDITIONAL STATISTICS 11A **WATER AND SEWER CONSUMPTION BY FUNDING SOURCE**

Carnegie Classification	Water qty (kgal)	Water cost ($)	$ per kgal	per student	Amt per acre	Sewer qty (kgal)	Sewer cost ($)	$ per kgal	per student	Amt per acre	Combined (kga)	Combined cost ($)	$ per kgal	per student	Amt per acre
PRIVATE INSTITUTIONS:															
Research	596,324	1,104,050	1.86	44	1,808	498,744	1,263,125	2.46	36	1,457	364,076	1,529,758	5.11	91	2,115
Doctoral	359,772	550,693	1.34	149	3,129	231,544	149,104	0.64	27	3,129	105,649	326,016	4.05	22	773
Masters	67,613	87,675	1.52	16	595	49,052	79,444	1.40	13	485	68,742	156,606	4.73	16	367
Baccalaur	67,704	100,871	3.02	60	673	34,004	76,564	3.22	26	281	53,307	89,107	3.67	40	556
Associate	13,492	38,375	2.25	11	95	4,585	21,524	6.29	10	30	56,417	139,228	3.34	38	248
Specialized	7,132	19,894	6.37	6	248	10,582	11,061	1.49	10	460	26,113	112,745	8.96	21	225
Other/Unkn												20,570			
All types	95,691	140,283	2.97	49	734	68,669	110,517	2.91	21	518	84,414	223,593	4.91	32	549
PUBLIC INSTITUTIONS:															
Research	652,779	666,606	1.10	25	874	499,233	804,504	1.69	19	690	784,532	1,273,734	4.12	45	1,815
Doctoral	275,740	243,387	2.05	54	1,128	350,339	227,934	1.64	68	1,404	169,100	436,023	2.84	12	1,294
Masters	103,550	116,194	1.48	12	375	92,426	166,950	2.32	10	321	88,661	269,468	6.33	11	464
Baccalaur	73,319	187,822	2.65	10	364	178,932	117,373	2.26	9	623	34,794	176,955	3.91	15	89
Associate	33,582	28,764	3.04	14	400	147,731	45,794	3.08	28	2,034	28,896	69,339	3.70	6	251
Specialized	212,969	110,794	1.16	90	1,204	234,723	180,216	1.40	103	477	163,913	254,413	7.10	65	2,320
Other/Unkn	206,730	187,183	0.78	296	1,580	98,983	166,180	0.91	17	1,415	204,579	427,260	2.95	13	1,013
All types	215,707	193,721	1.96	32	632	233,664	247,088	2.22	27	1,049	153,068	279,317	4.45	14	708
ALL INSTITUTIONS:															
Research	649,015	696,775	1.16	27	937	499,194	835,079	1.75	21	751	644,380	1,354,583	4.45	60	1,884
Doctoral	287,745	284,361	1.95	67	1,282	337,139	223,007	1.53	63	1,596	147,949	392,020	3.24	16	1,120
Masters	98,694	112,020	1.49	13	405	87,168	154,145	2.21	11	341	80,617	225,471	5.67	13	426
Baccalaur	68,479	111,100	2.97	53	629	43,062	81,830	3.16	25	303	51,455	95,381	3.70	37	504
Associate	32,400	29,365	2.99	13	381	134,312	43,771	3.41	26	1,901	31,517	72,970	3.67	9	251
Specialized	133,801	71,025	2.90	58	1,067	135,105	100,614	1.44	62	473	60,563	159,968	8.49	32	923
Other/Unkn	206,730	187,183	0.78	296	1,580	98,983	166,180	0.91	17	1,415	204,579	386,591	2.95	13	1,013
All types	187,388	180,362	2.21	36	654	195,988	213,460	2.38	26	942	127,168	258,165	4.63	21	652

ADDITIONAL STATISTICS 11B

WATER AND SEWER CONSUMPTION BY REGION

Carnegie Classification	Water qty (kgal)	Water cost ($)	$ per kgal	per student	Amt per acre	Sewer qty (kgal)	Sewer cost ($)	$ per kgal	per student	Amt per acre	Combined (kga)	Combined cost ($)	$ per kgal	per student	Amt per acre
EASTERN REGION:															
Research	716,549	1,008,262	1.53	38	1,229	539,132	1,403,771	2.54	30	987	1,296,213	1,783,679	4.16	76	4,573
Doctoral	560,550	373,865	1.37	194	3,034	576,977	353,079	2.17	150	3,020	63,553	186,624	5.26	15	1,162
Masters	128,264	130,701	1.33	13	334	154,487	204,893	2.37	15	436	47,935	216,779	5.97	9	412
Baccalaur	29,817	61,329	3.76	19	179	28,852	75,879	4.67	17	187	36,300	132,631	4.19	19	174
Associate	10,686	30,729	3.09	4	92	8,636	40,065	3.44	5	46	26,998	129,995	4.04	8	290
Specialized	230,652	102,657	5.18	90	472	203,533	88,213	1.70	89	406	77,737	277,501	4.07	17	1,459
Other/Unkn	250,000	168,297	0.53	38	4,167	250,000	132,178	0.53	38	4,167	166,888	364,337	2.27	14	714
All types	180,254	164,621	2.79	42	645	191,176	201,039	2.84	39	801	188,539	317,255	4.47	19	917
SOUTHEASTERN REGION:															
Research	656,653	869,946	1.26	31	838	405,200	822,748	1.63	20	499	266,566	947,147	6.53	80	894
Doctoral	211,882	86,795	0.59	24	245	184,954	103,930	0.78	21	220	160,941	341,203	1.99	13	472
Masters	80,285	70,642	1.13	14	311	80,150	158,488	1.79	12	272	134,376	249,832	4.62	24	377
Baccalaur	180,273	253,367	1.51	174	1,573	44,349	178,526	1.96	21	92	62,847	86,625	3.71	66	933
Associate	11,015	11,758	3.22	3	132	8,479	11,437	3.39	4	119	21,040	24,575	3.23	18	199
Specialized	108,696	78,829	1.23	50	139	165,366	295,086	1.65	80	460	85,525	123,106	9.06	44	879
All types	215,596	230,585	1.68	38	534	147,880	251,275	2.04	18	279	111,253	228,498	4.69	38	550
MIDWEST REGION:															
Research	1,009,727	877,151	0.98	31	999	786,877	1,160,371	1.56	24	791	500,854	1,409,108	2.41	17	929
Doctoral	225,802	298,693	1.34	20	1,879	225,802	292,944	1.65	20	1,879	194,380	542,695	2.92	10	2,468
Masters	107,249	163,133	1.75	17	447	39,988	283,547	2.46	9	260	83,777	277,892	6.21	12	503
Baccalaur	71,106	89,193	4.24	70	853	26,352	31,151	3.12	31	296	84,098	94,751	3.66	49	628
Associate	120,353	34,730	2.15	61	1,650	77,442	124,731	1.41	10	2,720	39,920	45,004	3.18	6	278
Specialized	9,238	3,989	1.77	11		9,238	3,060	0.65	11		9,062	92,943	18.78	12	30
Other/Unkn	528,877	558,422	1.06	1,132	2,074		481,520								
All types	293,234	273,817	2.19	77	1,142	217,553	382,824	1.98	18	1,213	118,421	285,097	5.16	15	677
CENTRAL REGION:															
Research	373,147	500,012	1.40	19	595	261,244	262,262	0.78	14	513					
Doctoral	159,916	289,452	3.67	12	372	240,906	187,974	1.17	19	554	143,313	550,698	3.83	22	530
Masters	61,216	73,060	2.18	9	412	55 970	69,206	3.07	8	352	65,800	175,519	3.61	10	381
Baccalaur	73,319	187,822	2.65	10	364	178,932	117,373	2.26	9	623	13,366	33,725	2.73	14	111
Associate	17,845	35,372	2.77	6	151	10,720	27,413	5.84	3	108	32,543	73,602	3.12	4	139
Specialized	80,530	51,496	1.13	44	2,084	52,602	66,445	1.54	18	619	100,687	385,565	5.06	101	
Other/Unkn											245,585	719,032	2.93	12	358
All types	106,465	146,987	2.38	13	489	95,674	102,652	3.24	9	350	74,889	187,279	3.47	15	330
ROCKY MOUNTAIN REGION:															
Research	651,391	446,631	0.65	26	1,079	550,268	608,172	1.41	26	940		232,374			
Doctoral	99,584	134,514	1.35	10	541		97,226				183,038	153,031	0.84	19	880
Masters												68,641			
Baccalaur	41,741	83,040	2.08	26	738	47,776	27,233	0.76	26	853					
Associate	33,898	36,773	1.76	4	127	17,473	12,817	0.84	2	83	29,005	71,068	1.86	11	281
Specialized											30,593	75,990	4.28	25	382
Other/Unkn	24,021	20,450	0.76	6	39	23,475	25,512	1.10	6	39	315,654	504,514	5.16	12	2,867
All types	244,864	136,610	1.24	16	606	222,560	152,820	1.11	15	548	120,120	157,101	2.86	14	829
PACIFIC COAST REGION:															
Research	384,482	385,646	1.11	14	1,106	318,862	803,807	2.58	11	931	572,301	1,928,944	3.91	66	1,743
Doctoral	171,608	332,794	1.94	20	1,281		109,991				125,346	331,001	3.39	14	1,006
Masters	128,292	143,051	1.08	12	552	116,115	90,670	1.15	10	411	5,466	110,635	25.55	2	43
Baccalaur	42,115	63,536	2.27	35	477	71,223	43,609	1.55	51	475	36,393	165,443	3.94	14	175
Associate	20,527	27,909	4.12	4	177	886,320	75,220	4.28	173	9,065	45,226	80,264	7.67	4	370
Specialized		37,000					12,000				2,044	13,400	6.56	3	
Other/Unknown											92,190	87,993	1.29	14	
All types	116,326	122,249	2.26	15	533	390,895	173,654	2.34	60	3,037	133,859	323,909	6.43	17	698

ADDITIONAL STATISTICS 11C

WATER AND SEWER CONSUMPTION BY STUDENT ENROLLMENT

Carnegie Classification	Water qty (kgal)	Water cost ($)	$ per kgal	per student	Amt per acre	Sewer qty (kgal)	Sewer cost ($)	$ per kgal	per student	Amt per acre	Combined (kga)	Combined cost ($)	$ per kgal	per student	Amt per acre
0 - 1,999 STUDENTS:															
Research											202,715	1,314,455	6.48	307	
Doctoral	314,837	627,273	2.14	301	258	118,403	310,531	2.62	277	215					
Masters	10,149	23,721	0.73	5	172		50,155				27,773	126,322	5.26	19	238
Baccalaur	68,865	99,552	3.23	67	755	27,488	72,989	3.99	29	300	52,584	75,984	3.36	41	545
Associate	89,021	14,029	4.25	50	1,364	3,508	8,378	2.23	7	47	20,093	31,439	2.67	20	210
Specialized	38,262	39,553	4.17	42	2,011	23,725	34,877	1.35	38	532	22,826	99,107	10.16	22	162
Other/Unkn	528,877	558,422	1.06	1,132	2,074		481,520				492	12,244	7.96	0	
All types	88,632	88,478	3.44	93	1,016	25,144	57,621	2.84	38	275	37,181	84,532	4.93	34	352
2,000 - 4,999 STUDENTS:															
Research											281,000	1,394,000	4.96	77	2,248
Doctoral	95,405	69,823	1.40	21	645	95,405	60,256	1.05	21	645	110,368	355,625	4.62	30	410
Masters	41,137	49,277	1.44	15	313	31,782	48,404	1.58	12	247	30,022	132,897	7.36	9	212
Baccalaur	44,887	71,939	2.20	18	245	47,037	64,814	1.68	20	246	45,061	212,120	5.57	16	179
Associate	14,476	27,664	3.05	5	214	12,950	17,569	2.49	4	209	9,738	31,611	4.07	3	210
Specialized	286,664	120,237	1.12	84	360	357,865	224,277	1.62	109	414	172,207	321,915	3.73	76	1,702
Other/Unkn	7,080	4,456	0.63	4	71	7,080	7,893	1.11	4	71	54,000	86,860	1.61	25	750
All types	53,795	48,089	2.27	17	256	53,263	52,480	1.97	18	244	47,873	147,649	5.64	16	390
5,000 - 11,999 STUDENTS:															
Research	549,590	1,094,000	1.99	52	2,748	429,204	823,000	1.92	41	2,146	426,029	1,371,424	3.80	44	2,115
Doctoral	341,466	193,917	2.09	38	1,732	514,596	158,873	0.64	57	2,555	126,510	337,768	3.06	15	946
Masters	99,009	125,039	1.68	14	467	73,938	215,232	2.98	10	388	110,036	262,217	3.75	16	616
Associate	16,063	33,240	2.09	2	143	502,372	159,915	6.32	91	6,652	34,799	147,235	3.25	5	243
Specialized											176,907	526,168	2.97	32	3,931
Other/Unkn	145,481	84,311	0.71	23	2,087	144,935	87,654	0.81	23	2,087	92,942	155,465	2.20	13	674
All types	133,068	129,338	1.83	16	745	257,401	197,563	3.36	39	2,450	111,196	312,480	3.43	15	724
12,000 - 19,999 STUDENTS:															
Research	400,099	536,994	1.18	23	661	324,718	571,513	1.75	18	578	1,661,319	1,251,868	2.03	95	3,973
Doctoral	159,699	277,398	1.83	11	1,037	187,827	341,433	3.10	12	1,410	200,785	497,153	3.03	12	2,114
Masters	118,839	117,298	1.12	8	436	129,181	96,665	1.39	9	368	133,999	484,548	9.21	9	481
Baccalaur	225,514	685,493	3.04	12	786	178,932	404,271	2.26	9	623		210,000			
Associate	68,338	111,862	1.62	4	156	33,821	98,043	0.80	2	83	71,734	80,779	7.57	5	470
Specialized		59,000					16,000								
Other/Unkn		204,416													
All types	252,514	319,119	1.38	15	611	230,932	325,790	1.78	14	587	393,268	486,380	5.93	23	1,576
20,000 + STUDENTS:															
Research	785,257	751,554	1.10	27	986	608,545	974,434	1.74	21	763	417,134	1,392,829	5.40	14	665
Doctoral	433,988	681,612	1.57	18	520	386,406	500,353	1.29	16	463	157,987	366,424	2.43	6	397
Masters	258,698	310,520	1.42	11	318	253,867	362,696	1.37	11	324	210,260	427,221	2.03	9	476
Associate	7,477	20,000	2.67	0	34	7,477	10,000	1.34	0	34	105,552	201,189	2.74	4	340
Other/Unkn											349,064	822,041	2.41	14	1,164
All types	672,393	663,029	1.23	24	844	514,183	838,028	1.64	18	645	315,846	889,423	3.74	12	706

Appendix

1993-94 Comparative Costs and Staffing Survey 353
Survey Instruction Booklet 359

APPA
The Association of Higher Education
Facilities Officers

APPA COMPARATIVE COST AND STAFFING SURVEY: 1993/94

SECTION ONE: GENERAL DATA

1. INSTITUTION:
2. PERSON COMPLETING SURVEY:
3. ADDRESS:
   CITY:
   STATE/PROV:
   ZIP/MAIL CD:
   PHONE:
4. MEDICAL CENTER/HOSPITAL? (if Yes, see instructions)
5. TYPE OF INSTITUTION: (public or non-public)
6. STUDENT FTE ENROLLMENT:
7. TOTAL CAMPUS BLDG AREA: (gross sq ft, central campus)
8. TOTAL AREA RENTED/LEASED:
9. TOTAL AREA MAINTAINED:
10. IMPROVED GROUNDS MAINT: (total campus acres)

SECTION TWO: COST AND STAFFING DATA (used to establish ratios between cost, staffing and the actual area maintained and funded by your institution

	Functional area of fiscal maintenance responsibility	Employee Count (FTE)	Percent Con-tracted	Building GSF Area Maintained	Total Cost FY 1994
11.	ADMINISTRATION				
12.	WORK CONTROL				
13.	ENGINEERING/ARCHITECTURE				
14.	PROJECT MANAGEMENT				
15.	BUILDING MAINTENANCE				
16.	CUSTODIAL MAINTENANCE				
17.	LANDSCAPE/GROUNDS MAINT				
18.	UTILITIES PRODUCTION/DIST				
19.	SOLID WASTE DISPOSAL				
20.	HAZARDOUS WASTE DISPOSAL				
21.	SECURITY				
22.	MOTOR POOL OPERATIONS				
23.	MOTOR POOL MAINTENANCE				
24.	OTHER SERVICES				
25.	DEFERRED MAINTENANCE EXPENDITURES				
26.	CAPITAL RENEWAL EXPENDITURES				
27.	BACKLOG OF DEFERRED MAINTENANCE				
28.	BACKLOG OF CAPITAL RENEWAL PROJECTS				
29.	TOTAL PHYSICAL PLANT FTE				
30.	BENEFITS AS A PERCENTAGE OF TOTAL COMPENSATION				

SECTION THREE: PERSONNEL DATA AND COST OF LABOR

JOB FUNCTION	NUMBER OF FTE EMPLOYEES	UNION/ CONTRACT	AVERAGE ANNUAL SALARY	HOURLY CHARGEBACK RATE
ADMINISTRATION:				
31. CHIEF FACILITIES OFFICER		N / N		
32. ASSOC/ASST CHIEF		N / N		
33. BUSINESS/BUDGET MANAGER		N / N		
34. HUMAN RESOURCES MANAGER		N / N		
35. TRAINING OFFICER		N / N		
36. COMPUTER/TELECOM SPECIALIST		N / N		
37. COMPUTER PROGRAMMER/ANALYST		N / N		
38. OTHER ADMIN. MANAGERS		N / N		
39. SECRETARIAL/CLERICAL		N / N		
CONSTRUCTION/RENOVATION:				
40. ARCHITECT/PLANNER		N / N		
41. FACIL. PLANNING/CONSTRUCTION		N / N		
42. PLANNER/ESTIMATOR		N / N		
43. PROJECT COORDINATOR/MANAGER		N / N		
TRADES:				
44. SHOP SUPERVISOR/FOREMAN		N / N		
45. CARPENTER		N / N		
46. ELECTRICIAN		N / N		
47. LOCKSMITH		N / N		
48. MACHINIST/WELDER		N / N		
49. MASON		N / N		
50. PAINTER		N / N		
51. PLUMBER/PIPEFITTER		N / N		
52. ROOFER		N / N		
53. SHEETMETAL WORKER		N / N		
MAINTENANCE:				
54. CHIEF/SUPERINT. OF MAINT.		N / N		
55. GENERAL/ZONE MAINT. WORKER		N / N		
56. ELEVATOR MECHANIC		N / N		
57. VEHICLE/EQUIP MECHANIC/OPERA		N / N		
58. STOREKEEPER/EXPEDITER		N / N		
59. LABORER		N / N		
CUSTODIAL:				
60. CUSTODIAL SUPERINTENDENT		N / N		
61. CUSTODIAL SUPERVISOR/FOREMAN		N / N		
62. CUSTODIAN/HOUSEKEEPER		N / N		
GROUNDS:				
63. GROUNDS SUPERINTENDENT		N / N		
64. GROUNDS SUPERVISOR/FOREMAN		N / N		
65. GROUNDSKEEPER		N / N		
ENERGY/UTILITIES:				
66. UTILITIES SUPERVISOR/MANAGER		N / N		
67. HVAC/CONTROLS TECHNICIAN		N / N		
68. UTILITIES OPERATOR/MAINT.		N / N		
PUBLIC SAFETY:				
69. SECURITY		N / N		
70. ENVIRONMENTAL/SAFETY		N / N		
OTHER:				
71. ______________________		N / N		
72. ______________________		N / N		
73. ______________________		N / N		

SECTION FOUR: ENERGY/UTILITY COST AND CONSUMPTION

UTILITY	TOTAL QUANTITY PER YEAR	UNIT	TOTAL COST PER YEAR
74. PURCHASED ELECTRICITY	____________	____________________	____________
75. COGENERATED ELECTRICITY	____________	____________________	____________
76. NATURAL GAS	____________	____________________	____________
77. FUEL OIL GRADE 1	____________	____________________	____________
78. FUEL OIL GRADE 2	____________	____________________	____________
79. FUEL OIL GRADE 3	____________	____________________	____________
80. FUEL OIL GRADE 4	____________	____________________	____________
81. FUEL OIL GRADE 5	____________	____________________	____________
82. FUEL OIL GRADE 6	____________	____________________	____________
83. COAL	____________	____________________	____________
84. OTHER ENERGY SORCES	____________	____________________	____________
85. WATER	____________	____________________	____________
86. SEWER	____________	____________________	____________
87. WATER & SEWER COMBINED	____________	____________________	____________

SECTION FIVE: ADDENDUM TO COMPARATIVE COST AND STAFFING SURVEY

The following questions are intended to help APPA provide its membership improved information in the biannual Comparative Costs and Staffing Report. Where lines are provided for multiple write-in responses, please list responses in descending order of priority, i.e., the most important response first.

PART I. Importance of Current CCAS Report Data

1. Which figures in the 1991-92 Comparative Costs and Staffing Report provide you the most useful information?

2. Which figures in the 1991-92 Comparative Costs and Staffing Report provide you the least useful information?

3. Which tables of data in the 1991-92 Comparative Costs and Staffing Report provide you the most useful information?

4. Which if any tables of data in the 1991-92 Comparative Costs and Staffing Report provide you the least useful information?

SECTION FIVE: ADDENDUM TO COMPARATIVE COST AND STAFFING SURVEY (continued)

PART II. Current Benchmarking Data

1. What benchmarks or measures of effectiveness do you currently use to evaluate the effectiveness of your own Facilities Management Department?

____

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2. What benchmarks or other measures of effectiveness not currently displayed would you like to see in future Comparative Costs and Staffing reports?

____

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3. How would you prefer to see these benchmark data displayed? (please show order of preference in the box provided (1,2,3, etc.)

Grouping by type of institution (e.g., Comprehensive, Liberal Arts, etc.) regardless of region	_
Grouping by region (e.g. Eastern, Central, Rocky Mountain, etc.) regardless of type of institution	_
Grouping by size (e.g, less than 10,000 FTE, 10-20,000 FTE, etc.) regardless of type of institution or region	_
Grouping by size within type of institution, regardless of region	_
Grouping by size within region, regardless of type of institution	_
Other (please list)	_
____	_
____	_
____	_

SECTION FIVE: ADDENDUM TO COMPARATIVE COST AND STAFFING SURVEY (continued)

PART III. Additional Improvement Efforts

Please indicate whether you are currently participating in -- or considering participating in-- any of the following facilities management improvement activities:

Total Quality Management ___
Business Process Reengineering ___
Maintenance Standards Development ___
Transition from Central to Zone Maintenance Mgmt. ___
Improved Labor Cost Reporting ___
Improved Maintenance Material Management ___
Integrated Cost/Schedule Ctrl Systems for Constr. ___
Facil. Mgmt Info. Systems Strategic Planning ___
Facil. Mgmt Info. Systems Procurement ___
OTHER (please list)

Please use the space below to provide us with any suggestions you may have regarding the survey, the computer program, and the published report. We appreciate all your comments.

If you are completing a written survey, please return to APPA Comparative Costs Survey, 1446 Duke Street, Alexandria, Virginia 22314-3492; or fax your survey to 703-549-2772. The deadline is Friday, March 17, 1995.

Thank you for your participation.

INSTRUCTION BOOKLET

1993-94 Comparative Costs and Staffing Survey

APPA: The Association of Higher Education Facilities Officers

INTRODUCTION

APPA's Information Services Committee is again compiling data for the 1993-94 edition of the Comparative Costs and Staffing Report for College and University Facilities. The published report and software version are produced every two years.

This is the only comprehensive survey of costs and staffing data of higher education facilities. In addition to the standard Comparative Costs and Staffing questions, this survey also includes several benchmarking questions that will guide us in producing a more valuable report. Institutions submitting questionnaires will be identified in the report so that users can contact them directly to compare data or request additional information.

GENERAL INFORMATION

Due to the great success of our last survey, we are again sending the survey to you on a 3.5" floppy diskette, formatted for IBM/DOS and Windows compatible machines. At present, Macintosh compatible disks are not available. Your attention to the instructions found on this diskette and your careful completion of the survey provides us with easy-to-use data and ensures us of the most accurate information available.

Throughout the survey, the terms physical plant, facilities management, facilities organization, and facilities operation are used interchangeably to describe or refer to the institution's primary department responsible for providing facilities services to the campus constituency.

All institutions should report costs in their local currency. The fiscal year is a twelve-month accounting cycle that ends no later than September 30, 1994 and covers the operating year spanning the 1993-94 period. Where necessary, please project final costs for that period.

DEADLINE

The deadline for inclusion in the final report is Friday, March 17, 1995. Please return the completed survey diskette to APPA in the original mailer by affixing the return address sticker to the front of the package. Do not include unused survey diskettes. Send via first-class postage.

The program will print out a "hard copy" survey and instruction booklet, should you prefer to include comments or fill out the entire survey by hand. If you are unable to complete the survey on diskette, we request that you complete the printed survey by hand. Written surveys may be mailed to: APPA Comparative Costs Survey, 1446 Duke Street, Alexandria, Virginia

22314-3492. Or you may fax your survey to APPA at 703-549-2772.

If you have any questions or need a hard copy of the survey, please call Steve Glazner at the APPA office, 703-684-1446. IMPORTANT: We request that the chief facilities officer review all data submitted in order to help ensure accuracy and consistency.

GIFT FOR PARTICIPATING

Every respondent who fully completes the 1993-94 survey will receive an advance copy of the report's Executive Summary. The tentative publication date is mid-1995.

As another way of saying thank you for your time, APPA would like to send you one of the gifts offered on the enclosed form. Unfortunately, we can no longer offer a complimentary copy of the final report, but survey respondents only will be able to purchase the report at 50% off the regular member price.

You may instead choose to receive one of the other listed APPA books, absolutely free. Or you may wish to choose a quarterly subscription (6 issues) to APPA's popular *Job Express* job listing bulletin. Simply place an "x" in the box next to your gift selection, fill in your name and mailing address, and return the coupon with your completed questionnaire (survey diskette or hard copy) in the envelope provided. We will bill you later if you choose the Comparative Cost report at 50% off.

SECTION ONE: GENERAL DATA

APPA will automatically insert your institution's FICE identification number, regional affiliation, and Carnegie classification.

Line 1. Institution. The institution name on the official institutional letterhead. Omit the word "The" at the beginning of your school's name. Do not use abbreviations. Main campus and branch campus sites should coordinate responses to this survey in order to avoid duplication of data or non-responses.

Line 2. Person completing survey. The individual responsible for the survey. This person should be able to answer questions if called by APPA. This name is not published but is used to clarify data, when necessary. NOTE: The institution's gift for participating will be sent to this person's attention.

Line 3. Location [respondent's address]. The exact mailing address for the person completing the survey. Use the two-letter state or province abbreviation. Others should write out the geographic designation, including name of the country. Also, provide telephone number and zip/mail code.

Line 4. Medical/health facilities. If your institution has a medical center complex, indicate "Yes" in this field. Complete a separate survey providing cost information for the medical complex, and exclude the medical center costs from the information reported for the rest of the campus.

Line 5. Type of institution. Indicate whether privately-owned or publicly-owned.

Line 6. Student enrollment. Fall 1993 full-time equivalent (FTE) enrollment. Use the number that your institution reports as its official FTE enrollment.

Line 7. Total campus building area. The sum of floor area located within the outside faces of exterior walls for all stories or areas, in outside gross square feet (GSF). Include all areas used by the institution, including residence halls, food service operations, bookstores, and other auxiliary enterprises. (Exclude medical/health center complex facilities; see Line 4 above).

Line 8. Total GSF rented or leased. Include all building space used but not owned outright by the institution in 1993-94.

Line 9. Total GSF maintained by facilities department. The portion from Line 7 that is maintained by the institution's primary facilities department. Do NOT include any GSF that is maintained by separate housing, athletic, or other auxiliary facilities operations.

Line 10. Total campus improved grounds acres maintained. The total number of improved acres maintained on the campus for which the reporting facilities management department is responsible.

SECTION TWO: COST AND STAFFING DATA

Include in the first column the portion of total staff that has been assigned to each functional responsibility category. Please indicate in the second column the percentage of workers from the first column who work for an outside firm to which functional responsibility has been contracted.

The third column requests data regarding the gross square footage for which your department performs specific functions, whether or not the work is performed by an outside contractor. Note that the square footage may vary from line to line, depending on the portion of campus for which the facilities management department provides that specific function.

The Cost column refers to the portion of the total facilities cost assigned to the performance of each particular function. Include the total cost of labor, benefits, supplies, outside contractors, tools, and equipment.

For each functional category, please do not duplicate employees or costs already reported on other lines.

Line 11. Administration. All costs necessary to fulfill the duties of administration (management, financial, and clerical support) for all areas under the jurisdiction of the facilities department.

Include salaries, wages, employee benefits, travel, equipment, and other operating costs attributed to the chief administrator, assistant administrators of business management, and office personnel. Includes those assigned to payroll, billing, materials ordering, personnel records, and planning for the facilities management organization. Other administrative operating costs include supplies, materials, prorated share of telephones, postage, computer rental, accounting costs, and career training programs.

Line 12. Work control. All costs necessary for the proper planning, scheduling, and dispatching of maintenance work. Includes salaries, wages, employee benefits, travel, equipment, and other operating costs required for work management, dispatching of work orders, shop scheduling, and the execution of work. Work management includes developing and revising work orders and cost estimates, maintaining historical maintenance databases, maintaining system configuration, supervising tradespeople, reconciling estimated with actual labor and material costs, maintaining installed computerized maintenance management systems, and maintaining a customer interface.

Line 13. Engineering/architecture. All costs necessary to fulfill the duties of design and engineering for all areas under the jurisdiction of facilities management. Includes salaries, wages, employee benefits, travel, equipment, and other costs required to provide technical and engineering services necessary to complete functions assigned and funded by the facilities organization. Includes staff personnel such as engineers, architects, and draftspersons.

Line 14. Project management. All costs associated with the actual estimating, contracting, inspecting, and final approval of new or renovated construction and other related projects. Includes staff personnel such as project estimators, contract administrators, construction inspectors, and program or project coordinators/managers, usually the individuals with responsibility to manage these combined efforts.

Line 15. Building maintenance. Costs related to routine repairs, minor corrective maintenance, preventive maintenance, and service calls. The following are included:

1) Salaries, wages, employee benefits, travel, equipment, and other operating costs required to maintain the interior and exterior of buildings.

2) Work by outside contractors to perform building maintenance tasks.

3) Plumbing, heating, air conditioning, and ventilation.

4) Electrical repairs of all types, including primary and secondary systems, certain lamp replacements (requiring special ladders and rigging), and maintenance of outdoor lighting fixtures (excluding energy costs).

5) Carpentry and cabinet making.

6) Painting and glazing.

7) Hardware, locks, keys, closers, and records for same.

8) Roofing and sheet metal work, including downspouts and gutters.

9) Welding and necessary machine work.

10) Elevators and similar equipment.

11) Miscellaneous building repairs such as tuckpointing.

12) General-purpose classroom furniture and equipment within buildings, but not inventoried to a department.

13) Utility distribution systems inside buildings--electrical, heating, process steam, water lines, gas lines, and sewer lines (storm and sanitary).

14) Operating and replacement costs of all equipment, materials, and tools used in building maintenance, excluding hand tools furnished by employees.

15) Elevator operation of non-automatic equipment.

Building maintenance may also provide services on a reimbursable basis to other accounts. Examples of these are auxiliary enterprises, alterations and improvements, new construction, experimental and special teaching support facilities, and departmental inventoried equipment. Do NOT include these figures in Line 15.

LINE 16. Custodial maintenance. Costs related to custodial services in building interiors, and exterior functions such as window washing.

1) Salaries, wages, employee benefits, travel, equipment, and other operating costs associated with custodians and supervisors required to clean buildings.

2) Work by outside contractors to perform custodial tasks.

3) Small setups in which materials are stored in buildings where they are used.

4) Snow removal on building steps plus five feet (or similar predetermined length) of sidewalk in each direction.

5) Operating costs such as paper, paper towels and tissue, wax, erasers, chalk, cleaners, and other materials and supplies.

Common operations include mopping, sweeping, and waxing floors (sanding and refinishing floors are excluded); dusting, polishing furniture and fixtures such as venetian blinds, partitions, pictures, maps, and radiators; cleaning chalkboards, trays, erasers, and replacing chalk; washing and dusting walls; cleaning and disinfecting commodes and urinals; cleaning and washing other fixtures, walls, and partitions, and replenishing restroom supplies; emptying and cleaning waste receptacles; dusting and cleaning windows and other glass surfaces; sweeping and cleaning entrances; and opening and/or closing building doors and windows.

Custodial services may also be performed on a reimbursable basis to other accounts. Examples of these are auxiliary enterprises, alterations, and improvements, new construction, experimental and special teaching support facilities, and departmental inventoried equipment. Do NOT include these figures in Line 16.

LINE 17. Landscaping and grounds maintenance. Costs to operate and maintain campus landscapes and grounds, including snow removal.

1) Salaries, wages, employee benefits, travel, equipment, and other operating costs associated with all supervisory and operating personnel.

2) Work by outside contractors to perform landscaping and grounds maintenance.

3) Maintenance of all areas of the campus: growing plants, trees, grass, shrubs, flowers, nursery stock, seed, fertilizers, and plant materials.

4) Maintenance of roads and walks, parking areas, irrigation systems, signs, and other landscape features.

5) Snow removal, outside the areas assigned to custodial maintenance and included in Line 16.

6) Maintenance of physical education, intramural, and ROTC drill fields.

7) Maintenance of open-ditch drainage, fences, retaining walls, and riprap.

8) Care of miscellaneous fixed equipment such as benches and shelter houses.

9) Operation and replacement costs of all equipment used in connection with grounds maintenance.

Landscape and grounds maintenance may also provide services on a reimbursable basis to other accounts. Examples of these are auxiliary enterprises, alterations and improvements, new construction, experimental and special teaching support facilities, and departmental inventoried equipment. Do NOT include these figures in Line 17.

LINE 18. Utilities production and distribution systems. All costs for heating, cooling, light and power, gas, water, and other utilities necessary for physical plant operation, EXCLUDING the cost of fuel and purchased utilities.

1) Salaries, wages, employee benefits, travel, equipment, and other operating costs associated with all supervisory and operating personnel in connection with utilities.

2) Operation and maintenance of heating and power plant equipment, including water and sewage disposal plants.

3) Operation and maintenance of central control systems and energy management systems.

4) Operation and maintenance of equipment in central air conditioning plants, unitary air conditioners, window units, etc.

5) Operation and replacement costs of all equipment used to produce utilities.

6) Maintenance of utility tunnels, outdoor distribution systems to the building wall for electricity, gas, steam, compressed air, chilled water, high-temperature water, domestic water, and sanitary and storm drains (not including open-ditch drainage).

LINE 19. Solid waste disposal. All costs associated with the removal of refuse (trash collection) from the campus.

LINE 20. Hazardous waste disposal. Costs associated with the removal of hazardous material, if physical plant is responsible for the activity. Examples include PCBs, motor oil, paint, solvents, and, in the case of medical centers, infectious waste. Include contract costs if applicable. If hazardous waste disposal is not a physical plant responsibility, do not include these figures in Line 20.

LINE 21. Security. All expense items for which physical plant is responsible, such as the cost associated with providing primary law enforcement, traffic, parking, and building security. Include salary, wages, employee benefits, travel, equipment, and other operating costs in connection with the operation of the police and security function.

Line 22. Motor pool operations. All net costs associated with the operation of a fleet management and/or motor pool. Includes the cost of personnel to operate equipment, salaries, wages, employee benefits, travel, fuel and oil for the equipment, and other costs associated with all supervisory and operating personnel in the motor pool. Place all charges related to motor pool maintenance in Line 23. Do NOT include costs that are reimbursed by other departments.

Line 23. Motor pool maintenance. All net costs associated with the maintenance of a motor pool, such as maintenance and repair of facilities management vehicles, campus vehicles, heavy equipment, etc. Includes the cost of lubricating, greasing, repairing or replacing components, and changing oil and filters, as well as washing and waxing of vehicles. Place all charges related to motor pool operations in Line 22. Do NOT include costs that are reimbursed by other departments.

Line 24. Other services. All net costs associated with the operation of any other facilities-related service that does not naturally fit under any of the above categories. Space is provided for one additional activity, if necessary. Please put the name of that service, if any, in the blank provided.

Line 25. Deferred maintenance budget. Total dollars spent in FY 1993-94 for deferred repair or maintenance work, including regular major maintenance. Deferred maintenance is defined by APPA and NACUBO as work required to maintain normal, necessary functions of the facility--as well as maintenance projects from prior years and the current year--that were not included in the maintenance process because of perceived lower priority status or lack of funds. This also includes unperformed, unscheduled major maintenance that is considered to be a genuine risk to the department in its ability to provide the services required by the institution, i.e., "need to have" as opposed to "nice to have." This would also include such items as recurring repairs to pumps, valves, regulators, windows, doors, floor coverings, flushometers, etc. Do NOT include items that include capital renewal work.

Line 26. Capital renewal budget. Total dollars spent in FY 1993-94 for the rehabilitation or capital replacement of facilities, or additions to existing facilities, as well as costs required to build or install new equipment. Capital renewal work tends to be larger, one-time (or infrequent) actions. Do NOT include items that are more specific to ongoing repair or maintenance work.

Line 27. Backlog of deferred maintenance. Total outstanding amount of deferred maintenance as of the end of FY 1994, derived from institutional or system formula, facilities self-audit or condition inspection or assessment, or other means.

Line 28. Backlog of capital renewal projects. Total outstanding amount, as of the end of FY 1994, of the backlog of recognized but unfunded capital renewal projects.

Line 29. Total physical plant FTE. Total net physical plant FTE as of July 1994. The all-inclusive employee count, in FTE, for all areas reporting to physical plant. This total should equal the grand total of the employee counts listed in Section III.

LINE 30. Benefits as a percentage of total compensation. The department's total net benefits cost (insurance, retirement, etc.), excluding the cost of sick leave and vacation. This percentage may be available from the institution's Human Resource Services Department.

SECTION THREE: PERSONNEL DATA

Indicate the total number of employees in each of the 40 listed job categories. The categories are listed under broad subheadings; please find the categories that most closely align with your particular job titles and functions.

Indicate which of the categories are covered by a (U) collective bargaining agreement, or (C) contracted to an outside vendor. Use annual salary during current fiscal year. Where applicable, indicate in the last column the hourly shop rate charged to customers; this would include salaries, benefits, overhead, and other applicable chargeback items. Do NOT include only the hourly wage rate in this column.

Please make sure that the total number of employees reported in this section matches the number provided in Line 29, above.

Administration

Line 31. Chief facilities officer. The highest ranking administrative officer responsible for the operation and maintenance of the institution's facilities. Common titles include vice president for facilities, associate or assistant vice president or vice chancellor, director of facilities management or physical plant, and superintendent of buildings and grounds. An institution may report more than one individual in this line when primary responsibility for activities such as planning, construction, and maintenance of facilities are separated within the institution.

Line 32. Associate/assistant physical plant administrator. Responsible to the chief facilities officer. In charge of assigned functions with a minimal amount of supervision.

Line 33. Business/budget manager. On-staff person responsible for facilities accounting and budgeting matters. This typically includes monthly financial reports and annual budgets. Includes accountants.

Line 34. Human resources manager. Individual within facilities department responsible for personnel and staffing issues, benefits management, and other administrative activities.

Line 35. Training officer. Individual within facilities department responsible for assessing training and certification needs, and for organizing and conducting management and technical training and development of professional and technical staff.

Line 36. Computer/telecommunications specialist. An information technology specialist whose expertise covers a wide range of computer applications and telecommunications. Such an individual might be involved in maintenance of local area network or investigating the application of new technology to facilities department functions. This type of individual tends to be up-to-date on advances in technology and is continually exploring new ways to improve communications-related facilities department operations.

Line 37. Computer programmer/analyst. An individual experienced in both hardware and software applications of computer technology. This person may have a strong technical skill related to identifying and making improvements to facilities department computer hardware or software. This includes skills required for maintaining and upgrading electronic building control systems, e.g., programmable logic controllers.

Line 38. Other administrative managers. Include other administrative managers that are not included in other categories.

Line 39. Secretarial/clerical. Includes typical clerical or secretarial support staff for the facilities department.

Construction/Renovation

Line 40. Architect/engineer. Individuals whose work is associated with design improvements to the campus. Areas of expertise may include building or landscape architecture or an engineering discipline (civil, mechanical, electrical, industrial). Would typically be assigned engineering or design work related to the construction or major modification of existing facilities, including the general appearance of the campus grounds.

Line 41. Facilities planning and construction. Includes facilities planners, coordinators, construction managers, draftspersons, and others involved in this activity.

Line 42. Planner/estimator. Individuals responsible for developing, maintaining, issuing, and updating work order labor and material specifications released to tradespeople. This definition applies only to full-time positions; these positions may be located in a trade shop or within the facilities department administrative spaces. Requires knowledge of work cost and schedule requirements that may be used for workload planning and performance measurement.

Line 43. Project coordinator/manager. Individuals whose full-time or major part-time responsibilities include planning and coordinating or managing the accomplishment of major capital projects. Typically involved with reviewing design and contractual specifications for capital improvements, evaluating contractor or in-house trade shop competitive bids for work, evaluating cost and schedule performance of work in progress, negotiating/resolving the correction of work discrepancies, and "signing off" on completed work as appropriate.

Trades

Line 44. Trades shop supervisor/foreman. Individuals with first-line supervisory responsibility for directing the daily work of the skilled and nonskilled workforce. Includes responsibility for the timeliness, quality, and cost of work; accurate timekeeping; training and certification (if not covered by the department's training officer); leave balances; etc. An individual shop could have one person in this position for a small crew and one or more assistants for larger crews.

Lines 45, 46, 47, 48, 49, 50, 51, 52, and 53. Some of the skilled trades found in facilities management organizations: carpenter, electrician, locksmith, machinist/welder, mason, painter, plumber/pipefitter, roofer, and sheetmetal worker.

Maintenance

Line 54. Chief/superintendent of maintenance. Responsible for one of the major maintenance functions of the facilities management department.

Line 55. General or zone maintenance worker. This position can be defined in several ways. One would be that of a general-purpose worker without journeyman skills who could be situated at any one of several different locations to accomplish tasks not requiring a skilled tradesperson, e.g., drawing and delivering material or tools to journeymen at the work site, cleaning up after journeyman work is completed, running errands, etc.; this activity would be similar to that expected of the grounds maintenance laborer. Another definition might be an individual skilled in more than one trade or craft; this qualification would enable this individual to accomplish many different kinds of trade skill work at different work sites. A third definition might include individuals assigned to a zone maintenance organization or location. Again, do NOT include employees that are listed elsewhere.

Line 56. Elevator mechanic. A tradesperson whose primary responsibility is the maintenance and repair of elevators and escalators. Responsibilities and requirements include a thorough knowledge of elevator certification requirements, preparing elevators for recurring inspection/certification, correcting inspection deficiencies, and presenting elevators for successful recertification.

Line 57. Vehicle and equipment mechanic/operator.

Line 58. Storekeeper/expediter. Responsible for the facilities department's storeroom. Typical duties include purchasing, inventory control, and billing.

Line 59. Laborer. Labor requiring no specialized skills, under the direct supervision of a skilled craft tradesperson, labor hauling and moving crew foreman, or a grounds leadperson. Laborers are expected to know how to operate light equipment and perform tasks associated with the skilled trades of a common laborer.

Custodial

Line 60. Custodial superintendent. Responsible for the overall housekeeping operation.

Line 61. Custodial supervisor/foreman. Individuals with first-line supervisory responsibility for directing the daily work of the skilled and nonskilled housekeeping workforce. Includes responsibility for the timeliness, quality, and cost of work; accurate timekeeping; training and certification (if not covered by the department's training officer); leave balances; etc.

Line 62. Custodian/housekeeper. Performs duties such as cleaning interior surfaces, dusting, window washing, supply replacement, and other duties commonly associated with the position.

Grounds

Line 63. Grounds superintendent. Responsible for the overall landscape and grounds maintenance operation.

Line 64. Grounds supervisor/foreman. Individuals with first-line supervisory responsibility for directing the daily work of the skilled and nonskilled groundskeeping workforce. Includes responsibility for the timeliness, quality, and cost of work; accurate timekeeping; training and certification (if not covered by the department's training officer); leave balances; etc.

Line 65. Groundskeeper. Semi-skilled trade above that of common laborer. The position requires knowledge in the operation and maintenance of grounds equipment and supplies, as well as the care and maintenance of landscape materials.

Energy/Utilities

Line 66. Utilities supervisor/manager/chief. Individuals with first-line supervisory responsibility for directing the daily work of the skilled and nonskilled workforce. Includes responsibility for the timeliness, quality, and cost of work; accurate timekeeping; training and certification (if not covered by the department's training officer); leave balances; etc. An individual shop could have one person in this position for a small crew and one or more assistants for larger crews.

Line 67. HVAC/controls technician.

Line 68. Utilities operations and maintenance worker.

Public Safety

Line 69. Security. Includes all individuals responsible for personal and property safety on campus, including police investigations, fire safety, emergency preparedness, etc.

Line 70. Environmental/Safety. Includes asbestos workers, recycling coordinators/workers, solid and hazardous waste disposal, etc.

Other Categories

Line 71-73. Others. If you cannot place some of your job categories under one of the provided sections listed above, you may list up to three additional categories in the space provided.

Once again, please check to make sure that the total number of employees reported in this section (lines 31 through 73) matches the number provided in Line 29, above.

SECTION FOUR: ENERGY AND UTILITIES COST AND CONSUMPTION DATA

We realize that different geographical areas often use a variety of units of measurement. In the spaces provided, please list the amount of energy consumed or purchased and state which unit of measurement you are using. We will standardize the results according to uniform conversion formulas, but you must be as accurate as possible in your answers; no one is more qualified to provide the correct responses. If necessary, project all costs for the fiscal year 1994. Included are a list of acceptable measurements; please indicate which measurement you are using, or spell out any unit names not included on our list.

Line 74. Purchased electricity. Total electricity purchased from outside sources in FY 1994. Under Units, indicate kilowatt hours, thousand kilowatt hours, etc., as appropriate. Under Cost Per Year, insert the total cost of electricity for FY 1994.

Line 75. Cogenerated electricity. Amount of electricity cogenerated for FY 1994. Under Cost Per Year, insert the total cost of producing the electricity.

Line 76. Natural gas. Include gas purchased from any source. Under Units, indicate MMBTU, Million Cubic Feet, etc., as appropriate. Under Cost Per Year, insert the total purchased cost from all sources. Include any transportation cost, special tariffs, etc.

Line 77 - 82. Fuel oil. Fuel oil purchased for each grade identified during FY 1994. Units will typically be in gallons or imperial gallons.

Line 83. Coal. Coal purchased during FY 1994. Units are usually in tons. Include all costs associated with the purchase of coal, including mine cost, storage costs, transportation fees, testing expenses, etc.

Line 84. Other energy sources. If your campus uses any alternate source of energy, identify it by name and specify the units consumed under the Units column. You may attach a separate explanation or provide more detail in the "Comment" section at the end of the survey.

Line 85. Water. The amount of water consumed during FY 1994, from all sources. Volume may be in 100 cubic-foot units, gallons, million gallons, acre-feet, etc., as appropriate. Under Cost Per Year, insert the total cost of water consumed during FY 1994.

Line 86. Sewer. See instructions for Water in Line 84, above.

Line 87. Water and Sewer Combined. If you receive a combined bill for water and sewer, and only if the costs cannot be separated, use this line instead of lines 85 and 86. Otherwise, please leave this line blank.

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Return your completed survey disk to: APPA Comparative Costs Survey, 1446 Duke Street, Alexandria, Virginia 22314-3492. If you are not returning a survey disk, please mail your written survey to the same address, or you may fax it to 703-549-2772. The deadline for inclusion is Friday, March 17, 1995. Thank you for your participation!

Optional APPA Benchmarking Survey We invite you to complete the additional questions provided in order to learn best how to serve you more effectively in the future. Thank you for your assistance. {additional questions follow}

ADDENDUM TO COMPARATIVE COST AND STAFFING SURVEY

APPA: The Association of Higher Education Facilities Officers (APPA) is very interested in ensuring that data displayed in each release of the Comparative Costs and Staffing (CCAS) Report provide the greatest possible value to subscribers. To this end, APPA has prepared this addendum to the request for information contained in the normal CCAS survey to help determine what improvements to the report would be of greatest interest and value to the membership.

APPA is aware that considerable interest has developed in the benchmarking process and use of benchmarking data since release of the *1991-92 Comparative Costs and Staffing Report*. We also recognize that problems can be created by the inadvertent misuse of benchmarking data (i.e., attempts to compare benchmarks for facilities whose situations are markedly different). The purpose of this addendum to the current request for information for the 1993-94 Comparative Costs and Staffing survey, therefore, is designed to take the first step toward providing APPA membership improved future information for evaluating the status of facilities management effectiveness while avoiding the presentation of misleading comparisons. Concurrent with development and production of results for the *1993-94 Comparative Costs and Staffing Report*, APPA is also developing a comprehensive model of facilities maintenance management at different levels of effectiveness in the areas of department organization, delivery processes, management information and control, and customer satisfaction. Our objective is to provide the membership a methodology for its internal use in evaluating facilities management effectiveness across a wide range of activities. We envision that this methodology can also be used as the basis for developing a blueprint for improvement that will support future budget requests at the college or university--and possibly also the board of trustees--level of financial oversight.

We acknowledge that this objective is ambitious, but we feel it is achievable. We need your help to do this, however, and thus we are requesting your assistance in providing us a few additional elements of information in this addendum to the 1993-94 survey. Your responses determine the direction we take for future improvements in the survey and the publication of subsequent Comparative Costs and Staffing reports.

We have provided some benchmark data developed from the *1991-92 Comparative Costs and Staffing Report* as an illustration of the potential use that might be made of an improved CCAS database. These data are not intended for use by members in evaluating today's facilities management effectiveness; we acknowledge and appreciate concerns expressed regarding the integrity of the current data base from which they were derived. But we hope that they will demonstrate the powerful potential of an improved database and the direction we intend to pursue. We also hope the sample data will encourage members to participate fully in responding to the attached request for additional information that will help us move forward in improving future Comparative Costs and Staffing Reports.

Your responses to these optional questions will not be published in detail, although some likely will be included in an Executive Summary to be released at a separate time.

ISBN: 0-913359-91-2

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